

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

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In re: PROMESA
Title III
THE FINANCIAL OVERSIGHT AND
MANAGEMENT BOARD FOR PUERTO RICO No. 17 BK 3283-LTS
as representative of
THE COMMONWEALTH OF PUERTO RICO, *et al.*,
Debtors.¹
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**THIRD INTERIM FEE APPLICATION OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR
THE PERIOD FEBRUARY 1, 2018 THROUGH MAY 31, 2018**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")
Authorized to Provide
Professional Services to: Debtor
Period for which compensation
and reimbursement is sought: February 1, 2018 through May 31, 2018
Amount of compensation sought
as actual, reasonable and necessary: \$2,002,323.50
Amount of expense reimbursement
sought as actual, reasonable and
necessary: \$128,217.60
This is a: _____ monthly X interim _____ final application.

¹ The Debtors in these Title III Cases, along with each Debtor's respective Title III case number and the last four (4) digits of each Debtor's federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3

283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation ("COFINA") (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority ("HTA") (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico ("ERS") (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).


This is Ankura's Third Interim Fee Application in this case.

Summary of Fees by Month

Compensation Period	Fees	Expenses	Total Fees and Expenses	Puerto Rico Tax	Amount Paid to Ankura	Total Outstanding
6/1/17 - 6/30/17	\$ 400,000.00	\$ -	\$ 400,000.00	\$ -	\$ (400,000.00)	\$ -
7/1/17 - 7/31/17	261,848.50	11,406.94	273,255.44	(3,927.73)	(247,070.59)	22,257.12
8/1/17 - 8/31/17	891,030.00	43,987.60	935,017.60	(13,365.45)	(845,914.60)	75,737.55
9/1/17 - 9/30/17	408,875.50	8,409.75	417,285.25	(6,133.13)	(376,397.70)	34,754.42
First Interim Fee Period	\$ 1,961,754.00	\$ 63,804.29	\$ 2,025,558.29	\$ (23,426.31)	\$ (1,869,382.89)	\$ 132,749.09
10/1/17 - 10/31/17	\$ 920,727.50	\$ 23,279.52	\$ 944,007.02	\$ (13,810.91)	\$ (851,934.27)	\$ 78,261.84
11/1/17 - 11/30/17	925,751.50	45,072.70	970,824.20	(13,886.27)	(878,249.05)	78,688.88
12/1/17 - 12/31/17	1,123,915.50	55,801.71	1,179,717.21	(16,858.73)	(1,067,325.66)	95,532.82
1/1/18 - 1/31/18	967,584.50	51,303.17	1,018,887.67	(14,513.77)	(922,129.22)	82,244.68
Second Interim Fee Period	\$ 3,937,979.00	\$ 175,457.10	\$ 4,113,436.10	\$ (59,069.69)	\$ (3,719,638.20)	\$ 334,728.22
2/1/18 - 2/28/18	\$ 805,142.50	\$ 51,269.19	\$ 856,411.69	\$ (12,077.14)	\$ -	\$ 844,334.55
3/1/18 - 3/31/18	544,363.50	39,235.32	583,598.82	(8,165.45)	-	575,433.37
4/1/18 - 4/30/18	324,355.50	18,807.88	343,163.38	(4,865.33)	-	338,298.05
5/1/18 - 5/31/18	328,462.00	18,905.21	347,367.21	(4,926.93)	-	342,440.28
Third Interim Fee Period	\$ 2,002,323.50	\$ 128,217.60	\$ 2,130,541.10	\$ (30,034.85)	\$ -	\$ 2,100,506.25
TOTAL	\$ 7,902,056.50	\$ 367,478.99	\$ 8,269,535.49	\$ (112,530.85)	\$ (5,589,021.09)	\$ 2,567,983.55

Dated: San Juan, Puerto Rico
July 16, 2018

ANKURA CONSULTING GROUP, LLC

By: 

Fernando Batlle
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DISTRICT OF PUERTO RICO

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Title III
THE FINANCIAL OVERSIGHT AND
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**THIRD INTERIM FEE APPLICATION OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR
THE PERIOD FEBRUARY 1, 2018 THROUGH MAY 31, 2018**

The Third Interim Fee Application (“Application”) for Compensation for
Services Rendered and Reimbursement of Expenses includes the period February 1, 2018
through May 31, 2018 (“**the Third Interim Fee Period**”) of Ankura Consulting Group, LLC
 (“**Ankura**” or “**Applicant**”), financial advisor to the Commonwealth of Puerto Rico (the
 “**Commonwealth**”), collectively the “**Debtors**”, respectfully represents as follows:

Introduction

1. By this Application, Ankura seeks allowance of compensation for professional
services rendered as financial advisor to the Debtors for the Third Interim Fee Period in the

¹ The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

amount of \$2,002,323.50 and actual and necessary out-of-pocket expenses of \$128,217.60. In support of this Application, Applicant represents as follows:

2. The United States District Court for the District of Puerto Rico (the “Court”) has subject matter jurisdiction over this matter pursuant to PROMESA section 306(a).
3. Venue is proper pursuant to PROMESA section 307(a).
4. The statutory bases for the relief requested herein are PROMESA section 317 and Bankruptcy Code section 105(a), made applicable in the Title III Case pursuant to PROMESA section 301(a).

Background

5. On June 30, 2016, the Oversight Board was established under PROMESA section 101(b). On August 31, 2016, President Obama appointed the Oversight Board’s seven voting members.

6. Pursuant to PROMESA section 315, “[t]he Oversight Board in a case under this title is the representative of the debtor” and “may take any action necessary on behalf of the debtor to prosecute the case of the debtor, including filing a petition under section 304 of [PROMESA] . . . or otherwise generally submitting filings in relation to the case with the court.”

7. On September 30, 2016, the Oversight Board designated the Commonwealth as a “covered entity” under PROMESA section 101(d).

8. On May 3, 2017 (the “Petition Date”), the Oversight Board issued a restructuring certification pursuant to PROMESA sections 104(j) and 206 and filed a voluntary petition for relief for the Commonwealth in the District Court pursuant to PROMESA section 304(a), commencing a case under Title III thereof (the “Commonwealth’s Title III Case”).

9. Background information regarding the Commonwealth and its instrumentalities,

and the commencement of the Commonwealth's Title III Case, is contained in the Notice of Statement of Oversight Board in Connection with PROMESA Title III Petition [ECF No. 1], attached to the Commonwealth's Title III petition.

Applicant's Interim Compensation

10. For the convenience of this Court and all parties-in-interest, the following exhibits are attached hereto:

- i. **Exhibit A** – Certification of Fernando Batlle,
- ii. **Exhibit B** – Summary of Total Hours and Fees by Task Code for the Third Interim Fee Period,
- iii. **Exhibit C** – Summary of Hours and Fees by Professional for the Third Interim Fee Period,
- iv. **Exhibit D** – Summary of Expenses by Category in the Third Interim Fee Period,
- v. **Exhibit E** – Monthly Fee Statement of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period February 1, 2018 through February 28, 2018,
- vi. **Exhibit F** – Monthly Fee Statement of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period March 1, 2018 through March 31, 2018,
- vii. **Exhibit G** – Monthly Fee Statement of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period April 1, 2018 through April 30, 2018, and,
- viii. **Exhibit H** – Monthly Fee Statement of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period May 1, 2018 through May 31, 2018.

11. Consistent with the professional services agreement by and between Applicant and the Commonwealth, Applicant will not seek payment of travel time which has been excluded from the billable fees included herein.

12. Consistent with other matters and the guidance provided by the Court and the fee examiner, the Applicant has elected to institute certain restrictions with respect to out-of-pocket expenses. As a result of these restrictions, Applicant will not seek reimbursement of \$47,059.15 in expenses incurred during the Third Interim Fee Period.

13. There is no agreement or understanding between Applicant and any other person for the sharing of compensation to be received for services rendered in these Title III Cases.

Summary of Services

14. To provide an orderly and meaningful summary of the services rendered by Applicant during the Third Interim Fee Period, Applicant established, in accordance with the guidelines and its internal billing procedures, separate task codes. The following is a summary of the most significant services provided by Applicant during the Third Interim Fee Period.

15. Detailed time descriptions of the Applicant's professionals are included in each of the monthly fee statements attached hereto as Exhibits E, F, G and H.

Fiscal Plan and Operational Related Matters – 2,614.1 Hours;

\$1,462,549.00 Fees. First, the Applicant has included in this work stream all time specifically related to the development of the fiscal plan, including any amendments and/or revisions thereof. With respect to the fiscal plan, the Applicant worked directly with the Debtors and the Debtors' other advisors in the development of the Commonwealth's fiscal plan, including design, collecting key input sources, preparing supporting analyses and proposed measures and other documentation that supports the plan. The Applicant prepared analyses for, but not limited to, the following: i) macroeconomic outlook; ii) disaster relief funding and associated analyses; iii) operational trends and financial performance; iv) tax compliance and revenue measures; v) structural reforms; and vii) baseline revenues and expenses analyses. To support such analysis the Applicant incurred considerable time related to meetings and discussions with the Debtor and Debtor management. In addition

to the fiscal plan, the Applicant assisted with the development of an operational rightsizing plan for the Commonwealth of Puerto Rico. The operational rightsizing plan was prepared in direct consultation with representatives of the Commonwealth of Puerto Rico and required Applicant to participate in numerous planning sessions with Commonwealth personnel, as well as participate in meetings and on conference calls with representatives of individual government agencies and entities and their consultants including the Fiscal Agency and Financial Advisory Authority (“AAFAF”), Department of Health (“DoH”), Department of Education (“DoE”), Department of Corrections (“DoC”), Department of Public Safety (“DPS”), Treasury Department (“Hacienda”), Public Private Partnership Authority (“P3”), The Puerto Rico Planning Board, Health Insurance Administration of Puerto Rico (ASES) and Office of Management and Budget (“OMB”).

During this period, Applicant constantly interacted with FOMB advisors as multiple iterations of the fiscal plan were evaluated. This work entailed a myriad of economic and financial analyses in order to reconcile, bridge and understand major differences in key fiscal plan assumptions between various iterations of the fiscal plan. Key areas of focus are baseline, macroeconomic forecasts, and measures including tax reform, labor reform, incentive code and government rightsizing.

Second, the Applicant included in this work stream time incurred developing the fiscal plan implementation framework and preparing implementation plans with respect to all fiscal plan measures, structural reforms and other fiscal plan initiatives. The Applicant worked directly with the Debtors in the development of the implementation framework including: i.) implementation team organizational structure; ii.) implementation process; and iii.) coordination of implementation reporting packages required by the Financial and Oversight Management Board.

Third, included in this work stream is time incurred implementing, optimizing, and transitioning the Office of Contract and Procurement Compliance (the “OCPC”) at the Puerto Rico Electric Power Authority (the “PREPA”) as requested by the PROMESA board. Following hurricanes Irma and Maria, due to public concern with certain PREPA procurement actions, on November 8, 2017 Governor Ricardo Rosello issued Executive Order, EO-2017-066. The Executive Order delegated power to AAFAF to act as a receiver of PREPA’s procurement division’s compliance functions by reforming PREPA’s procedures for the procurement of goods and services, and establishing and administering enhanced procurement compliance oversight. To facilitate the receivership, the OCPC was established within PREPA, directed by an AAFAF executive with responsibility for (and expertise in) implementing a procurement best practices. Applicant incurred time providing project management office support for the OCPC at the direction of AAFAF, including, but not limited to, i) optimizing a programmatic management structure and reporting system for the OCPC procurement reviews, information requests, risk mitigation activities, and continuous assessment and

improvement initiatives; ii) optimizing and coordinating formal procedures for independent technical reviews of procurement contracts; iii) supervising a PREPA procurement process and disaster recovery controls risk assessment and developing a detailed gap closure plan; iv) providing support related to disaster recovery procedure improvements, training, and direct assistance on critical procurement issues; v) implementing process enhancements, automation, monitoring systems, and increasing sourcing options at PREPA; and vi) planning and executing transition of OCPC program management to PREPA internal resources.

Finally, Applicant has included in this work stream time incurred preparing for and participating in meetings and/or conference calls with the management of the Debtors, the Debtor's other advisors, the Governor, the Financial Management Oversight Board and the oversight board's professionals, and other parties-in-interest. The time incurred to prepare for and participate in these meetings and conference calls is essential to moving the case forward in a timely fashion as well as addressing and resolving matters with the various parties-in-interest.

- i. **Liquidity Related Matters – 21.8 Hours; \$10,210.50 Fees.** The Applicant has included in this work stream time related to assisting the Debtors to effectively monitor and manage the liquidity position. The Applicant incurred time associated with, but not limited to, the following: i) Preparing PREPA bank account balances and related summaries for the Debtor's monthly summary report for the Government of Puerto Rico and its instrumentalities, ii) engaging with Debtor management with respect to liquidity optimization, and iii) participating in meetings and/or on conference calls with other parties-in-interest and their advisors to discuss liquidity of the Debtor.
- ii. **Title III Matters – 353.1 Hours; \$157,536.50 Fees.** The Applicant incurred time assisting the Debtors and the Debtors' counsel in addressing numerous Title III related matters and tasks including, but not limited to; i) gathering and analyzing information required to be included in the creditor list amendment filing; ii) performing analyses in support of pleadings to be filed in Court; iii) developing and implementing a creditor call log to track inquiries and assisting the Debtor in resolving all inquiries in a timely manner; iv) commencing process to identify all executory contracts, including the non-residential real property leases; v) assisting the Debtor in analyzing the non-residential real property leases and making assumption and rejection decisions; vi) preparing for and attending court hearings, including mediation hearings; vii) reading and reviewing pleadings and orders filed with the Court; viii) addressing trade vendor inquiries and matters including assisting with the negotiation of certain vendor contracts; ix) addressing Title III related communications matters; x) preparing and filing monthly fee statements and quarterly fee applications in compliance with court orders and other guidelines; and xi) the development of the overall strategy and execution of restructuring the debt of the Commonwealth.

Additionally, the Applicant prepared for and participated in meetings and/or conference calls with personnel of the Debtors and the Debtors' advisors in order to complete the numerous Title III tasks described above. The Applicant believes that the time incurred preparing for and participating in these meetings and conference calls is essential to effectively and efficiently complete the assigned tasks.

- iii. **Other Matters – 662.2 Hours; \$372,027.50 Fees.** The Applicant has included time related to the following: i) preparing for and participating in meetings or on conference calls with the Debtors or the Debtors' advisors to discuss general matters (not included in specific time codes), ii) preparing for and participating in meetings or on conference calls with the Financial Oversight and Management Board and/or their advisors, the Unsecured Creditors Committee and/or their advisors, as well as other parties-in-interest and/or their advisors, iii) preparing for and participating in weekly working group meetings with representatives of McKinsey, iv) preparing reports, presentations and analyses requested by advisors of the Financial Oversight and Management Board, and, v) preparing for and attending meetings with other parties-in-interest.

The Applicant believes that the time incurred preparing for and participating in these meetings and/or conference calls is essential to moving the case forward in a timely fashion as well as addressing and resolving matters with the various parties-in-interest.

Applicant's Requested Compensation and Expenses Should be Allowed

16. Section 317 of PROMESA provides for interim compensation of professionals and incorporates the substantive standards of section 316 of PROMESA to govern the Court's award of such compensation. Section 316 of PROMESA provides that a court may award a professional employed by the debtor (in the debtor's sole discretion) "reasonable compensation for actual necessary services rendered . . . and reimbursement for actual, necessary expenses." Section 316 also sets forth the criteria for the award of such compensation and reimbursement:

In determining the amount of reasonable compensation to be awarded to a professional person, the court shall consider the nature, extent, and the value of such services, taking into account all relevant factors, including—

- (a) the time spent on such services;
- (b) the rates charged for such services;

- (c) whether the services were necessary to the administration of, or beneficial at the time at which the service was rendered toward the completion of, a case under this chapter;
- (d) whether the services were performed within a reasonable amount of time commensurate with the complexity, importance, and nature of the problem, issue, or task addressed;
- (e) with respect to a professional person, whether the person is board certified or otherwise has demonstrated skill and experience in the restructuring field; and
- (f) whether the compensation is reasonable based on the customary compensation charged by comparably skilled practitioners in cases other than cases under subchapter or Title 11.

17. Applicant respectfully submits that the amounts applied herein for professional services, at the time rendered, on behalf of the Debtors in this proceeding are fair and reasonable given: (i) the novelty and complexity of issues presented and results achieved; (ii) the time and labor required; (iii) the skills required to properly perform the advisory services; (iv) the time constraints imposed by the urgency of the case; (v) the experience, reputation and ability of the professionals rendering services; (vi) the efficient administration of the Debtors; and (vii) the avoidance of duplicative fees.

18. The time and labor expended by Applicant has been commensurate with the size, complexity and timeframe in which these cases proceeded. In rendering these services, Applicant made every effort to maximize the benefit to the Debtors and all parties-in-interest, to work effectively and efficiently with the other professionals employed in these cases and to leverage staff appropriately to minimize duplication of effort.

19. During the Third Interim Fee Period, Applicant provided a focused range of professional services as requested by the Debtors. Applicant respectfully submits that these services: (i) were necessary and beneficial to the successful and prompt administration of these

cases; and (ii) have been provided in a cost-efficient manner.

20. As detailed above, the services Applicant provided to the Debtors have conferred substantial benefit on Debtors and its overall operations.

21. The services that have been provided by Applicant during these proceedings have been wholly consistent with the Debtors' intentions and have been undertaken with specific direction and guidance from the Debtors.

22. These cases have necessitated the use of experienced advisors with specialized expertise in financial analysis to timely and thoroughly address the needs of the Debtors. The persons who have worked on these cases have demonstrated the skill in their respective areas of expertise required to provide the services necessary to assist the Debtors.


23. Based on the factors to be considered under sections 316 and 317 of the PROMESA, the Applicant believes that the services rendered during the Third Interim Fee Period on behalf of the Debtors are reasonable and the allowance of the requested fees and reimbursement of expenses is justified.

Conclusion

24. Applicant therefore requests an order: (i) approving interim compensation in the sum of \$2,002,323.50, (ii) approving interim reimbursement of out-of-pocket expenses in the sum of \$128,217.60, (iii) directing payment for all compensation and expenses for the Third Interim Fee Period and (iv) granting such other and further relief as may be just and proper.

Dated: San Juan, Puerto Rico
July 16, 2018

ANKURA CONSULTING GROUP, LLC

By: _____

Fernando Batlle
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Fernando.Batlle@ankura.com

EXHIBIT A

CERTIFICATION OF FERNANDO BATLLE

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

-----X
In re:

PROMESA
Title III

THE FINANCIAL OVERSIGHT AND
MANAGEMENT BOARD FOR PUERTO RICO

No. 17 BK 3283-LTS

as representative of

Re:

THE COMMONWEALTH OF PUERTO
RICO, *et al.*,

(Jointly Administered)

Debtors. ¹
-----X

**CERTIFICATION OF FERNANDO BATLLE IN SUPPORT OF THE
THIRD INTERIM APPLICATION OF ANKURA CONSULTING GROUP, LLC FOR
ALLOWANCE OF COMPENSATION FOR SERVICES RENDERED AND
REIMBURSEMENT OF EXPENSES INCURRED AS FINANCIAL ADVISORS
TO THE COMMONWEALTH OF PUERTO RICO FROM FEBRUARY 1, 2018
THROUGH MAY 31, 2018.**

I, Fernando Batlle, have the responsibility for ensuring that the *Third
Application of Ankura Consulting Group, LLC for Allowance of Compensation for Services
Rendered and Reimbursement of Expenses Incurred As Financial Advisors to the
Commonwealth of Puerto Rico (the “Commonwealth”) From February 1, 2018 through May
3, 2018 (the “Application”)* complies with applicable provisions of PROMESA, the
Bankruptcy Rules, the Local Rules, the First Amended Interim Compensation Order, and the
UST Guidelines. ²

¹ The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

² All capitalized terms have the meaning provided in the Application unless otherwise defined herein.

I hereby certify the following:

1. I am a Senior Managing Director of Ankura Consulting Group, LLC (“Ankura”).
2. I am the lead Senior Managing Director from Ankura representing the Commonwealth in connection with the above-captioned Title III Cases. I am authorized to submit this certification in support of the Application. Except as otherwise noted, I have personal knowledge of the matters set forth herein.
3. I have read the Application. The statements contained in the Application are true and correct according to the best of my knowledge, information, and belief.
4. To the best of my knowledge, information, and belief, formed after reasonable inquiry, the fees and disbursements sought in the Application are permissible under PROMESA, the Bankruptcy Rules, the Local Rules, orders of this Court, and the UST Guidelines.³
5. The fees and disbursements sought in the Application are billed at rates Ankura employs and other Ankura clients accept in matters of this nature.
6. Ankura does not make a profit on costs or expenses for which it seeks reimbursement, whether the service is performed by Ankura in-house or through a third party.
7. In accordance with Rule 2016(a) of the Bankruptcy Rules and 11 U.S.C. § 504, no agreement or understanding exists between Ankura and any other person for the sharing of compensation to be received in connection with the above cases except as authorized by PROMESA, the Bankruptcy Rules, and the Local Rules.

³Ankura reviewed the Memorandum submitted by the Fee Examiner and is endeavoring to comply with all requirements of the Interim Order and the UST Guidelines.

8. All services for which Ankura seeks compensation were professional services rendered to the Commonwealth and not on behalf of any other person.

I certify under penalty of perjury that the foregoing is true and correct to the best of my knowledge, information, and belief formed after reasonable inquiry.

Executed on July 16, 2018

A handwritten signature in black ink, appearing to read "Fernando Batlle", is positioned above a horizontal line.

Fernando Batlle

EXHIBIT B

SUMMARY OF HOURS AND FEES BY TASK CODE FOR THE THIRD INTERIM FEE
PERIOD

Exhibit B - Summary of Professional Fees by Task Code for the Third Interim Period

Code	Time Category	Description	2/1/18 - 2/28/18		3/1/18 - 3/31/18		4/1/18 - 4/30/18		5/1/18 - 5/31/18		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Fiscal Plan and Operational Related Matters												
6	Asset Sales	Time related to diligence requests from potential buyers and preparing analyses of other assets available for sale.	-	\$ -	8.0	\$ 2,640.00	4.6	\$ 1,518.00	3.4	\$ 1,122.00	16.0	\$ 5,280.00
1	Financial Operating Results and Related	Time related to the meetings and work performed related to the financial and operating results of the Commonwealth.	-	\$ -	5.5	\$ 3,880.00	-	\$ -	-	\$ -	5.5	\$ 3,880.00
3	Fiscal Plan and Implementation	Time related to work performed related to the development of the fiscal plan, including any amendments thereof as well as the various supporting analyses, and other related tasks.	487.1	\$ 299,743.00	380.0	\$ 218,617.00	394.6	\$ 219,428.50	442.5	\$ 248,899.00	1,704.2	\$ 986,687.50
8	Operational Rightsizing	Time related to work related to government rightsizing initiatives and relate matters.	4.0	\$ 3,040.00	-	\$ -	-	\$ -	-	\$ -	4.0	\$ 3,040.00
30	Procurement Compliance	Time related to developing and establishing the Office of Contract and Procurement Compliance and the related framework.	462.0	\$ 248,178.50	422.4	\$ 215,483.00	-	\$ -	-	\$ -	884.4	\$ 463,661.50
Total Fiscal Plan And Operational Related Matters			953.1	\$ 550,961.50	815.9	\$ 440,620.00	399.2	\$ 220,946.50	445.9	\$ 250,021.00	2,614.1	\$ 1,462,549.00
Liquidity Related Matters												
2	Cash and Liquidity Analysis	This task code includes time related to the reporting requirements around the managing and monitoring of liquidity including but not limited to preparing a 13-week cashflow forecast, refining the forecast, and reporting actuals versus forecast revenues. In addition, time was also incurred on work related to the capacity plan.	11.7	\$ 5,345.00	3.8	\$ 2,786.50	3.3	\$ 1,089.00	3.0	\$ 990.00	21.8	\$ 10,210.50
Total Liquidity Related Matters			11.7	\$ 5,345.00	3.8	\$ 2,786.50	3.3	\$ 1,089.00	3.0	\$ 990.00	21.8	\$ 10,210.50
Title III Matters												
15	Analysis for First Day and Other Pleadings	Time related to preparing analyses to support pleadings filed in Court, participating on conference calls with legal counsel regarding court filings and orders, and related tasks.	2.9	\$ 2,284.00	0.5	\$ 392.50	-	\$ -	-	\$ -	3.4	\$ 2,676.50
28	Communications	Time related to develop a creditor call log, and the timely and efficient resolution of creditor inquiries.	-	\$ -	0.3	\$ 235.50	-	\$ -	-	\$ -	0.3	\$ 235.50
27	Executory Contracts - Contract Assumption / Rejection	Time related to developing a comprehensive list of executory contracts.	-	\$ -	3.6	\$ 2,462.00	0.6	\$ 198.00	-	\$ -	4.2	\$ 2,660.00
18	Negotiation of Plan and Disclosure Statement	Time related to preparing the plan of adjustment, disclosure statement and related matters.	0.3	\$ 232.50	-	\$ -	-	\$ -	-	\$ -	0.3	\$ 232.50
20	Potential Avoidance Actions and Litigation	Time related to preparation of documentation relating to potential avoidance actions and litigations.	-	\$ -	3.7	\$ 2,497.50	-	\$ -	-	\$ -	3.7	\$ 2,497.50
25	Preparation of Fee Statements and Applications	Time related to preparing and filing the monthly fee statements and quarterly fee applications as required by court order.	95.3	\$ 42,635.50	72.9	\$ 26,124.00	45.8	\$ 15,818.50	39.5	\$ 13,787.50	253.5	\$ 98,365.50

Exhibit B - Summary of Professional Fees by Task Code for the Third Interim Period

Code	Time Category	Description	2/1/18 - 2/28/18		3/1/18 - 3/31/18		4/1/18 - 4/30/18		5/1/18 - 5/31/18		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
13	Prepare For and Attend Court Hearings	This category includes time related to attending and/or preparing for court hearings, including the mediation hearing.	-	\$ -	-	\$ -	-	\$ -	1.6	\$ 528.00	1.6	\$ 528.00
54	Debt Restructuring	Time related to the overall strategy and execution of restructuring the debt of the Commonwealth.	-	\$ -	-	\$ -	11.6	\$ 9,796.00	22.9	\$ 18,320.00	34.5	\$ 28,116.00
14	Title III Reporting	Time related to the development and submission of the creditor matrix and the development of the creditor list, as well as various other Title III related tasks.	47.0	\$ 20,355.00	4.6	\$ 1,870.00	-	\$ -	-	\$ -	51.6	\$ 22,225.00
4	Trade Vendor Matters	Time related to resolving trade vendor issues or inquiries associated with the Title III.	-	\$ -	-	\$ -	-	\$ -	-	\$ -	-	\$ -
Total Title III Matters			145.5	\$ 65,507.00	85.6	\$ 33,581.50	58.0	\$ 25,812.50	64.0	\$ 32,635.50	353.1	\$ 157,536.50
Other Matters												
21	General Case Management	Time related to the overall administration of the case including but not limited to staffing, coordination of work assignments and case status meetings and conference calls.	0.3	\$ 235.50	1.5	\$ 1,253.50	2.9	\$ 2,540.50	4.1	\$ 2,079.50	8.8	\$ 6,109.00
22	General Meetings with Client and Advisors	Time related to participating in meetings or on conference calls with the Debtor or the Debtor's advisors to discuss case status, next steps and to ensure coordination of assigned tasks.	0.6	\$ 475.50	1.1	\$ 600.00	-	\$ -	-	\$ -	1.7	\$ 1,075.50
50	General Meetings with FOMB, UCC and/or Advisors	Time related to preparing for and/or participating in meetings and on conference calls with representatives of Financial Oversight and Management Board, Unsecured Creditors Committee or other parties, and/or their advisors. Also, time incurred preparing information or analyses and/or responding to information requests.	341.1	\$ 182,618.00	116.2	\$ 65,522.00	112.9	\$ 73,967.00	81.5	\$ 42,736.00	651.7	\$ 364,843.00
Total Other Matters			342.0	\$ 183,329.00	118.8	\$ 67,375.50	115.8	\$ 76,507.50	85.6	\$ 44,815.50	662.2	\$ 372,027.50
TOTAL			1,452.3	\$ 805,142.50	1,024.1	\$ 544,363.50	576.3	\$ 324,355.50	598.5	\$ 328,462.00	3,651.2	\$ 2,002,323.50

EXHIBIT C

SUMMARY OF HOURS AND FEES BY PROFESSIONAL FOR THE THIRD INTERIM
FEE PERIOD

Exhibit C - Summary of Hours and Fees by Professional for the Third Interim Period

Professional	Position	Billing Rate	2/1/18 - 2/28/18		3/1/18 - 3/31/18		4/1/18 - 4/30/18		5/1/18 - 5/31/18		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Lavin, Kevin	Co-President	\$ 905.00	4.8	\$ 4,344.00	-	\$ -	7.3	\$ 6,606.50	2.0	\$ 1,810.00	14.1	\$ 12,760.50
Battle, Fernando	Senior Managing Director	\$ 800.00	172.3	\$ 137,840.00	138.7	\$ 110,960.00	150.2	\$ 120,160.00	170.2	\$ 136,160.00	631.4	\$ 505,120.00
Battle, Juan Carlos	Senior Managing Director	\$ 620.00	7.5	\$ 4,650.00	-	\$ -	-	\$ -	-	\$ -	7.5	\$ 4,650.00
Cook, Randy	Senior Managing Director	\$ 760.00	99.9	\$ 75,924.00	62.3	\$ 47,348.00	-	\$ -	-	\$ -	162.2	\$ 123,272.00
Crisalli, Paul	Senior Managing Director	\$ 875.00	0.5	\$ 437.50	-	\$ -	-	\$ -	-	\$ -	0.5	\$ 437.50
Frankum, Adrian	Senior Managing Director	\$ 880.00	2.5	\$ 2,200.00	1.8	\$ 1,584.00	-	\$ -	-	\$ -	4.3	\$ 3,784.00
Shahid, Waqas	Senior Managing Director	\$ 760.00	42.6	\$ 32,376.00	21.5	\$ 16,340.00	-	\$ -	-	\$ -	64.1	\$ 48,716.00
Rosado, Kasey	Senior Managing Director	\$ 785.00	42.8	\$ 33,598.00	5.3	\$ 4,160.50	-	\$ -	1.0	\$ 785.00	49.1	\$ 38,543.50
Giambalvo, Rosanne	Managing Director	\$ 525.00	88.5	\$ 46,462.50	50.1	\$ 26,302.50	-	\$ -	-	\$ -	138.6	\$ 72,765.00
Ni, Evelyn	Managing Director	\$ 760.00	60.9	\$ 46,284.00	5.7	\$ 4,332.00	1.6	\$ 1,216.00	12.0	\$ 9,120.00	80.2	\$ 60,952.00
Peterson, Alexandra	Managing Director	\$ 525.00	62.0	\$ 32,550.00	122.6	\$ 64,365.00	-	\$ -	-	\$ -	184.6	\$ 96,915.00
Rinaldi, Scott	Managing Director	\$ 785.00	28.6	\$ 22,451.00	8.4	\$ 6,594.00	-	\$ -	-	\$ -	37.0	\$ 29,045.00
Barrett, Dennis	Managing Director	\$ 775.00	109.1	\$ 84,552.50	85.5	\$ 66,262.50	133.4	\$ 103,385.00	103.1	\$ 79,902.50	431.1	\$ 334,102.50
Cerone, Samantha	Senior Director	\$ 675.00	-	\$ -	-	\$ -	-	\$ -	1.0	\$ 675.00	1.0	\$ 675.00
Maldonado, Andrew	Director	\$ 450.00	-	\$ -	-	\$ -	-	\$ -	48.1	\$ 21,645.00	48.1	\$ 21,645.00
Olund, Daniel	Director	\$ 440.00	65.4	\$ 28,776.00	95.1	\$ 41,844.00	-	\$ -	-	\$ -	160.5	\$ 70,620.00
Samuels, Melanie	Director	\$ 500.00	2.2	\$ 1,100.00	0.3	\$ 150.00	-	\$ -	0.6	\$ 300.00	3.1	\$ 1,550.00
Graham, Deanne	Senior Associate	\$ 400.00	43.8	\$ 17,520.00	-	\$ -	-	\$ -	-	\$ -	43.8	\$ 17,520.00
Klein, Joseph	Senior Associate	\$ 400.00	120.2	\$ 48,080.00	57.9	\$ 23,160.00	-	\$ -	-	\$ -	178.1	\$ 71,240.00
Llompert, Sofia	Senior Associate	\$ 330.00	0.6	\$ 198.00	0.6	\$ 198.00	3.3	\$ 1,089.00	3.0	\$ 990.00	7.5	\$ 2,475.00
López, Luis	Senior Associate	\$ 330.00	30.1	\$ 9,933.00	0.8	\$ 264.00	0.6	\$ 198.00	-	\$ -	31.5	\$ 10,395.00
Murphy, Thomas	Senior Associate	\$ 475.00	171.2	\$ 81,320.00	86.3	\$ 40,992.50	33.0	\$ 15,675.00	-	\$ -	290.5	\$ 137,987.50
Panciera, Tucker	Senior Associate	\$ 215.00	-	\$ -	-	\$ -	47.4	\$ 10,191.00	68.7	\$ 14,770.50	116.1	\$ 24,961.50
Brack, Logan	Associate	\$ 350.00	0.2	\$ 70.00	-	\$ -	-	\$ -	-	\$ -	0.2	\$ 70.00
Crowley, William	Associate	\$ 330.00	-	\$ -	8.0	\$ 2,640.00	4.6	\$ 1,518.00	3.4	\$ 1,122.00	16.0	\$ 5,280.00
Keys, Jamie	Associate	\$ 330.00	16.7	\$ 5,511.00	-	\$ -	-	\$ -	1.6	\$ 528.00	18.3	\$ 6,039.00
Nilsen, Patrick	Associate	\$ 330.00	204.3	\$ 67,419.00	200.1	\$ 66,033.00	194.9	\$ 64,317.00	183.8	\$ 60,654.00	783.1	\$ 258,423.00
Woloszynski, Rachel	Associate	\$ 285.00	75.6	\$ 21,546.00	73.1	\$ 20,833.50	-	\$ -	-	\$ -	148.7	\$ 42,379.50
SUBTOTAL			1,452.3	\$ 805,142.50	1,024.1	\$ 544,363.50	576.3	\$ 324,355.50	598.5	\$ 328,462.00	3,651.2	\$ 2,002,323.50
TOTAL			1,452.3	\$ 805,142.50	1,024.1	\$ 544,363.50	576.3	\$ 324,355.50	598.5	\$ 328,462.00	3,651.2	\$ 2,002,323.50

EXHIBIT D

SUMMARY OF EXPENSES INCURRED BY CATEGORY FOR THE THIRD INTERIM
FEE PERIOD

Exhibit D - Summary of Expenses Incurred by Category for the Third Interim Period

Expense Category	2/1/18 - 2/28/18	3/1/18 - 3/31/18	4/1/18 - 4/30/18	5/1/18 - 5/31/18	TOTAL
	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare / Railway	\$ 19,677.51	\$ 14,084.70	\$ 8,139.63	\$ 8,797.29	\$ 50,699.13
Lodging	19,708.57	15,279.84	6,772.13	5,861.20	47,621.74
Meals	6,315.65	4,072.71	1,971.56	2,381.09	14,741.01
Other	-	2,258.00	-	-	2,258.00
Transportation	5,567.46	3,540.07	1,924.56	1,865.63	12,897.72
TOTAL	\$ 51,269.19	\$ 39,235.32	\$ 18,807.88	\$ 18,905.21	\$ 128,217.60

EXHIBIT E

MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC FOR
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD
FEBRUARY 1, 2018 TO FEBRUARY 28, 2018



June 1, 2018

Gerardo J. Portela Franco
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: NINTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
FEBRUARY 1, 2018 TO FEBRUARY 28, 2018**

Dear Executive Director,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the ninth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of February 1, 2018 through February 28, 2018.

Pursuant to the professional services agreement between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC dated July 7, 2017, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is fluid and cursive, with the first name "Fernando" and last name "Batlle" clearly distinguishable.

Fernando Batlle
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:) PROMESA
) Title III
THE FINANCIAL OVERSIGHT AND)
MANAGEMENT BOARD FOR PUERTO RICO)
)
as representative of) Case No. 17 BK 3283-LTS
)
THE COMMONWEALTH OF PUERTO)
RICO, *et. al*)
)
Debtor. ¹)
_____)

**COVER SHEET TO NINTH MONTHLY FEE STATEMENT OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR THE
PERIOD FEBRUARY 1, 2018 THROUGH FEBRUARY 28, 2018**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: February 1, 2018 through February 28, 2018

Amount of compensation sought
as actual, reasonable and necessary: \$805,142.50

Amount of expense reimbursement
sought as actual, reasonable and
necessary: \$51,269.19

This is a: X monthly _____ interim _____ final application.

This is Ankura's ninth monthly fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the ninth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$724,628.25 (90% of \$805,142.50 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$51,269.19 incurred by Ankura during the period of February 1, 2018 through February 28, 2018 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$68,894.93 and Ankura has eliminated \$17,625.74 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services

rendered; and iv) the time spent performing the service in increments of tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despina, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fee
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Fiscal Plan and Operational Related Matters

3	Fiscal Plan and Implementation	487.1	\$ 299,743.00
30	Office of Contract and Procurement Compliance	462.0	248,178.50
8	Operational Rightsizing	4.0	3,040.00

Liquidity Related Matters

2	Cash and Liquidity Analysis	11.7	5,345.00
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Title III Matters

15	Analysis for First Day and Other Pleadings	2.9	2,284.00
18	Negotiation of Plan and Disclosure Statement	0.3	232.50
25	Preparation of Fee Statements and Applications	95.3	42,635.50
14	Title III Reporting	47.0	20,355.00

Other Matters

21	General Case Management	0.3	235.50
22	General Meetings with Client and Advisors	0.6	475.50
50	General Meetings with FOMB, UCC and/or Advisors	341.1	182,618.00

TOTAL		1,452.3	\$ 805,142.50
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EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Lavin, Kevin	President	\$ 905.00	4.8	\$ 4,344.00
Battle, Fernando	Senior Managing Director	\$ 800.00	172.3	\$ 137,840.00
Battle, Juan Carlos	Senior Managing Director	\$ 620.00	7.5	\$ 4,650.00
Cook, Randy	Senior Managing Director	\$ 760.00	99.9	\$ 75,924.00
Crisalli, Paul	Senior Managing Director	\$ 875.00	0.5	\$ 437.50
Frankum, Adrian	Senior Managing Director	\$ 880.00	2.5	\$ 2,200.00
Shahid, Waqas	Senior Managing Director	\$ 760.00	42.6	\$ 32,376.00
Barrett, Dennis	Managing Director	\$ 775.00	109.1	\$ 84,552.50
Giambalvo, Rosanne	Managing Director	\$ 525.00	88.5	\$ 46,462.50
Ni, Evelyn	Managing Director	\$ 760.00	60.9	\$ 46,284.00
Peterson, Alexandra	Managing Director	\$ 525.00	62.0	\$ 32,550.00
Rinaldi, Scott	Managing Director	\$ 785.00	28.6	\$ 22,451.00
Rosado, Kasey	Managing Director	\$ 785.00	42.8	\$ 33,598.00
Olund, Daniel	Director	\$ 440.00	65.4	\$ 28,776.00
Samuels, Melanie	Director	\$ 500.00	2.2	\$ 1,100.00
Graham, Deanne	Senior Associate	\$ 400.00	43.8	\$ 17,520.00
Klein, Joseph	Senior Associate	\$ 400.00	120.2	\$ 48,080.00
Llompert, Sofia	Senior Associate	\$ 330.00	0.6	\$ 198.00
López, Luis	Senior Associate	\$ 330.00	30.1	\$ 9,933.00
Murphy, Thomas	Senior Associate	\$ 475.00	171.2	\$ 81,320.00
Brack, Logan	Associate	\$ 350.00	0.2	\$ 70.00
Keys, Jamie	Associate	\$ 330.00	16.7	\$ 5,511.00
Nilsen, Patrick	Associate	\$ 330.00	204.3	\$ 67,419.00
Woloszynski, Rachel	Associate	\$ 285.00	75.6	\$ 21,546.00
Total			1,452.3	\$ 805,142.50

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Code	Professional	Date	Billed Hours	Time Description
50	Ni, Evelyn	2/1/18	4.0	Review updated draft of revised fiscal plan presentation to creditors.
3	Batlle, Fernando	2/1/18	3.8	Review and edit of fiscal plan presentation with representatives of Rothschild and Conway.
50	Murphy, Thomas	2/1/18	3.7	Adjust measures bridge analysis from the certified fiscal plan to the draft fiscal plan to create two separate bridges for a summary fiscal plan presentation for creditors.
3	Batlle, Fernando	2/1/18	3.5	Review and edit measures section of creditor presentation.
50	Murphy, Thomas	2/1/18	3.2	Incorporate comments from F. Batlle (ACG) into the summary fiscal plan presentation for creditors.
50	Murphy, Thomas	2/1/18	2.4	Prepare measure introduction slide for the summary fiscal plan presentation for creditors.
50	Nilsen, Patrick	2/1/18	2.2	Revise the 2/3/2018 creditor presentation for the latest information regarding government wide-consolidation and externalization fiscal measures.
50	Nilsen, Patrick	2/1/18	2.1	Incorporate comments from T. Murphy (ACG) into the summary fiscal plan presentation for creditors.
50	Nilsen, Patrick	2/1/18	1.9	Review of the 2/3/18 creditor presentation for the inclusion and exclusion of critical assumptions from the revised fiscal plan model.
3	Nilsen, Patrick	2/1/18	1.7	Prepare a net migration analysis based on the latest information on net departures provided by Luis Munoz Marin International Airport to be included in the fiscal plan.
50	Murphy, Thomas	2/1/18	1.7	Incorporate comments from K. Rosado (ACG) into the summary fiscal plan presentation for creditors.
3	Nilsen, Patrick	2/1/18	1.6	Create an analysis of the trends of fiscal measures in relation expected population growth and government-wide attrition levels to be incorporated in the fiscal plan.
3	Nilsen, Patrick	2/1/18	1.5	Incorporate the net migration and fiscal measure trend analyses into the revised fiscal plan presentation.
30	Woloszynski, Rachel	2/1/18	1.5	Draft proposal for GSA activation plan with related decisions and required next steps.
30	Giambalvo, Rosanne	2/1/18	1.4	Review docket and RFI tracker in preparation for an OCPC status call.
2	Klein, Joseph	2/1/18	1.3	Prepare analysis of 104 agencies FY19 personnel measures for the preparation of the FY19 budget as requested by Conway Mackenzie.
50	Rosado, Kasey	2/1/18	1.3	Review Milliman post-Maria report in preparation for meeting with McKinsey.
3	Rosado, Kasey	2/1/18	1.1	Participate in meeting with representatives of ASES, McKinsey, AAFAF and Milliman to discuss healthcare reforms of the fiscal plan.
30	Olund, Daniel	2/1/18	1.0	Update OCPC reporting dashboards, including summary dashboard views, exceptions summary, and detail dashboards.
50	Barrett, Dennis	2/1/18	1.0	Participate on healthcare reform call with representatives of AAFAF, Ankura and McKinsey.
50	Batlle, Fernando	2/1/18	1.0	Participate on conference call with representatives of FOMB advisors, ASES, AAFAF, and A. Toro (BluHaus) to discuss healthcare reform assumptions.

Code	Professional	Date	Billed Hours	Time Description
30	López, Luis	2/1/18	0.9	Participate in OCPC/PREPA daily morning status meeting with representatives of Ankura, Horne, and PMA.
30	Olund, Daniel	2/1/18	0.9	Participate in OCPC/PREPA daily status meeting with representatives of Ankura, Horne, and PMA.
30	Peterson, Alexandra	2/1/18	0.9	Participate in OCPC/PREPA daily morning status meeting with representatives of Ankura, Horne, and PMA.
30	Shahid, Waqas	2/1/18	0.9	Participate in OCPC/PREPA daily morning status meeting with representatives of Ankura, Horne, and PMA.
50	Barrett, Dennis	2/1/18	0.9	Review materials provided by A. Hernandez (AAFAF) to prepare for healthcare reform call with McKinsey.
30	Rinaldi, Scott	2/1/18	0.8	Participate in OCPC/PREPA daily status meeting with representatives of Ankura, Horne, and PMA (partial).
3	Rosado, Kasey	2/1/18	0.7	Participate on a telephone call with representatives of AAFAF to discuss the new healthcare model and the Milliman actuarial report.
30	Woloszynski, Rachel	2/1/18	0.7	Participate in OCPC/PREPA daily morning status meeting with representatives of Ankura, Horne, and PMA (partial).
3	Barrett, Dennis	2/1/18	0.6	Review presentation from Milliman on the trend projections for Mi Salud (dated 1/31/18) to be incorporated in the fiscal plan.
3	Rosado, Kasey	2/1/18	0.6	Participate in meeting with representatives of ASES, AAFAF and Milliman to discuss the healthcare reforms of the fiscal plan.
30	Cook, Randy	2/1/18	0.6	Participate on a telephone call with representatives of Baker Donelson and Horne to coordinate contract finalization with PREPA.
3	Barrett, Dennis	2/1/18	0.5	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding plan certification.
3	Battle, Fernando	2/1/18	0.5	Participate on conference call with representatives of AAFAF, ASES, A. Toro (BluHaus) and A. Velazquez (BluHaus) to discuss Milliman report and prepare for conference call with FOMB advisors.
3	Battle, Fernando	2/1/18	0.5	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding Plan Certification.
30	Cook, Randy	2/1/18	0.5	Participate on call with T. Smith (Horne) and W. Shahid (ACG) regarding PREPA compliance gap closure plan.
30	López, Luis	2/1/18	0.5	Participate in in-person follow-ups with multiple PREPA departments on pending items for the Office of Contacts and Procurement Compliance.
30	Shahid, Waqas	2/1/18	0.5	Participate on call with V. Ramirez (Horne), T. Smith (Horne), R. Cook (ACG) to discuss gap closure plan.
30	Woloszynski, Rachel	2/1/18	0.5	Coordinate with A. Peterson (ACG) on proposed GSA activation plan.
50	Battle, Fernando	2/1/18	0.4	Participate on telephone call with M. Yassin (ACG) to review questions submitted by mediation team in anticipation of creditor meeting.

Code	Professional	Date	Billed Hours	Time Description
2	Rosado, Kasey	2/1/18	0.3	Correspond with representatives of Conway regarding the distribution of federal funds to federally qualified Health Centers.
3	Ni, Evelyn	2/1/18	0.3	Participate in daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding plan certification (partial).
30	Cook, Randy	2/1/18	0.3	Coordinate with W. Shahid (ACG), A. Peterson (ACG), and R. Woloszynski (ACG) on actions to obtain GSA access for PREPA.
30	Peterson, Alexandra	2/1/18	0.3	Prepare for OCPC/PREPA daily morning status meeting.
30	Peterson, Alexandra	2/1/18	0.3	Meet with representatives of Ankura on actions to obtain GSA access for PREPA.
30	Peterson, Alexandra	2/1/18	0.3	Coordinate with R. Woloszynski (ACG) on proposed GSA activation plan.
30	Shahid, Waqas	2/1/18	0.3	Participate in meeting with representatives of Ankura on actions to obtain GSA access for PREPA.
30	Woloszynski, Rachel	2/1/18	0.3	Meet with representatives of Ankura on actions to obtain GSA access for PREPA.
3	Battle, Fernando	2/1/18	0.2	Participate on telephone call with A. Velazquez (BluHaus) to review PMPM estimates prepared by Milliman.
30	López, Luis	2/1/18	0.2	Review request for information tracker for the Office of Contracts and Procurement Compliance per request from R. Giambalvo (ACG).
50	Battle, Fernando	2/1/18	0.2	Participate on telephone call with O. Shah (McK) to discuss creditor presentation.
50	Battle, Fernando	2/1/18	0.2	Provide written comments to T. Murphy (ACG) to review measures section of creditor presentation.
3	Battle, Fernando	2/1/18	0.1	Participate on telephone call with E. Rios (Hacienda) to discuss tax reform assumptions.
50	Battle, Fernando	2/2/18	3.9	Edit revised fiscal plan creditor presentation for government-wide updates to healthcare reform and agency consolidation and optimization.
50	Ni, Evelyn	2/2/18	3.8	Review updated draft of revised fiscal plan creditor presentation.
3	Battle, Fernando	2/2/18	3.5	Prepare responses to prior inquiries about fiscal plan assumptions and related materials for AAFAF for discussion with FOMB members.
50	Murphy, Thomas	2/2/18	3.4	Incorporate comments from K. Rosado (ACG) into the summary fiscal plan presentation for creditors.
3	Nilsen, Patrick	2/2/18	3.0	Revise the fiscal measures section of the revised fiscal presentation based on latest healthcare reform initiatives undertaken by AAFAF.
50	Murphy, Thomas	2/2/18	2.5	Prepare materials for presenting to the creditors the revenue measures section of the creditor presentation.
30	López, Luis	2/2/18	2.1	Prepare summary on a meeting with the FOMB to be circulated to R. Cook (ACG).

Code	Professional	Date	Billed Hours	Time Description
50	Murphy, Thomas	2/2/18	2.1	Review the creditor presentation for reasonability and completeness of the latest updates to healthcare reform and agency consolidation.
30	Olund, Daniel	2/2/18	2.0	Prepare a reconciliation of available PMA legal abstracts and source data integrated into reporting dashboards.
50	Barrett, Dennis	2/2/18	1.7	Provide written comments on the revised fiscal plan creditor presentation to P. Nilsen (ACG) and T. Murphy (ACG).
30	Woloszynski, Rachel	2/2/18	1.6	Draft proposal for General Services Administration activation plan with related decisions and required next steps.
25	Rinaldi, Scott	2/2/18	1.5	Perform final review of the October monthly fee statement time and correspond with N. Rivera-Smith (ACG) regarding the same.
3	Rosado, Kasey	2/2/18	1.3	Provide written comments on the revised fiscal plan creditor presentation to P Nilsen (ACG) and T. Murphy (ACG).
3	Nilsen, Patrick	2/2/18	1.0	Prepare and send emails to T. Murphy (ACG), K. Rosado (ACG), and D. Barret (ACG) regarding the latest healthcare reform initiatives and their inclusion into the revised fiscal plan creditor presentation.
50	Barrett, Dennis	2/2/18	1.0	Participate on call with representatives of AAFAF, Rothschild, DevTech and Conway Mackenzie to prepare for 1/3/18 creditor presentation.
50	Rosado, Kasey	2/2/18	1.0	Participate on preparation call for the creditor meeting and related presentation and to discuss speaking roles.
30	Woloszynski, Rachel	2/2/18	0.9	Participate on call with representatives of Horne, Baker Donelson, and PMA to discuss requirements for PREPA to resume using emergency procurement procedures.
50	Batlle, Fernando	2/2/18	0.8	Review creditor presentation and assign speaking roles among advisors for the creditor meeting on 2/3/18.
50	Rosado, Kasey	2/2/18	0.8	Participate on telephone call with J. Kang (RTH) to discuss the revised fiscal plan creditor presentation.
30	Cook, Randy	2/2/18	0.7	Participate in OCPC/PREPA daily status meeting with O. Chavez (AAFAF), representatives of Ankura and M. Zaltsberg (BD), and M. Santos (PMA).
30	Giambalvo, Rosanne	2/2/18	0.7	Participate in OCPC/PREPA daily morning status meeting with O. Chavez (AAFAF), representatives of Ankura, E. Garcia (Horne), V. Ramirez (ACG), M. Zaltsberg (BD), and M. Santos (PMA).
30	Giambalvo, Rosanne	2/2/18	0.7	Updated OCPC docket and RFI tracker and draft agenda for OCPC status call.
30	López, Luis	2/2/18	0.7	Participate in OCPC/PREPA daily morning status meeting with O. Chavez (AAFAF), representatives of Ankura, E. Garcia (Horne), V. Ramirez (ACG), M. Zaltsberg (BD), and M. Santos (PMA).
30	Olund, Daniel	2/2/18	0.7	Participate in OCPC/PREPA daily morning status meeting with O. Chavez (AAFAF), representatives of Ankura, E. Garcia (Horne), V. Ramirez (ACG), M. Zaltsberg (BD), and M. Santos (PMA).

Code	Professional	Date	Billed Hours	Time Description
30	Peterson, Alexandra	2/2/18	0.7	Participate in OCPC/PREPA daily morning status meeting with O. Chavez (AAFAF), representatives of Ankura, E. Garcia (Horne), V. Ramirez (ACG), M. Zaltsberg (BD), and M. Santos (PMA).
30	Shahid, Waqas	2/2/18	0.7	Participate in OCPC/PREPA daily morning status meeting with O. Chavez (AAFAF), representatives of Ankura, E. Garcia (Horne), V. Ramirez (ACG), M. Zaltsberg (BD), and M. Santos (PMA).
30	Woloszynski, Rachel	2/2/18	0.7	Participate in OCPC/PREPA daily status meeting with O. Chavez (AAFAF), representatives of Ankura, E. Garcia (Horne), V. Ramirez (ACG), M. Zaltsberg (BD), and M. Santos (PMA).
3	Rosado, Kasey	2/2/18	0.6	Participate on call with D. Barrett (ACG) and A. Toro (Bluhaus) regarding the bridge analysis of the certified fiscal plan to the revised fiscal plan.
3	Barrett, Dennis	2/2/18	0.5	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding revised fiscal plan certification.
3	Barrett, Dennis	2/2/18	0.5	Participate on call with K. Rosado (ACG) and A. Toro (BluHaus) regarding the bridge analysis of the certified fiscal plan to the revised fiscal plan (partial).
3	Ni, Evelyn	2/2/18	0.5	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding fiscal plan certification.
50	Rosado, Kasey	2/2/18	0.5	Review latest version of the measures section of revised fiscal plan creditor presentation.
3	Rosado, Kasey	2/2/18	0.4	Correspond with T. Murphy (ACG) and D. Barrett (ACG) to discuss the presentation analysis bridging measures from the certified fiscal plan to the revised fiscal plan.
3	Rosado, Kasey	2/2/18	0.4	Review presentation analysis bridging fiscal measures from the certified fiscal plan to the revised fiscal plan.
30	López, Luis	2/2/18	0.3	Revise information for the Office of Contracts and Procurement Compliance per request for D. Olund (ACG).
50	Barrett, Dennis	2/3/18	3.0	Participate in meeting with creditors and representatives of AAFAF, Rothschild, Ankura, DevTech, and Conway to discuss revenues and expenses.
50	Batlle, Fernando	2/3/18	3.0	Participate in meeting with creditors and representatives of AAFAF, Rothschild, Ankura, DevTech, and Conway to discuss revenues and expenses assumptions.
50	Murphy, Thomas	2/3/18	3.0	Participate in meeting with creditors and representatives of AAFAF, Rothschild, Ankura, DevTech, and Conway to discuss revenues and expenses assumptions.
50	Ni, Evelyn	2/3/18	3.0	Participate in meeting with creditors and representatives of AAFAF, Rothschild, Ankura, DevTech, and Conway to discuss revenues and expenses assumptions.
50	Nilsen, Patrick	2/3/18	3.0	Participate in meeting with creditors and representatives of AAFAF, Rothschild, Ankura, DevTech, and Conway to discuss revenues and expenses assumptions.

Code	Professional	Date	Billed Hours	Time Description
50	Rosado, Kasey	2/3/18	3.0	Participate in meeting with creditors and representatives of AAFAF, Rothschild, Ankura, DevTech, and Conway to discuss revenues and expenses assumptions.
50	Ni, Evelyn	2/3/18	2.9	Prepare for meeting with the creditors to present the revised fiscal plan.
50	Barrett, Dennis	2/3/18	2.0	Participate in meeting with creditors and representatives of AAFAF, Rothschild, Ankura, DevTech, and Conway to discuss fiscal measures assumptions
50	Batlle, Fernando	2/3/18	2.0	Participate in meeting with creditors and representatives of AAFAF, Rothschild, Ankura, DevTech, and Conway to discuss fiscal measures assumptions.
50	Murphy, Thomas	2/3/18	2.0	Participate in meeting with creditors and representatives of AAFAF, Rothschild, Ankura, DevTech, and Conway to discuss fiscal measures assumptions.
50	Ni, Evelyn	2/3/18	2.0	Participate in meeting with creditors and representatives of AAFAF, Rothschild, Ankura, DevTech, and Conway to discuss fiscal measures assumptions.
50	Nilsen, Patrick	2/3/18	2.0	Participate in meeting with creditors and representatives of AAFAF, Rothschild, Ankura, DevTech, and Conway to discuss fiscal measures assumptions.
50	Rosado, Kasey	2/3/18	2.0	Participate in meeting with creditors and representatives of AAFAF, Rothschild, Ankura, DevTech, and Conway to discuss fiscal measure assumptions.
30	Cook, Randy	2/3/18	1.1	Draft correspondence regarding weekly OCPC executive summary.
50	Batlle, Fernando	2/3/18	1.0	Participate in a meeting with representatives of the AAFAF advisor group to prepare for the creditor presentation.
50	Batlle, Fernando	2/3/18	0.8	Incorporate comments into the final version of the fiscal plan summary for creditors.
14	Rinaldi, Scott	2/3/18	0.3	Review the daily case update sent by OMM.
14	Rinaldi, Scott	2/3/18	0.2	Review current status of the creditor list amendment to be filed with the court.
3	Batlle, Fernando	2/4/18	3.9	Review FOMB notice of violation and develop responses to violations related to disaster recovery and macroeconomic assumptions.
50	Nilsen, Patrick	2/4/18	2.2	Create an action items tracker based on the FOMB notice of revision sent to AAFAF regarding the revised fiscal plan.
50	Murphy, Thomas	2/4/18	2.0	Review the notice of violation letter from the FOMB.
50	Murphy, Thomas	2/4/18	2.0	Develop responses to fiscal measure related violations included within the FOMB notice of violation letter.
3	Batlle, Fernando	2/4/18	1.7	Provide written comments to P. Nilsen (ACG) and T. Murphy (ACG) regarding an action plan for the FOMB notice of violation.
3	Barrett, Dennis	2/4/18	1.5	Participate on call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura to review FOMB notice of violation.
3	Batlle, Fernando	2/4/18	1.4	Participate on a call with representatives of AAFAF and OMM to discuss suggested changes to the revised fiscal plan from the notice of violation from FOMB (partial).

Code	Professional	Date	Billed Hours	Time Description
50	Nilsen, Patrick	2/4/18	1.4	Prepare and send summary of the FOMB notice of revision and the related action items to F. Batlle (ACG) and T. Murphy (ACG) regarding
50	Nilsen, Patrick	2/4/18	1.4	Participate on a call with representatives of AAFAF and OMM to discuss suggested changes to the revised fiscal plan from the notice of violation from FOMB (partial).
3	Klein, Joseph	2/4/18	1.3	Participate on telephone call regarding Financial Oversight and Management Board letter of fiscal plan violations with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura.
3	Batlle, Juan Carlos	2/4/18	1.1	Participate on a call with representatives of AAFAF and OMM to discuss suggested changes to the revised fiscal plan from the notice of violation from FOMB (partial).
3	Batlle, Fernando	2/4/18	0.6	Participate on a call with representatives of AAFAF and OMM to discuss suggested changes to the revised fiscal plan from the notice of violation from FOMB.
3	Batlle, Fernando	2/4/18	0.6	Participate on a call with G. Portela (AAFAF) and J. Rapisardi (OMM) to review the FOMB notice of violation.
3	Barrett, Dennis	2/4/18	0.5	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding plan certification.
3	Batlle, Fernando	2/4/18	0.2	Correspond with K. Lavin (ACG) regarding the FOMB notice of violation.
3	Lavin, Kevin	2/4/18	0.2	Correspond with F. Batlle (ACG) regarding the FOMB notice of violation.
3	Ni, Evelyn	2/5/18	3.9	Review implementation plans of proposed fiscal measures for inclusion into the revised fiscal plan.
50	Batlle, Fernando	2/5/18	2.9	Draft responses relating to disaster spending and tax reform assumptions violations indicated by the FOMB.
50	Nilsen, Patrick	2/5/18	2.4	Compile creditor request action items sent from representatives of DevTech, Rothschild, Bluhaus and Seajay Group.
3	Murphy, Thomas	2/5/18	2.3	Consolidate notes from representatives of Conway, Rothschild and Ankura to finalize internal notes on the creditor presentation.
3	Nilsen, Patrick	2/5/18	2.3	Update the FOMB notice of violation action items tracker for responses to violations from representatives of Rothschild, Conway McKenzie, DevTech, and SeaJay group.
3	Murphy, Thomas	2/5/18	2.2	Incorporate the population reduction analysis into the revised fiscal plan.
3	Nilsen, Patrick	2/5/18	2.1	Revise government transformation section for the latest update on the government wide capital investment reforms.
50	Murphy, Thomas	2/5/18	2.1	Prepare responses related to disaster spending and fiscal measures assumptions to address the concerns of the FOMB in the notice of violation letter.
50	Nilsen, Patrick	2/5/18	2.1	Correspond with representatives of AAFAF, Rothschild, Conway McKenzie, DevTech, and Seajay Group regarding action items requested by FOMB for the official notice of violation.

Code	Professional	Date	Billed Hours	Time Description
3	Murphy, Thomas	2/5/18	2.0	Review the federal funding assumptions in the fiscal plan.
3	Ni, Evelyn	2/5/18	1.8	Participate on a telephone call with C. Frederique (AAFAF) regarding five agency consolidation for inclusion in revised fiscal plan implementation plans.
3	Rosado, Kasey	2/5/18	1.7	Review FOMB notice of violation and responses from the Department of Education and Department of Health on next steps to address items to incorporate into fiscal plan.
3	Woloszynski, Rachel	2/5/18	1.7	Draft notes for O. Chavez (AAFAF) on OCPC and Filsinger/PREPA actions related to OCPC procurement action reviews.
3	Murphy, Thomas	2/5/18	1.6	Review analysis on the commonwealth's minimum cash balance for inclusion in the fiscal plan.
3	Nilsen, Patrick	2/5/18	1.4	Update structural reform section for latest government-wide benchmarking targets for business incentive plans.
50	Klein, Joseph	2/5/18	1.3	Prepare timeline of agency consolidation actions in response to the Financial Oversight and Management Board letter of revised fiscal plan violations.
3	Rosado, Kasey	2/5/18	1.2	Review the Department of Health and Department of Education implementation plans to be incorporated into the fiscal plan.
2	Klein, Joseph	2/5/18	1.1	Prepare analysis of other right-sizing agencies FY19 personnel measures for the preparation of the FY19 budget as requested by representatives of Conway Mackenzie.
3	Klein, Joseph	2/5/18	1.0	Prepare presentation regarding right-sizing consolidation implementation process following the Financial Management and Oversight Board letter of revised fiscal plan violations.
3	Rosado, Kasey	2/5/18	0.9	Prepare and send an email to representatives of the Department of Health on the timelines for implementation plans to be incorporated into the fiscal plan.
3	Barrett, Dennis	2/5/18	0.8	Review agency right-sizing implementation plans for inclusion in revised fiscal plan.
3	Murphy, Thomas	2/5/18	0.8	Review revised fiscal plan model assumptions related the paydown of government-wide accounts payable balances for corrections officers.
3	Rosado, Kasey	2/5/18	0.8	Prepare and send an email to representatives of Department of Education on the timelines for implementation plans to be incorporated into the fiscal plan.
3	Woloszynski, Rachel	2/5/18	0.8	Draft notes for O. Chavez (AAFAF) on discussion regarding legal and policy requirements for PREPA to resume using emergency procurement procedures.
3	Klein, Joseph	2/5/18	0.7	Review list of agencies included in the revised fiscal plan and correspond with J. Kang (RTH) regarding questions proposed by representatives of McKinsey.
3	Nilsen, Patrick	2/5/18	0.7	Participate on a telephone call with A. Toro (BluHaus) and I. Alvarez (BluHaus) to discuss the inclusion of the government-wide benchmarking analysis into the revised fiscal plan.
30	Cook, Randy	2/5/18	0.7	Prepare and send an email to O. Chavez (AAFAF), R Woloszynski (ACG), and R Giambalvo (ACG) regarding the OCPC action and review item status and coordination.

Code	Professional	Date	Billed Hours	Time Description
30	Giambalvo, Rosanne	2/5/18	0.7	Participate in a meeting with V. Ramirez (Horne) regarding outstanding IT related document requests.
30	Giambalvo, Rosanne	2/5/18	0.7	Prepared agenda and OCPC docket and RFI tracker for the OCPC status call.
50	Klein, Joseph	2/5/18	0.7	Prepare presentation regarding right-sizing externalization implementation process following the Financial Management and Oversight Board letter of revised fiscal plan violations.
3	Ni, Evelyn	2/5/18	0.6	Participate on daily conference call with representatives of AAFAF, Conway McKenzie, Rothschild, and Bluhaus regarding certification of the fiscal plan.
30	Giambalvo, Rosanne	2/5/18	0.6	Participate in OCPC/PREPA weekly staff meeting with O. Chavez (AAFAF), representatives of Ankura, V. Ramirez (Horne), T. Smith (Horne), E. Abbott (BD), M. Zaltsberg (BD), and M. Santos (PMA).
30	Peterson, Alexandra	2/5/18	0.6	Participate in OCPC/PREPA weekly staff meeting with O. Chavez (AAFAF), representatives of Ankura, V. Ramirez (Horne), T. Smith (Horne), E. Abbott (BD), M. Zaltsberg (BD), and M. Santos (PMA).
30	Shahid, Waqas	2/5/18	0.6	Participate in OCPC/PREPA weekly staff meeting with O. Chavez (AAFAF), representatives of Ankura, V. Ramirez (Horne), T. Smith (Horne), E. Abbott (BD), M. Zaltsberg (BD), and M. Santos (PMA).
30	Woloszynski, Rachel	2/5/18	0.6	Participate in OCPC/PREPA weekly staff meeting with O. Chavez (AAFAF), representatives of Ankura, V. Ramirez (Horne), T. Smith (Horne), E. Abbott (BD), M. Zaltsberg (BD), and M. Santos (PMA).
3	Rosado, Kasey	2/5/18	0.4	Correspond with representatives of Conway regarding Milliman report and assumption on projected inflation rate and population to be incorporated into the fiscal plan.
30	López, Luis	2/5/18	0.4	Correspond with multiple PREPA personnel on pending items and other Office of Contracts and Procurement Compliance action items.
3	Batlle, Fernando	2/5/18	0.3	Participate in telephone call with A. Velazquez (ASES) to discuss healthcare reform related savings estimates to be included in fiscal plan.
21	Rinaldi, Scott	2/5/18	0.3	Review engagement staffing and related matters.
14	Rinaldi, Scott	2/5/18	0.2	Review the daily Title III case update and omnibus agenda sent by J. Rapisardi (OMM).
3	Barrett, Dennis	2/5/18	0.1	Revise bridge analysis of fiscal measures from the certified fiscal plan to the revised fiscal plan.
3	Batlle, Fernando	2/6/18	3.2	Edit implementation plans in the of government transformation section of the revised fiscal plan.
3	Ni, Evelyn	2/6/18	3.2	Review updates to slides describing agency implementation plans for the revised fiscal plan in response to FOMB notice of violation.
50	Murphy, Thomas	2/6/18	3.2	Prepare a list of outstanding items to address the concerns of the FOMB in the notice of violation letter.
3	Batlle, Fernando	2/6/18	2.8	Edit the structural reforms section of the revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
50	Murphy, Thomas	2/6/18	2.7	Assign items in the FOMB notice of violation letter to be addressed to the AAFAF advisor group.
3	Murphy, Thomas	2/6/18	2.5	Update measures section of the fiscal plan model.
3	Nilsen, Patrick	2/6/18	2.3	Revise government transformation section of the revised fiscal plan based on newly proposed tax compliance reforms.
3	Nilsen, Patrick	2/6/18	2.3	Revise structural reforms section of the revised fiscal plan based on newly proposed government wide welfare reforms.
30	Olund, Daniel	2/6/18	2.3	Consolidate new PMA legal abstract source data into reporting dashboards.
50	Nilsen, Patrick	2/6/18	2.2	Compile responses to the list of outstanding creditor questions from representatives of DevTech, Rothschild, Bluhaus and Seajay Group.
50	Nilsen, Patrick	2/6/18	2.2	Participate in a meeting with F. Perez (AAFAF) regarding the legal implications regarding the creditor request action items.
3	Murphy, Thomas	2/6/18	2.1	Incorporate comments from K. Rosado (ACG) into the measures section of the fiscal plan.
30	Cook, Randy	2/6/18	2.0	Participate in meeting with O. Chavez (AAFAF) and follow up correspondence actions regarding OCPC priority task execution.
3	Nilsen, Patrick	2/6/18	1.9	Revise executive summary of the revised fiscal plan based on an update provided by the Governor.
30	Cook, Randy	2/6/18	1.9	Coordinate action and materials production regarding PREPA compliance gap and transition plan.
30	Giambalvo, Rosanne	2/6/18	1.9	Review correspondence and documentation for Del Valle contract.
50	Klein, Joseph	2/6/18	1.8	Prepare implementation plan timelines based on agency right-sizing start dates in response to the FOMB notice of violations letter.
50	Klein, Joseph	2/6/18	1.7	Revise presentation of implementation plan timelines in response to the FOMB notice of violations letter following comments received from F. Batlle (ACG).
50	Klein, Joseph	2/6/18	1.6	Prepare an outline detailing the FOMB notice of violations letter to be addressed in the next iteration of the fiscal plan.
3	Murphy, Thomas	2/6/18	1.4	Discuss the implementation of the government-wide tax collections system with F. Perez (Hacienda).
3	Barrett, Dennis	2/6/18	1.3	Review Build Back Better base document dated 11/17/17 for detail to be incorporated in the fiscal plan.
30	Woloszynski, Rachel	2/6/18	1.3	Provide documentation of PREPA gap closure plan to representatives of Horne.
3	Batlle, Fernando	2/6/18	1.2	Review the tax reforms section of the revised fiscal plan.
3	Rosado, Kasey	2/6/18	1.2	Review Department of Education three year implementation plan timelines to be incorporated in the fiscal plan.
50	Nilsen, Patrick	2/6/18	1.2	Incorporate comments from F. Batlle (ACG) to the creditor diligence request list.
3	Murphy, Thomas	2/6/18	1.1	Revise structural reforms section of the fiscal plan.
3	Rosado, Kasey	2/6/18	1.1	Review Department of Health implementation plans to be incorporated into the fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
30	Cook, Randy	2/6/18	1.1	Participate in OCPC policy coordination meeting with O. Chavez (AAFAF) and E. Abbott (BD) and follow up actions/correspondence.
3	Barrett, Dennis	2/6/18	1.0	Participate on call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and McKinsey regarding proposed revisions to the revised fiscal plan.
50	Rosado, Kasey	2/6/18	1.0	Participate on call with the representatives of McKinsey to discuss coordination between government and FOMB difference in the fiscal plan.
3	Rosado, Kasey	2/6/18	0.9	Participate in meeting with representatives of AAFAF and Bluhaus to discuss the workforce employment programs currently offered by the Government.
30	Cook, Randy	2/6/18	0.9	Participate in weekly OCPC status meeting with PREPA Legal, Procurement, and Finance including O. Chavez (AAFAF), D. Zambrana (PREPA), E. Diaz (PREPA), A. Rodriguez (PREPA), N. Pollak (Filsinger), members from Ankura, members from Horne, E. Abbott (BD), and M. Santos (PMA).
30	Giambalvo, Rosanne	2/6/18	0.9	Participate in weekly OCPC status meeting with PREPA Legal, Procurement, and Finance including O. Chavez (AAFAF), D. Zambrana (PREPA), E. Diaz (PREPA), A. Rodriguez (PREPA), N. Pollak (Filsinger), members from Ankura, members from Horne, E. Abbott (BD), and M. Santos (PMA).
30	Peterson, Alexandra	2/6/18	0.9	Participate in weekly OCPC status meeting with PREPA Legal, Procurement, and Finance including O. Chavez (AAFAF), D. Zambrana (PREPA), E. Diaz (PREPA), A. Rodriguez (PREPA), N. Pollak (Filsinger), representatives of Ankura and Horne, E. Abbott (BD), and M. Santos (PMA).
30	Shahid, Waqas	2/6/18	0.9	Participate in weekly OCPC status meeting with PREPA Legal, Procurement, and Finance including O. Chavez (AAFAF), D. Zambrana (PREPA), E. Diaz (PREPA), A. Rodriguez (PREPA), N. Pollak (Filsinger), representatives of Ankura, representatives of Horne, E. Abbott (BD), and M. Santos (PMA).
30	Woloszynski, Rachel	2/6/18	0.9	Participate in weekly OCPC status meeting with PREPA Legal, Procurement, and Finance including O. Chavez (AAFAF), D. Zambrana (PREPA), E. Diaz (PREPA), A. Rodriguez (PREPA), N. Pollak (Filsinger), representatives of Ankura, representatives of Horne, E. Abbott (BD), and M. Santos (PMA).
50	Nilsen, Patrick	2/6/18	0.9	Prepare and send an email to representatives of AAFAF, Rothschild, Conway McKenzie, DevTech, and Seajay Group regarding action items requested by FOMB for the official notice of violation.
30	Giambalvo, Rosanne	2/6/18	0.8	Participate in meeting with O. Colon in PREPA Internal Audit to address outstanding document requests.
30	López, Luis	2/6/18	0.8	Prepare presentation materials prior to an Office of Contracts and Procurement Compliance meeting.

Code	Professional	Date	Billed Hours	Time Description
50	Klein, Joseph	2/6/18	0.8	Prepare analysis regarding total cost savings per agency in the revised fiscal plan in response to the FOMB notice of violations letter.
50	Klein, Joseph	2/6/18	0.8	Revise implementation plan timelines for consolidation and externalizations of agencies in response to the FOMB notice of violations letter.
3	Rosado, Kasey	2/6/18	0.6	Review Department of Education implementation timelines to be incorporated in the fiscal plan.
50	Klein, Joseph	2/6/18	0.6	Prepare list of agency right-sizing start dates in response to the FOMB notice of violations letter.
3	Barrett, Dennis	2/6/18	0.5	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding plan certification.
3	Barrett, Dennis	2/6/18	0.5	Participate in meeting with J. Rapisardi (OMM), C. Yamin (AAFAF) and F. Perez (AAFAF) to discuss plan to gather all necessary evidence related to government essential services.
3	Batlle, Fernando	2/6/18	0.5	Participate in meeting with J. Rapisardi (OMM), D. Barrett (ACG), C. Yamin (AAFAF) and F. Perez (AAFAF) to discuss plan to gather all necessary evidence related to government essential services.
3	Ni, Evelyn	2/6/18	0.5	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding plan certification.
3	Rosado, Kasey	2/6/18	0.5	Prepare and send an email to BDO, Department of Education advisors, regarding the inclusion of Youth Employment programs in the revised fiscal plan.
3	Rosado, Kasey	2/6/18	0.5	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding plan certification.
30	Shahid, Waqas	2/6/18	0.5	Participate on a call with T. Smith (Horne) to discuss the gap closure plan.
30	Woloszynski, Rachel	2/6/18	0.5	Update OCPC Transition Project Plan and PREPA gap closure plan documents for O. Chavez (AAFAF) for reference during PREPA procurement meeting.
3	Barrett, Dennis	2/6/18	0.4	Provide comments on the agency right-sizing timelines for inclusion in the revised fiscal plan.
3	Rosado, Kasey	2/6/18	0.4	Prepare comments on workforce reduction information to be incorporated into the fiscal plan.
14	Graham, Deanne	2/6/18	0.4	Participate on telephone call with D. Perez (OMM) regarding the timeline for filing the creditor list amendment.
30	Giambalvo, Rosanne	2/6/18	0.4	Prepare for OCPC status call including: draft agenda, update and circulate OCPC docket and RFI tracker.
50	Klein, Joseph	2/6/18	0.4	Participate in meeting with J. Kang (Rothschild) regarding list of agencies included in the revised fiscal plan.
3	Rosado, Kasey	2/6/18	0.3	Correspond with C. Fredrique (AAFAF) regarding the inclusion of workforce reduction programs in the revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
18	Barrett, Dennis	2/6/18	0.3	Review plan of adjustment preliminary action plan memo prior to meeting with members from AAFAF, O'Melveny, and Ankura.
30	Giambalvo, Rosanne	2/6/18	0.2	Participate in OCPC/PREPA daily morning status meeting with representatives of Ankura, Horne, M. Zaltsberg (BD), and M. Santos (PMA).
30	Olund, Daniel	2/6/18	0.2	Participate in OCPC/PREPA daily morning status meeting with representatives of Ankura, Horne, M. Zaltsberg (BD), and M. Santos (PMA).
30	Peterson, Alexandra	2/6/18	0.2	Participate in OCPC/PREPA daily morning status meeting with representatives of Ankura, Horne, M. Zaltsberg (BD), and M. Santos (PMA).
30	Rinaldi, Scott	2/6/18	0.2	Participate in OCPC/PREPA daily morning status meeting with representatives of Ankura, Horne, M. Zaltsberg (BD), and M. Santos (PMA).
30	Shahid, Waqas	2/6/18	0.2	Participate in OCPC/PREPA daily morning status meeting with representatives of Ankura, Horne, M. Zaltsberg (BD), and M. Santos (PMA).
30	Woloszynski, Rachel	2/6/18	0.2	Participate in OCPC/PREPA daily morning status meeting with representatives of Ankura, Horne, M. Zaltsberg (BD), and M. Santos (PMA).
8	Ni, Evelyn	2/7/18	4.0	Review latest draft of implementation plans for each right-sizing initiative.
3	Battle, Fernando	2/7/18	3.6	Revise fiscal plan sections following meeting with R. Rossello (Fortaleza) G. Portela (AAFAF) and C. Sobrino (AAFAF).
3	Murphy, Thomas	2/7/18	3.6	Revise revenue measures to include an updated approach for Puerto Rico tax reforms.
3	Murphy, Thomas	2/7/18	3.0	Review draft of the revised fiscal plan to prepare for meeting with representatives of AAFAF.
3	Nilsen, Patrick	2/7/18	3.0	Review Pew Charitable Trusts research on emergency reserves and credit ratings.
50	Murphy, Thomas	2/7/18	2.8	Prepare a tracker of outstanding FOMB diligence requests.
3	Murphy, Thomas	2/7/18	2.6	Review disaster recovery funding scenarios to be included in the revised fiscal plan.
30	Olund, Daniel	2/7/18	2.6	Review OnBase source data for quality control.
2	Klein, Joseph	2/7/18	2.4	Revise analysis of FY18 and FY19 fiscal measures for review by representatives of Conway Mackenzie and AAFAF for the FY19 budget planning process.
3	Nilsen, Patrick	2/7/18	2.4	Prepare a summary on emergency reserves and the 'rainy day' fund of the Commonwealth of Puerto Rico for inclusion into the revised fiscal plan presentation.
30	Olund, Daniel	2/7/18	2.4	Prepare a summary dashboard for the OCPC reporting.
3	Nilsen, Patrick	2/7/18	2.0	Participate in a meeting with F. Perez (AAFAF) regarding the legal review of potential government wide healthcare reforms.
30	Cook, Randy	2/7/18	2.0	Revise PREPA compliance gap closure plan.
50	Battle, Fernando	2/7/18	2.0	Participate in meeting with representatives of Fortaleza, AAFAF, and O'Melveny & Myers to discuss FOMB requests in notice of violation.

Code	Professional	Date	Billed Hours	Time Description
50	Nilsen, Patrick	2/7/18	2.0	Participate in a meeting with J. Kang (RTH) and L. Weinberg (RTH) regarding the documents to be uploaded to the data room in regard to the creditor document requests.
3	Klein, Joseph	2/7/18	1.9	Revise non-personnel cost savings model for additional agencies to be included in the revised fiscal plan.
50	Nilsen, Patrick	2/7/18	1.8	Update the FOMB notice of violation letter status tracker based on revised fiscal plan updates sent by representatives of Rothschild, Conway McKenzie, Bluhaus and SeaJay Group.
30	Giambalvo, Rosanne	2/7/18	1.7	Revise list of OCPC accomplishments since establishment for review by R. Cook (ACG).
30	Giambalvo, Rosanne	2/7/18	1.7	Review immediate term deliverables for R. Cook (ACG) and correspond with O. Chavez (AAFAF) regarding the same.
3	Rosado, Kasey	2/7/18	1.6	Review and provide comments on the Youth Employment program as presented by the Department of Education to be incorporated in the revised fiscal plan.
25	Rinaldi, Scott	2/7/18	1.6	Perform final review of the October and November monthly fee statements and forward to J. C. Batlle (ACG) for distribution to representatives of AAFAF.
30	Olund, Daniel	2/7/18	1.6	Reconcile docket updates for week of 2/9/18 and review time fields for integration into reporting dashboards.
30	Olund, Daniel	2/7/18	1.5	Review PMA legal abstract for quality control to update the reporting dashboards.
3	Batlle, Fernando	2/7/18	1.4	Review county consolidation model to be incorporated in the revised fiscal plan.
3	Klein, Joseph	2/7/18	1.4	Revise personnel cost savings model for additional agencies to be included in the revised fiscal plan.
30	Cook, Randy	2/7/18	1.4	Participate in meeting policy coordination meeting with O. Chavez (AAFAF), E. Abbott (BD), and B. McDonald (Horne).
3	Batlle, Fernando	2/7/18	1.2	Participate on conference call with representatives of Greenberg Traurig, O'Melveny & Myers, Vantagekight and AAFAF to discuss supplemental appropriation documentation related to Puerto Rico specific appropriations.
3	Klein, Joseph	2/7/18	1.2	Revise uniform medical benefits assumption in the voluntary attrition model to be included in the revised fiscal plan.
3	Rosado, Kasey	2/7/18	1.2	Review the draft of the general fund budget based on the Fiscal Plan baseline as prepared by representatives of Conway Mackenzie.
30	Cook, Randy	2/7/18	1.2	Revise PREPA compliance gap closure plan for the latest procurement compliance update from O. Chavez (AAFAF).
30	Cook, Randy	2/7/18	1.2	Participate in meeting with C. Harich (FEMA) regarding OCPC coordination with FEMA processes.
3	Barrett, Dennis	2/7/18	1.1	Prepare education consolidation implementation timeline for the revised fiscal plan.
3	Rosado, Kasey	2/7/18	1.1	Participate on telephone call with representatives of the Department of Education and AAFAF regarding the projected FY2023 cost savings.

Code	Professional	Date	Billed Hours	Time Description
14	Samuels, Melanie	2/7/18	1.1	Review creditor list amendment and provide edits to D. Graham (ACG) regarding the same.
30	Cook, Randy	2/7/18	1.1	Participate in OCPC/PREPA daily status meeting with representatives of Ankura, E. Garcia (Horne), V. Ramirez (ACG), E. Abbott (BD), and M. Santos (PMA).
30	Giambalvo, Rosanne	2/7/18	1.1	Participate in OCPC/PREPA daily status meeting with representatives of Ankura, E. Garcia (Horne), V. Ramirez (ACG), E. Abbott (BD), and M. Santos (PMA).
30	Shahid, Waqas	2/7/18	1.1	Participate in OCPC/PREPA daily morning status meeting with representatives of Ankura, E. Garcia (Horne), V. Ramirez (ACG), E. Abbott (BD), and M. Santos (PMA).
30	Woloszynski, Rachel	2/7/18	1.1	Participate in OCPC/PREPA daily morning status meeting with representatives of Ankura, E. Garcia (Horne), V. Ramirez (ACG), E. Abbott (BD), and M. Santos (PMA).
30	Woloszynski, Rachel	2/7/18	1.1	Revise PREPA gap closure plan and Board presentation.
30	Giambalvo, Rosanne	2/7/18	1.0	Revise OCPC programmatic review presentation for review by R. Cook (ACG).
3	Barrett, Dennis	2/7/18	0.9	Review Department of Education fiscal plan and budget information.
3	Barrett, Dennis	2/7/18	0.8	Participate in meeting with C. Frederique (AAFAF) and J. Kang (RTH) regarding agencies included and excluded in the fiscal plan.
3	Battle, Fernando	2/7/18	0.8	Review PICA reports prepared by Planning Board for inclusion as part of Infrastructure reform section of the revised fiscal plan.
30	Cook, Randy	2/7/18	0.8	Participate in meeting regarding PREPA gap closure plan with representatives of Ankura, E. Garcia (Horne), V. Ramirez (ACG), T. Smith (Horne), and H. Smith (Horne).
30	Giambalvo, Rosanne	2/7/18	0.8	Participate in meeting regarding PREPA gap closure plan with representatives of Ankura, E. Garcia (Horne), V. Ramirez (ACG), T. Smith (Horne), and H. Smith (Horne).
30	Peterson, Alexandra	2/7/18	0.8	Participate in meeting regarding PREPA gap closure plan with representatives of Ankura, E. Garcia (Horne), V. Ramirez (ACG), T. Smith (Horne), and H. Smith (Horne).
30	Peterson, Alexandra	2/7/18	0.8	Revise the OCPC accomplishments outline.
30	Shahid, Waqas	2/7/18	0.8	Participate in meeting regarding PREPA gap closure plan with representatives of Ankura, E. Garcia (Horne), V. Ramirez (ACG), T. Smith (Horne), and H. Smith (Horne).
30	Woloszynski, Rachel	2/7/18	0.8	Participate in meeting regarding PREPA gap closure plan with representatives of Ankura, E. Garcia (Horne), V. Ramirez (ACG), T. Smith (Horne), and H. Smith (Horne).
50	Nilsen, Patrick	2/7/18	0.8	Prepare and send a status update email to F. Battle (ACG) and T. Murphy (ACG) and representatives of AAFAF, Conway McKenzie, and Rothschild regarding the FOMB notice of violation letter.
30	Cook, Randy	2/7/18	0.7	Participate in meeting with O. Chavez (AAFAF) and E. Abbott (BD) regarding priority policy issues and actions.

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Fernando	2/7/18	0.6	Review creditor session materials submitted through Phoenix Management.
3	Battle, Fernando	2/7/18	0.6	Review the proposed government-wide power sector reform to be included as part of the revised fiscal plan.
3	Rosado, Kasey	2/7/18	0.6	Review revised fiscal plan measures of the Department of Education, Department of Health and other right-sizing agencies.
3	Rosado, Kasey	2/7/18	0.6	Revise the revised fiscal plan optimization model for the Department of Education to include reinvestment costs.
14	Graham, Deanne	2/7/18	0.6	Perform detailed review of labor union obligations schedule for inclusion in the creditor list amendment filing.
3	Barrett, Dennis	2/7/18	0.5	Participate in daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding the revised fiscal plan certification.
3	Barrett, Dennis	2/7/18	0.5	Review rightsizing implementation overview section of the revised fiscal plan.
3	Ni, Evelyn	2/7/18	0.5	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding the revised fiscal plan certification.
3	Rosado, Kasey	2/7/18	0.5	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding the revised fiscal plan certification.
3	Rosado, Kasey	2/7/18	0.5	Participate on telephone call with representatives of the Department of Health and AAFAF regarding the projected FY2023 cost savings within the revised fiscal plan.
3	Rosado, Kasey	2/7/18	0.5	Review Department of Education measures to incorporate proposed teacher salary increases.
2	Rosado, Kasey	2/7/18	0.4	Correspond with J. Klein (ACG) on mapping expense measures to FY18 and FY19 budgets.
3	Battle, Fernando	2/7/18	0.4	Review "rainy day" fund research and establish framework for the revised fiscal plan.
14	Graham, Deanne	2/7/18	0.4	Prepare final labor union obligations schedule for inclusion in the creditor list amendment filing.
25	Rinaldi, Scott	2/7/18	0.4	Correspond with D. Graham (ACG) regarding the finalization of the October and November monthly fee statements.
30	Cook, Randy	2/7/18	0.4	Revise executive summary of OCPC accomplishments since establishment.
30	Peterson, Alexandra	2/7/18	0.4	Participate on telephone call regarding the status of the gap closure analysis with V. Ramirez (Horne).
30	Rinaldi, Scott	2/7/18	0.4	Prepare office of contracts and procurement compliance outstanding items and send to R. Cook (ACG) .
2	Crisalli, Paul	2/7/18	0.3	Review Commonwealth liquidity update and provide comments to representatives of Rothschild.
3	Battle, Fernando	2/7/18	0.3	Participate on telephone call with C. Saavedra (Department of Labor) to review labor reform components and potential impact.
30	Giambalvo, Rosanne	2/7/18	0.3	Participate on telephone call with D. Olund (ACG) to review OCPC summary statistics for presentation and meeting with representatives of FEMA.

Code	Professional	Date	Billed Hours	Time Description
30	Olund, Daniel	2/7/18	0.3	Participate on telephone call with R. Giambalvo (ACG) to review OCPC summary statistics for presentation and meeting with representatives of FEMA.
30	Peterson, Alexandra	2/7/18	0.3	Prepare for the OCPC morning status call.
30	Peterson, Alexandra	2/7/18	0.3	Address communication regarding the Guajajara dam procurement.
50	Battle, Fernando	2/7/18	0.3	Review script for creditor working group conference call.
30	Shahid, Waqas	2/7/18	0.2	Participate in meeting regarding approach for PREPA Board presentation on gap closure plan with R. Woloszynski (ACG).
30	Woloszynski, Rachel	2/7/18	0.2	Participate in meeting regarding approach for PREPA Board presentation on gap closure plan with R. Woloszynski (ACG).
3	Ni, Evelyn	2/8/18	3.7	Review latest drafts of agency optimization models for reasonability and inclusion within the revised fiscal plan.
30	Shahid, Waqas	2/8/18	3.3	Revise PREPA gap closure plan.
3	Murphy, Thomas	2/8/18	3.0	Prepare a summary of the updated tax reform measures for inclusion in the revised fiscal plan.
14	Graham, Deanne	2/8/18	3.0	Review employee obligations schedule for inclusion in the creditor list amendment filing.
3	Ni, Evelyn	2/8/18	2.8	Review updated financial projections for the revised fiscal plan model and their effect on the fiscal measures.
3	Murphy, Thomas	2/8/18	2.6	Review the federal funding assumptions in the revised fiscal plan.
25	Keys, Jamie	2/8/18	2.4	Revise January time detail for fee statement preparation.
14	Graham, Deanne	2/8/18	2.3	Review litigation obligations schedule for inclusion in the creditor list amendment filing.
3	Murphy, Thomas	2/8/18	2.1	Discuss tax reform adjustments with F. Perez (Hacienda) to be included in the fiscal plan.
3	Nilsen, Patrick	2/8/18	2.1	Revise the government transformation section of the revised fiscal plan based on updated healthcare reform initiatives.
30	Olund, Daniel	2/8/18	2.1	Update the OCPC reporting dashboard application for a better viewer experience.
30	Woloszynski, Rachel	2/8/18	2.0	Prepare work product related to PREPA risk assessment for inclusion in PREPA gap closure plan.
30	Woloszynski, Rachel	2/8/18	2.0	Prepare content based on feedback from O. Chavez (AAFAF) on PREPA gap closure plan.
30	Woloszynski, Rachel	2/8/18	2.0	Prepare work product related to OCPC transition for inclusion in PREPA gap closure plan.
30	Woloszynski, Rachel	2/8/18	2.0	Review risk areas and associated content in furtherance of OCPC completion of the PREPA gap closure plan.
14	Graham, Deanne	2/8/18	1.9	Prepare final employee obligations schedule for inclusion in the creditor list amendment.
50	Nilsen, Patrick	2/8/18	1.9	Compile creditor request action items sent from representatives of DevTech, Rothschild, Bluhaus and Seajay Group.
3	Rosado, Kasey	2/8/18	1.8	Review Department of Education FY19 budget as submitted and compare to latest version of project FY 19 as reflected in the revised fiscal plan.

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30	Woloszynski, Rachel	2/8/18	1.8	Prepare OCPC status update for inclusion within the PREPA gap closure plan.
50	Nilsen, Patrick	2/8/18	1.8	Participate on a phone call with A. Pavel (OMM), S. Uhland (OMM) and J. Rapisardi (OMM) to discuss the response to creditor document requests.
3	Klein, Joseph	2/8/18	1.7	Revise other right-sizing agencies implementation plans to be included in the government PMO and implementation strategy section of the revised fiscal plan.
30	Shahid, Waqas	2/8/18	1.7	Review the PREPA gap closure plan.
50	Nilsen, Patrick	2/8/18	1.7	Participate on a phone call with J. Kang (RTH) and L. Weinberg (RTH) to discuss the responses to creditor document requests.
3	Klein, Joseph	2/8/18	1.6	Prepare summary of personnel savings included in the revised fiscal plan per agency as requested by C. Frederique (AAFAF).
3	Nilsen, Patrick	2/8/18	1.6	Revise the structural reforms section of the revised fiscal plan based on government wide power sector reforms.
3	Batlle, Fernando	2/8/18	1.5	Review documentation from Hacienda related to tax reform included within the revised fiscal plan.
25	Rinaldi, Scott	2/8/18	1.4	Review time detail included in the December monthly fee statement.
30	Olund, Daniel	2/8/18	1.4	Review the PMA legal abstract and OnBase source data in preparation for integration into reporting dashboards.
3	Murphy, Thomas	2/8/18	1.3	Review the minimum cash balance analysis for inclusion in the revised fiscal plan.
30	Cook, Randy	2/8/18	1.3	Review the compliance certification template for quality control.
30	Giambalvo, Rosanne	2/8/18	1.3	Review documents and prepared submission package for management discussion and approval.
3	Rosado, Kasey	2/8/18	1.2	Prepare and send emails to representatives of AAFAF regarding updating revised fiscal plan measures for salary increases and new reinvestment costs.
30	López, Luis	2/8/18	1.2	Review OCPC document, which provides accomplishments up to date per request from R. Giambalvo (ACG).
30	Peterson, Alexandra	2/8/18	1.2	Revise the OCPC gap closure plan.
3	Barrett, Dennis	2/8/18	1.0	Participate on healthcare reform call with representatives of BluHaus, Ankura and McKinsey.
30	Cook, Randy	2/8/18	1.0	Participate in OCPC/PREPA daily status meeting with representatives of Ankura, E. Garcia (Horne), H. Tanco (Horne), M. Zaltsberg (BD), and M. Santos (PMA).
30	Giambalvo, Rosanne	2/8/18	1.0	Participate in OCPC/PREPA daily status meeting with representatives of Ankura, E. Garcia (Horne), H. Tanco (Horne), M. Zaltsberg (BD), and M. Santos (PMA).
30	Olund, Daniel	2/8/18	1.0	Participate in OCPC/PREPA daily morning status meeting with representatives of Ankura, E. Garcia (Horne), H. Tanco (Horne), M. Zaltsberg (BD), and M. Santos (PMA).
30	Giambalvo, Rosanne	2/8/18	0.9	Draft cover report for Del Valle compliance contract review.

Code	Professional	Date	Billed Hours	Time Description
30	Cook, Randy	2/8/18	0.8	Review OCPC critical deliverables list.
30	Giambalvo, Rosanne	2/8/18	0.8	Draft OCPC weekly status report and executive summary for R. Cook (ACG).
3	Battle, Fernando	2/8/18	0.7	Participate on a telephone call with G. Portela (AAFAF) to discuss funding bill status and its inclusion within the revised fiscal plan.
30	Giambalvo, Rosanne	2/8/18	0.7	Update OCPC programmatic review presentation for R. Cook (ACG) to discuss internally.
3	Barrett, Dennis	2/8/18	0.6	Prepare additional detail in the Department of Education consolidation implementation timeline.
3	Klein, Joseph	2/8/18	0.6	Participate in meeting with C. Frederique (AAFAF) regarding right-sizing agencies cost savings included in the revised fiscal plan.
3	Rosado, Kasey	2/8/18	0.6	Review FOMB presentation on proposed revised fiscal plan assumptions provided S. O'Rourke (MCK).
3	Barrett, Dennis	2/8/18	0.5	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding revised fiscal plan certification.
3	Battle, Fernando	2/8/18	0.5	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding revised fiscal plan certification.
3	Ni, Evelyn	2/8/18	0.5	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding revised fiscal plan certification.
30	Cook, Randy	2/8/18	0.5	Prepare and send an email to O. Chavez (AAFAF) and C. Harich (FEMA) regarding FEMA engagement with OCPC.
30	Peterson, Alexandra	2/8/18	0.5	Participate on a telephone call with V. Ramirez (Horne) regarding the gap closure plan report and related action plan.
3	Battle, Fernando	2/8/18	0.4	Participate on a telephone call with D. Sachs (DCMC) to review federal funding bill allocations to be included in revised fiscal plan.
3	Battle, Fernando	2/8/18	0.4	Participate on a telephone call with C. Sobrino (Fortaleza) to review assumptions and the latest changes incorporated in fiscal plan.
3	Battle, Fernando	2/8/18	0.4	Participate on a telephone call with A. Toro (BluHaus) to discuss changes of structural reform to be included within the revised fiscal plan presentation.
3	Battle, Fernando	2/8/18	0.4	Participate on a telephone call with A. Velazquez (ASES) to discuss Medicaid funding allocation assumption within the revised fiscal plan.
3	Klein, Joseph	2/8/18	0.4	Correspond with E. Ni (ACG) regarding the right-sizing agencies implementation plans and timelines included within the revised fiscal plan.
3	Klein, Joseph	2/8/18	0.4	Participate in meeting with G. Pagan (AAFAF) regarding right-sizing agencies implementation plans.
3	Rosado, Kasey	2/8/18	0.4	Correspond with representatives of Department of Education and BDO on updating revised fiscal plan measures for salary increases and new reinvestment costs.

Code	Professional	Date	Billed Hours	Time Description
25	Rinaldi, Scott	2/8/18	0.4	Participate on telephone call with M. Samuels (ACG) and D. Graham (ACG) regarding status of December and January fee statements.
50	Nilsen, Patrick	2/8/18	0.4	Correspond with J. York (Conway) regarding the response to creditor document requests.
3	Batlle, Fernando	2/8/18	0.3	Participate in a meeting with A. Martinez (Boys and Girls Club of PR) to discuss youth job transition program.
25	Graham, Deanne	2/8/18	0.3	Participate on telephone call with S. Rinaldi (ACG), M. Samuels (ACG), and J. Keys (ACG) regarding status of December and January fee statements.
25	Samuels, Melanie	2/8/18	0.3	Participate on telephone call with S. Rinaldi (ACG) and D. Graham (ACG) regarding status of December and January fee statements.
30	Giambalvo, Rosanne	2/8/18	0.3	Prepare OCPC docket and RFI tracker for internally discussion at that OCPC/PREPA daily morning status call.
3	Barrett, Dennis	2/8/18	0.2	Update fiscal measures sections of the revised fiscal plan to reflect the most recent cost savings estimates in measures.
3	Batlle, Fernando	2/8/18	0.1	Participate on a telephone call with M. Gonzalez (AAFAF) to discuss the proposed county structure for the government of Puerto Rico.
25	Keys, Jamie	2/9/18	3.6	Revise January time detail for inclusion in January fee statement.
14	Graham, Deanne	2/9/18	3.5	Review trade vendor creditors identified as not needing contact information redacted for the creditor list amendment filing.
3	Murphy, Thomas	2/9/18	3.2	Prepare a slide to be incorporated in the revised fiscal plan on human capital.
3	Murphy, Thomas	2/9/18	3.0	Prepare a slide to be incorporated in the revised fiscal plan on youth development.
14	Graham, Deanne	2/9/18	2.7	Analyze address information for trade vendor creditors to ensure accuracy for the creditor list amendment filing.
3	Ni, Evelyn	2/9/18	2.3	Review updated agency list for inclusion in revised fiscal plan.
3	Batlle, Fernando	2/9/18	2.1	Review disaster relief options to be included in revised fiscal plan.
3	Nilsen, Patrick	2/9/18	1.8	Revise the government transformation section of the revised fiscal plan presentation based on comparable correction reform metrics provided by A. Toro (BluHaus).
2	Klein, Joseph	2/9/18	1.7	Prepare analysis of the Consejo de Education de Puerto Rico regarding FY18 and FY19 expense measures for the preparation of the FY19 budget.
3	Murphy, Thomas	2/9/18	1.7	Incorporate comments from K. Rosado (ACG) on the youth development initiatives in the revised fiscal plan.
25	Rinaldi, Scott	2/9/18	1.7	Review and reconcile time detail included in the December monthly fee statement.
3	Nilsen, Patrick	2/9/18	1.6	Incorporate into the revised fiscal plan presentation a summary of latest earned income tax credit reforms provided by I. Alvarez (BluHaus).
3	Batlle, Fernando	2/9/18	1.5	Review new macroeconomic assumptions included in fiscal plan related to FOMB notice of violation.

Code	Professional	Date	Billed Hours	Time Description
30	Cook, Randy	2/9/18	1.5	Review PREPA compliance gap closure plan for accuracy and completion.
3	Klein, Joseph	2/9/18	1.4	Prepare implementation plans for agencies that submitted reorganization plans on 1/8/18 to the Puerto Rico Legislature, to be included in the revised fiscal plan.
3	Nilsen, Patrick	2/9/18	1.4	Revise integrated financial management section of the revised fiscal plan based on the latest update on the financial reporting progress.
30	Olund, Daniel	2/9/18	1.3	Review new PMA legal abstract source data for quality control.
50	Nilsen, Patrick	2/9/18	1.2	Participate on conference call with representatives of McKinsey regarding the FOMB notice of violation letter imposed on 2/5/18.
30	Cook, Randy	2/9/18	1.0	Participate on conference call with O. Chavez (AAFAF) and N. Pollak (Filsinger) regarding Cobra Amendment 5.
30	Cook, Randy	2/9/18	1.0	Participate on OCPC/PREPA daily morning status meeting with O. Chavez (AAFAF), M. Santos (PMA), members from Ankura, and Horne.
30	Giambalvo, Rosanne	2/9/18	1.0	Participate on OCPC/PREPA daily morning status meeting with O. Chavez (AAFAF), M. Santos (PMA), members from Ankura, and Horne.
30	Peterson, Alexandra	2/9/18	1.0	Participate on OCPC/PREPA daily morning status meeting with O. Chavez (AAFAF), M. Santos (PMA), members from Ankura, and Horne.
30	Shahid, Waqas	2/9/18	1.0	Participate on OCPC/PREPA daily morning status meeting with O. Chavez (AAFAF), R. Cook (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), E. Garcia (Horne), H. Tanco (Horne), T. Smith (Horne), and M. Santos (PMA).
30	Woloszynski, Rachel	2/9/18	1.0	Participate on OCPC/PREPA daily morning status meeting with O. Chavez (AAFAF), M. Santos (PMA), representatives of Ankura, and Horne.
3	Rosado, Kasey	2/9/18	0.9	Discuss the updated education measures with representatives of the Department of Education and BDO.
25	Keys, Jamie	2/9/18	0.9	Update time detail tracker January time submission.
3	Batlle, Fernando	2/9/18	0.8	Participate on telephone call with O. Shah (McK) to discuss federal funding bill allocation to Puerto Rico to be included in the revised fiscal plan.
3	Klein, Joseph	2/9/18	0.8	Review government PMO and implementation strategy section of the revised fiscal plan and provide comments to P. Nilsen (ACG).
3	Barrett, Dennis	2/9/18	0.7	Prepare analysis of the implementation plan of agency consolidation for inclusion within the revised fiscal plan.
3	Batlle, Fernando	2/9/18	0.7	Participate on call with representatives of AAFAF, Bluhhaus, Rothschild, Conway Mackenzie, Ankura and McKinsey regarding FOMB measures assumptions compared to revised fiscal plan measures assumptions.
3	Batlle, Fernando	2/9/18	0.7	Consolidate comments received from McKinsey team to be incorporated in the revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
50	Barrett, Dennis	2/9/18	0.7	Participate on call with AAFAF, Bluhaus, Rothschild, Conway Mackenzie, Ankura and McKinsey regarding FOMB measures assumptions compared to Fiscal Plan measures assumptions.
50	Klein, Joseph	2/9/18	0.7	Prepare response to representatives of McKinsey regarding agencies included in the revised fiscal plan.
3	Rosado, Kasey	2/9/18	0.6	Participate on call with McKinsey to discuss the latest update to the Department of Education measures optimization model for inclusion within the revised fiscal plan.
30	Cook, Randy	2/9/18	0.6	Participate in a meeting with W. Shahid (ACG), R. Woloszynski (ACG), E. Garcia (Horne), H. Tanco (Horne), T. Smith (Horne), and H. Smith (Horne) to discuss the transition of responsibilities of the PREPA gap closure plan.
30	Cook, Randy	2/9/18	0.6	Coordinate the completion and distribution of the FEMA compliance certification.
30	Shahid, Waqas	2/9/18	0.6	Participate in a meeting with R. Cook (ACG), R. Woloszynski (ACG), E. Garcia (Horne), H. Tanco (Horne), T. Smith (Horne), and H. Smith (Horne) to discuss the transition of responsibilities of the PREPA gap closure plan.
30	Woloszynski, Rachel	2/9/18	0.6	Participate in a meeting with R. Cook (ACG), W. Shahid (ACG), E. Garcia (Horne), H. Tanco (Horne), T. Smith (Horne), and H. Smith (Horne) to discuss the transition of responsibilities of the PREPA gap closure plan.
50	Klein, Joseph	2/9/18	0.6	Participate on telephone call with representatives of McKinsey regarding other agency measures in the revised fiscal plan.
3	Barrett, Dennis	2/9/18	0.5	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding plan certification.
3	Battle, Fernando	2/9/18	0.5	Participate on telephone call with G. Portela (AAFAF) to discuss output of new financial model incorporating changes due to new disaster funding bill.
3	Klein, Joseph	2/9/18	0.5	Review list of agencies included in the 1/8/18 reorganization plans submitted to the Puerto Rico legislature.
3	Ni, Evelyn	2/9/18	0.5	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding plan certification.
3	Rosado, Kasey	2/9/18	0.5	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and Ankura regarding plan certification.
30	Giambalvo, Rosanne	2/9/18	0.5	Draft OCPC findings cover report for management discussion and analysis contract review.
50	Barrett, Dennis	2/9/18	0.5	Review McKinsey's measures comparison deck prior to call with McKinsey.
2	Klein, Joseph	2/9/18	0.4	Correspond with representatives of Conway Mackenzie regarding the Consejo de Education de Puerto Rico expense measures for the FY19 budget.
3	Barrett, Dennis	2/9/18	0.4	Review corrections measures supplement presentation prepared by Bluhaus.

Code	Professional	Date	Billed Hours	Time Description
3	Batlle, Fernando	2/9/18	0.3	Participate on conference call with Bluhaus to discuss next steps related to expense measures.
25	Rinaldi, Scott	2/9/18	0.3	Prepare comments for D. Graham (ACG) regarding the treatment and coding of the rightsizing work in the Commonwealth monthly fee statement.
3	Batlle, Fernando	2/10/18	3.8	Revise government transformation section of the revised fiscal plan, including implementation plans and economic projections.
3	Murphy, Thomas	2/10/18	3.8	Incorporate comments from F. Batlle (ACG) into the revised fiscal plan presentation.
25	Keys, Jamie	2/10/18	3.3	Revise January time detail for fee statement preparation.
3	Murphy, Thomas	2/10/18	2.8	Prepare analysis of the fiscal impact of the changes tax reform assumptions within the revised fiscal plan.
3	Nilsen, Patrick	2/10/18	2.3	Revise the fiscal measures section of the revised fiscal plan based on healthcare initiatives agreed to by representatives of AAFAF.
3	Nilsen, Patrick	2/10/18	2.3	Revise the government transformation section of the revised fiscal plan based on the revised fiscal plan model provided by J. Kang (RTH).
3	Nilsen, Patrick	2/10/18	1.9	Revise office of the CFO agency developments in the revised fiscal presentation based on correspondence and information from representatives of AAFAF.
3	Batlle, Fernando	2/10/18	1.8	Prepare supporting documentation to be incorporated in healthcare reform section of revised fiscal plan.
3	Nilsen, Patrick	2/10/18	1.7	Revise the economic outlook section of the revised fiscal plan based on an updated macroeconomic model provided by E. Forrest (DevTech).
3	Murphy, Thomas	2/10/18	1.5	Prepare a summary of changes from the previous version of the fiscal plan to be discussed with the Governor.
30	Cook, Randy	2/10/18	1.5	Review and prepare correspondence to coordinate response related to purchase order compliance issues.
30	Cook, Randy	2/10/18	1.3	Revise correspondence regarding weekly OCPC executive summary.
25	Rinaldi, Scott	2/10/18	1.2	Review and provide comments to the time detail included in the December monthly fee statement
3	Batlle, Fernando	2/10/18	1.0	Prepare materials for G. Portela's (AAFAF) meeting with the Governor to discuss the revised fiscal plan.
3	Nilsen, Patrick	2/10/18	0.9	Prepare and send communications to F. Batlle (ACG) and T. Murphy (ACG) regarding the inclusion of the fiscal measures assumption changes in the revised fiscal plan presentation.
3	Nilsen, Patrick	2/10/18	0.9	Participate on a telephone call with I. Alvarez (Bluhaus) and A. Toro (BluHaus) to discuss the inclusion of tax reform initiatives to be include into the revised fiscal plan presentation.
25	Rinaldi, Scott	2/10/18	0.8	Review and provide comments to the expense detail included in the December monthly fee statement.
3	Batlle, Fernando	2/10/18	0.6	Participate on telephone call with A. Velazquez (ASES) to review healthcare reform section of the revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
30	Giambalvo, Rosanne	2/10/18	0.6	Participate on a telephone call with representatives of PREPA regarding request for procurement action reviews.
3	Batlle, Fernando	2/10/18	0.4	Participate on telephone call with V. D'Agata (RTH) to review the latest debt sustainability analysis to be included in the revised fiscal plan.
3	Batlle, Fernando	2/10/18	0.3	Participate on telephone call with A. Toro (BluHaus) to review structural reforms initiatives in the revised fiscal plan.
3	Barrett, Dennis	2/10/18	0.2	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and F. Batlle (ACG) regarding the fiscal plan certification.
3	Batlle, Fernando	2/10/18	0.2	Participate on telephone call with G. Portela (AAFAF) to discuss the revised fiscal plan and open items.
3	Batlle, Fernando	2/10/18	0.2	Participate on daily touchpoint call with representatives of AAFAF, Rothschild, DevTech, Conway Mackenzie, and D. Barrett (ACG) regarding the fiscal plan certification.
3	Barrett, Dennis	2/11/18	3.0	Participate in working session with representatives of BluHaus to review revised fiscal plan and FOMB suggestions.
25	Rinaldi, Scott	2/11/18	3.0	Review and provide comments to the time detail included in the December monthly fee statement to D. Graham (ACG).
3	Batlle, Juan Carlos	2/11/18	2.5	Prepare and provide comments to P. Nilsen (ACG) to be incorporated in GAO report on Puerto Rico debt.
3	Rosado, Kasey	2/11/18	2.2	Participate in working session with representatives of the Department of Education and Binder Dijker Otte regarding the Department of Education measures to be incorporated into the revised fiscal plan.
3	Batlle, Fernando	2/11/18	2.1	Revise structural reforms assumptions within the revised fiscal plan as requested by FOMB notice of violation letter.
3	Batlle, Juan Carlos	2/11/18	2.1	Review draft of GAO report on Puerto Rico debt as requested by J. Mattei (AAFAF).
3	Murphy, Thomas	2/11/18	2.1	Update revised fiscal plan based on written comments from F. Batlle (ACG) on the updated model assumptions on fiscal measures.
3	Murphy, Thomas	2/11/18	1.6	Review structural reform section of the revised fiscal plan with A. Toro (Bluhaus).
3	Nilsen, Patrick	2/11/18	1.6	Revise the structural reforms section of the revised fiscal plan for changes to permit reform initiatives.
25	Keys, Jamie	2/11/18	1.6	Revise January time detail for fee statement preparation.
50	Nilsen, Patrick	2/11/18	1.6	Revise workplan for status updates regarding the FOMB action items imposed on 2/5/18.
3	Batlle, Fernando	2/11/18	1.5	Revise federal funding assumption within the revised fiscal plan as requested by FOMB notice of violation letter.
3	Murphy, Thomas	2/11/18	1.3	Review the revised fiscal plan to prepare for meeting with representatives of AAFAF.
3	Batlle, Fernando	2/11/18	1.2	Revise implementation plan of the office of the CFO as requested by FOMB notice of violation letter.
3	Batlle, Fernando	2/11/18	1.1	Revise summary of labor and welfare reforms within the revised fiscal plan as requested by FOMB notice of violation.

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Fernando	2/11/18	1.1	Participate in meeting with C. Sobrino (AAFAF) to discuss changes to the revised fiscal plan.
3	Battle, Fernando	2/11/18	1.1	Revise agency efficiencies assumptions as requested by FOMB noticed of violation letter.
25	Rinaldi, Scott	2/11/18	0.9	Review and provide comments to the expense detail included in the December monthly fee statement to D. Graham (ACG).
25	Keys, Jamie	2/11/18	0.8	Revise January time detail tracker for review by A. Frankum (ACG).
50	Nilsen, Patrick	2/11/18	0.8	Prepare and send an email to F. Battle (ACG), T. Murphy (ACG), A. Toro (BluHaus), and I. Alvarez (Bluhaus) regarding outstanding fiscal plan items to be submitted to representatives of FOMB.
14	Klein, Joseph	2/11/18	0.7	Review informative motion provided by J. Spina (OMM) regarding the central government organization chart and correspond with J. Spina (OMM) regarding the same.
3	Lavin, Kevin	2/11/18	0.2	Participate on call with P. Soto (AAFAF) regarding FOMB revised fiscal plan information request.
3	Battle, Fernando	2/12/18	3.7	Participate in working session with representatives of AAFAF regarding the revised fiscal plan.
3	Murphy, Thomas	2/12/18	2.8	Review documentation on county model that was prepared by representatives of V2A for inclusion in the revised fiscal plan.
3	Barrett, Dennis	2/12/18	2.6	Prepare comparison of FOMB assumptions and revised fiscal plan assumptions for review by the Governor.
3	Nilsen, Patrick	2/12/18	2.5	Revise the fiscal measures section of the revised fiscal plan based on comments received from representatives of the Department of Education and AAFAF.
3	Battle, Fernando	2/12/18	2.3	Participate in meeting with R. Rossello (Fortaleza), C. Sobrino (AAFAF) and G. Portela (AAFAF) to review fiscal plan changes prior to discussion with FOMB.
3	Murphy, Thomas	2/12/18	2.3	Revise human capital initiatives section of the revised fiscal plan.
3	Nilsen, Patrick	2/12/18	2.3	Incorporate government wide financial controls initiatives into the revised fiscal plan.
3	Battle, Fernando	2/12/18	2.1	Revise tax reform section of the revised fiscal plan.
3	Murphy, Thomas	2/12/18	2.1	Update the fiscal measures section of the revised fiscal plan for comments from representatives of the Department of Education.
3	Nilsen, Patrick	2/12/18	2.1	Revise the government transformation section of the revised fiscal plan based on revisions to the financial model provided by J. Kang (RTH).
30	Olund, Daniel	2/12/18	2.1	Analyze Pietrantonio Méndez & Alvarez legal abstract source data and integrate into reporting dashboards.
3	Battle, Fernando	2/12/18	1.9	Revise structural reform section of the revised fiscal plan.
30	Woloszynski, Rachel	2/12/18	1.9	Prepare action items related to gap closure plan.
3	Barrett, Dennis	2/12/18	1.8	Review and provide comments to government transformation section of the revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Juan Carlos	2/12/18	1.8	Review and analyze draft of US Government Accountability Office report on the factors contributing to Puerto Rico's financial condition and federal non-fiscal actions that may help avert future unsustainable debt levels in Puerto Rico.
3	Nilsen, Patrick	2/12/18	1.8	Revise the economic outlook section of the revised fiscal plan based on the updated macroeconomic model provided by E. Forrest (DevTech).
3	Nilsen, Patrick	2/12/18	1.7	Participate in a meeting with I. Alvarez (Bluhaus) and A. Toro (BluHaus) regarding the inclusion of government wide economic initiatives into the revised fiscal plan presentation.
30	Woloszynski, Rachel	2/12/18	1.6	Revise gap closure plan to incorporate proposed changes from OCPC team.
3	Klein, Joseph	2/12/18	1.4	Review government transformation section of the revised fiscal plan and provide comment to P. Nilsen (ACG) and T. Murphy (ACG).
30	Cook, Randy	2/12/18	1.4	Participate on telephone call with O. Chavez (AAFAF) and T. Smith (Horne) regarding modified purchase order issues.
30	Woloszynski, Rachel	2/12/18	1.4	Prepare policies and procedures for inclusion in the gap closure plan.
30	Woloszynski, Rachel	2/12/18	1.3	Participate in OCPC/PREPA weekly staff meeting with O. Chavez (AAFAF), R. Cook (ACG), W. Shahid (ACG), R. Giambalvo (ACG), E. Garcia (Horne), T. Smith (Horne), H. Tanco (Horne), E. Abbott (BD), M. Zaltsberg (BD), and M. Santos (PMA).
3	Barrett, Dennis	2/12/18	1.1	Participate in meeting with C. Frederique (AAFAF) to revise other right-sizing agencies section of the revised fiscal plan.
3	Murphy, Thomas	2/12/18	1.1	Participate in meeting to review county model documentation to be included in the revised fiscal plan with M. Gonzalez (AAFAF).
30	Cook, Randy	2/12/18	1.1	Participate in OCPC/PREPA weekly staff meeting with O. Chavez (AAFAF), W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), E. Garcia (Horne), T. Smith (Horne), H. Tanco (Horne), E. Abbott (BD), M. Zaltsberg (BD), and M. Santos (PMA).
30	Giambalvo, Rosanne	2/12/18	1.1	Participate in OCPC/PREPA weekly staff meeting with O. Chavez (AAFAF), W. Shahid (ACG), R. Cook (ACG), R. Woloszynski (ACG), E. Garcia (Horne), T. Smith (Horne), H. Tanco (Horne), E. Abbott (BD), M. Zaltsberg (BD), and M. Santos (PMA) (partial).
30	Shahid, Waqas	2/12/18	1.1	Participate in OCPC/PREPA staff meeting with O. Chavez (AAFAF), R. Giambalvo (ACG), R. Cook (ACG), R. Woloszynski (ACG), E. Garcia (Horne), T. Smith (Horne), H. Tanco (Horne), E. Abbott (BD), M. Zaltsberg (BD), and M. Santos (PMA) (partial).
3	Klein, Joseph	2/12/18	1.0	Revise analysis regarding FY19 personnel measures for review by representatives of Conway Mackenzie for the FY19 budget.
30	Shahid, Waqas	2/12/18	1.0	Participate in working session to revise Horne gap closure plan with R. Woloszynski (ACG).

Code	Professional	Date	Billed Hours	Time Description
30	Woloszynski, Rachel	2/12/18	1.0	Participate in working session to revise Horne gap closure plan with W. Shahid (ACG).
3	Murphy, Thomas	2/12/18	0.9	Review the revised fiscal plan following comments received from F. Perez (AAFAF) regarding the legality of fiscal reforms measures.
30	Cook, Randy	2/12/18	0.9	Participate on telephone call with N. Pollak (Filsinger) and O. Chavez (AAFAF) regarding PREPA submission of amended materials and Cobra Amendment No. 5.
2	Klein, Joseph	2/12/18	0.8	Revise analysis regarding FY19 non-personnel measures for review by representatives of Conway Mackenzie for the FY19 budget.
3	Murphy, Thomas	2/12/18	0.8	Participate in meeting to review the incentives codes in the revised fiscal plan with A. Toro (Bluhaus) for inclusion within the revised fiscal plan.
30	López, Luis	2/12/18	0.8	Participate in meeting with E. Garcia (Horne), H. Medero (PREPA), and N. Padovani (PREPA) regarding request for report to the Information Technology department.
30	López, Luis	2/12/18	0.8	Review information requested by R. Cook (ACG) and R. Giambalvo (ACG) regarding information requests to various PREPA departments.
3	Barrett, Dennis	2/12/18	0.7	Revise implementation timeline for the Department of Education following comments received from representatives of AAFAF.
50	Klein, Joseph	2/12/18	0.7	Prepare and send communications to E. Ni (ACG) regarding agencies included in the revised fiscal.
3	Barrett, Dennis	2/12/18	0.6	Revise implementation timeline for the Department of Education school consolidations.
3	Batlle, Fernando	2/12/18	0.6	Review 2018 Puerto Rico budget balancing act and related materials to be incorporated into the revised fiscal plan.
3	Batlle, Fernando	2/12/18	0.6	Review draft public version of the revised fiscal plan prior to publication on AAFAF's website.
3	Klein, Joseph	2/12/18	0.6	Participate on a telephone call with E. Calvesbert (Seajay) to discuss the fiscal plan measures and the FY19 budgeting process.
3	Klein, Joseph	2/12/18	0.6	Review fiscal plan model prepared by representatives of Rothschild and provide comment to P. Nilsen (ACG) and T. Murphy (ACG) regarding fiscal measures analysis of the differences between the certified fiscal plan and the revised fiscal plan.
3	Klein, Joseph	2/12/18	0.6	Prepare analysis of personnel savings from non-transitory employees included in the revised fiscal plan as requested by C. Frederique (AAFAF).
3	Nilsen, Patrick	2/12/18	0.6	Prepare and send email to F. Batlle (ACG) regarding the rainy day fund analysis to be incorporated into the revised fiscal plan.
30	Cook, Randy	2/12/18	0.6	Participate on conference call with representatives of PREPA, C. Harich (FEMA), and E. Abbott (BD) regarding certifications for Cobra Amendment No. 4 and Del Valle.

Code	Professional	Date	Billed Hours	Time Description
30	López, Luis	2/12/18	0.6	Prepare request for information to PREPA information technology department per request from R. Cook (ACG).
30	Cook, Randy	2/12/18	0.5	Participate on call with O. Chavez (AAFAF), W. Shahid (ACG), E. Abbot (BD), representatives of PREPA and FEMA to discuss certification for procurement actions.
30	Shahid, Waqas	2/12/18	0.5	Participate on telephone call with O. Chavez (AAFAF), and T. Smith (Horne) to discuss purchase order issues.
30	Shahid, Waqas	2/12/18	0.5	Participate on call with O. Chavez (AAFAF), R. Cook (ACG), E. Abbot (BD), representatives of PREPA and FEMA to discuss certification for procurement actions.
30	Shahid, Waqas	2/12/18	0.5	Review comments made by Horne regarding the gap closure plan.
3	Klein, Joseph	2/12/18	0.4	Participate on telephone call with J. Kang (RTH) regarding agencies included in the revised fiscal plan model.
25	Rinaldi, Scott	2/12/18	0.4	Review and provide comments to the December monthly fee statement prepared by D. Graham (ACG).
30	López, Luis	2/12/18	0.4	Participate in meeting with representatives of PREPA regarding requests for compliance information.
3	Klein, Joseph	2/12/18	0.3	Participate on telephone call with C. Frederique (AAFAF) regarding personnel savings included in the revised fiscal plan.
30	Cook, Randy	2/12/18	0.3	Correspond with O. Chavez (AAFAF) and N. Pollak (Filsinger) regarding certifications for Cobra Amendment No. 4 and Del Valle.
30	López, Luis	2/12/18	0.3	Participate in meeting with the Office of Contracts and Procurement Compliance Department (partial).
30	Shahid, Waqas	2/12/18	0.3	Participate in meeting with E. Garcia (Horne) to discuss purchase order issues and next steps.
3	Barrett, Dennis	2/12/18	0.2	Participate on daily fiscal plan update call with representatives of Bluhaus, Rothschild, Conway Mackenzie, AAFAF and Ankura.
3	Klein, Joseph	2/12/18	0.2	Participate on daily fiscal plan update call with representatives of Bluhaus, Rothschild, Conway Mackenzie, AAFAF and Ankura.
30	Giambalvo, Rosanne	2/12/18	0.2	Revise OCPC accomplishments and provide status update to R. Cook (ACG).
14	Graham, Deanne	2/13/18	3.9	Review the trade vendor names starting with A - E to identify duplicate vendors for removal.
30	López, Luis	2/13/18	3.7	Participate in a meetings with representatives of PREPA regarding pending items and clarification on information provided for review by the Office of Contracts and Procurement Compliance.
14	Graham, Deanne	2/13/18	3.6	Review the trade vendor names starting with A - E for accuracy and consistency.
3	Ni, Evelyn	2/13/18	2.6	Review updated personnel and non-personnel measures forecasts for inclusion within the revised fiscal plan.
14	Frankum, Adrian	2/13/18	2.5	Review amended creditor lists for AAFAF to provide comments to S. Rinaldi (ACG).

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Fernando	2/13/18	2.4	Prepare guidance on labor reform options and implications to review with G. Portela (AAFAF) for potential inclusion in the revised fiscal plan.
3	Murphy, Thomas	2/13/18	2.1	Consolidate revisions to revenue and expense assumptions within the fiscal plan model into the revised fiscal plan presentation.
30	Woloszynski, Rachel	2/13/18	2.1	Prepare summary of compliance risks relating to Hurricane Maria for inclusion in the gap closure plan.
30	Woloszynski, Rachel	2/13/18	2.1	Incorporate comments from W. Shahid (ACG) to the gap closure plan on policies and procedures.
30	Shahid, Waqas	2/13/18	1.9	Prepare compliance procedures relating to Hurricane Maria for inclusion within the gap closure plan.
50	Nilsen, Patrick	2/13/18	1.9	Prepare a summary of revised fiscal plan revisions suggested by the FOMB for review by representatives of AAFAF and the Governor.
30	Shahid, Waqas	2/13/18	1.7	Prepare recommended compliance policies and procedures for inclusion in the gap closure plan.
30	Woloszynski, Rachel	2/13/18	1.7	Incorporate comments from W. Shahid (ACG) to the gap closure plan on organization management.
30	Shahid, Waqas	2/13/18	1.6	Prepare compliance procedures relating organization management for inclusion in the gap closure plan.
30	Woloszynski, Rachel	2/13/18	1.6	Incorporate comments from W. Shahid (ACG) to the gap closure plan on information systems.
3	Murphy, Thomas	2/13/18	1.5	Participate in meeting with I. Alvarez (Bluhaus) on updating the revised fiscal plan slides for policy adjustments.
30	Woloszynski, Rachel	2/13/18	1.5	Incorporate comments from W. Shahid (ACG) to the gap closure plan on oversight and audit.
30	Shahid, Waqas	2/13/18	1.4	Prepare compliance procedures relating to procurement systems for inclusion in the gap closure plan.
3	Murphy, Thomas	2/13/18	1.3	Participate in meeting with J. Kang (RTH) on updating the revised fiscal plan model for policy adjustments.
30	Cook, Randy	2/13/18	1.3	Participate in weekly OCPC status meeting with PREPA Legal and Procurement including O. Chavez (AAFAF), members from PREPA, members from Ankura, members from Horne, E. Abbott (Baker Donelson), and M. Santos (PMA).
30	Giambalvo, Rosanne	2/13/18	1.3	Participate in weekly OCPC status meeting with PREPA Legal and Procurement including O. Chavez (AAFAF), members from PREPA, members from Ankura, members from Horne, E. Abbott (Baker Donelson), and M. Santos (PMA).
30	Giambalvo, Rosanne	2/13/18	1.3	Participate in weekly OCPC status meeting with PREPA Legal and Procurement including O. Chavez (AAFAF), D. Zambrana (PREPA), E. Diaz (PREPA), A. Rodriguez (PREPA), L. Santa (PREPA), C. Harich (FEMA), C. Huertas (FEMA), N. Pollak (Filsinger Energy), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), and M. Santos (PMA).

Code	Professional	Date	Billed Hours	Time Description
30	Shahid, Waqas	2/13/18	1.3	Participate in weekly OCPC status meeting with PREPA Legal and Procurement including O. Chavez (AAFAF), members from PREPA, members from Ankura, members from Horne, E. Abbott (Baker Donelson), and M. Santos (PMA).
30	Woloszynski, Rachel	2/13/18	1.3	Revise gap closure plan to incorporate proposed changes from OCPC team.
30	Woloszynski, Rachel	2/13/18	1.3	Participate in weekly OCPC status meeting with PREPA Legal and Procurement including O. Chavez (AAFAF), members from PREPA, members from Ankura, members from Horne, E. Abbott (Baker Donelson), and M. Santos (PMA).
50	Klein, Joseph	2/13/18	1.3	Revise response to representatives of McKinsey regarding additional agencies included in the revised fiscal plan.
3	Murphy, Thomas	2/13/18	1.2	Incorporate changes to the revised fiscal plan from F. Batlle (ACG).
30	Shahid, Waqas	2/13/18	1.2	Prepare compliance procedures relating oversight and audit for inclusion in the gap closure plan.
2	Klein, Joseph	2/13/18	1.1	Revise analysis regarding expense measures by agency for the FY19 budgeting process for review by representatives of Conway Mackenzie.
3	Murphy, Thomas	2/13/18	1.0	Review the revised fiscal plan presentation prior to public filing for internal consistency and inclusion of the prior week's changes.
50	Batlle, Fernando	2/13/18	1.0	Participate on conference call with representatives of McKinsey to review changes to fiscal plan from 1/24/18 submission
3	Batlle, Fernando	2/13/18	0.9	Participate on telephone conversation with A. Toro (Bluhaus) to discuss adjustments to the earned income tax credit in the revised fiscal plan.
3	Murphy, Thomas	2/13/18	0.9	Participate in meeting with J. York (CM) on updating the revised fiscal plan slides for policy adjustments.
30	López, Luis	2/13/18	0.9	Participate in meetings with PREPA information technology department on pending items with H. Tanco (Horne) and F. Robledo (PREPA).
3	Klein, Joseph	2/13/18	0.8	Participate on telephone call with C. Frederique (AAFAF) regarding personnel measures included in the revised fiscal plan.
30	Giambalvo, Rosanne	2/13/18	0.8	Participate in OCPC/PREPA daily status meeting with O. Chavez (AAFAF), members from Ankura, members from Horne, members from Baker Donelson, and M. Santos (PMA).
30	Giambalvo, Rosanne	2/13/18	0.8	Prepare for OCPC Morning Status call, including: update OCPC docket, review RFI tracker, and circulate updated documents to team ahead of meeting.
30	Shahid, Waqas	2/13/18	0.8	Attend OCPC staff meeting with O. Chavez (AAFAF), and representatives of PMA and Horne to discuss OCPC tasks.
30	Shahid, Waqas	2/13/18	0.8	Provide comments R. Woloszynski (ACG) regarding the organization management section of the gap closure plan.

Code	Professional	Date	Billed Hours	Time Description
30	Woloszynski, Rachel	2/13/18	0.8	Participate on OCPC/PREPA daily morning status meeting with O. Chavez (AAFAF), members from Ankura, members from Horne, members from Baker Donelson, and M. Santos (PMA).
50	Klein, Joseph	2/13/18	0.8	Prepare supporting documentation regarding personnel and non-personnel savings included in the revised fiscal plan as requested by representatives of McKinsey.
50	Nilsen, Patrick	2/13/18	0.8	Participate on a telephone call with F. Perez (AAFAF) to discuss the FOMB revision response letter to be provided to FOMB.
30	Cook, Randy	2/13/18	0.7	Participate on a telephone call with OCPC personnel to discuss the coordination review of amended Cobra Amendment No. 5 material information.
3	Klein, Joseph	2/13/18	0.6	Prepare summary of transitory employees personnel savings included in the revised fiscal plan as requested by C. Frederique (AAFAF).
3	Klein, Joseph	2/13/18	0.6	Prepare documentation regarding personnel assumptions included in the revised fiscal plan for review by C. Frederique (AAFAF).
30	Cook, Randy	2/13/18	0.6	Participate on a telephone call with OCPC personnel to discuss the coordination of modified purchase orders issue resolution.
3	Nilsen, Patrick	2/13/18	0.5	Participate on a telephone call with I. Alvarez (BluHaus) and A. Toro (BluHaus) regarding the latest change to appropriations for municipalities.
25	Rinaldi, Scott	2/13/18	0.5	Finalize the December monthly fee statement and forward to J. San Miguel (ACG) for distribution to PREPA and C. Schepper (Prime Clerk) to notice pursuant to the interim compensation order.
30	Cook, Randy	2/13/18	0.5	Coordinate diligence action and correspondence with OCPC personnel regarding issues with a modified purchase order.
30	Shahid, Waqas	2/13/18	0.5	Attend PREPA procurement practices executive meeting with O. Chavez (AAFAF) and representatives of PREPA Executive team, GAR, Filsinger, and FEMA.
3	Battle, Fernando	2/13/18	0.4	Participate on conference call with representatives of Conway McKenzie, Edward Calvesbert and BluHaus to discuss credit and subsidy schedule and proposed incentive code
3	Battle, Fernando	2/13/18	0.4	Participate on telephone call with representatives of AAFAF, BluHaus, Conway Mackenzie, O'Melveny & Myers, and Ankura regarding the next steps to certify the revised fiscal plan.
3	Battle, Fernando	2/13/18	0.4	Participate on telephone call with O. Shah (McK) to discuss presentation of expense line items within the revised fiscal plan model.
3	Battle, Fernando	2/13/18	0.4	Participate on telephone call with I. Caraballo (AAFAF) to review questions by media on the revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Fernando	2/13/18	0.4	Participate on telephone conversation with G. Portela (AAFAF) to review municipal funds and next steps related to revised fiscal plan.
3	Klein, Joseph	2/13/18	0.4	Participate on telephone call with representatives of AAFAF, Bluhaus, Conway Mackenzie, O'Melveny & Myers, and Ankura regarding the next steps to certify the revised fiscal plan.
30	Cook, Randy	2/13/18	0.4	Correspond with C. Harich (FEMA) to facilitate FEMA engagement in OCPC coordination meetings.
30	Giambalvo, Rosanne	2/13/18	0.4	Review correspondence in connection with submission of Cobra amendment No. 5.
14	Graham, Deanne	2/13/18	0.3	Prepare and send email to D. Perez (OMM) to distribute the litigation, labor unions and employee obligation schedules for the creditor list amendment filing for her review.
14	Graham, Deanne	2/13/18	0.2	Finalize the litigation obligations schedule and summary analysis for review by A. Frankum (ACG) for the creditor list amendment.
14	Graham, Deanne	2/13/18	0.1	Finalize the labor union obligations schedule and summary analysis for review by A. Frankum (ACG) for the creditor list amendment.
3	Ni, Evelyn	2/14/18	3.7	Review updated attrition and non-personnel cost savings models to incorporate updated assumptions for revised fiscal plan.
14	Keys, Jamie	2/14/18	3.1	Review schedule E - Trade Vendor Obligations prepared by J. Federlin (ACG).
30	López, Luis	2/14/18	2.6	Participate in in-person follow-ups with multiple PREPA departments as requested by W. Shahid (ACG) and R. Cook (ACG).
30	López, Luis	2/14/18	2.3	Participate in coordination of compliance seminar to PREPA personnel as requested by R. Cook (ACG).
14	Graham, Deanne	2/14/18	2.2	Review the trade vendor names starting with F - H for accuracy and consistency.
50	Battle, Fernando	2/14/18	2.1	Prepare the Governor's responses for FOMB meeting with Governor Rossello on plan certification.
30	Peterson, Alexandra	2/14/18	1.9	Revised gap closure plan for reasonability and inclusion of materials sent by O. Chavez (AAFAF).
30	Woloszynski, Rachel	2/14/18	1.9	Prepare summary of action items related to gap closure plan.
30	Woloszynski, Rachel	2/14/18	1.9	Revise gap closure plan to incorporate proposed changes from OCPC team.
30	Cook, Randy	2/14/18	1.8	Edit revised gap closure plan for reasonability and completeness of materials covered during the week.
3	Murphy, Thomas	2/14/18	1.7	Prepare and send communications to AAFAF and Hacienda to amend the audited financial statement section of the revised fiscal plan.
3	Klein, Joseph	2/14/18	1.6	Revise analysis regarding expense measures by agency for FY19 following correspondence received from E. Calvesbert (Seajay Group).

Code	Professional	Date	Billed Hours	Time Description
30	Giambalvo, Rosanne	2/14/18	1.6	Revise draft cover report for FOMB submission of Greenberg Traurig contract.
30	Olund, Daniel	2/14/18	1.5	Reconcile of docket updates during week of 2/16/18 and update of days on docket and total review time fields for integration into reporting dashboards.
3	Murphy, Thomas	2/14/18	1.4	Review commentary in the revised fiscal plan regarding audited financial statements.
50	Batlle, Fernando	2/14/18	1.4	Review FOMB fiscal plan requirements for the FOMB meeting with Governor Rossello.
3	Nilsen, Patrick	2/14/18	1.3	Revise the integrated financial management section of the revised fiscal plan based on the latest status update of the audited financial statement progress.
30	Giambalvo, Rosanne	2/14/18	1.3	Create table of outstanding items for execution in advance of PREPA leadership meeting.
30	Olund, Daniel	2/14/18	1.3	Review the OnBase source data and integrate into reporting dashboards.
3	Batlle, Fernando	2/14/18	1.2	Prepare responses to creditor due diligence questions from 2/3/18.
30	López, Luis	2/14/18	1.2	Participate in meeting with E. Diaz (PREPA), D. Zambrana (PREPA) and H. Tanco (Horne) regarding procurement procedures and contracting, per request from W. Shahid (ACG).
30	Olund, Daniel	2/14/18	1.2	Update summary of OCPC reporting and related exceptions.
14	Graham, Deanne	2/14/18	1.1	Review the trade vendor names starting with L - O for accuracy and consistency.
30	López, Luis	2/14/18	1.1	Draft communication to O. Chavez (AAFAF) regarding preliminary analysis on purchase orders and contract files reviewed per his request.
3	Murphy, Thomas	2/14/18	0.9	Discuss adjusting the timelines included in the revised fiscal plan regarding financial statements with A. Mendez (AAFAF).
30	Cook, Randy	2/14/18	0.9	Review and examining materials related to Cobra Amendment No. 5 OCPC review.
30	Giambalvo, Rosanne	2/14/18	0.9	Participate in OCPC/PREPA daily status meeting with O. Chavez (AAFAF), W. Shahid (ACG), L. Lopez (ACG), R. Woloszynski (ACG), E. Garcia (Horne), V. Ramirez (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
30	López, Luis	2/14/18	0.9	Participate in OCPC/PREPA morning status meeting with O. Chavez (AAFAF), W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), E. Garcia (Horne), V. Ramirez (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
30	Shahid, Waqas	2/14/18	0.9	Participate in OCPC/PREPA daily status meeting with O. Chavez (AAFAF), R. Giambalvo (ACG), L. Lopez (ACG), R. Woloszynski (ACG), E. Garcia (Horne), V. Ramirez (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).

Code	Professional	Date	Billed Hours	Time Description
30	Woloszynski, Rachel	2/14/18	0.9	Participate in OCPC/PREPA daily status meeting with O. Chavez (AAFAF), W. Shahid (ACG), R. Giambalvo (ACG), L. Lopez (ACG), E. Garcia (Horne), V. Ramirez (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
50	Klein, Joseph	2/14/18	0.9	Review fiscal plan diligence questions provided by representatives of Zolfo Cooper on behalf of the creditors committee.
50	Klein, Joseph	2/14/18	0.9	Revise the non-personnel savings model to respond to due diligence request from the creditors committee.
50	Lavin, Kevin	2/14/18	0.9	Read fiscal plan feedback and questions from creditors provided by mediator.
3	Nilsen, Patrick	2/14/18	0.8	Prepare and send written communication to O. Rodriguez (Hacienda) regarding the audited financial statement progress to be shown with in the revised fiscal plan.
30	Cook, Randy	2/14/18	0.8	Review revised gap closure plan with W. Shahid (ACG), A. Peterson (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), and E. Garcia (Horne).
30	Giambalvo, Rosanne	2/14/18	0.8	Create OCPC programmatic review presentation for the review of O. Chavez (AAFAF).
30	Peterson, Alexandra	2/14/18	0.8	Review revised gap closure plan with R. Cook (ACG), W. Shahid (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), and E. Garcia (Horne).
30	Shahid, Waqas	2/14/18	0.8	Review revised gap closure plan with R. Cook (ACG), W. Shahid (ACG), A. Peterson (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), and E. Garcia (Horne).
30	Woloszynski, Rachel	2/14/18	0.8	Review revised gap closure plan with R. Cook (ACG), W. Shahid (ACG), A. Peterson (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), and E. Garcia (Horne).
50	Klein, Joseph	2/14/18	0.8	Revise the personnel savings model to respond to due diligence request from the creditors committee.
3	Lavin, Kevin	2/14/18	0.7	Provide comments to F. Batlle (Ankura) on the executive summary of the revised fiscal plan.
3	Ni, Evelyn	2/14/18	0.6	Prepare and send email to representatives of AAFAF, Conway Mckenzie, and Rothschild regarding the certification of the revised fiscal plan.
30	Cook, Randy	2/14/18	0.6	Participate on telephone call with O. Chavez (AAFAF) regarding XGL issue resolution and modified purchase orders issue.
50	Batlle, Fernando	2/14/18	0.6	Participate on telephone call with O. Shah (MCK) to discuss Title III expenses changes in the revised fiscal plan presentation.
50	Klein, Joseph	2/14/18	0.6	Review fiscal plan diligence questions provided by representatives of Quinn Emanuel Urquhart & Sullivan on behalf of the creditors.

Code	Professional	Date	Billed Hours	Time Description
2	Batlle, Fernando	2/14/18	0.5	Participate on telephone call with B. McDonald (Horne) to review Budget Balancing Act and provisions applicable to Puerto Rico from the FEMA public assistance program.
30	Cook, Randy	2/14/18	0.5	Participate on telephone call with N. Pollak (Filsinger) regarding XGL issue resolution and OCPC priority review issues.
30	López, Luis	2/14/18	0.5	Prepare analysis of purchase orders and contracts at PREPA for discussion with O. Chavez (AAFAF).
50	Batlle, Fernando	2/14/18	0.5	Participate on a telephone call with J. Rapisardi (OMM) to discuss agenda and specific points to be addressed at FOMB meeting.
3	Klein, Joseph	2/14/18	0.4	Correspond with P. Nilsen (ACG) regarding the inclusion of entities within the revised fiscal plan.
30	López, Luis	2/14/18	0.4	Prepare requests for information to multiple PREPA departments for the Office of Contracts and Procurement Compliance per request from R. Cook (ACG).
50	Batlle, Fernando	2/14/18	0.4	Participate on telephone call with O. Shah (MCK) to review open items in revised fiscal plan.
3	Barrett, Dennis	2/14/18	0.3	Correspond with F. Battle (Ankura) to discuss key fiscal plan assumptions variances between the Commonwealth and FOMB.
3	Batlle, Fernando	2/14/18	0.3	Participate on telephone call with C. Sobrino (Fortaleza) to discuss revised fiscal plan changes.
3	Klein, Joseph	2/14/18	0.3	Participate on telephone call with representatives of AAFAF, Rothschild, and Conway Mackenzie regarding the next steps to certify the revised fiscal plan.
3	Lavin, Kevin	2/14/18	0.3	Review data and discussion with F. Battle (ACG) re: labor efficiency
22	Batlle, Fernando	2/14/18	0.3	Participate on telephone call with G. Portela (AAFAF) to discuss open items and strategy for FOMB meeting.
3	Batlle, Fernando	2/14/18	0.2	Participate on telephone call with A. Toro (BluHaus) to discuss right-sizing assumptions and necessary changes.
30	Giambalvo, Rosanne	2/14/18	0.2	Communicate OCPC findings to N. Pollak (Filsinger Energy).
30	Giambalvo, Rosanne	2/14/18	0.2	Prepare for OCPC status call with representatives of OCPC, Horne, PMA and Baker Donelson.
50	Batlle, Fernando	2/15/18	3.6	Prepare for meeting between Governor and FOMB.
3	Ni, Evelyn	2/15/18	3.5	Review assumptions regarding updated government agency list to determine inclusion in the revised fiscal plan.
30	Cook, Randy	2/15/18	2.8	Review and edit presentation slides for O. Chavez (AAFAF) presentation to PREPA Board of Directors regarding gap closure and transition plan.
30	López, Luis	2/15/18	2.4	Participate in coordination of compliance seminar to PREPA personnel.
30	Olund, Daniel	2/15/18	2.4	Review OCPC reporting dashboards for quality control, including summary dashboard views.
3	Nilsen, Patrick	2/15/18	2.2	Revise integrated financial management section of the revised fiscal plan presentation based on latest financial controls update provided by Hacienda.

Code	Professional	Date	Billed Hours	Time Description
30	Shahid, Waqas	2/15/18	2.2	Incorporate revisions to gap closure plan presentation.
50	Nilsen, Patrick	2/15/18	2.2	Create an action plan by assigning responsibilities to AAFAF and its advisors for all creditor questions.
30	Giambalvo, Rosanne	2/15/18	2.1	Create draft cover reports summarizing OCPC review findings for Cobra Amendment No. 5.
50	Nilsen, Patrick	2/15/18	2.1	Consolidate a master file of all creditor questions sent by FTI, Zolfo Cooper, and Miller Buckfire regarding the reasonability of revised fiscal plan assumptions.
30	Shahid, Waqas	2/15/18	1.9	Provide comments on the gap closure plan to R. Woloszynski (ACG).
30	Woloszynski, Rachel	2/15/18	1.9	Prepare gap closure plan presentation for O. Chavez (AAFAF) for Board meeting presentation.
30	Woloszynski, Rachel	2/15/18	1.8	Revised gap closure plan presentation for Board presentation based on comments from OCPC team.
50	Nilsen, Patrick	2/15/18	1.8	Prepare a presentation for a discussion between G. Portela (AAFAF) and the Governor regarding the FOMB challenge of the revised fiscal plan assumptions.
30	Woloszynski, Rachel	2/15/18	1.7	Revise gap closure plan to incorporate proposed changes from OCPC team.
30	Olund, Daniel	2/15/18	1.5	Reconcile docket updates during week of 2/16/18 including a total review of time fields for integration into reporting dashboards.
30	Cook, Randy	2/15/18	1.3	Participate in OCPC/PREPA weekly programmatic update with O. Chavez (AAFAF), R. Giambalvo (ACG), R. Woloszynski (ACG), E. Garcia (Horne), V. Ramirez (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
30	Giambalvo, Rosanne	2/15/18	1.3	Participate in OCPC/PREPA weekly programmatic update with O. Chavez (AAFAF), and representatives of Ankura, Baker Donelson, Horne, and PMA.
30	Olund, Daniel	2/15/18	1.3	Participate in OCPC/PREPA weekly programmatic update with O. Chavez (AAFAF), and representatives of Ankura, Baker Donelson, Horne, and PMA.
30	Olund, Daniel	2/15/18	1.3	Review OnBase source data in preparation for integration into reporting dashboards.
30	Woloszynski, Rachel	2/15/18	1.3	Participate in OCPC/PREPA weekly programmatic update with O. Chavez (AAFAF), and representatives of Ankura, Baker Donelson, Horne, and PMA.
50	Barrett, Dennis	2/15/18	1.2	Review materials for meetings with the Governor and FOMB.
14	Graham, Deanne	2/15/18	1.1	Perform duplicate check on revised consolidated trade vendor schedule for the creditor list filing amendment.
3	Batlle, Fernando	2/15/18	1.0	Prepare a summary version of the revised fiscal plan to be circulated to rating agencies.
30	Cook, Randy	2/15/18	1.0	Lead conference call with M. Santos (PMA) and M. Zaltsberg (BD) regarding resolution of issues related to Restoration Services Request for Proposal.
14	Graham, Deanne	2/15/18	0.9	Consolidate the trade vendor files reviewed by J. Keys (ACG) and L. Brack (ACG) into the master trade vendor schedule for the creditor list amendment filing.

Code	Professional	Date	Billed Hours	Time Description
30	Cook, Randy	2/15/18	0.9	Incorporate comments into gap closure and transition plan presentation to PREPA's board of directors for O. Chavez (AAFAF).
50	Nilsen, Patrick	2/15/18	0.9	Participate in meeting with P. Soto (AAFAF) and M. Gonzalez (AAFAF) regarding the Governor's meeting about the revised fiscal plan's certification by the FOMB.
14	Graham, Deanne	2/15/18	0.8	Prepare final trade vendor obligations schedule for review by S. Rinaldi (ACG).
30	Cook, Randy	2/15/18	0.8	Participate in a meeting with O. Chavez (AAFAF) and OCPC leadership team regarding media reporting and policy developments in federal grant obligations in Puerto Rico.
30	Cook, Randy	2/15/18	0.8	Review revised gap closure plan with O. Chavez (AAFAF), N. Pollak (AAFAF), W. Shahid (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), and M. Zaltsberg (Baker Donelson).
30	Peterson, Alexandra	2/15/18	0.8	Incorporate comments from R. Cook (ACG) into the GSA presentation deck.
30	Shahid, Waqas	2/15/18	0.8	Review revised gap closure plan with O. Chavez (AAFAF), N. Pollak (AAFAF), R. Cook (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), and M. Zaltsberg (Baker Donelson).
30	Woloszynski, Rachel	2/15/18	0.8	Review revised gap closure plan with O. Chavez (AAFAF), N. Pollak (AAFAF), R. Cook (ACG), W. Shahid (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), and M. Zaltsberg (Baker Donelson).
14	Klein, Joseph	2/15/18	0.7	Revise response from representatives of O'Melveny & Myers regarding the methodology used to determine the central government organization chart and motion to be filed in court.
30	Rinaldi, Scott	2/15/18	0.7	Participate in OCPC/PREPA weekly programmatic update with O. Chavez (AAFAF), and representatives of Ankura, Baker Donelson, Horne, and PMA. (partial)
50	Battle, Fernando	2/15/18	0.7	Review and draft answers to due diligence questions submitted by creditor groups related to revised version of fiscal plan.
50	Klein, Joseph	2/15/18	0.7	Participate on a telephone call with representatives of AAFAF to discuss the agencies included in the revised fiscal plan and draft response to representatives of McKinsey.
2	Klein, Joseph	2/15/18	0.6	Participate on telephone call with E. Calvesbert (CM) regarding the revised fiscal plan expense measures and preparation for the FY19 budget planning process.
3	Battle, Fernando	2/15/18	0.6	Review Title III related payments to advisor's of the government made by Hacienda.
3	Battle, Fernando	2/15/18	0.6	Participate on telephone call with A. Toro (Bluhaus) to review the inmate to officer ratio assumption within the revised fiscal plan.
30	Cook, Randy	2/15/18	0.6	Provide comments to R. Woloszynski (ACG) regarding PREPA BOD transition plan presentation.

Code	Professional	Date	Billed Hours	Time Description
30	Giambalvo, Rosanne	2/15/18	0.6	Participate on OCPC status call with representatives of OCPC, Horne, PMA, and Baker Donelson.
50	Klein, Joseph	2/15/18	0.6	Prepare response to representatives of McKinsey regarding list of agencies included in the revised fiscal plan.
14	Rinaldi, Scott	2/15/18	0.5	Read the creditor list amendment motion and provide comments to D. Graham (ACG).
14	Graham, Deanne	2/15/18	0.4	Review the global notes for the creditor list amendment filing.
14	Klein, Joseph	2/15/18	0.4	Correspond with representatives of O'Melveny & Myers regarding the methodology to prepare the central government organization chart.
30	Cook, Randy	2/15/18	0.4	Participate on telephone call with N. Pollak (Filsinger) regarding Cobra Amendment No. 5 and OCPC priority review issues.
30	Giambalvo, Rosanne	2/15/18	0.3	Provide comments to D. Olund (ACG) on metrics data for inclusion in OCPC Programmatic review.
30	Giambalvo, Rosanne	2/15/18	0.3	Update OCPC docket to reflect OCPC findings.
30	Giambalvo, Rosanne	2/15/18	0.3	Revise OCPC Programmatic Review slide deck in advance of OCPC Morning Status Call.
3	Barrett, Dennis	2/15/18	0.2	Review measures assumptions slide provided by McKinsey for concepts to be included in the revised fiscal plan.
14	Graham, Deanne	2/15/18	0.2	Prepare and send email to S. Rinaldi (ACG) to provide the final trade vendor obligations schedule for his review for the creditor list filing amendment.
14	Graham, Deanne	2/15/18	0.2	Prepare and send email to D. Perez (OMM) to provide comments on the global notes for the creditor list amendment filing.
14	Graham, Deanne	2/15/18	0.2	Prepare and send email to D. Perez (OMM) to distribute the trade vendor obligation schedule for the creditor list amendment filing for her review.
25	Rinaldi, Scott	2/15/18	0.2	Correspond with F. Battle (ACG) and J. San Miguel (ACG) regarding the PSA negotiation and provide supporting information related to billing and estimated fees for 2018.
25	Nilsen, Patrick	2/16/18	3.4	Review prior fee applications and fee statements to understand the deliverables and logistics within the fee application process.
30	Olund, Daniel	2/16/18	2.9	Review AssetSuite contract data for reliability and inclusion within compliance analysis.
3	Ni, Evelyn	2/16/18	2.6	Review agency submitted personnel rosters to determine any additional insights to provide as support to the revised fiscal plan.
3	Ni, Evelyn	2/16/18	2.4	Review budget and expense detail to determine any additional insights to provide as support to the revised fiscal plan.
30	Olund, Daniel	2/16/18	2.4	Reconcile all OCPC contracts and purchase orders against previous OCPC docketed reviews and summary of results to determine reliability of data within compliance analysis.

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Fernando	2/16/18	2.0	Participate in meeting with representatives of Moody's Investor Services, AAFAF, Rothschild, BAML and DevTech to review the revised fiscal plan and debt sustainability analysis.
30	Olund, Daniel	2/16/18	2.0	Analyze AssetSuite purchase against previous OCPC docketed reviews and summary of results to determine reliability of data within compliance analysis.
3	Barrett, Dennis	2/16/18	1.9	Review FY18 budget of government agencies for inclusion in the revised fiscal plan.
50	Nilsen, Patrick	2/16/18	1.8	Discuss the implications to the revised fiscal plan of the Governor's meeting with the FOMB with A. Toro (Bluhaus).
3	Klein, Joseph	2/16/18	1.7	Revise supporting analysis comparing the March 2017 fiscal plan to revised fiscal plan non-personnel measures in response to diligence questions poised by the creditors committee.
3	Barrett, Dennis	2/16/18	1.6	Review government agency right-sizing savings estimates for inclusion in the revised fiscal plan.
30	Cook, Randy	2/16/18	1.5	Review materials and cover letters for Cobra Amendment No. 5 submission to FOMB and for transmission restoration RFP.
3	Barrett, Dennis	2/16/18	1.4	Review proposed new county model for potential inclusion in right-sizing strategy of the revised fiscal plan.
30	Cook, Randy	2/16/18	1.3	Revise PREPA procurement compliance presentation for O. Chavez (AAFAF).
25	Rinaldi, Scott	2/16/18	1.2	Prepare fee budgets for February and March 2018 per the interim compensation order.
30	Giambalvo, Rosanne	2/16/18	1.2	Create draft cover report for FOMB review for Greenberg Traurig contract.
50	Klein, Joseph	2/16/18	1.2	Review list of diligence questions provided by representatives of Miller Buckfire, Goldin, and FTI Consulting regarding the revised fiscal plan.
30	Cook, Randy	2/16/18	1.1	Participate in conference call with O. Chavez (AAFAF), N. Pollak (Filsinger), OCPC personnel, and PREPA functional leads regarding compliance gap closure plan, Cobra Amendment No. 5, and Transmission Restoration RFP.
30	Cook, Randy	2/16/18	1.0	Participate in OCPC status coordination call with O. Chavez (AAFAF), W. Shahid (ACG), R. Giambalvo (ACG), W. Shahid (ACG), E. Abbott (BD), L. Lopez (ACG) and others regarding priority OCPC review items.
30	Giambalvo, Rosanne	2/16/18	1.0	Participate in OCPC status coordination call with O. Chavez (AAFAF), R. Cook (ACG), E. Abbott (BD), and L. Lopez (ACG) regarding priority OCPC review items.
30	López, Luis	2/16/18	1.0	Participate in OCPC status coordination call with O. Chavez (AAFAF), R. Cook (ACG), R. Giambalvo (ACG), E. Abbott (BD), and regarding priority OCPC review items.
30	Shahid, Waqas	2/16/18	1.0	Participate in OCPC status coordination call with O. Chavez (AAFAF), R. Cook (ACG), R. Giambalvo (ACG), E. Abbott (BD), and L. Lopez (ACG) regarding priority OCPC review items.

Code	Professional	Date	Billed Hours	Time Description
3	Klein, Joseph	2/16/18	0.9	Provide comments to P. Nilsen (ACG) regarding list of diligence questions provided by advisors of the creditors.
30	López, Luis	2/16/18	0.9	Review documentation on risk assessments for Office of Contracts and Procurement Compliance per request of R. Giambalvo (ACG).
50	Nilsen, Patrick	2/16/18	0.9	Prepare and send an email to D. Barrett (ACG) regarding responses to be provided to the creditor due diligence questions provided to AAFAF and the FOMB.
3	Barrett, Dennis	2/16/18	0.8	Participate in meeting with representatives of Ankura, Conway McKenzie, Rothschild, AAFAF, and Seajay Group regarding the FOMB extension for certification and the working groups installed to resolve committee disagreements within the revised fiscal plan.
3	Battle, Fernando	2/16/18	0.8	Participate in meeting with representatives of Ankura, Conway McKenzie, Rothschild, AAFAF, and Seajay Group regarding the FOMB extension for certification and the working groups installed to resolve committee disagreements within the revised fiscal plan.
3	Klein, Joseph	2/16/18	0.8	Participate in meeting with representatives of Ankura, Conway McKenzie, Rothschild, AAFAF, and Seajay Group regarding the FOMB extension for certification and the working groups installed to resolve committee disagreements within the revised fiscal plan.
3	Klein, Joseph	2/16/18	0.8	Review non-personnel savings model and correspond with D. Barrett (ACG) regarding the same.
3	Rosado, Kasey	2/16/18	0.8	Participate in meeting with representatives of Ankura, Conway McKenzie, Rothschild, AAFAF, and Seajay Group regarding FOMB extension for certification and the working groups installed to resolve committee disagreements within the revised fiscal plan.
30	Cook, Randy	2/16/18	0.8	Revise weekly OCPC executive status report.
30	Shahid, Waqas	2/16/18	0.8	Review OCPC gap closure action plan with PREPA functional leads, N. Pollack (Filsinger), R. Cook (ACG), R. Giambalvo (ACG).
50	Nilsen, Patrick	2/16/18	0.8	Participate in a discussion with representatives of Ankura, Conway McKenzie, Rothschild, AAFAF, and Seajay Group regarding the FOMB's extension for certification and the working groups installed to resolve committee disagreements within the revised fiscal plan.
3	Klein, Joseph	2/16/18	0.7	Revise summary schedule comparing the March 2017 fiscal plan to revised fiscal plan non-personnel measures in response to diligence questions from the creditors committee.
30	Cook, Randy	2/16/18	0.7	Review materials related to coordinate resolution of modified purchase orders diligence issue.
30	Giambalvo, Rosanne	2/16/18	0.7	Create OCPC cover report for restoration services RFP.
25	Nilsen, Patrick	2/16/18	0.6	Prepare and send an email to J. Klein (ACG) and D. Barrett (ACG) regarding the logistics of implementing time detail responsibilities on the AAFAF team.

Code	Professional	Date	Billed Hours	Time Description
30	Giambalvo, Rosanne	2/16/18	0.6	Revise OCPC Docket to reflect new procurement actions for review.
30	Peterson, Alexandra	2/16/18	0.6	Prepare and send an email to R. Giambalvo (ACG) regarding the gap closure plan.
30	Rinaldi, Scott	2/16/18	0.6	Participate in OCPC status coordination call with O. Chavez (AAFAF), R. Cook (ACG), R. Giambalvo (ACG), E. Abbott (BD), and L. Lopez (ACG) regarding priority OCPC review items (partial).
3	Klein, Joseph	2/16/18	0.5	Participate on telephone call with representatives of AAFAF, Rothschild, DevTech, and Conway Mackenzie regarding the extension of the revised fiscal plan certification date and next steps.
25	López, Luis	2/16/18	0.5	Participate on call with M. Samuels (ACG), D. Graham (ACG), L. Lopez (ACG), and P. Nilsen (ACG) to discuss the fee statement preparation process.
25	Nilsen, Patrick	2/16/18	0.5	Participate on call with M. Samuels (ACG), D. Graham (ACG), L. Lopez (ACG), and P. Nilsen (ACG) to discuss the fee statement preparation process.
25	Samuels, Melanie	2/16/18	0.5	Participate on call with M. Samuels (ACG), D. Graham (ACG), L. Lopez (ACG), and P. Nilsen (ACG) to discuss the fee statement preparation process.
30	Giambalvo, Rosanne	2/16/18	0.5	Coordinate submission of Cobra Amendment No. 5 to FOMB.
3	Batlle, Fernando	2/16/18	0.4	Participate on call with A. Velazquez (ASES) to discuss working group with FOMB member and healthcare reform RFP.
30	Giambalvo, Rosanne	2/16/18	0.4	Revised weekly programmatic review with updated status of procurement actions.
30	Olund, Daniel	2/16/18	0.4	Correspond with L. Lopez (ACG) and V. Ramirez (Horne) to discuss additional OCPC contracts and purchase orders for review and target analysis.
30	Shahid, Waqas	2/16/18	0.4	Correspond with R. Giambalvo (ACG) regarding OCPC action items including FOMB letter template, gap closure action plan.
2	Llompert, Sofia	2/16/18	0.3	Update the commonwealth's bank balance analysis to reflect PREPA's bank balances as of 1/31/18.
3	Batlle, Fernando	2/16/18	0.3	Participate in meeting with G. Portela (AAFAF) to discuss fiscal plan status and next steps related to FOMB and Government working groups.
3	Batlle, Fernando	2/16/18	0.3	Participate on call with O. Shah (MCK) to review working groups and next steps in fiscal plan process.
22	Rinaldi, Scott	2/16/18	0.3	Participate on a telephone call with N. Haynes (GT) to discuss questions received from M. Yassin (AAFAF) regarding monthly fee statements for October and November.
30	Olund, Daniel	2/16/18	0.3	Correspond with W. Shahid (ACG) to discuss additional OCPC contracts and purchase orders for review and target analysis.
30	Shahid, Waqas	2/16/18	0.3	Correspond with D. Olund (ACG) regarding review of asset suite data.

Code	Professional	Date	Billed Hours	Time Description
3	Batlle, Fernando	2/16/18	0.2	Participate in meeting with R. Guerra (Hacienda) and A. Mendez (AAFAF) to review audited financial statements timeline and key milestones to be included in revised fiscal plan.
3	Rosado, Kasey	2/16/18	0.2	Participate on daily touchpoint call with representatives of AAFAF, Conway Mckenzie, Rothschild, Bluhaus and Ankura.
30	Giambalvo, Rosanne	2/16/18	0.2	Correspond with A. Rodriguez (PREPA) with attachments for OCPC findings of restoration services RFP.
30	López, Luis	2/16/18	0.2	Participate in coordination conference call with D. Olund (ACG), and V. Ramirez (Horne) regarding purchase orders and contract files for the Office of Contracts and Procurement Compliance.
25	Rinaldi, Scott	2/18/18	1.5	Prepare monthly budget for the months of February 2018 and March 2018 for submission to the fee examiner, and send to A. Frankum (ACG) and F. Batlle (ACG) for review and comment.
50	Batlle, Fernando	2/18/18	1.0	Review creditor due diligence lists circulated by the FTI and Miller Buckfire for inclusion into a creditor due diligence master file.
50	Nilsen, Patrick	2/19/18	1.8	Create an action items listing for the most recent round of creditor questions sent to the FOMB.
50	Nilsen, Patrick	2/19/18	1.5	Consolidate creditor inquiries for the most recent round of creditor questions into the master file of all creditor questions.
25	Rinaldi, Scott	2/19/18	1.4	Revise the monthly budget for the months of February 2018 and March 2018 for submission to the fee examiner, based on comments received from A. Frankum.
50	Batlle, Fernando	2/19/18	1.4	Finalize the task plan within creditor due diligence list for distribution to AAFAF advisors.
30	Cook, Randy	2/19/18	1.2	Participate in meeting with O. Chavez (AAFAF) and E. Abbott (BD) regarding the presentation of the compliance gap closure and transition plan.
50	Nilsen, Patrick	2/19/18	1.2	Review all creditor questions within the master file and eliminate duplicate questions among creditors.
50	Nilsen, Patrick	2/19/18	0.7	Participate on call with L. Weinberg (RTH) regarding the completeness of creditor questions covered by Rothschild.
30	Giambalvo, Rosanne	2/19/18	0.5	Update the OCPC docket and data for weekly PREPA leadership meeting.
30	Giambalvo, Rosanne	2/19/18	0.5	Review correspondence related to intake of new procurement actions for review.
50	Nilsen, Patrick	2/19/18	0.4	Correspond with F. Batlle (ACG) regarding the allocation of responsibilities for responses to the creditor due diligence questions.
50	Nilsen, Patrick	2/19/18	0.4	Correspond with T. Murphy (ACG) and F. Batlle (ACG) regarding the reasonability of responsibilities delegated to the Ankura team.
3	Batlle, Fernando	2/19/18	0.3	Participate on telephone call with G. Loran (AAFAF) to discuss working groups and FEMA disaster relief funds for PREPA and PRASA.

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3	Battle, Fernando	2/19/18	0.3	Participate on telephone call with F. Pares (Hacienda) to discuss new cuts in incentives and credits to offset revenue loss of tax reform.
3	Battle, Fernando	2/19/18	0.2	Participate on telephone call with C. Sobrino (FOMB) to discuss working group status and incentive reduction.
50	Battle, Fernando	2/19/18	0.2	Participate on telephone call with J. York (CM) to discuss creditor list and incentive reduction framework.
25	Nilsen, Patrick	2/20/18	2.9	Review the time and expense models and submitted details within the fee statement process.
25	Nilsen, Patrick	2/20/18	2.8	Consolidate time detail provided by S. Nolan (ACG) and time details provided by the AAFAF team for inclusion into exhibit C of the fee statement.
3	Peterson, Alexandra	2/20/18	2.6	Prepare presentation and policies and procedure updates for the 2/20/18 PREPA Board meeting.
30	Giambalvo, Rosanne	2/20/18	2.5	Participate in PREPA compliance training by Baker Donelson.
3	Barrett, Dennis	2/20/18	2.3	Prepare analysis of non-personnel savings and procurement savings for inclusion within the revised fiscal plan.
50	Murphy, Thomas	2/20/18	2.1	Consolidate responses to the outstanding list of creditor questions.
3	Murphy, Thomas	2/20/18	1.9	Develop a list of outstanding items to be addressed in the revised fiscal plan to be circulated to the AAFAF advisors.
30	Peterson, Alexandra	2/20/18	1.9	Participate in PREPA compliance training by Baker Donelson.
50	Barrett, Dennis	2/20/18	1.9	Prepare responses to diligence questions from the creditors regarding the revised fiscal plan.
3	Battle, Fernando	2/20/18	1.8	Review non personnel savings model and analyze possible duplication with procurement savings
50	Klein, Joseph	2/20/18	1.8	Prepare responses to diligence questions from the creditors regarding fiscal measures included in the revised fiscal plan.
25	Nilsen, Patrick	2/20/18	1.5	Review correspondence from A. Frankum (ACG), J. Keys (ACG), D. Graham (ACG) and S. Nolan (ACG) regarding the download of time and expense detail to be reviewed for inclusion in the fee statement.
30	Peterson, Alexandra	2/20/18	1.5	Participate on a telephone call with representatives of PREPA and OCPC teams to coordinate schedules for the PREPA compliance training by Baker Donelson.
3	Murphy, Thomas	2/20/18	1.4	Participate in meeting with J. York (CM) and F. Perez (Hacienda) to discuss quantification of tax reform related to the fiscal plan.
30	Cook, Randy	2/20/18	1.4	Conduct OCPC review of Department of Transportation emergency procedures per special request from O. Chavez (AAFAF) and Fortaleza.
30	Giambalvo, Rosanne	2/20/18	1.4	Coordinate with PREPA representatives regarding OCPC (Baker Donelson) training for PREPA personnel
3	Klein, Joseph	2/20/18	1.2	Prepare analysis of non-personnel savings by expense category to compare to procurement savings included in the revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
30	Peterson, Alexandra	2/20/18	1.2	Prepare and send an email to R. Giambalvo (ACG) regarding the latest update of the compliance assessments within the gap closure plan.
50	Nilsen, Patrick	2/20/18	1.2	Prepare and send emails to T. Murphy (ACG) and J. Batlle (ACG) regarding the creditor due diligence responses to be provided relating to the Government Development Bank.
3	Klein, Joseph	2/20/18	1.1	Review revised list of diligence questions shared by the creditors in response to the revised fiscal plan.
3	Klein, Joseph	2/20/18	1.1	Prepare supporting documentation regarding the response to diligence questions from the creditors.
30	Cook, Randy	2/20/18	1.1	Participate in meeting with PREPA board of directors and O. Chavez (AAFAF) regarding procurement compliance gap closure plan.
3	Batlle, Fernando	2/20/18	1.0	Review analysis of incentive reductions prepared by J. York (CM).
50	Batlle, Fernando	2/20/18	1.0	Prepare and provide responses to creditor due diligence questions to be aggregated by P. Nilsen (ACG).
30	Cook, Randy	2/20/18	0.9	Participate in meeting with E. Abbott (Baker Donelson) and related correspondence re: Buy America and other regulatory provisions and issues.
30	Cook, Randy	2/20/18	0.9	Participate in meeting with O. Chavez (AAFAF) and E. Abbott (Baker Donelson) regarding preparation of presentation of compliance gap closure and transition plan.
30	Cook, Randy	2/20/18	0.9	Participate in weekly OCPC status meeting with PREPA Legal and Procurement including D. Zambrana (PREPA), E. Diaz (PREPA), A. Rodriguez (PREPA), C. Harich (FEMA), C. Huertas (FEMA), C. Rodriguez (FEMA), N. Pollak (Filsinger Energy), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
30	Giambalvo, Rosanne	2/20/18	0.9	Participate in weekly OCPC status meeting with PREPA Legal and Procurement including D. Zambrana (PREPA), E. Diaz (PREPA), A. Rodriguez (PREPA), C. Harich (FEMA), C. Huertas (FEMA), C. Rodriguez (FEMA), N. Pollak (Filsinger Energy), R. Cook (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
30	Woloszynski, Rachel	2/20/18	0.9	Participate in weekly OCPC status meeting with PREPA Legal and Procurement including D. Zambrana (PREPA), E. Diaz (PREPA), A. Rodriguez (PREPA), C. Harich (FEMA), C. Huertas (FEMA), C. Rodriguez (FEMA), N. Pollak (Filsinger Energy), R. Cook (ACG), R. Giambalvo (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
3	Barrett, Dennis	2/20/18	0.8	Prepare analysis of historical Puerto Rico population declines compared to historical student population declines

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3	Klein, Joseph	2/20/18	0.8	Review regionalization of services and provide written comment to E. Ni (ACG) regarding the county structure initiatives.
30	Cook, Randy	2/20/18	0.8	Edit OCPC weekly executive status update and related correspondence.
30	Cook, Randy	2/20/18	0.8	Edit cover letter for OCPC submission of Greenberg Traurig contract to the Fiscal Oversight Management Board.
50	Murphy, Thomas	2/20/18	0.8	Participate on call with O. Shah (MCK) to develop a list of outstanding items in the revised fiscal plan.
3	Batlle, Fernando	2/20/18	0.7	Participate on telephone call with O. Shah (MCK) to discuss open items and working group topics.
3	Klein, Joseph	2/20/18	0.7	Revise analysis of non-personnel savings by expense category and correspond with F. Batlle (ACG) regarding the same.
25	Nilsen, Patrick	2/20/18	0.7	Review consolidated exhibit C time to determine if any AAFAF engagement team members were missing time.
30	Giambalvo, Rosanne	2/20/18	0.7	Prepare and send an email to A. Peterson (ACG) on document production requirements ahead of PREPA board of directors meeting
50	Klein, Joseph	2/20/18	0.7	Review Financial Oversight and Management Board working group list and correspondence from F. Batlle (ACG) regarding the same.
3	Klein, Joseph	2/20/18	0.6	Participate on telephone call with E. Ni (ACG) regarding non-personnel measures and procurement measures included in the revised fiscal plan.
3	Ni, Evelyn	2/20/18	0.6	Participate on telephone call with J. Klein (ACG) regarding non-personnel measures and procurement measures included in the revised fiscal plan.
30	Cook, Randy	2/20/18	0.6	Conduct OCPC budget assessment and projection by all constituent components.
30	Cook, Randy	2/20/18	0.6	Prepare compliance summaries for O. Chavez (AAFAF) to the presentation of compliance gap closure and transition plan to PREPA board of directors.
30	Cook, Randy	2/20/18	0.6	Participate in meeting with T. Smith (Horne) and other Horne personnel regarding resolution of modified purchase order diligence issue.
30	Peterson, Alexandra	2/20/18	0.6	Assist J. Corbitt (Baker Donelson) in preparation of presentation materials for the Baker Donelson PREPA compliance training.
3	Barrett, Dennis	2/20/18	0.5	Participate on daily touch point call with representatives of BluHaus, Rothschild, Conway McKenzie, and AAFAF to discuss the certification of the fiscal plan.
50	Barrett, Dennis	2/20/18	0.5	Prepare and send an email to J. Klein (ACG) and E. Ni (ACG) regarding list of diligence questions from the creditors and next steps to provide responses.
50	Klein, Joseph	2/20/18	0.5	Prepare and send an email to Barrett (ACG) and E. Ni (ACG) regarding list of diligence questions from the creditors and next steps to provide responses.
3	Batlle, Fernando	2/20/18	0.4	Review proposed tax bill being prepared by Hacienda for inclusion in the tax reform section of the fiscal plan.

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30	Cook, Randy	2/20/18	0.4	Correspond with A. Frankum (ACG) and S. Rinaldi (ACG) regarding coordination of FEMA project worksheet reconciliation with procurement action review.
30	Peterson, Alexandra	2/20/18	0.3	Provide R. Cook (ACG) the latest update of the compliance assessments within the gap closure plan.
3	Klein, Joseph	2/20/18	0.2	Correspond with E. Ni (ACG) regarding summary of non-personnel savings by expense category.
30	Giambalvo, Rosanne	2/20/18	0.2	Correspond with A. Peterson (ACG) regarding the presentation of the gap closure plan.
30	Giambalvo, Rosanne	2/21/18	3.1	Create action items master plan for execution of OCPC ongoing responsibilities.
3	Barrett, Dennis	2/21/18	2.9	Review expense line items in 2018 baseline budget to better understand expense roll up for procurement and non-personnel expense duplication analysis.
30	Peterson, Alexandra	2/21/18	2.7	Revise the IT systems requirements for OCPC gap closure plan.
25	Nilsen, Patrick	2/21/18	2.5	Compile and reconcile codes 3 to 50 time detail provided in Excel by Ankura engagement team members.
30	Olund, Daniel	2/21/18	2.5	Update OCPC reporting dashboards based on docket updates.
3	Murphy, Thomas	2/21/18	2.3	Review revenue measures to be mapped to fiscal plan revenue line items.
3	Barrett, Dennis	2/21/18	2.2	Prepare analysis of Department of Education savings under various student population decline assumptions.
50	Nilsen, Patrick	2/21/18	2.2	Update the creditor due diligence response tracker based on written responses provided by J. Kang (RTH) and E. Forrest (DevTech) on macroeconomic assumptions in the revised fiscal plan.
3	Murphy, Thomas	2/21/18	2.1	Review revised population estimates in the revised fiscal plan and source documents for accuracy.
30	Olund, Daniel	2/21/18	2.1	Reconcile of listings of docket updates related to OCPC matters during week of 2/23/18.
50	Murphy, Thomas	2/21/18	2.1	Prepare responses to the outstanding creditor questions regarding revenue measures.
50	Nilsen, Patrick	2/21/18	2.1	Update the creditor due diligence response tracker based on written responses provided by J. York (CM), and T. Murphy (ACG) on revenue and expense assumptions in the revised fiscal plan.
3	Battle, Fernando	2/21/18	2.0	Prepare alternative tax reform scenarios for review of F. Pares (Hacienda), E. Rios (Hacienda) and H. Marquez (Deloitte).
3	Nilsen, Patrick	2/21/18	1.8	Revise the government transformation section of the fiscal plan based on the latest update on municipal subsidies.
30	Peterson, Alexandra	2/21/18	1.8	Prepare for the GSA meeting to discuss IT system requirements with N. Pollak (Filsinger Energy), C. Balken (Filsinger Energy), R. Cook (ACG), W. Shahid (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), and E. Garcia (Horne).

Code	Professional	Date	Billed Hours	Time Description
3	Murphy, Thomas	2/21/18	1.7	Prepare a comparison between the certified fiscal plan and the revised fiscal plan regarding municipal subsidy reduction for G. Portela (AAFAF).
50	Barrett, Dennis	2/21/18	1.7	Provide written comments regarding responses to creditors diligence questions prepared by J. Klein (ACG).
50	Murphy, Thomas	2/21/18	1.7	Edit fiscal measures bridge analysis prepared to address questions raised by creditors.
30	Cook, Randy	2/21/18	1.6	Participate in meeting with N. Pollak (Filsinger), T. Smith (Horne), B. McDonald (Horne), E. Abbott (Baker Donelson), and others to discuss OCPC issues, budget, and priorities.
30	Giambalvo, Rosanne	2/21/18	1.6	Provide comments to A. Peterson (ACG) regarding the gap closure plan action items.
50	Klein, Joseph	2/21/18	1.6	Revise analysis comparing the March 2017 fiscal plan and the revised fiscal plan measures in response to the creditor committee diligence questions.
50	Murphy, Thomas	2/21/18	1.6	Consolidate responses to the outstanding list of creditor questions from D. Barrett (ACG) and J. Klein (ACG) to incorporate into the master response list.
50	Nilsen, Patrick	2/21/18	1.6	Update the creditor due diligence response tracker based on written responses provided by A. Toro (Bluhaus), and D. Barrett (ACG) on fiscal measures assumptions in the revised fiscal plan.
3	Barrett, Dennis	2/21/18	1.4	Prepare analysis of procurement savings by expense concept as compared to non-agency savings by expense concept.
30	Giambalvo, Rosanne	2/21/18	1.4	Create presentation materials for weekly programmatic update with O. Chavez (AAFAF).
50	Klein, Joseph	2/21/18	1.4	Revise responses to diligence questions from the creditors regarding the revised fiscal plan.
25	Nilsen, Patrick	2/21/18	1.3	Consolidate time detail for teamwide tracking and preparation of the February fee application.
30	Cook, Randy	2/21/18	1.3	Prepare and send OCPC task priorities for weekly execution to OCPC team members, PREPA leadership and O. Chavez (AAFAF) via email.
50	Klein, Joseph	2/21/18	1.3	Research government agencies list in the revised fiscal plan following correspondence received from representatives of McKinsey.
3	Barrett, Dennis	2/21/18	1.1	Review list of creditor diligence questions to determine which will be answered now and which will be answered after edits are made to revised fiscal plan.
3	Battle, Fernando	2/21/18	1.1	Revise human capital section of fiscal plan based on the latest update on labor reforms within the government.
30	Cook, Randy	2/21/18	1.1	Participate in OCPC daily morning status meeting with R. Giambalvo (ACG), R. Woloszynski (ACG), E. Garcia (Horne), V. Ramirez (Horne), T. Smith (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).

Code	Professional	Date	Billed Hours	Time Description
30	Giambalvo, Rosanne	2/21/18	1.1	Participate in OCPC daily morning status meeting with R. Cook (ACG), R. Woloszynski (ACG), E. Garcia (Horne), V. Ramirez (Horne), T. Smith (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
30	Woloszynski, Rachel	2/21/18	1.1	Participate in OCPC daily morning status meeting with R. Cook (ACG), R. Giambalvo (ACG), E. Garcia (Horne), V. Ramirez (Horne), T. Smith (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
50	Barrett, Dennis	2/21/18	1.1	Prepare responses to diligence questions received from the creditors regarding the revised fiscal plan.
50	Murphy, Thomas	2/21/18	1.1	Prepare a tracker of outstanding creditor questions to be circulated to the AAFAF advisor group.
30	Batlle, Fernando	2/21/18	1.0	Participate in meeting with G. Portela (AAFAF) to review municipal subsidy reduction included within the revised fiscal plan.
30	Peterson, Alexandra	2/21/18	1.0	Participate in discussion with V. Ramirez (Horne) and E. Garcia (Horne) to discuss the IT systems requirements for OCPC gap closure plan.
30	Peterson, Alexandra	2/21/18	1.0	Prepare for meeting with D. Zambrana (PREPA) and E. Diaz (PREPA) to discuss the OCPC gap closure plan action items, individual owners, timeline, and budget.
3	Batlle, Fernando	2/21/18	0.9	Participate in meeting with A. Toro (Bluhaus) to discuss a presentation on the Department of Corrections cost savings initiatives to be submitted to FOMB working group.
3	Batlle, Fernando	2/21/18	0.9	Review EITC framework within the revised fiscal plan to ensure consistency with labor reform objectives.
30	Cook, Randy	2/21/18	0.9	Participate in meeting with O. Chavez (AAFAF) and E. Abbott (Baker Donelson) to discuss presentation of compliance gap closure and transition plan.
30	Giambalvo, Rosanne	2/21/18	0.9	Prepare summary of gap closure plan implementation in preparation for a meeting with R. Cook (ACG).
50	Klein, Joseph	2/21/18	0.9	Revise responses to diligence questions from the creditors regarding the revised fiscal plan following comments received by D. Barrett (ACG) and E. Ni (ACG).
3	Batlle, Fernando	2/21/18	0.8	Participate in meeting with O. Chavez (AAFAF), N. Catoni (AAFAF) and representatives of Deloitte to review status of procurement savings project to be incorporated in the fiscal plan.
3	Nilsen, Patrick	2/21/18	0.8	Prepare email to J. York (CM), J. Kang (RTH), D. Barrett (ACG) regarding the creditor due diligence responses regarding the revised fiscal plan model.
30	Giambalvo, Rosanne	2/21/18	0.8	Schedule meetings for gap closure plan review with PREPA legal, procurement, finance functional leads.
3	Barrett, Dennis	2/21/18	0.7	Participate in discussion with C. Frederique (AAFAF) regarding non-personnel savings assumptions in revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
30	Cook, Randy	2/21/18	0.7	Coordinate with PREPA leadership and the OCPC team to assist in the organization of the Baker Donelson compliance training.
30	Cook, Randy	2/21/18	0.7	Analyze the requirement for information responses regarding PREPA IT systems.
30	Cook, Randy	2/21/18	0.7	Participate in meeting to discuss IT system requirements within the OCPC gap closure plan with N. Pollak (Filsinger Energy), C. Balken (Filsinger Energy), A. Peterson (ACG), W. Shahid (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), and E. Garcia (Horne).
30	Peterson, Alexandra	2/21/18	0.7	Participate on a telephone call with representatives of the PREPA and OCPC team in regard to execution of the gap closure plan action items.
30	Peterson, Alexandra	2/21/18	0.7	Participate in meeting to discuss IT system requirements within the OCPC gap closure plan with N. Pollak (Filsinger Energy), C. Balken (FilsingerEnergy), R. Cook (ACG), W. Shahid (ACG), R. Woloszynski (ACG), V. Ramirez(Horne), and E. Garcia (Horne).
30	Shahid, Waqas	2/21/18	0.7	Participate in meeting to discuss IT system requirements within the OCPC gap closure plan with N. Pollak (Filsinger Energy), C. Balken (FilsingerEnergy), A. Peterson (ACG), R. Cook (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), and E. Garcia (Horne).
30	Woloszynski, Rachel	2/21/18	0.7	Participate in meeting to discuss IT system requirements within the OCPC gap closure plan with N. Pollak (Filsinger Energy), C. Balken (FilsingerEnergy), A. Peterson (ACG), R. Cook (ACG), W. Shahid (ACG), V. Ramirez (Horne), and E. Garcia (Horne).
3	Barrett, Dennis	2/21/18	0.6	Participate on a call with C. Frederique (AAFAF) regarding 2018 baseline budget granular line items.
30	Cook, Randy	2/21/18	0.6	Coordinate process enabling OCPC access to pending PREPA project worksheet submissions.
30	Giambalvo, Rosanne	2/21/18	0.6	Prepare summary report regarding OCPC review of Palo Seco contract.
30	Peterson, Alexandra	2/21/18	0.6	Prepare an email to be sent to R. Giambalvo (ACG) regarding the gap closure plan action items.
3	Batlle, Fernando	2/21/18	0.5	Participate on daily touch point call with representatives of Ankura, BluHaus, Rothschild, Conway McKenzie, and AAFAF to discuss the certification of the fiscal plan.
3	Klein, Joseph	2/21/18	0.5	Participate on daily touch point call with representatives of Ankura, BluHaus, Rothschild, Conway McKenzie, and AAFAF to discuss the certification of the fiscal plan.
25	Nilsen, Patrick	2/21/18	0.5	Prepare and send an email to T. Murphy (ACG) and A. Frankum (ACG) regarding fee application procedures and transition of team.
30	Cook, Randy	2/21/18	0.5	Review the OCPC analysis and recommendations regarding OCPC and gap closure plan costs.
30	Shahid, Waqas	2/21/18	0.5	Participate on call with N. Pollack (Filsinger), Horne team to discuss PREPA system requirements and GSA activities.

Code	Professional	Date	Billed Hours	Time Description
3	Ni, Evelyn	2/21/18	0.4	Participate on daily touchpoint call with AAFAF and its advisors to coordinate on the revised fiscal plan certification efforts.
25	Murphy, Thomas	2/21/18	0.4	Participate on call with M. Samuels (ACG), J. Keys (ACG), T. Murphy (ACG), D. Graham (ACG), P. Nilsen (ACG) and L. Lopez (ACG) to discuss the fee statement tasks for the week.
25	Keys, Jamie	2/21/18	0.4	Participate on call with M. Samuels (ACG), J. Keys (ACG), T. Murphy (ACG), D. Graham (ACG), P. Nilsen (ACG), L. Brack (ACG), and L. Lopez (ACG) to discuss the fee statement tasks for the week.
25	Nilsen, Patrick	2/21/18	0.4	Participate in a discussion with T. Murphy (ACG), D. Graham (ACG), J. Keys (ACG), M. Samuels (ACG) and A. Frankum (ACG) regarding the weekly deliverables within the fee application process.
30	Cook, Randy	2/21/18	0.4	Review the PREPA revised emergency procurement procedures.
50	Klein, Joseph	2/21/18	0.4	Correspond with representatives of Bluhaus and Ankura regarding creditor committee diligence questions and supporting documentation.
50	Klein, Joseph	2/21/18	0.4	Correspond with P. Nilsen (ACG) regarding responses to creditor diligence questions for the revised fiscal plan.
3	Barrett, Dennis	2/21/18	0.3	Participate on daily touch point call with representatives of Ankura, BluHaus, Rothschild, Conway McKenzie, and AAFAF to discuss the certification of the fiscal plan (partial).
3	Klein, Joseph	2/21/18	0.3	Correspond with D. Barrett (ACG) regarding non-personnel and procurement measures in the revised fiscal plan.
25	Samuels, Melanie	2/21/18	0.3	Participate on call with M. Samuels (ACG), J. Keys (ACG), T. Murphy (ACG), D. Graham (ACG), P. Nilsen (ACG) and L. Lopez (ACG) to discuss the fee statement tasks for the week (partial).
30	Giambalvo, Rosanne	2/21/18	0.3	Provide J. San Miguel (ACG) with documents in connection with OCPC submission of Greenberg Taurig contract.
50	Klein, Joseph	2/21/18	0.3	Correspond with D. Barrett (ACG) regarding responses to diligence questions from the creditors.
25	Brack, Logan	2/21/18	0.2	Participate on call with M. Samuels (ACG), J. Keys (ACG), T. Murphy (ACG), D. Graham (ACG), P. Nilsen (ACG) and L. Lopez (ACG) to discuss the fee statement tasks for the week (partial).
25	Graham, Deanne	2/21/18	0.2	Participate on call with M. Samuels (ACG), J. Keys (ACG), T. Murphy (ACG), D. Graham (ACG), P. Nilsen (ACG) and L. Lopez (ACG) to discuss the fee statement tasks for the week (partial).
25	López, Luis	2/21/18	0.2	Participate on call with M. Samuels (ACG), J. Keys (ACG), T. Murphy (ACG), D. Graham (ACG), P. Nilsen (ACG) and L. Lopez (ACG) to discuss the fee statement tasks for the week (partial).
30	Peterson, Alexandra	2/21/18	0.2	Correspond with R. Cook (ACG) regarding the latest updates to the gap closure plan.

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Fernando	2/21/18	0.1	Participate on telephone call with R. Romeu (DevTech) to discuss population forecast included in fiscal plan.
30	Giambalvo, Rosanne	2/22/18	4.0	Travel from San Juan, Puerto Rico to New York, NY
50	Murphy, Thomas	2/22/18	2.4	Review assumptions for federal funding to the Department of Education in the revised fiscal plan as requested by representatives of McKinsey.
14	Klein, Joseph	2/22/18	2.2	Review Puerto Rico Electric Power Authority court motion and reconcile agency classifications to the central government organization chart as requested by J. Spina (OMM).
30	Cook, Randy	2/22/18	2.2	Review OCPC technical review and issue analysis materials to be included in the compliance gap closure plan.
50	Nilsen, Patrick	2/22/18	2.2	Update the creditor question list for responses provided by T. Jones (CM), J. Kang (RTH), and A. Patel (OMM).
3	Lavin, Kevin	2/22/18	2.1	Review and provide comments to P. Nilsen (ACG) on the revised fiscal plan for Puerto Rico.
25	Nilsen, Patrick	2/22/18	2.1	Compile and reconcile Ankura time detail related to AAFAF for inclusion into the February fee statement.
30	Peterson, Alexandra	2/22/18	2.1	Prepare workplan for representatives of PREPA and Ankura in preparation for PREPA compliance training by Baker Donelson.
3	Barrett, Dennis	2/22/18	1.8	Prepare comparison of Budget Resolution 186 H.R. and FY18 baseline budget.
25	Nilsen, Patrick	2/22/18	1.8	Compare time detail provided by representatives of Ankura to Ankura books and records to determine outstanding time entries.
3	Battle, Fernando	2/22/18	1.7	Review non-personnel spending models to check for consistency and avoid duplication of expense concept savings.
50	Nilsen, Patrick	2/22/18	1.7	Prepare responses relating to tax reform and revenue assumptions for the creditor due diligence questions.
3	Barrett, Dennis	2/22/18	1.6	Prepare comparison of Budget Resolution 187 H.R. and FY18 baseline budget.
50	Nilsen, Patrick	2/22/18	1.5	Update the creditor due diligence tracker based on the latest responses regarding macroeconomic and other revised fiscal plan model assumptions provided by J. Klein (ACG).
50	Murphy, Thomas	2/22/18	1.4	Prepare tracker of the Rule 2004 data request submitted by creditors.
30	Olund, Daniel	2/22/18	1.3	Reconcile OnBase contract and exception data for integration into reporting dashboards.
3	Barrett, Dennis	2/22/18	1.2	Participate on call with C. Frederique (AAFAF) regarding procurement savings, non-personnel expense savings and potential duplication.
25	Klein, Joseph	2/22/18	1.2	Revise February time detail for fee statement preparation.
25	Nilsen, Patrick	2/22/18	1.2	Prepare and send emails to T. Murphy (ACG), S. Rinaldi (ACG) and M. Samuels (ACG) regarding the fee application process and consolidated time detail.
30	Cook, Randy	2/22/18	1.2	Coordinate OCPC priorities, tasks, and critical issue resolution, including budget, compliance training, Section 428, and Central Reconstruction Office transition.

Code	Professional	Date	Billed Hours	Time Description
30	Cook, Randy	2/22/18	1.2	Participate in OCPC weekly programmatic update call with D. Olund (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), E. Garcia (Horne), V. Ramirez (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
30	Giambalvo, Rosanne	2/22/18	1.2	Participate in OCPC weekly programmatic update call with D. Olund (ACG), R. Cook (ACG), R. Woloszynski (ACG), E. Garcia (Horne), V. Ramirez (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
30	Olund, Daniel	2/22/18	1.2	Prepare OCPC reporting dashboards, including summary dashboard views and exceptions summary and detail dashboards.
30	Olund, Daniel	2/22/18	1.2	Participate in OCPC weekly programmatic update call with R. Giambalvo (ACG), R. Cook (ACG), R. Woloszynski (ACG), E. Garcia (Horne), V. Ramirez (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
30	Woloszynski, Rachel	2/22/18	1.2	Participate in OCPC weekly programmatic update call with R. Giambalvo (ACG), R. Cook (ACG), D. Olund (ACG), E. Garcia (Horne), V. Ramirez (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
50	Barrett, Dennis	2/22/18	1.2	Prepare creditor diligence question responses regarding personnel savings assumptions in the revised fiscal plan.
50	Murphy, Thomas	2/22/18	1.2	Assign items in the Rule 2004 data request to be addressed by the AAFAF advisor group.
50	Murphy, Thomas	2/22/18	1.2	Review documents compiled to date for necessary disclaimers to be shared with the creditors as part of the creditor outstanding items list.
3	Barrett, Dennis	2/22/18	1.1	Review Budget Resolution 186 H.R. as reference to FY18 baseline budget in the revised fiscal plan.
3	Barrett, Dennis	2/22/18	1.1	Participate in meeting with representatives of AAFAF regarding procurement savings benchmarking and potential non-personnel savings overlap.
3	Barrett, Dennis	2/22/18	1.1	Review Budget Resolution 187 H.R. as reference to FY18 baseline budget in the revised fiscal plan.
30	Cook, Randy	2/22/18	1.1	Participate in PREPA gap closure coordination meeting with representatives of the PREPA Procurement team, D. Zambrana (PREPA), E. Diaz (PREPA), R. Giambalvo (ACG), and A. Petersen (ACG).
30	Giambalvo, Rosanne	2/22/18	1.1	Participate in PREPA gap closure coordination meeting with representatives of the PREPA Procurement team, D. Zambrana (PREPA), E. Diaz (PREPA), R. Cook (ACG), and A. Petersen (ACG).
30	Peterson, Alexandra	2/22/18	1.1	Participate in PREPA gap closure coordination meeting with representatives of the PREPA Procurement team, D. Zambrana (PREPA), E. Diaz (PREPA), R. Giambalvo (ACG), and R. Cook (ACG).
30	Cook, Randy	2/22/18	1.0	Participate in PREPA gap closure coordination meeting with representatives of the PREPA finance team, N. Morales (PREPA), R. Giambalvo (ACG), and A. Petersen (ACG).

Code	Professional	Date	Billed Hours	Time Description
30	Cook, Randy	2/22/18	1.0	Participate in PREPA gap closure coordination meeting with representatives of the PREPA legal team, A. Rodriguez (PREPA), L. Santa (PREPA), R. Giambalvo (ACG), and A. Petersen (ACG) to review next steps and outstanding items.
30	Giambalvo, Rosanne	2/22/18	1.0	Participate in PREPA gap closure coordination meeting with representatives of the PREPA finance team, N. Morales (PREPA), R. Cook (ACG), and A. Petersen (ACG).
30	Giambalvo, Rosanne	2/22/18	1.0	Participate in PREPA gap closure coordination meeting with representatives of the PREPA legal team, A. Rodriguez (PREPA), L. Santa (PREPA), R. Cook (ACG), and A. Petersen (ACG) to review next steps and outstanding items.
30	Peterson, Alexandra	2/22/18	1.0	Participate in PREPA gap closure coordination meeting with representatives of the PREPA finance team, N. Morales (PREPA), R. Giambalvo (ACG), and R. Cook (ACG).
30	Peterson, Alexandra	2/22/18	1.0	Participate in PREPA gap closure coordination meeting with representatives of the PREPA legal team, A. Rodriguez (PREPA), L. Santa (PREPA), R. Giambalvo (ACG), and R. Cook (ACG) to review next steps and outstanding items.
3	Barrett, Dennis	2/22/18	0.9	Participate on telephone call with F. Battle (ACG) and E. Ni (ACG) regarding procurement savings and non-personnel agency efficiency estimated cost savings methodologies.
3	Battle, Fernando	2/22/18	0.9	Participate on telephone call with E. Ni (ACG) and D. Barrett (ACG) regarding procurement savings and non-personnel agency efficiency estimated cost savings methodologies.
3	Ni, Evelyn	2/22/18	0.9	Participate on telephone call with F. Battle (ACG) and D. Barrett (ACG) regarding procurement savings and non-personnel agency efficiency estimated cost savings methodologies.
30	Giambalvo, Rosanne	2/22/18	0.9	Prepare documentation for reference in connection with FOMB submission of Greenberg Traurig amendment No. 2 as requested by J. San Miguel (ACG).
50	Barrett, Dennis	2/22/18	0.9	Review other agencies personnel model assumptions for responses to creditor diligence questions.
50	Klein, Joseph	2/22/18	0.9	Revise analysis regarding entities included in the revised fiscal plan following correspondence received from representatives of McKinsey.
30	Cook, Randy	2/22/18	0.8	Participate on telephone call with M. Santos (PMA) and M. Zaltsberg (Baker Donelson) regarding resolution of public power authority MOU review.
3	Battle, Fernando	2/22/18	0.7	Participate on telephone call with V. D'Agata (RTH) to discuss bi-weekly creditor presentation regarding the revised fiscal plan.
3	Battle, Fernando	2/22/18	0.7	Participate in meeting with G. Portela (AAFAF) to review municipal subsidy and municipal recovery fund.
14	Klein, Joseph	2/22/18	0.7	Participate on telephone call with J. Spina (OMM) regarding the central government organization chart.
30	Cook, Randy	2/22/18	0.7	Review FOMB response to Cobra Amendment No. 5 review and coordinate distribution of the same.

Code	Professional	Date	Billed Hours	Time Description
30	Olund, Daniel	2/22/18	0.7	Reconcile Pietroni Mendez Alvarez reviews per docket against legal abstract repository and summary of missing legal abstracts for request.
25	Keys, Jamie	2/22/18	0.6	Prepare and send an email to T. Murphy (ACG), P. Nilsen (ACG), D. Graham (ACG), L. Brack (ACG) and S. Rinaldi (ACG) regarding time detail analyses.
30	López, Luis	2/22/18	0.6	Prepare budget template for project worksheets related to the Office of Contracts and Procurement Compliance per request from R. Cook (ACG).
30	Peterson, Alexandra	2/22/18	0.6	Prepare and send an email to J. Corbitt (Baker Donelson) regarding OCPC compliance training module.
30	Peterson, Alexandra	2/22/18	0.6	Prepare for the meeting with A. Rodriguez (PREPA) to discuss the OCPC gap closure plan action items, individual owners, timeline, and budget.
50	Batlle, Fernando	2/22/18	0.6	Revise memorandum prepared by J. Rapisardi (OMM) regarding 2/15/18 meeting between Governor and FOMB.
50	Klein, Joseph	2/22/18	0.6	Prepare and send an email to representatives of AAFAF regarding agencies included in the revised fiscal plan and response to representatives of McKinsey.
3	Barrett, Dennis	2/22/18	0.5	Participate on conference call with F. Batlle (ACG) to discuss non-personnel savings calculations in the revised fiscal plan.
3	Batlle, Fernando	2/22/18	0.5	Participate on conference call with D. Barrett (ACG) to discuss non-personnel savings calculations in the revised fiscal plan.
14	Klein, Joseph	2/22/18	0.5	Participate on a call with J. Spina (OMM) to discuss the reconciliation of agencies between the Puerto Rico Electric Power Authority court motion and central government organization chart.
50	Batlle, Fernando	2/22/18	0.5	Participate on conference call with P. Friedman (OMM) to discuss Ad Hoc Group data request.
3	Lavin, Kevin	2/22/18	0.4	Participate on a call with J. Rapisardi (OMM) regarding case strategy.
30	Peterson, Alexandra	2/22/18	0.4	Prepare for the meeting with N. Morales (PREPA) to discuss the OCPC gap closure plan action items, individual owners, timeline, and budget.
50	Batlle, Fernando	2/22/18	0.4	Participate on conference call with representatives of O'Melveny & Myers and M. Yassin (AAFAF) to discuss response to Ad Hoc Group data request.
50	Batlle, Fernando	2/22/18	0.4	Prepare for bi-weekly creditor call regarding the revised fiscal plan.
50	Klein, Joseph	2/22/18	0.4	Correspond with representatives of Rothschild regarding agencies included in the revised fiscal plan and response to representatives of McKinsey.
2	Llompарт, Sofia	2/22/18	0.3	Review AAFAF request regarding PREPA liquidity update to be discussed in creditor call.
3	Barrett, Dennis	2/22/18	0.3	Participate on daily conference call with representatives of Conway Mackenzie, AAFAF, DevTech, Rothschild, Bluhaus, and Ankura regarding the revised fiscal plan and next steps to certification.

Code	Professional	Date	Billed Hours	Time Description
3	Barrett, Dennis	2/22/18	0.3	Prepare for meeting with representatives of AAFAF regarding procurement savings benchmarking and non-personnel savings overlap.
3	Battle, Fernando	2/22/18	0.3	Participate on daily conference call with representatives of Conway Mackenzie, AAFAF, DevTech, Rothschild, Bluhaus, and Ankura regarding the revised fiscal plan and next steps to certification.
3	Klein, Joseph	2/22/18	0.3	Participate on daily conference call with representatives of Conway Mackenzie, AAFAF, DevTech, Rothschild, Bluhaus, and Ankura regarding the revised fiscal plan and next steps to certification.
3	Ni, Evelyn	2/22/18	0.3	Participate on daily conference call with representatives of Conway Mackenzie, AAFAF, DevTech, Rothschild, Bluhaus, and Ankura regarding the revised fiscal plan and next steps to certification.
14	Klein, Joseph	2/22/18	0.3	Correspond with A. Friedman (OMM) regarding the reconciliation of agencies between the Puerto Rico Electric Power Authority court motion and central government organization chart.
50	Klein, Joseph	2/22/18	0.3	Correspond with E. Ni (ACG) regarding agencies included in the revised fiscal plan and response to representatives of McKinsey.
50	Klein, Joseph	2/22/18	0.3	Review correspondence from J. Kang (RTH) regarding agencies included in the revised fiscal plan and response to representatives of McKinsey.
3	Battle, Fernando	2/22/18	0.2	Participate on conference call with representatives of Rothschild to discuss financial model baseline assumptions.
25	Rinaldi, Scott	2/22/18	0.2	Prepare and send email to Ankura professionals regarding suggestions related to the preparation of the February 2018 monthly fee statement.
30	López, Luis	2/22/18	0.2	Correspond with R. Cook (ACG) regarding revisions to budget template for the Office of Contracts and Procurement Compliance.
3	Battle, Fernando	2/22/18	0.1	Participate on telephone call with F. Pares (Hacienda) to discuss tax reform options in the revise fiscal plan.
50	Battle, Fernando	2/22/18	0.1	Correspond with T. Murphy (ACG) regarding Ad Hoc Group letter for Rule 2004 request.
25	Nilsen, Patrick	2/23/18	2.7	Review and reconcile time detail for inclusion in the February fee statement.
50	Klein, Joseph	2/23/18	2.4	Revise list of agencies included in the revised fiscal plan following correspondence received from J. Kang (RTH).
50	Nilsen, Patrick	2/23/18	2.3	Revise the creditor due diligence tracker based on the correspondences regarding macroeconomic and other revised fiscal plan model assumptions provided by E. Forrest (DevTech).
3	Murphy, Thomas	2/23/18	2.1	Review revised fiscal plan to prepare list of outstanding items to be discussed with representatives of AAFAF.
25	Klein, Joseph	2/23/18	2.0	Review and reconcile February time detail for the fee statement preparation.

Code	Professional	Date	Billed Hours	Time Description
50	Nilsen, Patrick	2/23/18	1.8	Create a creditor due diligence tracker for the Rule 2004 legally mandated questions for review by J. Rapisardi (OMM).
30	Peterson, Alexandra	2/23/18	1.7	Revise IT Systems requirements for the OCPC gap closure plan.
50	Nilsen, Patrick	2/23/18	1.7	Update the creditor due diligence tracker based on correspondences regarding revenue and expense assumptions in the fiscal plan model provided by J. Kang (RTH) and J. York (CM).
3	Barrett, Dennis	2/23/18	1.4	Prepare revised procurement and non-personnel expense savings duplication analysis based on preliminary benchmarking from procurement analysis.
3	Murphy, Thomas	2/23/18	1.3	Prepare list of outstanding items that have been updated in the revised fiscal plan from the 1/24/18 public submission.
30	Cook, Randy	2/23/18	1.3	Revise OCPC cover communications for review responses for multiple procurement actions.
30	Peterson, Alexandra	2/23/18	1.3	Revise the OCPC gap closure plan for review by representatives of PREPA.
3	Battle, Fernando	2/23/18	1.2	Review Department of Education savings assumptions in the revised fiscal plan.
25	Graham, Deanne	2/23/18	1.1	Prepare January fee statement documentation for review by S. Rinaldi (ACG).
30	Cook, Randy	2/23/18	1.1	Participate on telephone call with O. Chavez (AAFAF), R. Giambalvo (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Abbott (Baker Donelson), and M. Santos (PMA) regarding daily OCPC status update.
30	Cook, Randy	2/23/18	1.1	Prepare executive communication regarding OCPC role and value proposition to support policy coordination.
30	Giambalvo, Rosanne	2/23/18	1.1	Participate on telephone call with O. Chavez (AAFAF), R. Cook (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Abbott (Baker Donelson), and M. Santos (PMA) regarding daily OCPC status update.
30	Woloszynski, Rachel	2/23/18	1.1	Participate on telephone call with O. Chavez (AAFAF), R. Cook (ACG), R. Giambalvo (ACG), V. Ramirez(Horne), E. Abbott (Baker Donelson), and M. Santos (PMA) regarding daily OCPC status update.
50	Klein, Joseph	2/23/18	1.1	Revise entities included in the revised fiscal plan following correspondence received from F. Perez (AAFAF) regarding questions from representatives of McKinsey.
30	Peterson, Alexandra	2/23/18	1.0	Participate in the meeting with representatives of PREPA Risk Management to discuss the OCPC gap closure plan action items, individual owners, timeline, and budget.
3	Battle, Fernando	2/23/18	0.7	Participate on conference call with representatives of McKinsey, Rothschild, Conway McKinsey to discuss the financial model structure in the revised fiscal plan.
30	Cook, Randy	2/23/18	0.7	Participate on a telephone call with O. Chavez (AAFAF) to discuss priority OCPC issues and tasks.

Code	Professional	Date	Billed Hours	Time Description
30	Giambalvo, Rosanne	2/23/18	0.7	Prepare cover report regarding OCPC review of the third amendment to Protective Security Services contract for R. Cook (ACG) and O. Chavez (AAFAF) review.
3	Barrett, Dennis	2/23/18	0.6	Participate on telephone call with C. Frederique (AAFAF) regarding revised procurement and non-personnel savings duplication.
14	Klein, Joseph	2/23/18	0.6	Review documentation provided by P. Friedman (OMM) regarding the central government organization chart.
30	Giambalvo, Rosanne	2/23/18	0.6	Prepare and send an email to A. Peterson (ACG) regarding the gap closure plan action items.
30	Giambalvo, Rosanne	2/23/18	0.6	Prepare executive summary of OCPC weekly accomplishments and issues for R. Cook (ACG) and O. Chavez (AAFAF) review.
30	Peterson, Alexandra	2/23/18	0.6	Prepare and send an email to R. Giambalvo (ACG) regarding the gap closure plan action items.
30	Peterson, Alexandra	2/23/18	0.6	Prepare for the meeting with representatives of PREPA Internal Audit to discuss the OCPC gap closure plan action items, individual owners, timeline, and budget.
30	Peterson, Alexandra	2/23/18	0.6	Prepare for the meeting with representatives of PREPA Risk Management to discuss the OCPC gap closure plan action items, individual owners, timeline, and budget.
15	Battle, Fernando	2/23/18	0.5	Participate on bi-weekly conference call with mediation creditor group.
25	Nilsen, Patrick	2/23/18	0.5	Prepare and send emails to T. Murphy (ACG) and J. Klein (ACG) regarding time descriptions within the fee statement.
30	Cook, Randy	2/23/18	0.5	Participate on telephone call with S. Rodriguez (PREPA) and A. Petersen (ACG) regarding PREPA gap closure plan risk management coordination.
30	Giambalvo, Rosanne	2/23/18	0.5	Participate in gap closure plan meeting with representatives of PREPA to develop a methodology for creating budgets for OCPC and the implementation of the gap closure plan.
30	Giambalvo, Rosanne	2/23/18	0.5	Revise cover report regarding OCPC review of Oracle contract.
30	Peterson, Alexandra	2/23/18	0.5	Participate on telephone call with S. Rodriguez (PREPA) and R. Cook (ACG) regarding PREPA gap closure plan risk management coordination.
3	Barrett, Dennis	2/23/18	0.4	Review Office of the Comptroller historical headcount data to assess baseline attrition assumptions in the revised fiscal plan.
3	Barrett, Dennis	2/23/18	0.4	Review Office of the Comptroller historical headcount data to assess voluntary transition program attrition assumptions in the revised fiscal plan.
3	Klein, Joseph	2/23/18	0.4	Participate on daily fiscal plan telephone call with representatives of O'Melveny & Myers, AAFAF, Conway Mackenzie, Rothschild, and Ankura.
3	Ni, Evelyn	2/23/18	0.4	Participate on daily fiscal plan telephone call with representatives of O'Melveny & Myers, AAFAF, Conway Mackenzie, Rothschild, and Ankura.
14	Klein, Joseph	2/23/18	0.4	Correspond with J. Spina (OMM) regarding documentation prepared for the central government organization chart.

Code	Professional	Date	Billed Hours	Time Description
30	Giambalvo, Rosanne	2/23/18	0.4	Prepare cover report regarding OCPC review of MOU for emergency services for R. Cook (ACG) and O. Chavez (AAFAF) review.
50	Barrett, Dennis	2/23/18	0.4	Correspond with representatives of Ankura regarding responses to creditor diligence questions.
50	Klein, Joseph	2/23/18	0.4	Correspond with F. Perez (AAFAF) regarding agencies included in the revised fiscal plan and response to representatives of McKinsey.
50	Klein, Joseph	2/23/18	0.4	Correspond with J. York (CM) regarding list of agencies included in the revised fiscal plan and response to representatives of McKinsey.
3	Barrett, Dennis	2/23/18	0.3	Correspond with representatives of Deloitte and AAFAF regarding procurement savings scenarios.
3	Barrett, Dennis	2/23/18	0.3	Correspond with N. Catoni (AAFAF) regarding Deloitte procurement benchmarking analysis.
14	Klein, Joseph	2/23/18	0.3	Participate on telephone call with J. Spina (OMM) regarding the filing of the central government organization chart with the court.
25	Graham, Deanne	2/23/18	0.3	Prepare and send email to S. Rinaldi (ACG) providing the January fee statement for his review.
30	Giambalvo, Rosanne	2/23/18	0.3	Prepare cover report regarding OCPC review of MDA 79940 contract for R. Cook (ACG) and O. Chavez (AAFAF) review.
30	Giambalvo, Rosanne	2/23/18	0.3	Prepare cover report regarding OCPC review of Oracle Caribbean contract for R. Cook (ACG) and O. Chavez (AAFAF) review.
30	Peterson, Alexandra	2/23/18	0.3	Correspond with O. Colon (PREPA) to review OCPC gap closure plan action items.
50	Klein, Joseph	2/23/18	0.3	Correspond with J. Kang (RTH) regarding list of agencies included in the revised fiscal plan and response to representatives of McKinsey.
3	Battle, Fernando	2/23/18	0.2	Participate on telephone call with J. York (CM) to discuss revisions to the revised fiscal plan.
3	Battle, Fernando	2/23/18	0.2	Participate on telephone call with R. Romeu (DevTech) to discuss population change-forecast for incorporation into the revised fiscal plan.
30	Giambalvo, Rosanne	2/23/18	0.2	Correspond with E. Abbot (Baker Donelson), M. Santos (PMA), M. Zaltsberg (Baker Donelson) regarding vendors reimbursable review documentation.
30	Giambalvo, Rosanne	2/23/18	0.2	Correspond with representatives of PREPA regarding the OCPC review of MDA 79940 contract.
30	Giambalvo, Rosanne	2/23/18	0.2	Correspond with representatives of PREPA regarding MOU for emergency services.
30	Giambalvo, Rosanne	2/23/18	0.2	Correspond with representatives of PREPA regarding third amendment for protective security services.
30	Giambalvo, Rosanne	2/23/18	0.2	Revise cover report regarding OCPC review of MOU for emergency services.
30	Giambalvo, Rosanne	2/23/18	0.2	Revise cover report regarding OCPC review of third amendment to Protective Security Services.

Code	Professional	Date	Billed Hours	Time Description
3	Batlle, Fernando	2/23/18	0.1	Participate on telephone call with A. Toto (Bluhaus) to discuss Department of Corrections fiscal measures.
3	Batlle, Fernando	2/24/18	1.2	Revise incentives code analysis and correspond with representatives of AAFAF to be included in the revised fiscal plan.
3	Batlle, Fernando	2/24/18	0.8	Review tax reform analysis and revise comparative analysis as requested by representatives of AAFAF.
3	Batlle, Fernando	2/24/18	0.8	Participate on telephone call with G. Portela (AAFAF) to review status of revised fiscal plan working groups.
3	Batlle, Fernando	2/24/18	0.7	Prepare a summary related to AAFAF working groups for the revised fiscal plan to be reviewed by representatives of AAFAF.
3	Batlle, Fernando	2/24/18	0.5	Participate on telephone call with H. Marquez (Hacienda) to discuss tax reform analysis to be included in the revised fiscal plan.
30	Peterson, Alexandra	2/24/18	0.3	Review PREPA compliance training materials from Baker Donelson and correspond with O. Chavez (AAFAF) regarding the same.
25	Rinaldi, Scott	2/25/18	1.1	Finalize and send to the Fee Examiner the monthly budget for the months of February 2018 and March 2018, as required by the interim compensation order.
30	Cook, Randy	2/25/18	1.1	Participate on phone call with N. Pollak (Filsinger) to discuss the gap closure plan resourcing and federal grant funding.
50	Batlle, Fernando	2/25/18	1.0	Review preliminary open items list submitted by FOMB advisors in anticipation of meeting to discuss financial model.
30	Peterson, Alexandra	2/25/18	0.9	Review the intelligent grant solutions RFP for accuracy and completion.
3	Batlle, Fernando	2/25/18	0.5	Participate on conference call with G. Portela (AAFAF), and F. Pares (Hacienda) to review tax reform and potential incentive reductions.
50	Batlle, Fernando	2/25/18	0.3	Participate on telephone call with C. Sobrino (FOMB) to discuss status of working group materials.
25	Nilsen, Patrick	2/26/18	3.1	Revise time detail of AAFAF team members based on written comments provided by S. Rinaldi (ACG).
3	Nilsen, Patrick	2/26/18	2.9	Compile a status tracker of McKinsey's outstanding items to be included in the revised fiscal plan model.
50	Barrett, Dennis	2/26/18	2.4	Review non-personnel savings model in advance of meeting with AAFAF advisors and McKinsey.
3	Murphy, Thomas	2/26/18	2.3	Prepare an Excel framework for measures to be mapped to specific line items in the revised fiscal plan model.
25	Nilsen, Patrick	2/26/18	2.3	Prepare February fee statement master file that consolidates time and expense detail from the system into one Excel file for review.
3	Barrett, Dennis	2/26/18	2.2	Prepare analysis stress testing savings assumptions in other agency non-personnel savings model that is included in the revised fiscal plan.
30	Peterson, Alexandra	2/26/18	2.1	Incorporate comments from R. Giambalvo (ACG) into the gap closure plan.

Code	Professional	Date	Billed Hours	Time Description
50	Klein, Joseph	2/26/18	1.9	Review list of diligence questions from representatives from McKinsey regarding the baseline expenses of other right sizing agencies in the revised fiscal plan.
14	Graham, Deanne	2/26/18	1.8	Prepare creditor list amendment file for distribution to J. Berman (PC) and C. Schepper (PC).
50	Barrett, Dennis	2/26/18	1.8	Review attrition model in advance of meeting with AAFAF advisors and McKinsey.
30	Olund, Daniel	2/26/18	1.6	Extract data from PMA legal abstracts provided on 2/22/18 by M. Santos (PMA) and L. Lopez (ACG) for incorporation into OCPC reporting dashboards.
30	Peterson, Alexandra	2/26/18	1.5	Revise the OCPC gap closure plan IT system requirements for PREPA accounting system.
3	Murphy, Thomas	2/26/18	1.4	Prepare a summary of the methodology behind revenue measures included in the revised fiscal plan for review by M. Alvarez (AAFAF) and B. Fernandez (AAFAF).
25	Graham, Deanne	2/26/18	1.4	Revise the airfare expense descriptions to conform to the previously filed fee statements for inclusion in the January fee statement.
30	Peterson, Alexandra	2/26/18	1.4	Revise the OCPC gap closure plan IT system requirements for PREPA procurement management system.
3	Nilsen, Patrick	2/26/18	1.3	Review the list of McKinsey's outstanding action items to be incorporated into the revised fiscal plan.
50	Barrett, Dennis	2/26/18	1.3	Review education reform model in advance of meeting with AAFAF advisors and McKinsey.
3	Barrett, Dennis	2/26/18	1.2	Prepare revised analysis of potential overlap in non-personnel savings and procurement savings.
3	Batlle, Fernando	2/26/18	1.2	Review EITC impact by type of tax payer prepared by ABC Consulting to incorporate into the revised fiscal plan.
30	Giambalvo, Rosanne	2/26/18	1.2	Review and edit draft RFI language for follow-up documentation for contract action.
30	Olund, Daniel	2/26/18	1.2	Reconcile OnBase contract and exception data provided via OnBase by B. Wadlington (Horne) for integration into reporting dashboards.
50	Murphy, Thomas	2/26/18	1.2	Participate on conference call with representatives from McKinsey, Rothschild, and Conway on the layout of the revised fiscal plan model.
30	Cook, Randy	2/26/18	1.0	Participate on call with O. Chavez (AAFAF) regarding congressional policy materials and OCPC priority policy.
3	Batlle, Fernando	2/26/18	0.9	Review Medicaid funding options memo in anticipation to telephone conversation with J. York (CM) to discuss impact to the revised fiscal plan.
30	Cook, Randy	2/26/18	0.9	Participate in OCPC weekly staff meeting with W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), E. Garcia (Horne), T. Smith (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
30	Cook, Randy	2/26/18	0.9	Review Greenberg Tauriq contract submission to FOMB for accuracy and completeness.

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30	Giambalvo, Rosanne	2/26/18	0.9	Participate in OCPC weekly staff meeting with R. Cook (ACG), W. Shahid (ACG), R. Woloszynski (ACG), E. Garcia (Horne), T. Smith (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
30	Shahid, Waqas	2/26/18	0.9	Participate in OCPC/PREPA status meeting with R. Cook (ACG), R. Giambalvo (ACG), L. Lopez (ACG), R. Woloszynski (ACG), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
30	Woloszynski, Rachel	2/26/18	0.9	Participate in OCPC weekly staff meeting with R. Cook (ACG), W. Shahid (ACG), R. Giambalvo (ACG), E. Garcia (Horne), T. Smith (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
50	Murphy, Thomas	2/26/18	0.9	Categorize creditor questions in the Rule 2004 data request whether the requested information will be materially altered in the next iteration of the revised fiscal plan.
50	Murphy, Thomas	2/26/18	0.9	Compile information received from the AAFAF advisors to be shared with McKinsey during the full day diligence session on 2/27/18.
30	Olund, Daniel	2/26/18	0.8	Review PMA legal abstracts provided on 2/22/18 by M. Santos (PMA) and L. Lopez (ACG) for validation and update reporting dashboards.
30	Woloszynski, Rachel	2/26/18	0.8	Prepare memorandum for O. Chavez (AAFAF) related to OCPC accomplishments.
30	Cook, Randy	2/26/18	0.7	Review and edit weekly OCPC executive status report slides and communication.
30	Cook, Randy	2/26/18	0.7	Review presentation materials regarding the OCPC gap closure plan.
30	Giambalvo, Rosanne	2/26/18	0.7	Create weekly OCPC deliverables table to discuss with O. Chavez (AAFAF).
30	Giambalvo, Rosanne	2/26/18	0.7	Review query from V. Ramirez (Horne) regarding OCPC data slides.
50	Klein, Joseph	2/26/18	0.7	Prepare and send an email to D. Barrett (ACG) regarding non-personnel related diligence questions prepared by representatives from McKinsey.
50	Klein, Joseph	2/26/18	0.7	Prepare for meeting with representatives from McKinsey regarding revised fiscal plan diligence questions.
3	Klein, Joseph	2/26/18	0.6	Revise fiscal plan model prepared by representatives from Rothschild for revenue measures in the revised fiscal plan.
30	Peterson, Alexandra	2/26/18	0.6	Prepare for the meeting with O. Colon (PREPA) to discuss the OCPC gap closure plan action items, deadline, budget, and related matters.
50	Barrett, Dennis	2/26/18	0.6	Participate in discussion with E. Ni (ACG) regarding the revised fiscal plan agency efficiency measures' follow up questions from FOMB advisors.
50	Murphy, Thomas	2/26/18	0.6	Prepare an Excel tracker of questions received from McKinsey to be reviewed during the full day diligence session on 2/27/18.

Code	Professional	Date	Billed Hours	Time Description
50	Ni, Evelyn	2/26/18	0.6	Participate in discussion with D. Barrett (ACG) regarding the revised fiscal plan agency efficiency measures' follow up questions from FOMB advisors.
3	Klein, Joseph	2/26/18	0.5	Prepare and send an email to D. Barrett (ACG) regarding personnel implementation costs in the revised fiscal plan.
30	Giambalvo, Rosanne	2/26/18	0.5	Review docket and deliverables in preparation of OCPC Status meeting.
30	Peterson, Alexandra	2/26/18	0.5	Prepare for the OCPC weekly staff meeting, specifically as it relates to the gap closure plan.
50	Klein, Joseph	2/26/18	0.5	Participate on telephone call with J. Kang (RTH) regarding entities included in the revised fiscal plan as requested by McKinsey.
3	Batlle, Fernando	2/26/18	0.4	Participate on telephone call with representatives from Conway Mackenzie, Rothschild, and Ankura to review fiscal plan measures and fiscal plan model.
3	Batlle, Fernando	2/26/18	0.4	Participate on daily telephone call with representatives from AAFAF, Rothschild, Conway Mackenzie, DevTech, and Ankura regarding the next steps to certify the revised fiscal plan.
3	Klein, Joseph	2/26/18	0.4	Participate on daily telephone call with representatives from AAFAF, Rothschild, Conway Mackenzie, DevTech, and Ankura regarding the next steps to certify the revised fiscal plan.
3	Klein, Joseph	2/26/18	0.4	Participate on telephone call with representatives from Conway Mackenzie, Rothschild, and Ankura to review fiscal plan measures and fiscal plan model.
3	Klein, Joseph	2/26/18	0.4	Correspond with D. Barrett (ACG) regarding other right sizing agencies baseline budget in the revised fiscal plan.
3	Klein, Joseph	2/26/18	0.4	Correspond with T. Murphy (ACG) regarding revisions to the fiscal plan model prepared by representatives from Rothschild.
3	Klein, Joseph	2/26/18	0.4	Participate on telephone call with T. Jones (CM) regarding revenue measures in the fiscal plan model.
3	Ni, Evelyn	2/26/18	0.4	Participate on daily telephone call with representatives from AAFAF, Rothschild, Conway Mackenzie, DevTech, and Ankura regarding the next steps to certify the revised fiscal plan.
30	Peterson, Alexandra	2/26/18	0.4	Correspond with R. Cook (ACG) and L. Lopez (ACG) regarding the PREPA training video from Baker Donelson.
50	Batlle, Fernando	2/26/18	0.4	Participate on telephone call with M. Yassin (AAFAF) to discuss outstanding fiscal plan matters to be discussed with FOMB.
50	Batlle, Fernando	2/26/18	0.4	Participate on telephone call with O. Shah (MCK) to discuss FOMB open items list questions.
50	Nilsen, Patrick	2/26/18	0.4	Prepare email status update to be sent to F. Battle (ACG) regarding the status of the creditor due diligence questions.
3	Batlle, Fernando	2/26/18	0.3	Review analysis prepared by D. Barrett (ACG) outlining the expense savings related to other agencies in the revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
25	Graham, Deanne	2/26/18	0.3	Update the time detail instructions as requested by S. Rinaldi (ACG).
30	López, Luis	2/26/18	0.3	Update information tracker with new information received from R. Giambalvo (ACG).
30	Giambalvo, Rosanne	2/26/18	0.2	Correspond with R. Woloszynski (ACG) regarding conference room scheduling for Baker Donelson PREPA compliance training.
30	López, Luis	2/26/18	0.2	Assemble and send request to PREPA legal department regarding supporting documentation for specific contracts per request from R. Giambalvo (ACG).
50	Barrett, Dennis	2/27/18	3.7	Participate in meeting with representatives of McKinsey, Rothschild, Conway, and Ankura to review the FOMB feedback on the revised fiscal plan model revenue baseline.
50	Batlle, Fernando	2/27/18	3.7	Participate in meeting with representatives of McKinsey, Rothschild, Conway, and Ankura to review the FOMB feedback on the revised fiscal plan model revenue baseline.
50	Murphy, Thomas	2/27/18	3.7	Participate in meeting with representatives from McKinsey, Rothschild, Conway, and Ankura to review the FOMB feedback on the revised fiscal plan model revenue baseline.
50	Barrett, Dennis	2/27/18	3.3	Participate in meeting with representatives of McKinsey, Rothschild, Conway, and Ankura to review the FOMB feedback on the revised fiscal plan model expense baseline.
50	Batlle, Fernando	2/27/18	3.3	Participate in meeting with representatives of McKinsey, Rothschild, Conway, and Ankura to review the FOMB feedback on the revised fiscal plan model expense baseline.
50	Murphy, Thomas	2/27/18	3.3	Participate in meeting with representatives from McKinsey, Rothschild, Conway, and Ankura to review the FOMB feedback on the revised fiscal plan model revenue baseline.
25	Nilsen, Patrick	2/27/18	2.7	Revise code 30 time detail for inclusion in the February fee statement based on comments from S. Rinaldi (ACG).
30	Woloszynski, Rachel	2/27/18	2.4	Incorporate comments from W. Shahid (ACG) and R. Giambalvo (ACG) into OCPC procurement action review procedures.
25	Nilsen, Patrick	2/27/18	2.3	Revise code 3 time detail for inclusion in the February fee statement based on comments from S. Rinaldi (ACG).
25	Rinaldi, Scott	2/27/18	2.0	Review detail time descriptions for inclusion in the January fee statement, identify improper descriptions for revision by Ankura professionals and perform other fee statement related work.
25	Nilsen, Patrick	2/27/18	1.9	Revise code 50 time detail for inclusion in the February fee statement based on comments from S. Rinaldi (ACG).
30	Peterson, Alexandra	2/27/18	1.9	Revise the OCPC gap closure plan federal grant accounting system IT requirements.
50	Barrett, Dennis	2/27/18	1.9	Participate in meeting with representatives from McKinsey, Rothschild, Conway, and Ankura to review the FOMB feedback on the revised fiscal plan measures.
50	Batlle, Fernando	2/27/18	1.9	Participate in meeting with representatives from McKinsey, Rothschild, Conway, and Ankura to review the FOMB feedback on the revised fiscal plan measures.

Code	Professional	Date	Billed Hours	Time Description
50	Murphy, Thomas	2/27/18	1.9	Participate in meeting with representatives from McKinsey, Rothschild, Conway, and Ankura to review the FOMB feedback on the revised fiscal plan measures.
50	Klein, Joseph	2/27/18	1.7	Participate in meeting with representatives of McKinsey, Rothschild, Conway, and Ankura to review the FOMB feedback on the revised fiscal plan model expense baseline (partial).
50	Klein, Joseph	2/27/18	1.6	Prepare response to representatives from McKinsey regarding diligence questions on fiscal measures in the revised fiscal plan.
30	Giambalvo, Rosanne	2/27/18	1.5	Update OCPC procedures in advance of meeting with W. Shahid (ACG) and R. Woloszynski (ACG) to discuss the same.
30	Cook, Randy	2/27/18	1.4	Prepare OCPC congressional briefing materials ahead of a meeting with O. Chavez (AAFAF).
30	Woloszynski, Rachel	2/27/18	1.4	Prepare memorandum for O. Chavez (AAFAF) related to OCPC accomplishments.
50	Klein, Joseph	2/27/18	1.4	Participate in meeting with representatives from McKinsey, Rothschild, Conway, and Ankura to review the FOMB feedback on the revised fiscal plan measures (partial).
50	Battle, Fernando	2/27/18	1.3	Review agency efficiency section of the revised fiscal plan and pending items in preparation of a call with FOMB advisors.
50	Klein, Joseph	2/27/18	1.3	Prepare analysis to map the revised fiscal plan measures to the FY18 budget per expense concept for review by representatives from McKinsey.
50	Murphy, Thomas	2/27/18	1.3	Consolidate notes on the 155 outstanding diligence items taken during the meeting with McKinsey to be circulated to the AAFAF advisor group.
50	Nilsen, Patrick	2/27/18	1.2	Update creditor due diligence responses based on responses provided by A. Toro (BluHaus).
50	Nilsen, Patrick	2/27/18	1.2	Review responses to creditor due diligence questions in preparation for a meeting with A. Pavel (OMM).
25	Nilsen, Patrick	2/27/18	1.1	Revise code 25 time detail for inclusion in the February fee statement based on comments from S. Rinaldi (ACG).
50	Klein, Joseph	2/27/18	1.1	Participate in meeting with representatives of McKinsey, Rothschild, Conway, and Ankura to review the FOMB feedback on the revised fiscal plan model revenue baseline (partial).
50	Klein, Joseph	2/27/18	1.1	Prepare analysis regarding FY23 non-personnel savings per expense concept for other right sizing agencies in the revised fiscal plan for review by representatives from McKinsey.
50	Murphy, Thomas	2/27/18	1.0	Review fundamentals of federal disaster recovery funding ahead of discussion the disaster recovery funding assumptions in the revised fiscal plan model with McKinsey.
25	Graham, Deanne	2/27/18	0.9	Prepare Ankura accounting system upload file for the October invoice as requested by S. Nolan (ACG).
25	Nilsen, Patrick	2/27/18	0.9	Revise code 3 meeting detail for inclusion in the February fee statement based on comments from S. Rinaldi (ACG).

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30	Giambalvo, Rosanne	2/27/18	0.8	Review docket and outstanding deliverables in preparation for the OCPC status meeting.
30	Peterson, Alexandra	2/27/18	0.8	Prepare for the Baker Donelson compliance training meeting with PREPA Legal, Procurement, and Finance.
50	Barrett, Dennis	2/27/18	0.8	Prepare responses to the FOMB's diligence questions related to agency efficiencies in the revised fiscal plan.
50	Barrett, Dennis	2/27/18	0.7	Prepare responses to FOMB diligence questions related to education reform.
50	Klein, Joseph	2/27/18	0.7	Review list of diligence questions from representatives from McKinsey regarding measures in the revised fiscal plan.
50	Nilsen, Patrick	2/27/18	0.7	Participate on a telephone call with A. Patel (OMM) to discuss the logistics of uploading creditor questions to the data room.
30	Giambalvo, Rosanne	2/27/18	0.6	Participate in meeting to identify document storage requirements for gap closure plan and coordinate repository layout with R. Woloszynski (ACG), A. Peterson (ACG), W. Shahid (ACG), V. Ramirez (Horne),and E. Garcia (Horne).
30	Giambalvo, Rosanne	2/27/18	0.6	Provide comments to R. Woloszynski (ACG) regarding the OCPC procurement action review procedures.
30	Peterson, Alexandra	2/27/18	0.6	Identify document storage requirements for gap closure plan and track recommendations on the repository layout.
30	Shahid, Waqas	2/27/18	0.6	Participate in meeting to identify document storage requirements for gap closure plan and coordinate repository layout with R. Woloszynski (ACG), A. Peterson (ACG), R. Giambalvo (ACG), V. Ramirez (Horne),and E. Garcia (Horne).
30	Woloszynski, Rachel	2/27/18	0.6	Participate in meeting to identify document storage requirements for gap closure plan and coordinate repository layout with W. Shahid (ACG), A. Peterson (ACG), R. Giambalvo (ACG), V. Ramirez (Horne),and E. Garcia (Horne).
50	Barrett, Dennis	2/27/18	0.6	Provide comments to J. Klein (ACG) regarding responses to FOMB diligence questions related to agency efficiencies in the revised fiscal plan.
50	Klein, Joseph	2/27/18	0.6	Prepare analysis mapping the revised fiscal plan measures to the FY18 federal funding budget per expense concept for review by representatives from McKinsey.
30	Cook, Randy	2/27/18	0.5	Participate on call with A. Rodriguez (PREPA), and representatives of PREPA legal department regarding the compliance gap closure plan.
30	Cook, Randy	2/27/18	0.5	Participate in weekly OCPC status meeting with Legal, Procurement, and Finance including D. Zambrana (PREPA), A. Rodriguez (PREPA), N. Morales (PREPA), C. Harich (FEMA), C. Huertas (FEMA), C. Rodriguez (FEMA), N. Pollak (Filsinger Energy), C. Balken (Filsinger Energy), W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).

Code	Professional	Date	Billed Hours	Time Description
30	Giambalvo, Rosanne	2/27/18	0.5	Participate in weekly OCPC status meeting with Legal, Procurement, and Finance including D. Zambrana (PREPA), A. Rodriguez (PREPA), N. Morales (PREPA), C. Harich (FEMA), C. Huertas (FEMA), C. Rodriguez (FEMA), N. Pollak (Filsinger Energy), C. Balken (Filsinger Energy), R. Cook (ACG), W. Shahid (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
30	Shahid, Waqas	2/27/18	0.5	Discuss OCPC systems for Gap Closure Action plan with A. Peterson (ACG).
30	Shahid, Waqas	2/27/18	0.5	Participate in weekly OCPC status meeting with Legal, Procurement, and Finance including D. Zambrana (PREPA), A. Rodriguez (PREPA), N. Morales (PREPA), C. Harich (FEMA), C. Huertas (FEMA), C. Rodriguez (FEMA), N. Pollak (Filsinger Energy), C. Balken (Filsinger Energy), R. Cook (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
30	Woloszynski, Rachel	2/27/18	0.5	Participate in weekly OCPC status meeting with Legal, Procurement, and Finance including D. Zambrana (PREPA), A. Rodriguez (PREPA), N. Morales (PREPA), C. Harich (FEMA), C. Huertas (FEMA), C. Rodriguez (FEMA), N. Pollak (Filsinger Energy), C. Balken (Filsinger Energy), R. Cook (ACG), W. Shahid (ACG), R. Giambalvo (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
3	Battle, Fernando	2/27/18	0.4	Participate on telephone call with J. Rapisardi (OMM) to discuss Judge Swain HTA ruling and implications for the revised fiscal plan.
30	Shahid, Waqas	2/27/18	0.4	Provide comments to R. Giambalvo (ACG) on OCPC procurement action review procedures.
50	Barrett, Dennis	2/27/18	0.4	Correspond with K. Rosado (ACG) regarding responses to FOMB diligence questions related to education reform.
50	Klein, Joseph	2/27/18	0.4	Correspond with D. Barrett (ACG) regarding FY18 budget expense concepts and FY23 non-personnel savings analysis prepared for representatives from McKinsey.
50	Klein, Joseph	2/27/18	0.4	Correspond with D. Barrett (ACG) regarding non-personnel measures in the revised fiscal plan and analysis for representatives from McKinsey.
25	Graham, Deanne	2/27/18	0.3	Create file of January time detail of P. Nilsen (ACG) for S. Rinaldi (ACG) to send to P. Nilsen (ACG) to revise for the fee statement.
30	Olund, Daniel	2/27/18	0.3	Compile OCPC review source data from outside parties, including population of PMA legal abstracts provided and OnBase contract summary and exception data for R. Giambalvo (ACG) review.

Code	Professional	Date	Billed Hours	Time Description
2	Crisalli, Paul	2/27/18	0.2	Participate on call with A. Mendez (AAFAF) regarding PREPA emergency accounts.
50	Nilsen, Patrick	2/28/18	3.2	Create discussion topics presentation for the 3/2/18 FOMB discussion with the Governor based on agreements reached from FOMB working groups.
25	Nilsen, Patrick	2/28/18	2.7	Consolidate Deltek accounting system output and Excel time details for the fourth week of February to be included in the February fee statement.
30	Olund, Daniel	2/28/18	2.7	Prepare authorization, summary, and exceptions metric dashboards for distribution to O. Chavez (AAFAF) for the Office of Contract and Procurement Compliance presentation during the week ending 3/2/18.
50	Murphy, Thomas	2/28/18	2.7	Prepare a presentation outlining the key outstanding issues in the fiscal plan to be shared with the Governor in advance of a meeting with the FOMB.
50	Batlle, Fernando	2/28/18	2.4	Participate in meeting with G. Portela (AAFAF) to review framework of presentation for Governor in anticipation of FOMB meeting on the revised fiscal plan.
3	Batlle, Fernando	2/28/18	2.2	Participate in meeting with representatives of OMM, AAFAF, BAML, Rothschild to review plan of adjustment strategy.
30	Olund, Daniel	2/28/18	2.2	Compile Excel summary of reimbursable items, amounts and reviews conducted by OCPC for O. Chavez (AAFAF).
30	Olund, Daniel	2/28/18	2.1	Reconcile docket updates during week of 3/2/18 and update docket source data for integration into reporting dashboards.
50	Nilsen, Patrick	2/28/18	2.1	Create appendix for the 3/2/18 FOMB discussion topics presentation based on the latest updated provided by J. York (Conway), S. O'Rourke (MCK), and J. Kang (ACG).
30	Giambalvo, Rosanne	2/28/18	1.9	Reconcile OCPC review data regarding OCPC procurement actions 121-142 for presentation to O. Chavez (AAFAF).
3	Nilsen, Patrick	2/28/18	1.8	Update revised fiscal plan presentation for comments regarding the changes in the earned income tax credit and disaster recovery assumptions provided by J. Kang (RTH).
30	Giambalvo, Rosanne	2/28/18	1.8	Reconcile OCPC review data regarding OCPC procurement actions 100-120 for presentation to O. Chavez (AAFAF).
3	Batlle, Fernando	2/28/18	1.7	Review of most recent county model scenario presentation to understand potential savings that can be captured in the revised fiscal plan.
30	Olund, Daniel	2/28/18	1.7	Extract data from PMA legal abstracts provided on 2/28/18 by M. Santos (PMA) and L. Lopez (ACG) for incorporation into OCPC reporting dashboards.
15	Rinaldi, Scott	2/28/18	1.6	Review draft informative motion regarding the entities that comprise the Commonwealth central government, revise the motion text and declaration and provide the same to J. Spina (OMM).
25	Graham, Deanne	2/28/18	1.6	Prepare the transportation - PR expense analysis for inclusion in the January fee statement.
30	Peterson, Alexandra	2/28/18	1.5	Revise the OCPC gap closure plan, specifically action items related to the internal audit domain.

Code	Professional	Date	Billed Hours	Time Description
50	Klein, Joseph	2/28/18	1.5	Prepare list of outstanding diligence questions and completed diligence questions following meeting with representatives from McKinsey for review by G. Portela (AAFAF).
50	Klein, Joseph	2/28/18	1.5	Prepare response to representatives from McKinsey regarding fiscal measures diligence questions and correspond with C. Frederique (AAFAF) regarding the same.
25	Graham, Deanne	2/28/18	1.4	Prepare the meals - PR expense analysis for inclusion in the January fee statement.
50	Barrett, Dennis	2/28/18	1.4	Prepare responses to FOMB diligence questions on the Department of Education reform.
50	Barrett, Dennis	2/28/18	1.3	Review other agencies baseline budget build to be provided to McKinsey as part of the revised fiscal plan with J. Klein (ACG).
50	Klein, Joseph	2/28/18	1.3	Review response for representatives from McKinsey regarding revised fiscal plan diligence questions.
3	Murphy, Thomas	2/28/18	1.2	Review the revised fiscal plan scenario analysis with various disaster recovery federal funding levels for consideration of a scenario to be included in the revised fiscal plan.
25	Graham, Deanne	2/28/18	1.2	Reconcile employee airfare, lodging, meals and transportation dates for inclusion in the January fee statement.
30	Giambalvo, Rosanne	2/28/18	1.2	Prepare OCPC programmatic review slide deck for review by O. Chavez (AAFAF).
30	Olund, Daniel	2/28/18	1.2	Review summary OCPC statistics for reimbursable items, amounts and reviews conducted, in preparation for delivery to O. Chavez (AFAF).
30	Peterson, Alexandra	2/28/18	1.2	Revise the OCPC gap closure plan, specifically items related to the procurement domain.
30	Woloszynski, Rachel	2/28/18	1.2	Refine content for inclusion on the OCPC intranet page and correspond with IT to incorporate changes on the OCPC intranet page.
50	Barrett, Dennis	2/28/18	1.2	Prepare presentation of expense measures key outstanding issues to be shared with the Governor in advance of a meeting with the FOMB.
50	Murphy, Thomas	2/28/18	1.2	Participate on follow-up conference call with representatives from McKinsey, Rothschild, and Conway on the layout of the revised fiscal plan model.
3	Barrett, Dennis	2/28/18	1.1	Participate on follow up conference call with representatives from McKinsey, Rothschild, and Conway on the layout of the revised fiscal plan model.
30	Peterson, Alexandra	2/28/18	1.1	Participate on a call with J. Sepulveda (PREPA) regarding the gap closure plan action items.
50	Barrett, Dennis	2/28/18	1.1	Participate on call with representatives from McKinsey to discuss agency efficiencies model.
50	Klein, Joseph	2/28/18	1.1	Review other agencies baseline budget build to be provided to McKinsey as part of the revised fiscal plan.
50	Murphy, Thomas	2/28/18	1.1	Participate on follow up conference call with representatives from McKinsey, Rothschild, and Conway on baseline revenue in the revised fiscal plan model.

Code	Professional	Date	Billed Hours	Time Description
50	Ni, Evelyn	2/28/18	1.1	Review FOMB advisors questions on the revised fiscal plan agency efficiency measures and provide draft responses for review with AAFAF.
50	Rosado, Kasey	2/28/18	1.1	Prepare responses to FOMB diligence questions on the Department of Education reform.
3	Batlle, Fernando	2/28/18	0.9	Participate on conference call with McKinsey, Conway and Rothschild to discuss the structure of the fiscal plan model.
3	Klein, Joseph	2/28/18	0.9	Prepare analysis regarding trust employees included in the personnel measures model as requested by C. Frederique (AAFAF).
3	Murphy, Thomas	2/28/18	0.9	Participate on conference call on creating a revised fiscal plan scenario analysis assuming various disaster recovery federal funding levels with E. Forrest (DevTech), and J. Kang (RTH).
30	Peterson, Alexandra	2/28/18	0.9	Review the intelligent grant solutions proposal related to the OCPC gap closure plan action items.
30	Peterson, Alexandra	2/28/18	0.9	Revise the OCPC gap closure plan, specifically action items related to the legal domain.
3	Barrett, Dennis	2/28/18	0.8	Review revised other agency non-personnel savings model to be included in the revised fiscal plan.
3	Barrett, Dennis	2/28/18	0.8	Participate on call with C. Frederique (AAFAF) regarding Department of Education measures included in the revised fiscal plan with representatives from Department of Education and McKinsey.
3	Klein, Joseph	2/28/18	0.8	Revise other right sizing agencies non-personnel model and right sizing assumptions following comments received by D. Barrett (ACG).
15	Rinaldi, Scott	2/28/18	0.8	Participate on a telephone call with J. Spina (OMM) to discuss the draft informative motion regarding the entities that comprise the Commonwealth central government, and finalize motion and declaration.
25	Graham, Deanne	2/28/18	0.8	Prepare the airfare expenses analysis for inclusion in the January fee statement.
25	Graham, Deanne	2/28/18	0.8	Prepare the transportation - US expense analysis for inclusion in the January fee statement.
30	Cook, Randy	2/28/18	0.8	Participate in a meeting to present gap closure plan to T&D and discuss ownership, due dates, and budget with J. Sepulveda (PREPA), Mireya Rodriguez (PREPA), R. Woloszynski (ACG), V. Ramirez (Horne), E. Garcia (Horne), and M. Zaltsberg (Baker Donelson).
30	Cook, Randy	2/28/18	0.8	Provide comments on the OCPC technical review and policy priorities to O. Chavez (AAFAF).
30	Peterson, Alexandra	2/28/18	0.8	Participate in a meeting to present gap closure plan to T&D and discuss ownership, due dates, and budget with J. Sepulveda (PREPA), Mireya Rodriguez (PREPA), R. Cook (ACG), V. Ramirez (Horne), E. Garcia (Horne), and M. Zaltsberg (Baker Donelson).
30	Peterson, Alexandra	2/28/18	0.8	Revise the OCPC gap closure plan, specifically items related to the finance domain.

Code	Professional	Date	Billed Hours	Time Description
30	Woloszynski, Rachel	2/28/18	0.8	Present gap closure plan to human resources and discuss ownership, due dates, and budget with M. Morales (PREPA), A. Peterson (ACG), V. Ramirez (Horne), and E. Garcia (Horne).
30	Woloszynski, Rachel	2/28/18	0.8	Participate in a meeting to present gap closure plan to T&D and discuss ownership, due dates, and budget with J. Sepulveda (PREPA), Mireya Rodriguez (PREPA), R. Cook (ACG), V. Ramirez (Horne), E. Garcia (Horne), and M. Zaltsberg (Baker Donelson).
30	Woloszynski, Rachel	2/28/18	0.8	Refine OCPC procurement action review procedures to incorporate changes proposed by W. Shahid (ACG) and R. Giambalvo (ACG).
50	Murphy, Thomas	2/28/18	0.8	Review fiscal plan model outline circulated by McKinsey ahead of a meeting on model layout.
3	Nilsen, Patrick	2/28/18	0.7	Participate in discussion with A. Toro (BluHaus) regarding the changes to EITC related assumptions within the revised fiscal plan.
25	Graham, Deanne	2/28/18	0.7	Prepare the lodging expenses analysis for inclusion in the January fee statement.
25	Graham, Deanne	2/28/18	0.7	Prepare the meals expenses analysis for inclusion in the January fee statement.
30	Olund, Daniel	2/28/18	0.7	Review PMA legal abstracts provided on 2/28/18 by M. Santos (PMA) for validation and update reporting dashboards.
50	Klein, Joseph	2/28/18	0.7	Revise list of outstanding and completed diligence questions following meeting with representatives from McKinsey for comments received by T. Murphy (ACG).
3	Klein, Joseph	2/28/18	0.6	Revise baseline attrition assumption documentation for the right sizing of other agencies and correspond with C. Frederique (AAFAF) regarding the same.
30	Shahid, Waqas	2/28/18	0.6	Present gap closure plan to internal audit and discuss ownership, due dates, and budget with O. Colon (PREPA), R. Woloszynski (ACG), and V. Ramirez (Horne).
30	Woloszynski, Rachel	2/28/18	0.6	Present gap closure plan to Internal Audit and discuss ownership, due dates, and budget with O. Colon (PREPA), W. Shahid (ACG), and V. Ramirez (Horne).
50	Barrett, Dennis	2/28/18	0.6	Participate on call with C. Frederique (AAFAF) to discuss responses to FOMB diligence questions about agency efficiencies.
50	Klein, Joseph	2/28/18	0.6	Revise analysis of FY18 budget prepared for representatives from McKinsey following comments received by D. Barrett (ACG).
30	Cook, Randy	2/28/18	0.4	Participate on call with O. Chavez (AAFAF) regarding OCPC policy and technical review priorities and the status of congressional briefing materials.
30	Giambalvo, Rosanne	2/28/18	0.4	Participate in OCPC status meeting with W. Shahid (ACG), R. Woloszynski (ACG), E. Garcia (Horne), V. Ramirez (Horne), E. Abbott (Baker Donelson), and M. Santos (PMA).

Code	Professional	Date	Billed Hours	Time Description
30	Shahid, Waqas	2/28/18	0.4	Participate in OCPC status meeting with R. Woloszynski (ACG), R. Giambalvo (ACG), E. Garcia (Horne), V. Ramirez (Horne), E. Abbott (Baker Donelson), and M. Santos (PMA).
30	Woloszynski, Rachel	2/28/18	0.4	Participate in OCPC status meeting with W. Shahid (ACG), R. Giambalvo (ACG), E. Garcia (Horne), V. Ramirez (Horne), E. Abbott (Baker Donelson), and M. Santos (PMA).
50	Barrett, Dennis	2/28/18	0.4	Review responses to FOMB diligence questions about agency efficiencies.
3	Barrett, Dennis	2/28/18	0.3	Participate on daily touchpoint telephone call with representatives from AAFAF, Rothschild, Conway Mackenzie, DevTech, and Ankura regarding the next steps to certify the revised fiscal plan.
3	Barrett, Dennis	2/28/18	0.3	Provide comments to J. Klein (ACG) on changes to the other agency non-personnel savings model to be included in the revised fiscal plan.
3	Klein, Joseph	2/28/18	0.3	Participate on daily touchpoint telephone call with representatives from AAFAF, Rothschild, Conway Mackenzie, DevTech, and Ankura regarding the next steps to certify the revised fiscal plan.
14	Klein, Joseph	2/28/18	0.3	Participate on telephone call with J. Spina (OMM) regarding the central government organization chart and motion to be filed in the court.
50	Klein, Joseph	2/28/18	0.3	Revise list of outstanding diligence questions following meeting with representatives from McKinsey for comments received by D. Barrett (ACG).
50	Klein, Joseph	2/28/18	0.3	Correspond with C. Frederique (AAFAF) regarding personnel assumptions support documentation and response to diligence requests from representatives from McKinsey.
14	Klein, Joseph	2/28/18	0.2	Correspond with S. Rinaldi (ACG) regarding central government organization chart and motion to be filed in court.
TOTAL			<u>1,452.3</u>	

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND
COMPLETE ACCOUNTING OF EXPENSES
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL
IN CHRONOLOGICAL ORDER

Expense Category	Billed Amount
Airfare / Railway	\$ 19,677.51
Lodging	19,708.57
Meals	6,315.65
Other	-
Transportation	5,567.46
TOTAL	\$ 51,269.19

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

Expense Type	Professional	Date	Expense	Expense Description
Airfare / Railway	Luis Lopez	2/1/2018	\$ 518.80	Roundtrip airfare from Washington, DC to San Juan, PR (1/29/18-2/1/18).
Airfare / Railway	Rachel Woloszynski	2/1/2018	\$ 486.80	Roundtrip airfare from New York, NY to San Juan, PR (1/29/18 - 2/1/18).
Airfare / Railway	Fernando Batlle	2/1/2018	\$ 148.30	One-way airfare from Boston, MA to New York, NY (2/1/18).
Airfare / Railway	Evelyn Ni	2/3/2018	\$ 256.60	Roundtrip airfare from Fort Lauderdale, FL to New York, NY (2/2/18-2/3/18).
Airfare / Railway	Fernando Batlle	2/3/2018	\$ 118.49	Taxi from client meeting to airport (JFK).
Airfare / Railway	Fernando Batlle	2/3/2018	\$ 78.29	One-way airfare from New York, NY to Boston, MA (2/3/18).
Airfare / Railway	Randy Cook	2/5/2018	\$ 659.90	One-way airfare from New York, NY to San Juan, PR (2/5/18).
Airfare / Railway	Joseph Klein	2/5/2018	\$ 657.40	One-way airfare from New York, NY to San Juan, PR (2/5/18).
Airfare / Railway	Evelyn Ni	2/5/2018	\$ 37.00	One-way airfare from Fort Flauderale, FL to San Juan, PR (2/5/18).
Airfare / Railway	Evelyn Ni	2/6/2018	\$ 508.73	One-way airfare from San Juan, to Philadelphia, PA (2/6/18).
Airfare / Railway	Fernando Batlle	2/8/2018	\$ 780.00	Roundtrip airfare from Boston, MA to San Juan, PR (2/5/18-2/8/18).
Airfare / Railway	Dennis Barrett	2/8/2018	\$ 748.80	Roundtrip airfare from Newark, NJ to San Juan, PR (2/5/18-2/8/18).
Airfare / Railway	Kasey Rosado	2/8/2018	\$ 748.80	Roundtrip airfare from New York, NY to San Juan, PR (2/5/18-2/8/18).
Airfare / Railway	Thomas Murphy	2/8/2018	\$ 748.80	Roundtrip airfare from Newark, NJ to San Juan, PR (2/5/18-2/8/18).
Airfare / Railway	Rosanne Giambalvo	2/8/2018	\$ 479.80	Roundtrip airfare from New York, NY to San Juan, PR (2/5/18-2/8/18).
Airfare / Railway	Patrick Nilsen	2/8/2018	\$ 439.80	Roundtrip airfare from New York, NY to San Juan, PR (2/5/18-2/8/18).
Airfare / Railway	Alexandra Peterson	2/8/2018	\$ 351.80	Roundtrip airfare from New York, NY to San Juan, PR (2/5/18-2/8/18).
Airfare / Railway	Joseph Klein	2/8/2018	\$ 262.40	One-way airfare from San Juan, PR to New York, NY (2/8/18).
Airfare / Railway	Randy Cook	2/8/2018	\$ 188.40	One-way airfare from San Juan, PR to New York, NY (2/8/18).
Airfare / Railway	Dennis Barrett	2/11/2018	\$ 732.00	One-way airfare from Newark, NJ to San Juan, PR (2/11/18).
Airfare / Railway	Patrick Nilsen	2/11/2018	\$ 262.40	One-way airfare from New York, NY to San Juan, PR (2/11/18).
Airfare / Railway	Patrick Nilsen	2/13/2018	\$ 657.40	One-way airfare from San Juan, PR, to New York, NY (2/13/18).
Airfare / Railway	Fernando Batlle	2/13/2018	\$ 606.80	Roundtrip airfare from Boston, MA to San Juan, PR (2/11/18-2/13/18).
Airfare / Railway	Dennis Barrett	2/13/2018	\$ 420.40	One-way airfare from San Juan, PR to New York (2/13/18).
Airfare / Railway	Thomas Murphy	2/14/2018	\$ 541.40	Roundtrip airfare from Newark, NJ to San Juan, PR (2/11/18-2/14/18).
Airfare / Railway	Waqas Shahid	2/14/2018	\$ 458.80	Roundtrip airfare from New York, NY to San Juan, PR (2/12/18-2/14/18).
Airfare / Railway	Fernando Batlle	2/14/2018	\$ 144.00	One-way trainfare from Boston, MA to New York, NY (2/14/18).

Expense Type	Professional	Date	Expense	Expense Description
Airfare / Railway	Luis Lopez	2/15/2018	\$ 558.80	Roundtrip airfare from Washington, DC to San Juan, PR (2/12/18-2/15/18).
Airfare / Railway	Rachel Woloszynski	2/15/2018	\$ 461.80	Roundtrip airfare from New York, NY to San Juan, PR (2/12/18-2/15/18).
Airfare / Railway	Fernando Batlle	2/16/2018	\$ 227.00	One-way trainfare from New York, NY to Boston, MA (2/16/18).
Airfare / Railway	Randy Cook	2/18/2018	\$ 220.10	One-way airfare from New York, NY to San Juan, PR (2/18/18).
Airfare / Railway	Alexandra Peterson	2/19/2018	\$ 207.40	One-way airfare from New York, NY to San Juan, PR (2/19/18)
Airfare / Railway	Dennis Barrett	2/20/2018	\$ 732.00	One-way airfare from Newark, NJ to San Juan, PR (2/20/18).
Airfare / Railway	Deanne Graham	2/20/2018	\$ 657.40	One-way airfare from New York, NY to San Juan, PR (2/20/18).
Airfare / Railway	Fernando Batlle	2/20/2018	\$ 128.40	One-way airfare from Boston, MA to San Juan, PR (2/20/18).
Airfare / Railway	Thomas Murphy	2/21/2018	\$ 418.40	Roundtrip airfare from Newark, NJ to San Juan, PR (2/19/18-2/21/18).
Airfare / Railway	Randy Cook	2/22/2018	\$ 874.80	One-way airfare from San Juan, PR to New York, NY (2/22/18).
Airfare / Railway	Rosanne Giambalvo	2/22/2018	\$ 531.50	Roundtrip airfare from New York, NY to San Juan, PR (2/19/18-2/22/18).
Airfare / Railway	Alexandra Peterson	2/22/2018	\$ 413.40	One-way airfare from San Juan, PR to New York, NY (2/22/18)
Airfare / Railway	Dennis Barrett	2/23/2018	\$ 450.40	One-way airfare from San Juan PR, to Newark, NJ (2/23/18).
Airfare / Railway	Fernando Batlle	2/23/2018	\$ 278.40	One-way airfare from San Juan, PR to Boston, MA (2/23/18).
Airfare / Railway	Deanne Graham	2/23/2018	\$ 232.40	One-way airfare from San Juan, PR to New York, NY (2/23/18).
Airfare / Railway	Deanne Graham	2/26/2018	\$ 418.40	One-way airfare from New York, NY to San Juan, PR (2/26/18).
Airfare / Railway	Fernando Batlle	2/26/2018	\$ 144.00	One-way trainfare from Boston, MA to New York, New York (2/26/18).
Airfare / Railway	Waqas Shahid	2/28/2018	\$ 680.80	Roundtrip airfare from New York, NY to San Juan, PR (2/26/18-2/28/18).
Lodging	Luis Lopez	2/1/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (1/29/18 - 2/1/18).
Lodging	Rachel Woloszynski	2/1/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (1/29/18 - 2/1/18).
Lodging	Fernando Batlle	2/3/2018	\$ 505.00	Lodging in New York, NY - 3 nights (2/1/18 - 2/3/18).
Lodging	Evelyn Ni	2/3/2018	\$ 221.87	Lodging in New York, NY - 1 night (2/3/18).
Lodging	Evelyn Ni	2/6/2018	\$ 255.00	Lodging in San Juan, PR - 1 night (2/6/18).
Lodging	Alexandra Peterson	2/8/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (2/5/18 - 2/8/18).
Lodging	Dennis Barrett	2/8/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (2/5/18 - 2/8/18).
Lodging	Fernando Batlle	2/8/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (2/5/18 - 2/8/18).
Lodging	Joseph Klein	2/8/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (2/5/18 - 2/8/18).

Expense Type	Professional	Date	Expense	Expense Description
Lodging	Kasey Rosado	2/8/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (2/5/18 - 2/8/18).
Lodging	Patrick Nilsen	2/8/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (2/5/18 - 2/8/18).
Lodging	Randy Cook	2/8/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (2/5/18 - 2/8/18).
Lodging	Rosanne Giambalvo	2/8/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (2/5/18 - 2/8/18).
Lodging	Thomas Murphy	2/8/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (2/5/18 - 2/8/18).
Lodging	Dennis Barrett	2/13/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (2/11/18 - 2/13/18).
Lodging	Fernando Batlle	2/13/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (2/11/18 - 2/13/18).
Lodging	Patrick Nilsen	2/13/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (2/11/18 - 2/13/18).
Lodging	Thomas Murphy	2/14/2018	\$ 765.93	Lodging in San Juan, PR for 3 nights (2/11/18 to 2/14/18).
Lodging	Waqas Shahid	2/14/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (2/12/18 - 2/14/18).
Lodging	Luis Lopez	2/15/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (2/12/18 - 2/15/18).
Lodging	Rachel Woloszynski	2/15/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (2/12/18 - 2/15/18).
Lodging	Fernando Batlle	2/16/2018	\$ 600.00	Lodging in New York, NY - 2 nights (2/14/18 - 2/16/18).
Lodging	Randy Cook	2/20/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (2/18/18 - 2/20/18).
Lodging	Thomas Murphy	2/21/2018	\$ 510.62	Lodging in San Juan, PR for 2 nights (2/19/18 to 2/21/18).
Lodging	Alexandra Peterson	2/22/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (2/19/18 - 2/22/18).
Lodging	Rosanne Giambalvo	2/22/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (2/19/18 - 2/22/18).
Lodging	Dennis Barrett	2/22/2018	\$ 510.62	Lodging in San Juan, PR for 2 nights (2/20/18 to 2/22/18).
Lodging	Randy Cook	2/22/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (2/20/18 - 2/22/18).
Lodging	Deanne Graham	2/23/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (2/20/18 - 2/23/18).
Lodging	Fernando Batlle	2/23/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (2/20/18 - 2/23/18).
Lodging	Dennis Barrett	2/23/2018	\$ 255.00	Lodging in San Juan, PR for 1 night (2/22/18 to 2/23/18).
Meals	Luis López	2/1/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rachel Woloszynski	2/1/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	2/1/2018	\$ 50.00	Overtime meal, dinner.
Meals	Patrick Nilsen	2/1/2018	\$ 32.08	Overtime meal, dinner.
Meals	Fernando Batlle	2/2/2018	\$ 50.00	Overtime meal, dinner.
Meals	Evelyn Ni	2/2/2018	\$ 38.15	Overtime meal, dinner.
Meals	Patrick Nilsen	2/2/2018	\$ 32.08	Overtime meal, dinner.
Meals	Thomas Murphy	2/2/2018	\$ 24.13	Overtime meal, dinner.
Meals	Fernando Batlle	2/2/2018	\$ 20.00	Overtime meal, lunch.
Meals	Thomas Murphy	2/3/2018	\$ 22.17	Overtime meal, dinner.

Expense Type	Professional	Date	Expense	Expense Description
Meals	Thomas Murphy	2/3/2018	\$ 19.12	Overtime meal, lunch.
Meals	Fernando Batlle	2/3/2018	\$ 11.41	Overtime meal, lunch.
Meals	Thomas Murphy	2/3/2018	\$ 10.00	Overtime meal, breakfast.
Meals	Alexandra Peterson	2/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	2/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Evelyn Ni	2/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	2/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Joseph Klein	2/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Kasey Rosado	2/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	2/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Randy Cook	2/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rosanne Giambalvo	2/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	2/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Alexandra Peterson	2/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	2/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	2/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Joseph Klein	2/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Kasey Rosado	2/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	2/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Randy Cook	2/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rosanne Giambalvo	2/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	2/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Alexandra Peterson	2/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	2/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	2/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Joseph Klein	2/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Kasey Rosado	2/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	2/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Randy Cook	2/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rosanne Giambalvo	2/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	2/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Alexandra Peterson	2/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	2/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	2/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Joseph Klein	2/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Kasey Rosado	2/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	2/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Randy Cook	2/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rosanne Giambalvo	2/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	2/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	2/8/2018	\$ 24.83	Overtime meal, dinner.
Meals	Patrick Nilsen	2/9/2018	\$ 23.75	Overtime meal, dinner.
Meals	Joseph Klein	2/9/2018	\$ 23.39	Overtime meal, dinner.
Meals	Patrick Nilsen	2/10/2018	\$ 30.48	Overtime meal, dinner.
Meals	Patrick Nilsen	2/10/2018	\$ 20.00	Overtime meal, lunch.
Meals	Dennis Barrett	2/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	2/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	2/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	2/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	2/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	2/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Luis López	2/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	2/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.

Expense Type	Professional	Date	Expense	Expense Description
Meals	Rachel Woloszynski	2/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	2/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Waqas Shahid	2/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	2/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	2/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Luis López	2/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	2/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rachel Woloszynski	2/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	2/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Waqas Shahid	2/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	2/13/2018	\$ 20.00	Overtime meal, lunch.
Meals	Luis López	2/14/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rachel Woloszynski	2/14/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Waqas Shahid	2/14/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	2/14/2018	\$ 24.05	Overtime meal, dinner.
Meals	Luis López	2/15/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rachel Woloszynski	2/15/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	2/15/2018	\$ 24.88	Overtime meal, dinner.
Meals	Randy Cook	2/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Alexandra Peterson	2/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Randy Cook	2/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rosanne Giambalvo	2/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	2/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	2/19/2018	\$ 21.00	Overtime meal, dinner.
Meals	Alexandra Peterson	2/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Deanne Graham	2/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	2/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	2/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Randy Cook	2/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rosanne Giambalvo	2/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	2/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	2/20/2018	\$ 17.00	Overtime meal, dinner.
Meals	Alexandra Peterson	2/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Deanne Graham	2/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	2/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	2/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Randy Cook	2/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rosanne Giambalvo	2/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	2/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	2/21/2018	\$ 31.30	Overtime meal, dinner.
Meals	Alexandra Peterson	2/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Deanne Graham	2/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	2/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	2/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Randy Cook	2/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rosanne Giambalvo	2/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	2/22/2018	\$ 32.10	Overtime meal, dinner.
Meals	Thomas Murphy	2/22/2018	\$ 23.14	Overtime meal, dinner.
Meals	Thomas Murphy	2/22/2018	\$ 19.04	Overtime meal, lunch.
Meals	Deanne Graham	2/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	2/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	2/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	2/23/2018	\$ 24.21	Overtime meal, dinner.

Expense Type	Professional	Date	Expense	Expense Description
Meals	Patrick Nilsen	2/23/2018	\$ 21.75	Overtime meal, dinner.
Meals	Thomas Murphy	2/23/2018	\$ 14.60	Overtime meal, lunch.
Meals	Rachel Woloszynski	2/26/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Deanne Graham	2/26/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	2/26/2018	\$ 24.98	Overtime meal, dinner.
Meals	Rachel Woloszynski	2/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Deanne Graham	2/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	2/27/2018	\$ 28.03	Overtime meal, dinner.
Meals	Thomas Murphy	2/27/2018	\$ 24.62	Overtime meal, dinner.
Meals	Rachel Woloszynski	2/28/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Deanne Graham	2/28/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	2/28/2018	\$ 40.40	Overtime meal, dinner.
Meals	Patrick Nilsen	2/28/2018	\$ 20.96	Overtime meal, dinner.
Transportation	Rachel Woloszynski	2/1/2018	\$ 65.84	Taxi from airport (JFK) to home.
Transportation	Fernando Batlle	2/1/2018	\$ 46.85	Taxi from airport (JFK) to client meeting.
Transportation	Fernando Batlle	2/1/2018	\$ 38.51	Taxi from client meeting to hotel.
Transportation	Patrick Nilsen	2/1/2018	\$ 20.04	Overtime taxi from office to home.
Transportation	Luis López	2/1/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rachel Woloszynski	2/1/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	2/1/2018	\$ 10.61	Overtime taxi from office to home.
Transportation	Evelyn Ni	2/2/2018	\$ 80.87	Taxi from airport (LGA) to hotel.
Transportation	Patrick Nilsen	2/2/2018	\$ 13.87	Overtime taxi from office to home.
Transportation	Thomas Murphy	2/2/2018	\$ 9.23	Overtime taxi from office to home.
Transportation	Evelyn Ni	2/3/2018	\$ 45.78	Taxi from hotel to airport (JFK).
Transportation	Patrick Nilsen	2/3/2018	\$ 36.34	Overtime taxi from office to home.
Transportation	Thomas Murphy	2/3/2018	\$ 19.72	Overtime taxi from office to home.
Transportation	Fernando Batlle	2/4/2018	\$ 99.91	Taxi from airport (BOS) to home.
Transportation	Thomas Murphy	2/4/2018	\$ 19.06	Overtime taxi from office to home.
Transportation	Kasey Rosado	2/5/2018	\$ 100.00	Taxi from home to airport (EWR).
Transportation	Thomas Murphy	2/5/2018	\$ 86.51	Taxi from home to airport (EWR).
Transportation	Rosanne Giambalvo	2/5/2018	\$ 70.90	Taxi from home to airport (JFK).
Transportation	Joseph Klein	2/5/2018	\$ 63.88	Taxi from home to airport (JFK).
Transportation	Patrick Nilsen	2/5/2018	\$ 63.47	Taxi from home to airport (JFK).
Transportation	Fernando Batlle	2/5/2018	\$ 45.38	Taxi from home to airport (BOS).
Transportation	Alexandra Peterson	2/5/2018	\$ 43.00	Taxi from home to airport (JFK).
Transportation	Alexandra Peterson	2/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	2/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Evelyn Ni	2/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	2/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Joseph Klein	2/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Kasey Rosado	2/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	2/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Randy Cook	2/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosanne Giambalvo	2/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	2/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Alexandra Peterson	2/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	2/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	2/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Joseph Klein	2/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Kasey Rosado	2/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	2/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Randy Cook	2/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosanne Giambalvo	2/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.

Expense Type	Professional	Date	Expense	Expense Description
Transportation	Thomas Murphy	2/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Alexandra Peterson	2/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	2/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	2/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Joseph Klein	2/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Kasey Rosado	2/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	2/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Randy Cook	2/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosanne Giambalvo	2/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	2/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	2/8/2018	\$ 100.00	Taxi from airport (BOS) to home.
Transportation	Kasey Rosado	2/8/2018	\$ 100.00	Taxi from airport (EWR) to home.
Transportation	Randy Cook	2/8/2018	\$ 100.00	Taxi from airport (JFK) to home.
Transportation	Dennis Barrett	2/8/2018	\$ 97.53	Taxi from airport (EWR) to home.
Transportation	Joseph Klein	2/8/2018	\$ 69.84	Taxi from airport (JFK) to home.
Transportation	Patrick Nilsen	2/8/2018	\$ 62.85	Taxi from airport (JFK) to home.
Transportation	Thomas Murphy	2/8/2018	\$ 49.64	Taxi from airport (EWR) to home. .
Transportation	Alexandra Peterson	2/8/2018	\$ 48.36	Taxi from airport (JFK) to home.
Transportation	Alexandra Peterson	2/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	2/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	2/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Joseph Klein	2/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Kasey Rosado	2/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	2/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Randy Cook	2/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosanne Giambalvo	2/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	2/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	2/9/2018	\$ 31.15	Overtime taxi from office to home.
Transportation	Joseph Klein	2/9/2018	\$ 18.60	Overtime taxi from office to home.
Transportation	Patrick Nilsen	2/10/2018	\$ 26.85	Overtime taxi from office to home.
Transportation	Thomas Murphy	2/10/2018	\$ 20.98	Overtime taxi from office to home.
Transportation	Dennis Barrett	2/11/2018	\$ 100.00	Taxi from home to airport (EWR).
Transportation	Thomas Murphy	2/11/2018	\$ 68.21	Taxi from airport (EWR) to home.
Transportation	Patrick Nilsen	2/11/2018	\$ 45.32	Taxi from airport (JFK) to home.
Transportation	Fernando Batlle	2/11/2018	\$ 37.82	Taxi from home to airport (BOS).
Transportation	Dennis Barrett	2/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	2/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	2/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	2/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rachel Woloszynski	2/12/2018	\$ 70.26	Taxi from hotel to airport (JFK).
Transportation	Luis Lopez	2/12/2018	\$ 25.74	Taxi from home to airport (DCA).
Transportation	Waqas Shahid	2/12/2018	\$ 25.31	Taxi from home to airport (JFK).
Transportation	Dennis Barrett	2/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	2/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Luis López	2/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	2/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rachel Woloszynski	2/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	2/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Waqas Shahid	2/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	2/13/2018	\$ 100.00	Taxi from airport (EWR) to home.
Transportation	Fernando Batlle	2/13/2018	\$ 100.00	Taxi from airport (MA) to home.
Transportation	Patrick Nilsen	2/13/2018	\$ 61.41	Taxi from airport (JFK) to home.
Transportation	Dennis Barrett	2/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.

Expense Type	Professional	Date	Expense	Expense Description
Transportation	Fernando Batlle	2/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Luis López	2/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	2/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rachel Woloszynski	2/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	2/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Waqas Shahid	2/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	2/14/2018	\$ 44.79	Overtime taxi from office to home.
Transportation	Fernando Batlle	2/14/2018	\$ 21.69	Taxi from train station (PSNY) to hotel.
Transportation	Waqas Shahid	2/14/2018	\$ 20.35	Taxi from airport (JFK) to home.
Transportation	Luis López	2/14/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rachel Woloszynski	2/14/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Waqas Shahid	2/14/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rachel Woloszynski	2/15/2018	\$ 51.34	Taxi from airport (JFK) to home.
Transportation	Patrick Nilsen	2/15/2018	\$ 34.08	Overtime taxi from office to home.
Transportation	Luis Lopez	2/15/2018	\$ 23.16	Taxi from airport (DCA) to home.
Transportation	Luis López	2/15/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rachel Woloszynski	2/15/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	2/16/2018	\$ 18.98	Taxi from train station (BOS) to home.
Transportation	Randy Cook	2/18/2018	\$ 93.63	Taxi from home to airport (JFK).
Transportation	Randy Cook	2/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Alexandra Peterson	2/19/2018	\$ 45.00	Taxi from home to airport (JFK).
Transportation	Alexandra Peterson	2/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Randy Cook	2/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosanne Giambalvo	2/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	2/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	2/20/2018	\$ 100.00	Taxi from home to airport (EWR).
Transportation	Deanne Graham	2/20/2018	\$ 50.67	Taxi from home to airport (JFK).
Transportation	Alexandra Peterson	2/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Deanne Graham	2/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	2/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	2/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Randy Cook	2/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosanne Giambalvo	2/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	2/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	2/21/2018	\$ 60.79	Taxi from home to airport (EWR).
Transportation	Alexandra Peterson	2/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Deanne Graham	2/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	2/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	2/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Randy Cook	2/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosanne Giambalvo	2/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	2/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Randy Cook	2/22/2018	\$ 100.00	Taxi from airport (JFK) to home.
Transportation	Rosanne Giambalvo	2/22/2018	\$ 73.20	Taxi from airport (JFK) to home.
Transportation	Alexandra Peterson	2/22/2018	\$ 47.15	Taxi from airport (JFK) to home.
Transportation	Alexandra Peterson	2/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Deanne Graham	2/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	2/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	2/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Randy Cook	2/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosanne Giambalvo	2/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	2/22/2018	\$ 9.72	Overtime taxi from office to home.
Transportation	Dennis Barrett	2/23/2018	\$ 100.00	Taxi from airport (EWR) to home.

Expense Type	Professional	Date	Expense	Expense Description
Transportation	Fernando Batlle	2/23/2018	\$ 100.00	Taxi from airport (MA) to home.
Transportation	Deanne Graham	2/23/2018	\$ 58.30	Taxi from airport (JFK) to home.
Transportation	Deanne Graham	2/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	2/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	2/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	2/23/2018	\$ 17.45	Overtime taxi from office to home.
Transportation	Thomas Murphy	2/23/2018	\$ 12.85	Overtime taxi from office to home.
Transportation	Rachel Woloszynski	2/26/2018	\$ 58.90	Taxi from home to airport (JFK).
Transportation	Deanne Graham	2/26/2018	\$ 49.05	Taxi from home to airport (JFK).
Transportation	Waqas Shahid	2/26/2018	\$ 26.35	Taxi from home to airport (JFK).
Transportation	Fernando Batlle	2/26/2018	\$ 20.07	Overtime taxi from office to hotel.
Transportation	Rachel Woloszynski	2/26/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Deanne Graham	2/26/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	2/26/2018	\$ 16.13	Taxi from train station (PSNY) to hotel.
Transportation	Thomas Murphy	2/27/2018	\$ 21.72	Overtime taxi from office to home.
Transportation	Rachel Woloszynski	2/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Deanne Graham	2/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	2/27/2018	\$ 9.40	Taxi from airport (BOS) to home.
Transportation	Fernando Batlle	2/27/2018	\$ 8.30	Overtime taxi from office to hotel.
Transportation	Rachel Woloszynski	2/28/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Deanne Graham	2/28/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	2/28/2018	\$ 14.75	Overtime taxi from office to hotel.
			<u>\$ 51,269.19</u>	

¹ Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

EXHIBIT F

MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC FOR
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD
MARCH 1, 2018 TO MARCH 31, 2018



June 1, 2018

Gerardo J. Portela Franco
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: TENTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
MARCH 1, 2018 TO MARCH 31, 2018**

Dear Executive Director,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the tenth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of March 1, 2018 through March 31, 2018.

Pursuant to the professional services agreement between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC dated July 7, 2017, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is fluid and cursive, with the first name "Fernando" and last name "Batlle" clearly distinguishable.

Fernando Batlle
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:) PROMESA
) Title III
THE FINANCIAL OVERSIGHT AND)
MANAGEMENT BOARD FOR PUERTO RICO)
)
as representative of) Case No. 17 BK 3283-LTS
)
THE COMMONWEALTH OF PUERTO)
RICO, *et. al*)
)
Debtor.¹)
_____)

**COVER SHEET TO TENTH MONTHLY FEE STATEMENT OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR THE
PERIOD MARCH 1, 2018 THROUGH MARCH 31, 2018**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: March 1, 2018 through March 31, 2018

Amount of compensation sought
as actual, reasonable and necessary: \$544,363.50

Amount of expense reimbursement
sought as actual, reasonable and
necessary: \$39,235.32

This is a: X monthly _____ interim _____ final application.

This is Ankura's tenth monthly fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the tenth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$489,927.15 (90% of \$544,363.50 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$39,235.32 incurred by Ankura during the period of March 1, 2018 through March 31, 2018 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$54,124.79 and Ankura has eliminated \$14,889.47 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services

rendered; and iv) the time spent performing the service in increments of tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fee
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Fiscal Plan and Operational Related Matters

1	Financial Operating Results and Related	5.5	\$ 3,880.00
3	Fiscal Plan and Implementation	380.0	218,617.00
6	Asset Sales	8.0	2,640.00
30	Office of Contract and Procurement Compliance	422.4	215,483.00

Liquidity Related Matters

2	Cash and Liquidity Analysis	3.8	\$ 2,786.50
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Title III Matters

14	Title III Reporting	4.6	1,870.00
15	Analysis for First Day and Other Pleadings	0.5	392.50
20	Potential Avoidance Actions and Litigation	3.7	2,497.50
25	Preparation of Fee Statements and Applications	72.9	26,124.00
28	Communications	0.3	235.50
27	Executory Contracts - Contract Assumption / Rejection	3.6	2,462.00

Other Matters

21	General Case Management	1.5	1,253.50
22	General Meetings with Client and Advisors	1.1	600.00
50	General Meetings with FOMB, UCC and/or Advisors	116.2	65,522.00

TOTAL		1,024.1	\$ 544,363.50
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EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 800.00	138.7	110,960.00
Cook, Randy	Senior Managing Director	\$ 760.00	62.3	47,348.00
Frankum, Adrian	Senior Managing Director	\$ 880.00	1.8	1,584.00
Shahid, Waqas	Senior Managing Director	\$ 760.00	21.5	16,340.00
Barrett, Dennis	Managing Director	\$ 775.00	85.5	66,262.50
Giambalvo, Rosanne	Managing Director	\$ 525.00	50.1	26,302.50
Ni, Evelyn	Managing Director	\$ 760.00	5.7	4,332.00
Peterson, Alexandra	Managing Director	\$ 525.00	122.6	64,365.00
Rinaldi, Scott	Managing Director	\$ 785.00	8.4	6,594.00
Rosado, Kasey	Managing Director	\$ 785.00	5.3	4,160.50
Olund, Daniel	Director	\$ 440.00	95.1	41,844.00
Samuels, Melanie	Director	\$ 500.00	0.3	150.00
Klein, Joseph	Senior Associate	\$ 400.00	57.9	23,160.00
Llompart, Sofia	Senior Associate	\$ 330.00	0.6	198.00
López, Luis	Senior Associate	\$ 330.00	0.8	264.00
Murphy, Thomas	Senior Associate	\$ 475.00	86.3	40,992.50
Crowley, William	Associate	\$ 330.00	8.0	2,640.00
Nilsen, Patrick	Associate	\$ 330.00	200.1	66,033.00
Woloszynski, Rachel	Associate	\$ 285.00	73.1	20,833.50
Total			1,024.1	\$ 544,363.50

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Code	Professional	Date	Billed Hours	Time Description
30	Olund, Daniel	3/1/18	3.2	Prepare compliance metric dashboard for distribution to O. Chavez (AAFAF).
50	Nilsen, Patrick	3/1/18	2.7	Review proposed county model methodology and revised fiscal plan in preparation for the 3/2/18 meeting with Governor Rossello.
3	Batlle, Fernando	3/1/18	2.6	Participate in preparation session with Gerardo Portela (AAFAF) in anticipation of FOMB meeting with Governor.
30	Peterson, Alexandra	3/1/18	2.5	Revise the gap closure plan to reflect updates from the meetings with PREPA Legal and Procurement.
50	Murphy, Thomas	3/1/18	2.4	Incorporate outstanding items on tax reform into the a presentation on revised fiscal plan outstanding items to be delivered to the Governor ahead of a meeting with the FOMB.
50	Nilsen, Patrick	3/1/18	2.4	Update 3/2/18 presentation for the FOMB discussion with Governor Rossello based on written comments provided by N. Jaresko (FOMB), G. Portela (AAFAF) and F. Batlle (ACG).
3	Barrett, Dennis	3/1/18	2.0	Prepare analysis of incentive savings in revised fiscal plan compared to assumed non-personnel savings.
3	Nilsen, Patrick	3/1/18	2.0	Prepare forecast of professional fees paid by AAFAF for inclusion within the revised fiscal plan.
50	Nilsen, Patrick	3/1/18	1.9	Update the McKinsey Open Items tracker based on responses provided by D. Barrett (ACG) and J. Klein (ACG).
3	Klein, Joseph	3/1/18	1.8	Revise other right sizing agencies non-personnel model and assumptions following written comments received by D. Barrett (ACG).
3	Klein, Joseph	3/1/18	1.8	Prepare analysis of non-personnel FY18 budget expense concepts for review by D. Barrett (ACG).
30	Peterson, Alexandra	3/1/18	1.7	Participate on call with O. Chavez (AAFAF) and representatives of PREPA Procurement to discuss the procurement budget.
3	Batlle, Fernando	3/1/18	1.6	Review presentation of revised fiscal open items for discussion with FOMB .
50	Nilsen, Patrick	3/1/18	1.6	Update 3/2/18 presentation for the FOMB discussion with Governor Rossello based on responses provided by D. Barrett (ACG), J. Klein (ACG) and T. Murphy (ACG).
30	Peterson, Alexandra	3/1/18	1.5	Review OCPC compliance contracts in preparation for call with representatives of PREPA Legal.
3	Barrett, Dennis	3/1/18	1.3	Review analysis of non-personnel expense savings for inclusion in the revised fiscal plan.
3	Barrett, Dennis	3/1/18	1.3	Review revised other agency non-personnel savings model.
30	Cook, Randy	3/1/18	1.3	Participate on phone call with O. Chavez (AAFAF) and E. Abbott (Baker Donelson) to discuss computer systems implementation related to XGL.
30	Giambalvo, Rosanne	3/1/18	1.3	Prepare OCPC cover report for Second Amendment to Engineering Services Intl. contract.
3	Klein, Joseph	3/1/18	1.2	Prepare summary of FY23 personnel and non-personnel cost savings as requested by C. Frederique (AAFAF).
3	Murphy, Thomas	3/1/18	1.2	Prepare excel outline to be completed by Hacienda on support behind revenue measures.

Code	Professional	Date	Billed Hours	Time Description
3	Barrett, Dennis	3/1/18	1.1	Review analysis of non-personnel expense savings by sub-category for inclusion in the revised fiscal plan.
3	Rosado, Kasey	3/1/18	1.1	Participate on call with representatives of Ankura, McKinsey and Department of Education to discuss education model and projected measures included in the revised fiscal plan.
3	Barrett, Dennis	3/1/18	1.0	Review expense concept savings assumptions in non-personnel model for inclusion in the revised fiscal plan.
3	Nilsen, Patrick	3/1/18	1.0	Review FOMB Title III professional methodology for inclusion within the revised fiscal plan.
50	Barrett, Dennis	3/1/18	1.0	Participate on call with representatives from Ankura, AAFAF and McKinsey to discuss education reforms impact on the revised fiscal plan (partial).
3	Battle, Fernando	3/1/18	0.9	Participate on a call with J. York (CM) to discuss incentives analysis.
30	Cook, Randy	3/1/18	0.9	Participate on conference call with O. Chavez (AAFAF), W. Shahid (ACG), R. Giambalvo (ACG), D. Olund (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss a programmatic update to OCPC Executive Director including priority reviews, accomplishments, issues, and performance metrics.
30	Giambalvo, Rosanne	3/1/18	0.9	Participate on conference call with O. Chavez (AAFAF), R. Cook (ACG), W. Shahid (ACG), D. Olund (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss a programmatic update to OCPC Executive Director including priority reviews, accomplishments, issues, and performance metrics.
30	Olund, Daniel	3/1/18	0.9	Participate on conference call with O. Chavez (AAFAF), R. Cook (ACG), W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss a programmatic update to OCPC Executive Director including priority reviews, accomplishments, issues, and performance metrics.
30	Woloszynski, Rachel	3/1/18	0.9	Participate on conference call with O. Chavez (AAFAF), R. Cook (ACG), W. Shahid (ACG), R. Giambalvo (ACG), D. Olund (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss a programmatic update to OCPC Executive Director including priority reviews, accomplishments, issues, and performance metrics.
3	Klein, Joseph	3/1/18	0.8	Review Office of Management and Budget non-personnel expenses and prepare notes in advance of meeting with C. Frederique (AAFAF).
30	Peterson, Alexandra	3/1/18	0.8	Participate in the conference call with representatives of PREPA Legal to discuss ownership, due dates, and budget with V. Ramirez (Horne), L. Santa Crispin (PREPA), and F. Hernandez (PREPA).

Code	Professional	Date	Billed Hours	Time Description
50	Klein, Joseph	3/1/18	0.7	Participate on telephone call with J. Kang (RTH) to review list of agencies included in the revised fiscal plan and response to representatives from McKinsey.
3	Barrett, Dennis	3/1/18	0.6	Participate on call with C. Frederique (AAFAF), J. Klein (ACG) and E. Ni (ACG) about revisions to non-personnel savings model.
3	Klein, Joseph	3/1/18	0.6	Participate on call with C. Frederique (AAFAF), D. Barrett (ACG), and E. Ni (ACG) regarding other right sizing agencies non-personnel assumptions for the revised fiscal plan.
3	Ni, Evelyn	3/1/18	0.6	Participate on telephone call with C. Frederique (AAFAF) J. Klein (ACG) and D. Barrett (ACG) regarding other right sizing agencies non-personnel assumptions for the revised fiscal plan.
3	Nilsen, Patrick	3/1/18	0.6	Participate in discussion with G. Portela (AAFAF) and P. Soto (AAFAF) in regard to the Title III expense calculations for AAFAF.
30	Cook, Randy	3/1/18	0.6	Review the gap closure plan budget and related project reimbursement analysis.
30	Peterson, Alexandra	3/1/18	0.6	Prepare and send email to W. Shahid (ACG) regarding the gap closure plan action items.
30	Shahid, Waqas	3/1/18	0.6	Prepare and send email to R. Cook (ACG) regarding the latest request for proposal request.
3	Klein, Joseph	3/1/18	0.5	Classify non-personnel FY18 budget expense concepts for review by D. Barrett (ACG).
3	Klein, Joseph	3/1/18	0.5	Review government baseline attrition assumption for personnel measures in the revised fiscal plan.
30	Shahid, Waqas	3/1/18	0.5	Participate on conference call with O. Chavez (AAFAF), R. Cook (ACG), W. Shahid (ACG), R. Giambalvo (ACG), D. Olund (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss a programmatic update to OCPC Executive Director including priority reviews, accomplishments, issues, and performance metrics (partial).
50	Klein, Joseph	3/1/18	0.5	Correspond with J. Kang (RTH) regarding outstanding items on the agencies included in the revised fiscal plan list and response to representatives from McKinsey.
3	Barrett, Dennis	3/1/18	0.4	Participate on daily update call with representatives from AAFAF, Rothschild, Conway MacKenzie, DevTech.
3	Barrett, Dennis	3/1/18	0.4	Participate on a call with E. Ni (ACG) to discuss the revised fiscal plan non personnel cost savings measures.
3	Barrett, Dennis	3/1/18	0.4	Revise expense measures section of revised fiscal plan open items presentation to be sent to the governor in advance of meeting with FOMB.
3	Ni, Evelyn	3/1/18	0.4	Participate on a call with B. Dennis (ACG) to discuss the revised fiscal plan non personnel cost savings measures.
50	Murphy, Thomas	3/1/18	0.4	Consolidate comments received by AAFAF advisors on the outstanding McKinsey diligence request items.
50	Nilsen, Patrick	3/1/18	0.4	Participate in meeting with G. Portela (AAFAF) and P. Soto (AAFAF) regarding the 3/2/18 presentation.

Code	Professional	Date	Billed Hours	Time Description
3	Barrett, Dennis	3/1/18	0.3	Participate on a call with A. Toro (Bluhaus) to discuss the proposed settlements for department of corrections reform.
3	Barrett, Dennis	3/1/18	0.3	Participate in meeting with C. Frederique (AAFAF) about agency 017 expense baseline and exclusion of it in revised fiscal plan.
3	Battle, Fernando	3/1/18	0.3	Participate on a call with H. Marquez (Hacienda) and F. Pares (Hacienda) to review new scenarios presented to FOMB re: tax reform.
21	Rinaldi, Scott	3/1/18	0.3	Review the staffing needs on the OCPC engagement for the benefit of A. Frankum (ACG).
30	Cook, Randy	3/1/18	0.3	Participate on conference call with O. Colon (PREPA), O. Chavez (AAFAF), W. Shahid (ACG), R. Woloszynski (ACG), and V. Ramirez (Horne) to discuss status of purchase orders and coordinate invoice requests.
30	Shahid, Waqas	3/1/18	0.3	Participate on conference call with O. Colon (PREPA), O. Chavez (AAFAF), R. Cook (ACG), R. Woloszynski (ACG), and V. Ramirez (Horne) to discuss status of purchase orders and coordinate invoice requests.
30	Woloszynski, Rachel	3/1/18	0.3	Participate on conference call with O. Colon (PREPA), O. Chavez (AAFAF), R. Cook (ACG), W. Shahid (ACG), and V. Ramirez (Horne) to discuss status of purchase orders and coordinate invoice requests.
30	Woloszynski, Rachel	3/1/18	0.3	Correspond with O. Colon (PREPA) on status of purchase orders and coordinate invoice requests.
3	Battle, Fernando	3/1/18	0.2	Participate on call with J. York (CM) to discuss incentive reduction approach.
3	Battle, Fernando	3/1/18	0.1	Participate on a call with O. Shah (McK) to discuss status of data requests related to due diligence of fiscal plan.
3	Battle, Fernando	3/1/18	0.1	Participate on call with A. Velazquez (ASES) to discuss healthcare reform board questions.
3	Battle, Fernando	3/1/18	0.1	Participate on call with O. Shah (McK) to review professional services fees forecast.
3	Battle, Fernando	3/1/18	0.1	Participate on call with R. Maldonado (Hacienda) to review tax reform open items.
3	Battle, Fernando	3/1/18	0.1	Participate on call conversation with T. Jones (CM) to discuss Medicaid funding baseline.
30	Peterson, Alexandra	3/2/18	2.8	Revise the gap closure plan based on the weekly update provided by O. Chavez (AAFAF).
25	Nilsen, Patrick	3/2/18	2.7	Revise February code 3 time detail for inclusion in the fee statement.
50	Nilsen, Patrick	3/2/18	2.4	Participate in meeting with P. Soto (AAFAF), M. Gonzalez (AAFAF), and representatives of Rothschild, Conway McKenzie, and Bank of America to discuss the Governor's responses to FOMB's latest open items.
30	Giambalvo, Rosanne	3/2/18	2.2	Revise the OCPC Observations and Follow-Up Actions presentation for discussion with O. Chavez (AAFAF).
30	Giambalvo, Rosanne	3/2/18	2.0	Review OCPC checklists and legal abstracts for Procurement Actions 100-110, for inclusion in the OCPC Observations and Follow-up Actions presentation.

Code	Professional	Date	Billed Hours	Time Description
30	Cook, Randy	3/2/18	1.7	Review professional services RFP OCPC report for discussion with O. Chavez (AAFAF).
25	Nilsen, Patrick	3/2/18	1.5	Reconcile code 3 for February time detail for fee statement preparation.
14	Klein, Joseph	3/2/18	1.4	Revise central government organization chart for comments received from representatives from O'Neill & Borges.
30	Cook, Randy	3/2/18	1.3	Participate on phone call with N. Pollak (Filsinger), O. Chavez (AAFAF), and E. Abbott (Baker Donelson) to discuss Title III creditor briefing.
25	Nilsen, Patrick	3/2/18	1.2	Reconcile code 30 for February time detail for fee statement preparation.
30	Cook, Randy	3/2/18	1.0	Participate on conference call with O. Chavez (AAFAF), R. Giambalvo (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss status of OCPC docket and priority action items.
30	Giambalvo, Rosanne	3/2/18	1.0	Participate on conference call with O. Chavez (AAFAF), R. Cook (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss status of OCPC docket and priority action items.
30	Peterson, Alexandra	3/2/18	1.0	Participate on a call with V. Ramirez (Horne) to discuss the OnBase repository database for tracking all deliverables related to the gap closure plan.
30	Woloszynski, Rachel	3/2/18	1.0	Participate on conference call with O. Chavez (AAFAF), R. Cook (ACG), R. Giambalvo (ACG), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss status of OCPC docket and priority action items.
3	Nilsen, Patrick	3/2/18	0.9	Participate in a meeting with J. York (CM), T. Jones (CM) and J. Kang (RTH) regarding the presentation of Medicare expense within the fiscal plan model.
25	Nilsen, Patrick	3/2/18	0.8	Reconcile code 25 for February time detail for fee statement preparation.
30	Shahid, Waqas	3/2/18	0.8	Participate on conference call with O. Chavez (AAFAF), R. Cook (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss status of OCPC docket and priority action items (partial).
14	Klein, Joseph	3/2/18	0.7	Review comments provided from representatives of O'Neill & Borges regarding the central government organization chart.
25	Nilsen, Patrick	3/2/18	0.7	Reconcile code 50 for February time detail for fee statement preparation.
30	Peterson, Alexandra	3/2/18	0.5	Prepare and send an email to R. Woloszynski (ACG) regarding updates to the gap closure plan action items.

Code	Professional	Date	Billed Hours	Time Description
2	Rinaldi, Scott	3/2/18	0.3	Review the schedule of invoices received from J. Hutton (GT) provided by representatives of Whitefish for project worksheet purposes.
14	Klein, Joseph	3/2/18	0.3	Correspond with representatives from O'Melveny & Myers regarding the central government organization chart.
3	Battle, Fernando	3/3/18	2.0	Participate in meeting with P. Soto (AAFAF) to review approach, data required and next steps related to agency efficiency working group.
3	Battle, Fernando	3/3/18	1.0	Review agency efficiency draft model prepared by McKinsey to understand data structure and information required.
14	Klein, Joseph	3/3/18	0.7	Revise central government organization chart for comments received from representatives from O'Neill & Borges.
3	Battle, Fernando	3/3/18	0.5	Review healthcare rightsizing initiatives analysis prepared by AAFAF.
3	Battle, Fernando	3/3/18	0.5	Participate on call with J. Rapisardi (OMM) to discuss strategy related to certification of fiscal plan and COFINA presentation.
3	Klein, Joseph	3/3/18	0.4	Correspond with C. Frederique (AAFAF) regarding the Office of Comptroller historical government headcount data.
3	Battle, Fernando	3/3/18	0.3	Participate on call with G. Portela (AAFAF) to discuss outcome of FOMB meeting of March 2 and next steps.
3	Battle, Fernando	3/3/18	0.3	Participate on call with G. Portela (AAFAF) to discuss outcome of FOMB meeting and next steps and working group support.
3	Battle, Fernando	3/3/18	0.2	Participate on call with McKinsey and Conway to discuss payroll data.
3	Battle, Fernando	3/3/18	0.1	Participate on call with O. Shah (McK) to discuss professional fees projection.
3	Battle, Fernando	3/3/18	0.1	Participate on call with A. Hernandez (AAFAF) to review Department of Health and ASEM rightsizing initiatives.
3	Battle, Fernando	3/4/18	1.0	Review incentive code reduction scenarios worksheet prepared by A. Toro (Bluhaus).
30	Woloszynski, Rachel	3/4/18	0.9	Prepare outline of FOMB recommendations for OCPC procurement action review.
3	Battle, Fernando	3/4/18	0.4	Participate on telephone call with A. Toro (Bluhaus) to review incentives code and subsidy reductions in the revised fiscal plan.
3	Battle, Fernando	3/4/18	0.2	Participate on telephone call with R. Maldonado (Hacienda) to discuss outcome of tax reform meeting and incentive reductions.
3	Battle, Fernando	3/4/18	0.1	Participate on telephone call with H. Marquez (Hacienda) to discuss incentive reduction worksheet.
50	Nilsen, Patrick	3/5/18	3.5	Update creditor due diligence responses based on comments provided by A. Pavel (OMM).
3	Battle, Fernando	3/5/18	2.9	Revise analyses and workpapers to determine available tax credits and cash grants to pay for government proposed tax reductions.
30	Giambalvo, Rosanne	3/5/18	2.4	Revise OCPC observations and follow-up actions presentation for review of R. Cook (ACG).
3	Murphy, Thomas	3/5/18	2.1	Review estimates of private insurance claims caused by hurricane Maria to be included in the macroeconomic forecast of the fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
50	Nilsen, Patrick	3/5/18	2.1	Review revised creditor due diligence questions provided by A. Pavel (OMM).
50	Nilsen, Patrick	3/5/18	1.9	Review McKinsey outstanding items responses from J. Mendez (BluHaus) regarding revised fiscal plan measures for the Department of Corrections.
30	Cook, Randy	3/5/18	1.5	Revise weekly OCPC executive status report based on latest updates from O. Chavez (AAFAF).
3	Klein, Joseph	3/5/18	1.3	Revise non-personnel model for other rightsizing agencies to include assumptions changes from D. Barrett (ACG).
30	Cook, Randy	3/5/18	1.3	Participate on conference call with R. Giambalvo (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), T. Smith (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC staff meeting to discuss procurement action reviews and priority items.
30	Giambalvo, Rosanne	3/5/18	1.3	Participate on conference call with R. Woloszynski (ACG), V. Ramirez (Horne), T. Smith (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC staff meeting to discuss procurement action reviews and priority items.
30	Woloszynski, Rachel	3/5/18	1.3	Participate on conference call with R. Giambalvo (ACG), V. Ramirez (Horne), T. Smith (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC staff meeting to discuss procurement action reviews and priority items.
50	Murphy, Thomas	3/5/18	1.3	Consolidate comments received by AAFAF advisors regarding the outstanding McKinsey diligence request items.
30	Peterson, Alexandra	3/5/18	1.1	Participate in a meeting with N. Morales (PREPA), V. Ramirez (Horne), and J. Roque (PREPA) to discuss the gap closure plan.
30	Peterson, Alexandra	3/5/18	1.1	Participate in meeting with D. Zambrana (PREPA) regarding gap closure plan tasks, timelines, and budget.
3	Klein, Joseph	3/5/18	1.0	Revise analysis of FY18 non-personnel budget expense concepts for review by D. Barrett (ACG).
30	Peterson, Alexandra	3/5/18	1.0	Prepare and send email to D. Zambrana (PREPA) regarding the gap closure plan, meetings agendas, and next steps.
3	Klein, Joseph	3/5/18	0.9	Prepare analysis of cost savings from federally funded expenditures in other rightsizing agencies non-personnel measures for review by D. Barrett (ACG).
50	Barrett, Dennis	3/5/18	0.9	Participate on telephone call with representatives from the Department of Education regarding responses to outstanding McKinsey diligence questions.
50	Murphy, Thomas	3/5/18	0.9	Prepare summary of open diligence items for review by the AAFAF advisor group.
3	Barrett, Dennis	3/5/18	0.8	Participate on telephone call with representatives from AAFAF to discuss updated procurement savings estimates.
3	Barrett, Dennis	3/5/18	0.8	Review revised non-personnel savings model including procurement overlap and excluding certain expense line items for accuracy and completion ahead of linking to the revised fiscal plan model.

Code	Professional	Date	Billed Hours	Time Description
3	Klein, Joseph	3/5/18	0.7	Revise list of agencies included in the revised fiscal plan following correspondence received from A. Mendez (AAFAF).
3	Klein, Joseph	3/5/18	0.7	Revise non-personnel model for procurement cost savings analysis provided by representatives from AAFAF.
30	Olund, Daniel	3/5/18	0.7	Prepare summary materials of APPA MOU and USACE Mutual Aid Agreement docket items for R. Giambalvo (ACG) review.
30	Peterson, Alexandra	3/5/18	0.7	Revise the gap closure plan to reflect changes discussed during the meeting with D. Zambrana (PREPA) and E. Diaz (PREPA).
30	Shahid, Waqas	3/5/18	0.7	Review and provide comments to A. Peterson (ACG) on requirements formulation for new PREPA systems of record related to disaster recovery.
14	Klein, Joseph	3/5/18	0.6	Revise list of agencies included in the central government following comments received from A. Billoch (PMA).
50	Nilsen, Patrick	3/5/18	0.6	Prepare email to J. York (Conway), T. Jones (Conway) and B. Biggio (Conway) regarding comments from A. Pavel (OMM) on responses to creditor due diligence questions.
50	Nilsen, Patrick	3/5/18	0.6	Prepare email to J. Kang (RTH) regarding comments from A. Pavel (OMM) on responses to creditor due diligence questions.
50	Rosado, Kasey	3/5/18	0.6	Prepare email to D. Barrett (ACG) regarding the Department of Education fiscal plan model and responses to diligence questions from representatives from McKinsey.
3	Klein, Joseph	3/5/18	0.5	Review procurement savings analysis prepared by representatives from AAFAF.
3	Klein, Joseph	3/5/18	0.5	Prepare analysis of cost savings from special revenue funded expenditures for other rightsizing agencies non-personnel measures for review by D. Barrett (ACG).
30	Peterson, Alexandra	3/5/18	0.5	Prepare for the meeting with A. Deliz (PREPA) to discuss the gap closure plan tasks, ownership, timelines, and budget.
30	Peterson, Alexandra	3/5/18	0.5	Prepare email to S. Rodriguez (PREPA) regarding the OCPC gap closure plan action items.
30	Cook, Randy	3/5/18	0.4	Correspondence with N. Pollak (Filsinger) and O. Chavez (AAFAF) regarding Title III creditor briefing call.
30	Giambalvo, Rosanne	3/5/18	0.4	Prepare and send email to N. Pollak (Filsinger) regarding the controlled insurance program.
30	Peterson, Alexandra	3/5/18	0.4	Revise the gap closure plan to reflect changes discussed during the meeting with N. Morales (PREPA), V. Ramirez (Horne), and J. Roque (PREPA).
30	Woloszynski, Rachel	3/5/18	0.4	Prepare email to A. Peterson (ACG) regarding requirements for the gap closure plan.
50	Barrett, Dennis	3/5/18	0.4	Update McKinsey due diligence tracker for Department of Education closed items.
50	Klein, Joseph	3/5/18	0.4	Review diligence questions provided by representatives from McKinsey regarding fiscal measures included in the revised fiscal plan.
3	Barrett, Dennis	3/5/18	0.3	Prepare comparison of revised procurement savings to prior estimate of procurement savings.

Code	Professional	Date	Billed Hours	Time Description
3	Klein, Joseph	3/5/18	0.3	Correspond with A. Mendez (AAFAF) regarding list of agencies included in the revised fiscal plan to ensure list in the revised fiscal plan is accurate.
30	Peterson, Alexandra	3/5/18	0.3	Prepare email to R. Woloszynski (ACG) on requirements for the gap closure plan.
50	Nilsen, Patrick	3/5/18	0.3	Prepare email to E. Forrest (DevTech) regarding comments from A. Pavel (OMM) on responses to creditor due diligence questions.
3	Barrett, Dennis	3/5/18	0.2	Participate on daily telephone call with representatives from AAFAF, Rothschild, Conway Mackenzie, DevTech, and Ankura regarding the next steps to certify the revised fiscal plan.
3	Barrett, Dennis	3/5/18	0.2	Participate in discussion with C. Frederique (AAFAF) regarding revised non-personnel savings model.
3	Battle, Fernando	3/5/18	0.2	Participate on daily telephone call with representatives from AAFAF, Rothschild, Conway Mackenzie, DevTech, and Ankura regarding the next steps to certify the revised fiscal plan.
3	Battle, Fernando	3/5/18	0.2	Participate on telephone call with R. Cruz (Hacienda) and F. Pares (Hacienda) to discuss tax reform and other tax alternatives.
3	Klein, Joseph	3/5/18	0.2	Participate on daily telephone call with representatives from AAFAF, Rothschild, Conway Mackenzie, DevTech, and Ankura regarding the next steps to certify the revised fiscal plan.
30	Giambalvo, Rosanne	3/5/18	0.2	Prepare and send email to O. Chavez (AAFAF) regarding status of standardized procurement manual.
25	Rinaldi, Scott	3/6/18	2.8	Review time detail to be included in the AAFAF February monthly fee statement and provide comments to P. Nilsen (ACG).
3	Nilsen, Patrick	3/6/18	2.5	Revise professional fees forecast within the revised fiscal plan model.
30	Olund, Daniel	3/6/18	2.5	Prepare gap closure plan metric dashboard for distribution to O. Chavez (AAFAF).
30	Olund, Daniel	3/6/18	2.5	Incorporate comments from R. Cook (ACG) into the gap closure plan metric dashboard for distribution to O. Chavez (AAFAF).
25	Nilsen, Patrick	3/6/18	2.4	Revise February time detail for inclusion in the monthly fee statement.
30	Woloszynski, Rachel	3/6/18	2.2	Refine presentation for OCPC Executive Director on status update of gap closure plan based on comments from A. Peterson (ACG).
50	Nilsen, Patrick	3/6/18	2.1	Revise the creditor response to due diligence questions based on comments provided by J. York (CM) and T. Jones (CM).
50	Murphy, Thomas	3/6/18	2.0	Review list of creditor questions and proposed responses prepared by P. Nilsen (ACG) for completion.
30	Cook, Randy	3/6/18	1.6	Participate in meeting with N. Pollak (Filsinger) and O. Chavez (AAFAF) to discuss the Title III briefing PREPA creditors.
30	Peterson, Alexandra	3/6/18	1.4	Participate in working session with R. Woloszynski (ACG) to prepare presentation for OCPC Executive Director on status update of the gap closure plan.
30	Woloszynski, Rachel	3/6/18	1.4	Participate in working session with A. Peterson (ACG) to prepare presentation for OCPC Executive Director on status update of the gap closure plan.

Code	Professional	Date	Billed Hours	Time Description
30	Peterson, Alexandra	3/6/18	1.3	Participate in a meeting with A. Rodriguez (PREPA) and V. Ramirez (Horne) to revise the gap closure plan for PREPA Legal, including owners, due dates, and budget.
25	Nilsen, Patrick	3/6/18	1.2	Revise March time detail for inclusion in the monthly fee statement.
30	Cook, Randy	3/6/18	1.2	Perform technical review of PREPA procurement actions.
30	Giambalvo, Rosanne	3/6/18	1.2	Prepare for meeting with representatives from PREPA regarding OCPC docket and request for proposal tracker.
30	Peterson, Alexandra	3/6/18	1.2	Participate in a meeting with A. Deliz (PREPA) to discuss the gap closure plan tasks, timelines, and budget assigned to PREPA Center for Emergency Operations.
30	Peterson, Alexandra	3/6/18	1.2	Participate in a meeting with M. Morales (PREPA), R. Woloszynski (ACG), and V. Ramirez (Horne) to refine the gap closure plan for Human Resources, including owners, due dates and budget.
30	Woloszynski, Rachel	3/6/18	1.2	Participate in a meeting with M. Morales (PREPA), A. Peterson (ACG), and V. Ramirez (Horne) to refine the gap closure plan for Human Resources, including owners, due dates and budget.
3	Battle, Fernando	3/6/18	1.1	Participate on conference call with A. Toro (Bluhaus), representatives from Department of Economic Development and Commerce, Hacienda, and AAFAF to discuss agreements reached related to tax incentives, cash grants and other pay for initiatives to cover tax reductions.
3	Murphy, Thomas	3/6/18	1.1	Participate on telephone call with A. Toro (Bluhaus) and J. York (CM) to discuss the treatment of the University of Puerto Rico appropriation as it pertains to the revised fiscal plan.
50	Nilsen, Patrick	3/6/18	1.1	Revise McKinsey open items tracker based on responses provided by J. Mendez (BluHaus) for the Department of Corrections.
3	Klein, Joseph	3/6/18	1.0	Revise analysis of FY23 non-personnel savings for other rightsizing agencies as requested by D. Barrett (ACG).
3	Klein, Joseph	3/6/18	1.0	Review agency reorganization plans proposed by Fortaleza regarding the consolidation of the Department of Natural Resources and Institution of Cultural Arts.
3	Murphy, Thomas	3/6/18	1.0	Review Commonwealth Title III court docket for submitted fee statements.
3	Ni, Evelyn	3/6/18	1.0	Review follow-up materials provided by representatives from AAFAF to support proposed savings estimates for Department of Natural Resources and Institution of Cultural Arts agency consolidations.
3	Battle, Fernando	3/6/18	0.9	Participate on telephone call with A. Toro (Bluhaus) to discuss tax credit reductions to be included as part of tax reform section of the revised fiscal plan.
3	Klein, Joseph	3/6/18	0.9	Prepare analysis regarding personnel and non-personnel cost savings for the consolidation of the Department of Natural Resources.
3	Murphy, Thomas	3/6/18	0.9	Prepare estimate of Title III expenses in the revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
30	Cook, Randy	3/6/18	0.9	Participate in meeting with O. Chavez (AAFAF) to discuss the gap closure plan and the OCPC transition process.
30	Cook, Randy	3/6/18	0.9	Participate on telephone call with D. Zambrana (PREPA), E. Diaz (PREPA), A. Rodriguez (PREPA), C. Harich (FEMA), C. Rodriguez (FEMA), J. Smith (FEMA), A. Svedra (FEMA), N. Pollak (Filsinger Energy), O. Chavez (AAFAF), R. Giambalvo (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA).
30	Giambalvo, Rosanne	3/6/18	0.9	Participate on telephone call with D. Zambrana (PREPA), E. Diaz (PREPA), A. Rodriguez (PREPA), C. Harich (FEMA), C. Rodriguez (FEMA), J. Smith (FEMA), A. Svedra (FEMA), N. Pollak (Filsinger Energy), O. Chavez (AAFAF), R. Woloszynski (ACG), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss progress on the gap closure plan.
30	Olund, Daniel	3/6/18	0.9	Review gap closure plan source data for integration into gap closure plan metric dashboard.
30	Woloszynski, Rachel	3/6/18	0.9	Participate on telephone call with D. Zambrana (PREPA), E. Diaz (PREPA), A. Rodriguez (PREPA), C. Harich (FEMA), C. Rodriguez (FEMA), J. Smith (FEMA), A. Svedra (FEMA), N. Pollak (Filsinger Energy), O. Chavez (AAFAF), R. Giambalvo (ACG), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss progress on the gap closure plan.
50	Murphy, Thomas	3/6/18	0.9	Review outstanding McKinsey diligence questions and assign a responsible AAFAF advisor to prepare for telephone call with the AAFAF advisor group.
21	Frankum, Adrian	3/6/18	0.8	Prepare email to F. Batlle (ACG) regarding updated billing rates for AAFAF engagement.
30	Cook, Randy	3/6/18	0.8	Participate in meeting with E. Abbott (Baker Donelson) and M. Delvalle (PMA) to discuss data collection in regard to Cobra and Whitefish.
30	Giambalvo, Rosanne	3/6/18	0.8	Participate in meeting with representatives from PREPA regarding OCPC docket and request for proposal tracker.
3	Batlle, Fernando	3/6/18	0.7	Prepare for telephone call with FOMB advisors regarding Title III professional fees.
3	Klein, Joseph	3/6/18	0.7	Revise analysis of FY23 personnel savings for other rightsizing agencies as requested by D. Barrett (ACG).
3	Nilsen, Patrick	3/6/18	0.7	Participate on a call with O. Shah (McK) to discuss the revised fiscal plan assumptions related to professional fees.
22	Klein, Joseph	3/6/18	0.7	Participate on call with J. Kang (RTH) to review list of entities included in the revised fiscal plan and the Rothschild financial model.
30	Cook, Randy	3/6/18	0.7	Participate in meeting with N Pollak (Filsinger) to discuss DHS Inspector General audit notification.
30	Giambalvo, Rosanne	3/6/18	0.7	Prepare and send email to R. Cook (ACG) to review OCPC tasks, scheduling, priorities and deliverables.

Code	Professional	Date	Billed Hours	Time Description
30	Peterson, Alexandra	3/6/18	0.7	Participate in meeting to discuss requirements for the gap closure plan document repository and associated status reporting with R. Woloszynski (ACG) and V. Ramirez (Horne).
30	Woloszynski, Rachel	3/6/18	0.7	Participate in meeting to discuss requirements for the gap closure plan document repository and associated status reporting with A. Peterson (ACG) and V. Ramirez (Horne).
14	Klein, Joseph	3/6/18	0.6	Review central government organization chart.
30	Peterson, Alexandra	3/6/18	0.6	Prepare for the meeting with O. Chavez (AAFAF) and N. Catoni (AAFAF) to discuss progress on the gap closure plan action items.
30	Peterson, Alexandra	3/6/18	0.6	Prepare for meeting with representatives from PREPA to discuss the gap closure plan tasks, timelines, and budget.
30	Shahid, Waqas	3/6/18	0.6	Participate on telephone call with E. Abbott (Baker Donelson), M. De Valle (PMA) to discuss requests for information related to sensitive procurement matters.
30	Woloszynski, Rachel	3/6/18	0.6	Revise gap closure plan to include updates to project owners and due dates.
30	Peterson, Alexandra	3/6/18	0.5	Prepare email to representatives from PREPA regarding the gap closure plan and next steps.
3	Barrett, Dennis	3/6/18	0.4	Review updated procurement savings presentation prepared by representatives from AAFAF.
3	Klein, Joseph	3/6/18	0.4	Prepare analysis regarding personnel and non-personnel cost savings for the consolidation of the Institution of Cultural Arts.
3	Klein, Joseph	3/6/18	0.4	Revise list of entities included in the revised fiscal plan for review by representatives from AAFAF.
3	Nilsen, Patrick	3/6/18	0.4	Participate on telephone call with B. Fernandez (AAFAF) to discuss professional fee assumptions.
30	Giambalvo, Rosanne	3/6/18	0.4	Review OCPC docket and request for proposal tracker in preparation for a call with representatives of PREPA.
30	Olund, Daniel	3/6/18	0.4	Participate on telephone call with A. Peterson (ACG) and R. Woloszynski (ACG) to discuss requirements for the gap closure plan document repository and key metrics for status reporting.
30	Peterson, Alexandra	3/6/18	0.4	Participate on telephone call with R. Woloszynski (ACG) and D. Olund (ACG) to discuss requirements for the gap closure plan document repository and key metrics for status reporting.
30	Shahid, Waqas	3/6/18	0.4	Prepare emails to A. Peterson (ACG), A. Woloszynski (ACG), D. Olund (ACG) regarding tracking of gap closure plan action item statuses and resulting metrics.
30	Woloszynski, Rachel	3/6/18	0.4	Participate on telephone call with A. Peterson (ACG) and D. Olund (ACG) to discuss requirements for the gap closure plan document repository and key metrics for status reporting.
50	Barrett, Dennis	3/6/18	0.4	Revise Department of Education model per comments from representatives from McKinsey.
50	Barrett, Dennis	3/6/18	0.4	Prepare response to outstanding questions regarding the Department of Education savings assumptions from representatives from McKinsey.

Code	Professional	Date	Billed Hours	Time Description
3	Barrett, Dennis	3/6/18	0.3	Participate on daily call with representatives from AAFAF, Rothschild, Conway Mackenzie, DevTech, and Ankura regarding the next steps to certify the revised fiscal plan.
3	Barrett, Dennis	3/6/18	0.3	Review analysis of savings from additional reorganization plans announced 3/5/18 regarding the consolidation of the Department of Natural Resources and Institution of Cultural Arts.
3	Klein, Joseph	3/6/18	0.3	Participate on daily call with representatives from AAFAF, Rothschild, Conway Mackenzie, DevTech, and Ankura regarding the next steps to certify the revised fiscal plan.
3	Klein, Joseph	3/6/18	0.3	Correspond with G. Pagan (AAFAF) regarding reorganization plans proposed by Fortaleza.
3	Ni, Evelyn	3/6/18	0.3	Participate on daily call with representatives from AAFAF, Rothschild, Conway Mackenzie, DevTech, and Ankura regarding the next steps to certify the revised fiscal plan.
30	Giambalvo, Rosanne	3/6/18	0.3	Prepare email to representatives from PREPA to address questions regarding OCPC review of owners controlled insurance program.
30	Peterson, Alexandra	3/6/18	0.3	Prepare email to D. Olund (ACG) regarding the metrics for the gap closure plan implementation reporting.
30	Olund, Daniel	3/7/18	2.8	Update gap closure plan metric dashboard for distribution to O. Chavez (AAFAF) for the OCPC presentation during the week ending 3/9/18.
50	Nilsen, Patrick	3/7/18	2.6	Prepare for and participate on call with McKinsey, Department of Education and D. Barrett (ACG) regarding the education model and savings reflected in the revised fiscal plan.
30	Peterson, Alexandra	3/7/18	2.1	Revise the IT system requirements for the IT systems contemplated by the OCPC gap closure plan.
30	Cook, Randy	3/7/18	2.0	Participating in PREPA DHS Inspector General audit response coordination meeting with PREPA leadership and OCPC leadership.
30	Olund, Daniel	3/7/18	2.0	Update the docket source data for integration into the reporting dashboards.
3	Klein, Joseph	3/7/18	1.9	Revise personnel model for assumption changes proposed by representatives from AAFAF.
30	Peterson, Alexandra	3/7/18	1.6	Participate in a meeting with O. Arroyo (PREPA) and E. Garcia (Horne) to discuss the gap closure plan tasks assigned to PREPA risk management .
30	Cook, Randy	3/7/18	1.5	Participate in meeting with O. Chavez and N. Catoni (AAFAF) to discuss the OCPC transition planning.
30	Olund, Daniel	3/7/18	1.4	Reconcile docket updates during week of 3/9/18.
25	Nilsen, Patrick	3/7/18	1.3	Revise code 25 time detail for inclusion in the February fee statement.
30	Cook, Randy	3/7/18	1.3	Participate on telephone call with O. Chavez (AAFAF), N. Catoni (AAFAF), W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items.

Code	Professional	Date	Billed Hours	Time Description
30	Giambalvo, Rosanne	3/7/18	1.3	Participate on telephone call with O. Chavez (AAFAF), N. Catoni (AAFAF), R. Cook (ACG), W. Shahid (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items.
30	Peterson, Alexandra	3/7/18	1.3	Participate in a meeting with J. Sepulveda (PREPA) and V. Ramirez (Horne) to discuss the gap closure plan tasks, timelines, and budget for PREPA T&D.
30	Woloszynski, Rachel	3/7/18	1.3	Participate on telephone call with O. Chavez (AAFAF), N. Catoni (AAFAF), R. Cook (ACG), W. Shahid (ACG), R. Giambalvo (ACG), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items.
3	Klein, Joseph	3/7/18	1.2	Revise non-personnel model for assumption changes proposed by representatives from AAFAF.
30	Cook, Randy	3/7/18	1.2	Review the OCPC technical review cover reports to ensure accuracy of information.
3	Battle, Fernando	3/7/18	1.1	Prepare memo for G. Portela (AAFAF) on the agency efficiency working group.
3	Battle, Fernando	3/7/18	1.1	Review revisions related to incentive code reductions as part of tax reform included in the revised fiscal plan.
25	Nilsen, Patrick	3/7/18	1.1	Reconcile code 3 for February time detail for fee statement preparation.
30	Cook, Randy	3/7/18	1.1	Review the executive summary of the gap closure plan to ensure accuracy of information.
50	Klein, Joseph	3/7/18	1.1	Prepare analysis of the Financial Management and Oversight Board non-personnel and procurement cost savings.
3	Barrett, Dennis	3/7/18	1.0	Prepare Police Department savings model by initiative to be included in the revised fiscal plan.
3	Klein, Joseph	3/7/18	0.9	Prepare analysis of total addressable spend for other rightsizing agencies for review by representatives from AAFAF.
3	Rosado, Kasey	3/7/18	0.9	Participate on call with Department of Education to discuss reinvestment costs and rationale for the investment need to be incorporated in the revised fiscal plan.
30	Cook, Randy	3/7/18	0.9	Participate on telephone call with O. Chavez (AAFAF), N. Catoni (AAFAF), W. Shahid (ACG), A. Peterson (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), and E. Garcia (Horne) to provide OCPC Executive Director with gap closure plan status update.
30	Peterson, Alexandra	3/7/18	0.9	Participate on telephone call with O. Chavez (AAFAF), N. Catoni (AAFAF), R. Cook (ACG), W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items (partial).

Code	Professional	Date	Billed Hours	Time Description
30	Woloszynski, Rachel	3/7/18	0.9	Participate on telephone call with O. Chavez (AAFAF), N. Catoni (AAFAF), R. Cook (ACG), Shahid (ACG), A. Peterson (ACG), V. Ramirez (Horne), and E. Garcia (Horne) to provide OCPC Executive Director with gap closure plan status update.
25	Nilsen, Patrick	3/7/18	0.8	Revise code 50 time detail for inclusion in the February fee statement.
30	Giambalvo, Rosanne	3/7/18	0.8	Provide comments to R. Woloszynski (ACG) on the OCPC procurement action review procedures.
30	Woloszynski, Rachel	3/7/18	0.8	Refine OCPC procurement action review procedures based on comments proposed by R. Giambalvo (ACG).
50	Barrett, Dennis	3/7/18	0.8	Participate on call with McKinsey, Department of Education and D. Barrett (ACG) regarding the education model and savings reflected in the revised fiscal plan.
50	Nilsen, Patrick	3/7/18	0.8	Participate on a call with A. Pavel (OMM) to discuss comments on the creditor responses.
50	Rosado, Kasey	3/7/18	0.8	Participate on call with McKinsey, Department of Education and D. Barrett (ACG) regarding the education model and savings reflected in the revised fiscal plan.
3	Nilsen, Patrick	3/7/18	0.7	Review AAFAF budget for professional fees for potential inclusion within the revised fiscal plan.
30	Giambalvo, Rosanne	3/7/18	0.7	Review the quality of data with the OCPC weekly programmatic update.
30	Shahid, Waqas	3/7/18	0.7	Participate on telephone call with O. Chavez (AAFAF), N. Catoni (AAFAF), R. Cook (ACG), A. Peterson (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), and E. Garcia (Horne) to provide OCPC Executive Director with gap closure plan status update. (partial).
50	Barrett, Dennis	3/7/18	0.7	Review comparison (FOMB vs. government) of expense savings measures and commentary on differing approaches.
50	Klein, Joseph	3/7/18	0.7	Prepare analysis of the Financial Management and Oversight Board personnel cost savings.
3	Klein, Joseph	3/7/18	0.6	Participate on telephone call with C. Frederique (AAFAF) regarding agencies included in the revised fiscal plan.
3	Klein, Joseph	3/7/18	0.6	Prepare assumptions of fiscal measures included in the 2/12/18 revised fiscal plan submission to bridge to the latest draft of the revised fiscal plan for review by F. Batlle (ACG).
30	Peterson, Alexandra	3/7/18	0.6	Refine the gap closure plan and associated documentation repository with R. Woloszynski (ACG).
30	Shahid, Waqas	3/7/18	0.6	Participate on telephone call with O. Chavez (AAFAF), N. Catoni (AAFAF), R. Cook (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items (partial).
30	Woloszynski, Rachel	3/7/18	0.6	Refine gap closure plan and associated documentation repository with A. Peterson (ACG).
50	Klein, Joseph	3/7/18	0.6	Revise analysis of the Financial Management and Oversight Board non-personnel and procurement cost savings following comments received from D. Barrett (ACG).

Code	Professional	Date	Billed Hours	Time Description
3	Barrett, Dennis	3/7/18	0.5	Prepare analysis of estimated non-budgeted police overtime to be included in the revised fiscal plan.
25	Nilsen, Patrick	3/7/18	0.5	Reconcile code 30 for February time detail for fee statement preparation.
30	Olund, Daniel	3/7/18	0.5	Incorporate comments from W. Shahid (ACG) to the gap closure plan dashboard.
30	Peterson, Alexandra	3/7/18	0.5	Revise the gap closure plan for PREPA risk management to include ownership, timelines, and budget.
30	Peterson, Alexandra	3/7/18	0.5	Correspond with D. Olund (ACG) regarding the gap closure plan reporting metrics.
3	Barrett, Dennis	3/7/18	0.4	Incorporate Department of Education model into the government rightsizing template provided by AAFAF to be included in the revised fiscal plan.
3	Barrett, Dennis	3/7/18	0.4	Incorporate Police Department model into the government rightsizing template provided by AAFAF to be included in the revised fiscal plan.
3	Barrett, Dennis	3/7/18	0.4	Review updated procurement savings file broken down by agency to be included in the revised fiscal plan.
3	Klein, Joseph	3/7/18	0.4	Correspond with C. Frederique (AAFAF) regarding the classification of agencies in the new government model of the revised fiscal plan.
3	Rosado, Kasey	3/7/18	0.4	Research US teacher and principal salaries as part of the rightsizing measures for the Department of Education in the revised fiscal plan.
25	Nilsen, Patrick	3/7/18	0.4	Reconcile code 50 for February time detail for fee statement preparation.
30	Giambalvo, Rosanne	3/7/18	0.4	Create cover report for OCPC review of King & Spaulding contract.
30	Giambalvo, Rosanne	3/7/18	0.4	Revise draft cover report for OCPC review of King & Spaulding contract.
30	Peterson, Alexandra	3/7/18	0.4	Correspond with E. Garcia (Horne) regarding the OnBase database as it relates to the gap closure plan.
30	Peterson, Alexandra	3/7/18	0.4	Prepare email for R. Cook (ACG) on the status of the gap closure plan meetings with PREPA functional leads and outstanding items.
50	Barrett, Dennis	3/7/18	0.4	Prepare notes regarding the education model and savings reflected in the revised fiscal plan.
50	Barrett, Dennis	3/7/18	0.4	Review comparison of FOMB and government agency by agency non-personnel savings.
50	Barrett, Dennis	3/7/18	0.4	Provide updates to comparison (FOMB vs. government) of expense savings measures and commentary on differing approaches.
50	Rosado, Kasey	3/7/18	0.4	Prepare notes regarding the education model and savings reflected in the revised fiscal plan.
3	Barrett, Dennis	3/7/18	0.3	Incorporate Department of Health model into the government rightsizing template provided by AAFAF to be included in the revised fiscal plan.
3	Battle, Fernando	3/7/18	0.3	Participate on daily call with AAFAF and advisors to discuss status of working groups related to fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
3	Ni, Evelyn	3/7/18	0.3	Participate on daily conference call with AAFAF advisors to discuss status update on the revised fiscal plan and certification.
30	Giambalvo, Rosanne	3/7/18	0.3	Revise deliverables tracker following OCPC status call.
30	Giambalvo, Rosanne	3/7/18	0.3	Revise OCPC docket to reflect change of status of OCPC procurement actions.
30	Peterson, Alexandra	3/7/18	0.3	Revise the gap closure plan to reflect changes for PREPA gap closure plan tasks, timelines, and budget.
30	Peterson, Alexandra	3/7/18	0.3	Correspond with W. Shahid (ACG) regarding the gap closure plan reporting metrics.
30	Shahid, Waqas	3/7/18	0.3	Review OCPC gap closure plan metrics slides from D. Olund (ACG).
50	Barrett, Dennis	3/7/18	0.3	Compare savings assigned to non-personnel measures from the FOMB to the government assigned savings.
50	Barrett, Dennis	3/7/18	0.3	Provide comments to be incorporated into the comparison of FOMB and government agency by agency non-personnel savings.
25	Nilsen, Patrick	3/7/18	0.2	Reconcile code 25 for February time detail for fee statement preparation.
30	Shahid, Waqas	3/7/18	0.2	Review email from R. Cook (ACG) regarding OIG audit of key procurement actions.
3	Murphy, Thomas	3/8/18	3.2	Prepare an Excel file detailing the pension benefits by employee for government employees that are eligible to retire under Law 447 and Law 1.
3	Klein, Joseph	3/8/18	3.1	Revise personnel model for changes proposed by representatives from AAFAF regarding assumptions and model presentation.
3	Murphy, Thomas	3/8/18	3.1	Prepare a scenario analysis for an incentivized early retirement program for G. Portela (AAFAF) to understand the alternatives to be used in the revised fiscal plan.
3	Klein, Joseph	3/8/18	3.0	Revise non-personnel model for changes proposed by representatives from AAFAF regarding assumptions and model presentation.
3	Nilsen, Patrick	3/8/18	3.0	Revise professional fees forecast based on latest information regarding professional fees assumptions.
3	Murphy, Thomas	3/8/18	2.8	Participate in meeting with B. Fernandez (AAFAF) and M. Alvarez (AAFAF) regarding the various treatments of government employees that are eligible to retire under various programs.
30	Olund, Daniel	3/8/18	2.1	Update OCPC reporting dashboards per feedback from the programmatic review.
25	Nilsen, Patrick	3/8/18	1.6	Revise code 3 time detail based on written comments provided by S. Rinaldi (ACG).
30	Giambalvo, Rosanne	3/8/18	1.5	Revise OCPC observations and follow-up actions document for review by R. Cook (ACG).
30	Cook, Randy	3/8/18	1.4	Prepare and send comments to R. Woloszynski (ACG) on the OCPC transition plan.
50	Battle, Fernando	3/8/18	1.3	Review and edit bi-weekly creditor call presentation.
50	Nilsen, Patrick	3/8/18	1.3	Revise professional fees forecast based on latest call with O. Shah (McK) to be incorporated in the revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
25	Nilsen, Patrick	3/8/18	1.2	Participate on a call with J. Keys (ACG) to discuss the expense analysis for the fee statement.
30	Peterson, Alexandra	3/8/18	1.2	Participate in meeting with J. Sepulveda (PREPA) to discuss the gap closure plan tasks, timelines, and budget for PREPA transmission and distribution.
50	Nilsen, Patrick	3/8/18	1.2	Revise professional fees presentation for review of McKinsey in order to agree on the assumed level of professional fees in the revised fiscal plan.
3	Barrett, Dennis	3/8/18	1.1	Participate on call with representatives of the Department of Health, and McKinsey on Healthcare reform to be included in the revised fiscal plan.
30	Peterson, Alexandra	3/8/18	1.1	Incorporate comments from R. Cook (ACG) into the OCPC transition plan.
30	Woloszynski, Rachel	3/8/18	1.1	Refine gap closure plan to align with status reporting and document repository requirements.
3	Battle, Fernando	3/8/18	1.0	Review pension accelerated retirement analysis prepared by T. Murphy (ACG) as requested by G. Portela (AAFAF).
3	Murphy, Thomas	3/8/18	0.9	Prepare an email to be sent to G. Portela (AAFAF) detailing the pension scenario analysis to be contemplated for inclusion in the revised fiscal plan.
25	Nilsen, Patrick	3/8/18	0.9	Revise code 25 time detail based on written comments provided by S. Rinaldi (ACG).
30	Cook, Randy	3/8/18	0.9	Participate on conference call with O. Chavez (AAFAF), R. Giambalvo (ACG), D. Olund (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to provide a programmatic update to OCPC Executive Director including priority reviews, accomplishments, issues, and performance metrics.
30	Cook, Randy	3/8/18	0.9	Perform technical review over OCPC cover reports.
30	Giambalvo, Rosanne	3/8/18	0.9	Participate on conference call with O. Chavez (AAFAF), R. Cook (ACG), D. Olund (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to provide a programmatic update to OCPC Executive Director including priority reviews, accomplishments, issues, and performance metrics.
30	Olund, Daniel	3/8/18	0.9	Participate on conference call with O. Chavez (AAFAF), R. Cook (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to provide a programmatic update to OCPC Executive Director including priority reviews, accomplishments, issues, and performance metrics.
30	Peterson, Alexandra	3/8/18	0.9	Participate in a meeting with Z. Morales (PREPA) to refine the gap closure plan tasks, timelines, ownership, and budget for the PREPA department of research and procedures.

Code	Professional	Date	Billed Hours	Time Description
30	Woloszynski, Rachel	3/8/18	0.9	Participate on conference call with O. Chavez (AAFAF), R. Cook (ACG), R. Giambalvo (ACG), D. Olund (ACG), V. Ramirez (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to provide a programmatic update to OCPC Executive Director including priority reviews, accomplishments, issues, and performance metrics.
3	Klein, Joseph	3/8/18	0.8	Revise analysis of historical employment data provided by the Office of the Comptroller for review by F. Batlle (ACG).
30	Cook, Randy	3/8/18	0.8	Participate on phone call with O. Chavez (AAFAF) to discuss the analysis regarding the DHS Inspector General audit.
30	Giambalvo, Rosanne	3/8/18	0.8	Update deliverables table with the OCPC observations and follow-up items presentation to reflect updates to deadlines, ownership and status of OCPC members.
50	Batlle, Fernando	3/8/18	0.8	Participate on conference call with representatives of McKinsey, AAFAF, ASEM and Department of Health to discuss the FOMB data request as well as other due diligence questions.
3	Barrett, Dennis	3/8/18	0.7	Review other agency model included in government rightsizing template provided by AAFAF.
3	Barrett, Dennis	3/8/18	0.7	Prepare analysis of federal funds by program and agency as requested by AAFAF to test assumptions the revised fiscal plan.
30	Peterson, Alexandra	3/8/18	0.7	Participate in a meeting with J. Roque (PREPA) to discuss the gap closure plan timelines and budget for PREPA finance.
30	Peterson, Alexandra	3/8/18	0.7	Correspond with E. Garcia (Horne) regarding the gap closure plan action items assigned to the center for emergency operations.
30	Peterson, Alexandra	3/8/18	0.7	Revise the gap closure plan to reflect changes to the tasks assigned to PREPA risk management .
50	Batlle, Fernando	3/8/18	0.7	Participate on telephone conversation with J. Mendez (Bluhaus) to discuss Corrections live model and other information to respond to the FOMB's data request.
3	Barrett, Dennis	3/8/18	0.6	Review Department of Health rightsizing presentation to be incorporated in the revised fiscal plan.
3	Barrett, Dennis	3/8/18	0.6	Prepare analysis of federal funds by expense concept and agency as requested by AAFAF to test assumptions the revised fiscal plan.
3	Batlle, Fernando	3/8/18	0.6	Participate on conference call with G. Portela (AAFAF), P. Soto (AAFAF), N. Jaresko (FOMB) to discuss FOMB position regarding tax reform and suggested changes.
3	Klein, Joseph	3/8/18	0.6	Prepare analysis of assumption changes proposed by representatives from AAFAF to the other rightsizing agencies personnel and non-personnel models.
25	Nilsen, Patrick	3/8/18	0.6	Revise code 50 time detail based on written comments provided by S. Rinaldi (ACG).
50	Nilsen, Patrick	3/8/18	0.6	Participate on a call with O. Shah (McK) and J. Reed (McK) regarding professional fees assumptions within the revised fiscal plan.
3	Batlle, Fernando	3/8/18	0.5	Participate on call with J. Rapisardi (OMM) to discuss plan of adjustment strategy and revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
30	Woloszynski, Rachel	3/8/18	0.5	Refine OCPC procurement action review procedures based on comments proposed by R. Cook (ACG).
30	Woloszynski, Rachel	3/8/18	0.5	Correspond on gap closure plan actions and requirements for documentation repository with A. Peterson (ACG).
50	Battle, Fernando	3/8/18	0.5	Participate in conference call with representatives of McKinsey to discuss assumptions to related to professional fees to be incorporated in the revised fiscal plan.
50	Battle, Fernando	3/8/18	0.5	Review additional data request received from FOMB and assign AAFAF advisors to provide responses.
3	Battle, Fernando	3/8/18	0.4	Participate on call with F. Pares (AAFAF) to discuss modifications to tax reform proposal.
22	Battle, Fernando	3/8/18	0.4	Participate on call with P. Soto (AAFAF) and M. González (AAFAF) to review data request and assign responsibilities between and advisors.
30	Giambalvo, Rosanne	3/8/18	0.4	Create cover report for management discussion and analysis procurement action.
30	Peterson, Alexandra	3/8/18	0.4	Revise the gap closure plan to reflect changes to timelines and budget suggested by PREPA transmission and distribution.
50	Barrett, Dennis	3/8/18	0.4	Provide responses to McKinsey regarding the outstanding FOMB questions on the Department of Health.
3	Barrett, Dennis	3/8/18	0.3	Participate on call with E. Ni (ACG) to discuss follow up diligence request for government rightsizing savings estimates.
3	Battle, Fernando	3/8/18	0.3	Participate on telephone call with M. Yassin (AAFAF) and B. Fernandez (AAFAF) to discuss modeling of potential accelerated retirement program.
3	Klein, Joseph	3/8/18	0.3	Participate on daily call with representatives from AAFAF, Rothschild, Conway Mackenzie, DevTech, and Ankura regarding the next steps to certify the revised fiscal plan.
3	Klein, Joseph	3/8/18	0.3	Correspond with F. Battle (ACG) regarding the Office of Management and Budget government employee roster documentation.
3	Klein, Joseph	3/8/18	0.3	Prepare analysis of government employee fringe benefits as requested by T. Murphy (ACG).
3	Ni, Evelyn	3/8/18	0.3	Participate on call with D. Barrett (ACG) to discuss follow up diligence request for government rightsizing savings estimates.
3	Ni, Evelyn	3/8/18	0.3	Participate on daily call with representatives from AAFAF, Rothschild, Conway Mackenzie, DevTech, and Ankura regarding the next steps to certify the revised fiscal plan.
30	Peterson, Alexandra	3/8/18	0.3	Revise the IT system requirements for PREPA IT systems contemplated by the gap closure plan.
30	Peterson, Alexandra	3/8/18	0.3	Correspond with O. Arroyo (PREPA) regarding the gap closure plan tasks assigned to PREPA risk management .
30	Peterson, Alexandra	3/8/18	0.3	Revise the gap closure plan to reflect changes to timelines and budget for PREPA finance.
30	Peterson, Alexandra	3/8/18	0.3	Correspond with R. Woloszynski (ACG) on the gap closure plan actions and requirements for documentation repository.
30	Peterson, Alexandra	3/8/18	0.3	Correspond with E. Garcia (Horne) regarding the gap closure plan tasks, timelines, and budget for PREPA finance.

Code	Professional	Date	Billed Hours	Time Description
50	Battle, Fernando	3/8/18	0.3	Participate on telephone call with G. Portela (AAFAF) to discuss outcome and next steps of tax reform working group call with FOMB.
3	Klein, Joseph	3/8/18	0.2	Review Office of Management and Budget government employee roster documentation.
3	Klein, Joseph	3/8/18	0.2	Correspond with D. Barrett (ACG) regarding revisions to the personnel and non-personnel models as requested by representatives from AAFAF.
30	Giambalvo, Rosanne	3/8/18	0.2	Prepare and send hard copy of OCPC observations and follow-up actions presentation to N. Pollak (Filsinger).
3	Barrett, Dennis	3/9/18	2.8	Prepare analysis of addressable spend of which rightsizing measures are based as part of the revised fiscal plan.
3	Nilsen, Patrick	3/9/18	2.0	Revise the professional fees forecast within the revised fiscal plan based on assumptions provided by J. Reed (McKinsey).
3	Battle, Fernando	3/9/18	1.4	Review materials prepared as part of FOMB data request on the Department of Health.
6	Crowley, William	3/9/18	1.3	Prepare master inventory list of all properties from Public Buildings Authority.
3	Klein, Joseph	3/9/18	1.2	Prepare analysis regarding government employee headcount changes per year for inclusion in the fiscal measures model prepared by representatives from AAFAF.
30	Cook, Randy	3/9/18	1.2	Prepare DHS Inspector General audit response materials for PREPA.
3	Klein, Joseph	3/9/18	1.1	Revise fiscal measures model prepared by representatives from AAFAF following comments received by D. Barrett (ACG).
25	Nilsen, Patrick	3/9/18	1.1	Revise code 3 time detail for inclusion the March fee statement.
3	Battle, Fernando	3/9/18	1.0	Review assumptions on professional fees projections to be included in the revised fiscal plan.
30	Giambalvo, Rosanne	3/9/18	1.0	Review FOMB submission package to confirm receipt of certification regarding procurement compliance.
3	Nilsen, Patrick	3/9/18	0.9	Prepare and send email to B. Fernandez (AAFAF) regarding the professional fees assumptions within the revised fiscal plan.
6	Crowley, William	3/9/18	0.9	Review February 2018 excel files from Public Buildings Authority.
25	Nilsen, Patrick	3/9/18	0.9	Revise code 25 time detail for inclusion the March fee statement.
30	Peterson, Alexandra	3/9/18	0.9	Participate on conference call with E. Garcia (Horne) and M. Zaltsberg (Baker Donelson) to discuss the gap closure plan tasks, timelines, and budget for the action items assigned to OCPC.
50	Barrett, Dennis	3/9/18	0.9	Participate on call with representatives of Hacienda, and McKinsey regarding Treasury expense measures.
50	Battle, Fernando	3/9/18	0.9	Participate on conference call with representatives of McKinsey and C. Gonzalez (AAFAF) and M. Yassin (AAFAF) to discuss pay-go reporting.
3	Klein, Joseph	3/9/18	0.8	Revise fiscal measures model prepared by representatives from AAFAF for changes to the public housing agency consolidations.
30	Peterson, Alexandra	3/9/18	0.8	Revise the gap closure plan tasks, timelines, and budget for the action items assigned to OCPC.

Code	Professional	Date	Billed Hours	Time Description
50	Nilsen, Patrick	3/9/18	0.8	Consolidate responses to creditor due diligence questions from representatives of Bluhaus, Rothschild, and Conway Mackenzie.
3	Klein, Joseph	3/9/18	0.7	Revise fiscal measures model prepared by representatives from AAFAF for changes to the family and children agency consolidations.
30	Olund, Daniel	3/9/18	0.7	Extract data from PMA legal abstracts provided on 3/8/18 for incorporation into OCPC reporting dashboards.
3	Klein, Joseph	3/9/18	0.6	Review other rightsizing agencies personnel model to be included in the revised fiscal plan.
30	Cook, Randy	3/9/18	0.6	Perform technical review of the OCPC cover reports relating to APR Energy and Yabucoa.
30	Cook, Randy	3/9/18	0.6	Participate on telephone call with O. Chavez (AAFAF), R. Giambalvo (ACG), R. Woloszynski (ACG), V. Ramirez (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss status of OCPC docket and priority action items.
30	Giambalvo, Rosanne	3/9/18	0.6	Participate on telephone call with O. Chavez (AAFAF), R. Woloszynski (ACG), V. Ramirez (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss status of OCPC docket and priority action items.
30	Olund, Daniel	3/9/18	0.6	Review PMA legal abstracts provided on 3/8/18 by R. Giambalvo (ACG).
30	Peterson, Alexandra	3/9/18	0.6	Revise the gap closure plan tasks, ownership, timeline, and budget for the PREPA Procurement.
30	Peterson, Alexandra	3/9/18	0.6	Participate in meeting with R. Woloszynski (ACG) on follow-up actions for gap closure plan.
30	Woloszynski, Rachel	3/9/18	0.6	Participate in meeting with A. Peterson (ACG) on follow-up actions for gap closure plan.
30	Woloszynski, Rachel	3/9/18	0.6	Participate on telephone call with O. Chavez (AAFAF), R. Giambalvo (ACG), V. Ramirez (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss status of OCPC docket and priority action items.
50	Battle, Fernando	3/9/18	0.6	Review FEMA Public Assistance Section 428 alternative procedures materials in preparation for bi-weekly creditor call.
50	Nilsen, Patrick	3/9/18	0.6	Review the responses and attachments to the creditor due diligence questions prior to submittal.
3	Battle, Fernando	3/9/18	0.5	Participate on conference call with KPMG and O. Rodriguez (Hacienda) to discuss timeline for completion of audited financial statements.
3	Battle, Fernando	3/9/18	0.5	Prepare summary of working group achievements and next steps for G. Portela (AAFAF).
3	Klein, Joseph	3/9/18	0.5	Review other rightsizing agencies non-personnel model to be included in the revised fiscal plan.
30	Cook, Randy	3/9/18	0.5	Participate on telephone call with N. Catoni (AAFAF) to discuss OCPC transition plan, PREPA gap closure plan, and budget planning.
30	Peterson, Alexandra	3/9/18	0.5	Revise the gap closure plan tasks, ownership, timeline, and budget for PREPA risk management .

Code	Professional	Date	Billed Hours	Time Description
30	Peterson, Alexandra	3/9/18	0.5	Correspond with N. Morales (PREPA) regarding the gap closure plan tasks, timelines, and budget.
30	Woloszynski, Rachel	3/9/18	0.5	Correspond with internal audit and human resources regarding follow up actions for gap closure plan.
50	Batlle, Fernando	3/9/18	0.5	Prepare responses to FOMB outstanding diligence questions regarding tax reform.
3	Batlle, Fernando	3/9/18	0.4	Participate on bi-weekly creditor call with representatives of AAFAF, mediation team, and creditor advisors.
3	Batlle, Fernando	3/9/18	0.4	Participate on conference call with representatives of DevTech and Rothschild to review disaster spending curve assumptions.
25	Nilsen, Patrick	3/9/18	0.4	Revise code 50 time detail for inclusion the March fee statement.
25	Rinaldi, Scott	3/9/18	0.4	Finalize the 2018 billing rates and analysis and send to A. Frankum (ACG) for review and comment.
30	Peterson, Alexandra	3/9/18	0.4	Revise the gap closure plan tasks, ownership, timeline and budget for PREPA Finance.
30	Peterson, Alexandra	3/9/18	0.4	Correspond with M. Zaltsberg (Baker Donelson) on the gap closure plan implementation status.
30	Rinaldi, Scott	3/9/18	0.4	Review the draft document preservation message circulated by R. Cook (ACG).
30	Woloszynski, Rachel	3/9/18	0.4	Coordinate updates to OCPC intranet page with the IT department.
50	Barrett, Dennis	3/9/18	0.4	Update department of education model to incorporate comments from McKinsey.
50	Klein, Joseph	3/9/18	0.4	Prepare analysis of Hacienda non-personnel related cost savings to respond to questions from representatives from McKinsey.
50	Klein, Joseph	3/9/18	0.4	Prepare analysis of the Department of Hacienda personnel related cost savings to respond to questions from representatives from McKinsey.
3	Batlle, Fernando	3/9/18	0.3	Participate on conference call with representatives of AAFAF, Hacienda, Deloitte and McKinsey to discuss rightsizing initiatives in the revised fiscal plan.
3	Klein, Joseph	3/9/18	0.3	Review procurement savings analysis prepared by representatives from AAFAF to be included in the revised fiscal plan.
3	Klein, Joseph	3/9/18	0.3	Correspond with representatives from AAFAF regarding revisions to the fiscal measures model prepared by D. Barrett (ACG).
3	Murphy, Thomas	3/9/18	0.3	Participate on call with G. Portela (AAFAF) to describe the pension scenario analysis to be included in the revised fiscal plan.
28	Rinaldi, Scott	3/9/18	0.3	Review the creditor call log and correspondence from C. Rivera (Prime Clerk) noting an increase in call volume that appears to be related to the bar date motion and notice.
30	Peterson, Alexandra	3/9/18	0.3	Correspond with E. Garcia (Horne) regarding the gap closure plan timeline and budget for the action items assigned to PREPA risk management .
30	Woloszynski, Rachel	3/9/18	0.3	Refine OCPC procurement action review procedures based on comments proposed by O. Chavez (AAFAF).
50	Batlle, Fernando	3/9/18	0.3	Review McKinsey's recommended right sizing measures to be incorporated in the revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
50	Klein, Joseph	3/9/18	0.3	Prepare email to F. Batlle (ACG) regarding analysis of the Department of Hacienda personnel related cost savings and non-personnel related cost savings in response to questions from representatives from McKinsey.
3	Barrett, Dennis	3/9/18	0.2	Update analysis of other operating expense addressable spend per conversation with representatives of Conway Mackenzie.
3	Batlle, Fernando	3/9/18	0.2	Participate on call with G. Portela (AAFAF) to discuss professional fees projection worksheet and assumptions.
3	Klein, Joseph	3/9/18	0.2	Correspond with representatives from AAFAF regarding review of other rightsizing agencies personnel and non-personnel models.
50	Rosado, Kasey	3/10/18	1.1	Prepare for call with McKinsey and the Department of Education regarding the education model and savings reflected in the revised fiscal plan.
30	Peterson, Alexandra	3/10/18	0.4	Review the gap closure plan timeline and implementation issues for accuracy and completeness.
50	Batlle, Fernando	3/10/18	0.3	Review agreements reached on education savings on call with FOMB advisors and education secretary to be incorporated in the revised fiscal plan.
50	Batlle, Fernando	3/11/18	0.8	Prepare responses to FOMB data request related to PBA, agriculture and legislature as part of agency efficiency working group.
3	Batlle, Fernando	3/11/18	0.7	Review agency efficiency update deck and draft email update to G. Portela (AAFAF).
3	Ni, Evelyn	3/11/18	0.6	Provide comments to proposed agency efficiency savings assumptions as part of the revised fiscal plan.
50	Klein, Joseph	3/11/18	0.6	Research FY18 budget expenses for the Department of Agriculture and Department of Natural and Environmental Resources following diligence questions from representatives from McKinsey.
50	Klein, Joseph	3/11/18	0.4	Prepare email to F. Batlle (ACG) regarding response to diligence questions for the Department of Agriculture and Department of Natural and Environmental Resources from representatives from McKinsey.
30	Olund, Daniel	3/12/18	3.5	Prepare gap closure plan metric dashboard for distribution to O. Chavez (AAFAF) for the OCPC presentation during the week ending 3/16/18.
30	Olund, Daniel	3/12/18	2.2	Compile data for the gap closure plan metric dashboard for distribution to O. Chavez (AAFAF) for the OCPC presentation on 3/13/18.
30	Woloszynski, Rachel	3/12/18	1.5	Refine proposed GSA activation plan based on updates from the gap closure plan.
30	Woloszynski, Rachel	3/12/18	1.5	Prepare plan for OCPC responsibilities performed by Ankura to transition to new owners.
30	Woloszynski, Rachel	3/12/18	1.2	Prepare detailed task list of OCPC responsibilities performed by Ankura.
30	Cook, Randy	3/12/18	1.0	Review supporting data files to the Rotor Rewind contract for inclusion within the OCPC transition plan.

Code	Professional	Date	Billed Hours	Time Description
30	Cook, Randy	3/12/18	1.0	Participate on conference call with N. Catoni (AAFAF), E. Abbott (Baker Donelson), and M. Zaltsberg (Baker Donelson) regarding reimbursable of OCPC and gap closure plan costs, and related process for collecting and aggregating costs.
30	Giambalvo, Rosanne	3/12/18	1.0	Draft Weekly Status Report for R. Cook.
30	Peterson, Alexandra	3/12/18	1.0	Revise the gap closure plan to reflect the most recent status for the 82 action items.
30	Peterson, Alexandra	3/12/18	1.0	Revise the gap closure plan to reflect updates from the Deloitte procurement team.
3	Klein, Joseph	3/12/18	0.9	Revise presentation prepared for representatives from the Office of Management and Budget regarding fiscal plan measures and preparation for the FY19 budget planning process.
3	Nilsen, Patrick	3/12/18	0.9	Revise professional fees forecast for inclusion in the revised fiscal plan.
3	Nilsen, Patrick	3/12/18	0.9	Incorporate Deloitte's professional fees into the revised fiscal plan model.
30	Shahid, Waqas	3/12/18	0.9	Prepare and send written comments to A. Peterson (ACG) on the OCPC gap closure plan status update.
3	Battle, Fernando	3/12/18	0.8	Review revised education financial model reflecting capture all expenditures instead of only centrally funded expenditures.
30	Cook, Randy	3/12/18	0.8	Draft weekly OCPC executive summary and related correspondence to be discussed on the weekly OCPC call.
30	Woloszynski, Rachel	3/12/18	0.8	Prepare cover letter for OCPC executive director regarding GSA activation plan transition.
3	Battle, Fernando	3/12/18	0.7	Review professional fee payments made by Hacienda to ensure projections reflect all creditor professionals.
25	Nilsen, Patrick	3/12/18	0.7	Revise code 3 time detail for inclusion the March fee statement.
30	Cook, Randy	3/12/18	0.7	Participate on conference call with W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC staff meeting to discuss procurement action reviews and priority items.
30	Giambalvo, Rosanne	3/12/18	0.7	Participate on conference call with R. Cook (ACG), W. Shahid (ACG), R. Woloszynski (ACG), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC staff meeting to discuss procurement action reviews and priority items.
30	Peterson, Alexandra	3/12/18	0.7	Revise the gap closure plan to reflect updates to the timeline for the legal department.
30	Shahid, Waqas	3/12/18	0.7	Participate on conference call with R. Cook (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC staff meeting to discuss procurement action reviews and priority items.

Code	Professional	Date	Billed Hours	Time Description
30	Woloszynski, Rachel	3/12/18	0.7	Participate on conference call with R. Cook (ACG), W. Shahid (ACG), R. Giambalvo (ACG), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and. Santos (PMA) for OCPC staff meeting to discuss procurement action reviews and priority items.
3	Klein, Joseph	3/12/18	0.6	Prepare comments regarding changes to the 2/12/18 draft submission to the FOMB fiscal plan.
3	Nilsen, Patrick	3/12/18	0.6	Prepare and send email to F. Batlle (ACG) regarding potential double counting of professional fees between budget of Hacienda and the professional fees forecast included in the revised fiscal plan.
30	Olund, Daniel	3/12/18	0.6	Participate on telephone call with W. Shahid (ACG), M. Santos (PMA), E. Garcia (Horne) and M. Zaltsberg (Baker Donelson) to discuss streamlined review process and consistent documentation, among other corrective actions for implementation into the OCPC review process.
30	Shahid, Waqas	3/12/18	0.6	Participate on telephone call with D. Olund (ACG), M. Zaltsberg (Baker Donelson), M. Santos (PMA), E. Garcia (Horne) to discuss corrective actions for OCPC review turn backs.
50	Barrett, Dennis	3/12/18	0.6	Participate on call with representatives of OMM, Ankura, Devtech, Rothschild, Conway Mackenzie regarding the Rule 2004 requests.
50	Barrett, Dennis	3/12/18	0.6	Perform quality control on the Department of Education model for submission to McKinsey.
50	Batlle, Fernando	3/12/18	0.6	Participate on call with OMM, Ankura, Devtech, Rothschild, Conway Mackenzie regarding the Rule 2004 requests.
50	Klein, Joseph	3/12/18	0.6	Participate on call with OMM, Ankura, Devtech, Rothschild, Conway Mackenzie regarding the Rule 2004 requests.
50	Nilsen, Patrick	3/12/18	0.6	Participate on call with representatives of OMM, Ankura, Devtech, Rothschild, Conway Mackenzie regarding the Rule 2004 requests.
3	Klein, Joseph	3/12/18	0.5	Review government transformation section of the revised fiscal plan.
25	Nilsen, Patrick	3/12/18	0.5	Revise code 25 time detail for inclusion the March fee statement.
30	Giambalvo, Rosanne	3/12/18	0.5	Update docket to reflect the latest new submission item, the MD&A of Rotor Rewind.
30	Olund, Daniel	3/12/18	0.5	Extract data from PMA legal abstracts provided on 3/8/18 for incorporation into OCPC reporting dashboards.
30	Peterson, Alexandra	3/12/18	0.5	Participate on a call with O. Arroyo (PREPA) regarding the gap closure plan action items assigned to the risk management department.
30	Peterson, Alexandra	3/12/18	0.5	Participate on a call with E. Garcia (Horne) regarding the OnBase repository set up to track the gap closure plan action items and status.
3	Barrett, Dennis	3/12/18	0.4	Participate on daily telephone call with representatives from AAFAF, Rothschild, Conway Mackenzie, Devtech, and Ankura regarding the next steps to certify the revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Fernando	3/12/18	0.4	Participate on daily telephone call with representatives from AAFAF, Rothschild, Conway Mackenzie, Devtech, and Ankura regarding the next steps to certify the revised fiscal plan.
3	Klein, Joseph	3/12/18	0.4	Correspond with C. Frederique (AAFAF) regarding the FY18 budget expense categories for non-personnel spending.
3	Klein, Joseph	3/12/18	0.4	Participate on daily call with representatives from AAFAF, Rothschild, Conway Mackenzie, Devtech, and Ankura regarding the next steps to certify the revised fiscal plan.
25	Nilsen, Patrick	3/12/18	0.4	Revise code 50 time detail for inclusion the March fee statement.
30	Cook, Randy	3/12/18	0.4	Edit document preservation notice in preparation for the DHS Inspector General audit.
50	Battle, Fernando	3/12/18	0.4	Participate on conference call with J. Rapisardi (OMM) to discuss FOMB fee letter and FY18 budgeted fees.
3	Battle, Fernando	3/12/18	0.3	Participate on call with A. Toro (Bluhaus) to discuss revised version of incentive code and corrections transformation plan to be included in the revised fiscal plan.
3	Nilsen, Patrick	3/12/18	0.3	Participate on a call with B. Fernandez (AAFAF) to discuss the professional fees within the budget of Hacienda.
30	Peterson, Alexandra	3/12/18	0.3	Correspond with W. Shahid (ACG) regarding the gap closure plan action items, ownership, and budget.
30	Peterson, Alexandra	3/12/18	0.3	Correspond with O. Olund (ACG) regarding the gap closure plan updates to the reporting metrics.
30	Peterson, Alexandra	3/12/18	0.3	Correspond with A. Deliz (PREPA) regarding a meeting to discuss the gap closure plan tasks, timelines, and budget.
30	Peterson, Alexandra	3/12/18	0.3	Correspond with W. Shahid (ACG) regarding the gap closure plan timelines and budget for OCPC.
30	Giambalvo, Rosanne	3/12/18	0.2	Send correspondence to D. Zambrana (PREPA) in connection with OCPC review of 80080 and 79940 contracts.
30	Peterson, Alexandra	3/12/18	0.2	Correspond with N. Pollak (Filsinger) regarding a meeting to discuss gap closure plan timelines and budget.
30	Peterson, Alexandra	3/12/18	0.2	Correspond with Z. Morales (PREPA) regarding a meeting to discuss the gap closure plan timeline and budget.
3	Murphy, Thomas	3/13/18	3.8	Participate in meeting with representatives from the office of budget management, D. Barrett (ACG), J. York (CM), B. Biggio (CM), and A. Toro (Bluhaus) to discuss implementing the fiscal plan into the FY19 budgeting process.
3	Barrett, Dennis	3/13/18	3.1	Participate in meeting with representatives from the office of budget management, D. Barrett (ACG), J. York (CM), B. Biggio (CM), and A. Toro (Bluhaus) to discuss implementing the fiscal plan into the FY19 budgeting process (partial).
6	Crowley, William	3/13/18	2.8	Consolidate reviewed online data of properties from Public Buildings Authority and validate against three existing property lists.
25	Nilsen, Patrick	3/13/18	2.5	Consolidate and organize time detail into an Excel spreadsheet for the March fee statement.
30	Olund, Daniel	3/13/18	2.1	Revise gap closure plan metric dashboard for distribution to O. Chavez (AAFAF) for the OCPC presentation on 3/13/18.

Code	Professional	Date	Billed Hours	Time Description
30	Peterson, Alexandra	3/13/18	2.0	Revise the gap closure plan to reflect updated status of the action items assigned to the PREPA Emergency Office.
25	Nilsen, Patrick	3/13/18	1.7	Incorporate comments from T. Murphy (ACG) to code 3 time detail for inclusion within the March fee statement.
30	Peterson, Alexandra	3/13/18	1.7	Participate in a meeting with A. Deliz (PREPA) and E. Garcia (Horne) to refine the gap closure plan tasks, ownership, timelines, and budget.
3	Battle, Fernando	3/13/18	1.4	Review agency efficiency working group analysis prepared by McKinsey of estimated savings by department and underlying assumptions to be included in the revised fiscal plan.
30	Peterson, Alexandra	3/13/18	1.3	Participate on call with N. Pollak (Filsinger) regarding the IT system requirements for the IT systems contemplated by the gap closure plan.
6	Crowley, William	3/13/18	1.2	Prepare summary analysis of Public Buildings Authority properties.
25	Nilsen, Patrick	3/13/18	1.2	Prepare and send emails to representatives of Ankura regarding the input of their time and expenses for February and March.
6	Crowley, William	3/13/18	1.0	Refine summary analysis of Public Buildings Authority properties after updating for refined property type codes.
30	Peterson, Alexandra	3/13/18	0.9	Review compliance training materials in preparation of the OCPC meeting with PREPA Legal, Procurement, and Finance.
3	Klein, Joseph	3/13/18	0.8	Review Christmas bonus employee benefits included in the revised fiscal plan following correspondence received from C. Frederique (AAFAF).
6	Crowley, William	3/13/18	0.8	Review online data extract of properties from Public Buildings Authority website.
25	Nilsen, Patrick	3/13/18	0.8	Prepare and send emails to S. Nolan (ACG) regarding the reallocation of time detail for the February fee statement.
30	Cook, Randy	3/13/18	0.8	Revise the OCPC transition plan based on latest information provided by O. Chavez (AAFAF).
30	Peterson, Alexandra	3/13/18	0.8	Revise the gap closure plan to include changes proposed by A. Deliz (PREPA) for the PREPA center for emergency operations.
30	Peterson, Alexandra	3/13/18	0.8	Participate on call with A. Rodriguez (PREPA) regarding the gap closure plan tasks, timelines, and budget.
50	Battle, Fernando	3/13/18	0.8	Participate on conference call with representatives from ASSES, Milliman, and Conway to discuss Medicaid 2018 baseline assumptions and projections in preparation for call with FOMB advisors.
50	Battle, Fernando	3/13/18	0.8	Participate on conference call with representatives from McKinsey to discuss professional fee projections assumptions included in the revised fiscal plan.
50	Klein, Joseph	3/13/18	0.8	Research proprietary funds in the revised fiscal plan following diligence questions received from representatives from McKinsey.
3	Klein, Joseph	3/13/18	0.7	Prepare analysis of payroll and operational expense freeze in the revised fiscal plan as requested by C. Frederique (AAFAF).
25	Nilsen, Patrick	3/13/18	0.7	Prepare outputs to the Excel file for the February fee statement.

Code	Professional	Date	Billed Hours	Time Description
30	Cook, Randy	3/13/18	0.7	Participate on telephone call with D. Zambrana (PREPA), A. Rodriguez (PREPA), C. Harich (FEMA), J. Smith (FEMA), N. Pollak (Filsinger Energy), N. Catoni (AAFAF), W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), and M. Santos (PMA) to discuss OCPC procurement action reviews and priority items with functional leads.
30	Giambalvo, Rosanne	3/13/18	0.7	Participate on telephone call with D. Zambrana (PREPA), A. Rodriguez (PREPA), C. Harich (FEMA), J. Smith (FEMA), N. Pollak (Filsinger Energy), N. Catoni (AAFAF), R. Cook (ACG), W. Shahid (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), and M. Santos (PMA) to discuss OCPC procurement action reviews and priority items with functional leads.
30	Giambalvo, Rosanne	3/13/18	0.7	Review the OCPC docket in preparation for OCPC meeting with the legal and procurement departments.
30	Peterson, Alexandra	3/13/18	0.7	Review the gap closure plan in preparation for discussion meeting with the PREPA legal department.
30	Shahid, Waqas	3/13/18	0.7	Participate on telephone call with D. Zambrana (PREPA), A. Rodriguez (PREPA), C. Harich (FEMA), J. Smith (FEMA), N. Pollak (Filsinger Energy), N. Catoni (AAFAF), R. Cook (ACG), W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), and M. Santos (PMA) to discuss OCPC procurement action reviews and priority items with functional leads.
30	Woloszynski, Rachel	3/13/18	0.7	Participate on telephone call with D. Zambrana (PREPA), A. Rodriguez (PREPA), C. Harich (FEMA), J. Smith (FEMA), N. Pollak (Filsinger Energy), N. Catoni (AAFAF), R. Cook (ACG), W. Shahid (ACG), R. Giambalvo (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), and M. Santos (PMA) to discuss OCPC procurement action reviews and priority items with functional leads.
50	Battle, Fernando	3/13/18	0.7	Participate on conference call with FOMB advisors and representatives from ASSES, and Milliman to discuss enrollment projections and Medicaid baseline figures included in the revised fiscal plan.
30	Cook, Randy	3/13/18	0.6	Revise the government response to the DHS Inspector General audit.
3	Klein, Joseph	3/13/18	0.5	Review presentation prepared by representatives from Conway Mackenzie regarding fiscal plan measures and preparation for the FY19 budget planning process.
30	Cook, Randy	3/13/18	0.5	Participate on telephone call with E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and W. Shahid (ACG) regarding Puerto Rico disaster recover standard procurement manual development.

Code	Professional	Date	Billed Hours	Time Description
30	Shahid, Waqas	3/13/18	0.5	Participate on telephone call with E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and R. Cook (ACG) regarding Puerto Rico disaster recover standard procurement manual development.
30	Shahid, Waqas	3/13/18	0.5	Participate on telephone call with N. Catoni (AAFAF) regarding the OCPC outstanding action items.
50	Klein, Joseph	3/13/18	0.5	Prepare email to representatives from Conway Mackenzie regarding diligence questions from representatives from McKinsey on proprietary funds in the revised fiscal plan.
3	Barrett, Dennis	3/13/18	0.4	Correspond with C. Frederique (AAFAF) regarding the payroll freeze measures reconciliation to be included in the revised fiscal plan model.
3	Battle, Fernando	3/13/18	0.4	Participate on telephone call with T. Jones (CM) to discuss Medicaid baseline and enrollment projections assumptions included in the revised fiscal plan.
3	Klein, Joseph	3/13/18	0.4	Participate on telephone call with C. Frederique (AAFAF) regarding cost savings related to the uniform medical benefits act in the revised fiscal plan.
3	Ni, Evelyn	3/13/18	0.4	Provide comments to J. Klein (ACG) regarding the agency efficiency section of the revised fiscal plan.
30	Peterson, Alexandra	3/13/18	0.4	Correspond with D. Olund (ACG) regarding the OCPC gap closure plan dashboard reflecting the implementation status.
30	Woloszynski, Rachel	3/13/18	0.4	Correspond with A. Peterson (ACG) regarding follow-up actions for gap closure plan.
30	Woloszynski, Rachel	3/13/18	0.4	Prepare notes from OCPC meeting with functional leads for document retention.
3	Battle, Fernando	3/13/18	0.3	Participate on call with H. Marquez (Hacienda) to discuss billing status and tax reform deliverables for next working group call.
30	Giambalvo, Rosanne	3/13/18	0.2	Review the deliverables tracker in preparation for OCPC meeting with the legal and procurement departments.
21	Rinaldi, Scott	3/13/18	0.1	Correspond with R. Cook (ACG) regarding project workstreams and staffing.
25	Nilsen, Patrick	3/14/18	3.1	Revise expense descriptions for AAFAF engagement team members for the February fee statement.
25	Nilsen, Patrick	3/14/18	2.1	Prepare airfare and lodging expense analysis for inclusion within the February fee statement.
30	Olund, Daniel	3/14/18	2.0	Prepare metric dashboards for distribution to O. Chavez (AAFAF) for the OCPC presentation during the week ending 3/16/18.
30	Woloszynski, Rachel	3/14/18	1.8	Refine gap closure plan based on comments received from A. Peterson (ACG).
25	Nilsen, Patrick	3/14/18	1.6	Prepare expense analysis template file for use within the February fee statement process.
30	Olund, Daniel	3/14/18	1.6	Compile docket data for the metric dashboards for distribution to O. Chavez (AAFAF) for the OCPC presentation during the week ending 3/16/18.

Code	Professional	Date	Billed Hours	Time Description
30	Olund, Daniel	3/14/18	1.6	Finalize the gap closure plan dashboard for distribution to O. Chavez (AAFAF) for the OCPC presentation during the week ending 3/16/18.
30	Olund, Daniel	3/14/18	1.5	Compile OnBase data for the metric dashboards for distribution to O. Chavez (AAFAF) for the OCPC presentation during the week ending 3/16/18.
25	Nilsen, Patrick	3/14/18	1.4	Prepare and send emails to representatives of Ankura regarding their expense descriptions in the February fee statement.
30	Olund, Daniel	3/14/18	1.3	Prepare documentation for the transition of OCPC dashboards.
30	Peterson, Alexandra	3/14/18	1.2	Revise the GSA activation plan presentation for updates in the federal grant accounting system.
30	Peterson, Alexandra	3/14/18	1.1	Participate in a meeting with E. Paredes (PREPA) and L. Rios (PREPA) to refine the gap closure plan tasks, timelines, and budget.
30	Woloszynski, Rachel	3/14/18	1.0	Prepare tracker of follow up actions on the gap closure plan ahead of a meeting with A. Peterson (ACG).
50	Batlle, Fernando	3/14/18	1.0	Review the updated agency efficiency model prepared by McKinsey that was provided to AAFAF.
3	Batlle, Fernando	3/14/18	0.9	Participate on conference call with A. Toro (ACG) and V. Feliciano (ABC Consulting) to discuss EITC and snap work requirements design as part of labor and welfare reform in the revised fiscal plan.
30	Peterson, Alexandra	3/14/18	0.9	Revise the GSA activation plan for updates to the documentation management system.
30	Peterson, Alexandra	3/14/18	0.9	Participate in a meeting with M. Pomales (PREPA) to refine the gap closure plan timelines and budget for PREPA department of research and procedures.
3	Batlle, Fernando	3/14/18	0.8	Participate on conference call with representatives of McKinsey, ASSES, Milliman, and Conway to discuss Medicaid baseline in the revised fiscal plan.
30	Cook, Randy	3/14/18	0.8	Participate on telephone call with W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), M. Coit (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items.
30	Giambalvo, Rosanne	3/14/18	0.8	Participate on telephone call with R. Cook (ACG), W. Shahid (ACG), R. Woloszynski (ACG), T. Smith (Horne), M. Coit (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items.
30	Giambalvo, Rosanne	3/14/18	0.8	Prepare OCPC programmatic review deck with new and high priority OCPC matters, accomplishments, issues.
30	Peterson, Alexandra	3/14/18	0.8	Refine gap closure plan with R. Woloszynski (ACG).
30	Peterson, Alexandra	3/14/18	0.8	Review the gap closure plan reporting dashboard and provide comments to D. Olund (ACG).
30	Peterson, Alexandra	3/14/18	0.8	Correspond with M. Morales (PREPA) regarding the budget for the action items assigned to PREPA HR.

Code	Professional	Date	Billed Hours	Time Description
30	Shahid, Waqas	3/14/18	0.8	Participate on telephone call with R. Cook (ACG), W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), M. Coit (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items.
30	Woloszynski, Rachel	3/14/18	0.8	Refine gap closure plan with A. Peterson (ACG).
30	Cook, Randy	3/14/18	0.7	Prepare and send email to O. Chavez (AAFAF) regarding the OCPC analysis of reimbursable of Cobra Puerto Rico tax repayment provision.
30	Peterson, Alexandra	3/14/18	0.7	Participate in a meeting with A. Rodriguez (PREPA) to discuss the gap closure plan timelines and budget for PREPA Legal.
30	Peterson, Alexandra	3/14/18	0.6	Revise the gap closure plan to reflect updates to statuses of action item implementation.
50	Batlle, Fernando	3/14/18	0.6	Participate on telephone with O. Shah (MCK) to discuss status of working groups and open items to finish financial model.
30	Cook, Randy	3/14/18	0.5	Revise cover reports memorializing OCPC technical review of procurement actions.
30	Woloszynski, Rachel	3/14/18	0.5	Refine gap closure plan based on updates and proposed changes by HR and Procurement.
50	Batlle, Fernando	3/14/18	0.5	Participate on call with S. Pately (Milliman) to discuss Medicaid enrollment and inflation assumptions in preparation of call with McKinsey.
50	Batlle, Fernando	3/14/18	0.5	Review procurement savings range analysis to compare with McKinney assumptions incorporated in agency efficiency section of the revised fiscal plan model.
3	Barrett, Dennis	3/14/18	0.4	Correspond with F. Battle (ACG) about procurement savings ranges by expense category.
3	Batlle, Fernando	3/14/18	0.4	Revise letter to congressional leaders regarding estimated professional fees in the revised fiscal plan.
3	Batlle, Fernando	3/14/18	0.4	Participate on telephone call with J. York (CM) to discuss open items related to revenue baseline in the revised fiscal plan.
30	Peterson, Alexandra	3/14/18	0.4	Correspond with D. Olund (ACG) regarding the gap closure plan reporting dashboard requirements.
30	Peterson, Alexandra	3/14/18	0.4	Correspond with O. Colon (PREPA) regarding the gap closure plan action items assigned to PREPA Internal Audit.
2	Batlle, Fernando	3/14/18	0.3	Participate on telephone call with L. Femenias (CRRO) to discuss status of 428 agreement and potential timing of permanent work FEMA funds.
3	Batlle, Fernando	3/14/18	0.3	Participate on daily telephone call with representatives from AAFAF, Rothschild, Conway Mackenzie, Devtech, and Ankura regarding the next steps to certify the revised fiscal plan.
3	Ni, Evelyn	3/14/18	0.3	Participate on daily telephone call with representatives from AAFAF, Rothschild, Conway Mackenzie, Devtech, and Ankura regarding the next steps to certify the revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
30	Peterson, Alexandra	3/14/18	0.3	Correspond with R. Woloszynski (ACG) regarding revisions to the GSA Activation Plan presentation to O. Chavez (AAFAF) regarding the benefits of procurement through GSA and potential options for PREPA.
30	Peterson, Alexandra	3/14/18	0.3	Correspond with V. Ramirez (Horne) regarding the OCPC gap closure plan action items assigned to PREPA T&D.
3	Klein, Joseph	3/14/18	0.2	Participate on daily telephone call with representatives from AAFAF, Rothschild, Conway Mackenzie, Devtech, and Ankura regarding the next steps to certify the revised fiscal plan (partial).
25	Nilsen, Patrick	3/15/18	3.3	Perform expense analysis over PR meals for inclusion within the February fee statement.
3	Nilsen, Patrick	3/15/18	2.5	Perform analysis of Title III payments to determine the vendors to include within the professional fees forecast.
30	Olund, Daniel	3/15/18	2.3	Revise the metric dashboards for distribution to O. Chavez (AAFAF) related to the OCPC presentation during the week ending 3/16/18.
25	Nilsen, Patrick	3/15/18	2.1	Perform expense analysis over US taxis for inclusion within the February fee statement.
30	Peterson, Alexandra	3/15/18	2.1	Revise the gap closure plan timelines, budget, and statuses for action items assigned to PREPA Legal.
30	Woloszynski, Rachel	3/15/18	2.1	Revise proposed GSA Activation Plan to incorporate comments from R. Cook (ACG).
30	Woloszynski, Rachel	3/15/18	2.0	Revise proposed OCPC transition plan actions and ownership based on comments from W. Shahid (ACG).
25	Nilsen, Patrick	3/15/18	1.6	Perform expense analysis over US meals for inclusion within the February fee statement.
3	Nilsen, Patrick	3/15/18	1.5	Revise professional fees forecast based on latest update from McKinsey regarding creditor advisory fees.
30	Peterson, Alexandra	3/15/18	1.4	Revise the General Services Administration Activation Plan for PREPA procurement activities.
25	Battle, Fernando	3/15/18	1.3	Review draft January fee statement and the quarterly fee application and statement for the AAFAF engagement.
30	Cook, Randy	3/15/18	1.1	Participate on telephone call with O. Chavez (AAFAF), N. Catoni (AAFAF), W. Shahid (ACG), D. Olund (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), M. Coit (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to provide a programmatic update to OCPC Executive Director including priority reviews, accomplishments, issues, and performance metrics.
30	Giambalvo, Rosanne	3/15/18	1.1	Participate on telephone call with O. Chavez (AAFAF), N. Catoni (AAFAF), W. Shahid (ACG), R. Cook (ACG), D. Olund (ACG), R. Woloszynski (ACG), T. Smith (Horne), M. Coit (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to provide a programmatic update to OCPC Executive Director including priority reviews, accomplishments, issues, and performance metrics.

Code	Professional	Date	Billed Hours	Time Description
30	Olund, Daniel	3/15/18	1.1	Participate on telephone call with O. Chavez (AAFAF), N. Catoni (AAFAF), W. Shahid (ACG), R. Cook (ACG), D. Olund (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), M. Coit (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to provide a programmatic update to OCPC Executive Director including priority reviews, accomplishments, issues, and performance metrics.
30	Woloszynski, Rachel	3/15/18	1.1	Participate on telephone call with O. Chavez (AAFAF), N. Catoni (AAFAF), W. Shahid (ACG), R. Cook (ACG), D. Olund (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), M. Coit (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to provide a programmatic update to OCPC Executive Director including priority reviews, accomplishments, issues, and performance metrics.
30	Shahid, Waqas	3/15/18	1.0	Participate on telephone call with O. Chavez (AAFAF), N. Catoni (AAFAF), D. Olund (ACG), R. Cook (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), M. Coit (Horne), V. Ramirez (Horne), E. Garcia (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to provide a programmatic update to OCPC Executive Director including priority reviews, accomplishments, issues, and performance metrics (partial).
3	Barrett, Dennis	3/15/18	0.9	Review the working group analysis of the optimization of agencies within the Commonwealth.
3	Nilsen, Patrick	3/15/18	0.9	Participate on phone call with F. Batlle (ACG) and representatives of McKinsey regarding the latest update to the professional fees forecast.
3	Batlle, Fernando	3/15/18	0.8	Participate on telephone call with representatives of AAFAF to discuss status of labor reform and information requested by FOMB.
30	Cook, Randy	3/15/18	0.8	Participate on telephone call with W. Shahid (ACG) to discuss GSA access facilitation plan and the related procurement automation system acquisition.
30	Peterson, Alexandra	3/15/18	0.8	Revise the General Services Administration Activation Plan for PREPA procurement activities.
30	Shahid, Waqas	3/15/18	0.8	Participate on telephone call with R. Cook (ACG) to discuss GSA access facilitation plan and the related procurement automation system acquisition.
30	Cook, Randy	3/15/18	0.7	Revise cover reports memorializing OCPC technical review of MD&A Rotors Rewind, K&S, RGE, and other procurement actions.
3	Barrett, Dennis	3/15/18	0.6	Participate on call with representatives of AAFAF, Conway Mackenzie and Devtech about outstanding fiscal plan open items that need resolution.

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Fernando	3/15/18	0.6	Participate on conference call with representatives of McKinsey, Rothschild and Conway to discuss open items related to PREPA, PRASA and Commonwealth fiscal plans.
30	Olund, Daniel	3/15/18	0.6	Update OCPC reporting dashboards per feedback from programmatic review.
30	Peterson, Alexandra	3/15/18	0.6	Participate in a meeting with A. Rodriguez (PREPA) and E. Garcia (Horne) regarding the gap closure plan timelines and budget.
30	Peterson, Alexandra	3/15/18	0.6	Prepare communication to N. Pollack (Filsinger) regarding the GSA Activation Plan.
3	Battle, Fernando	3/15/18	0.5	Participate on conference call with George Laws (PRFAA) and representatives of Devtech and Rothschild to discuss status of federal funding in order to assess timing of impact on economy.
30	Giambalvo, Rosanne	3/15/18	0.5	Prepare OCPC cover report in connection with OCPC review of MD&A Palo Seco contract.
30	Giambalvo, Rosanne	3/15/18	0.5	Prepare OCPC cover report in connection with OCPC review of the Owner's Controlled Insurance Program.
30	Giambalvo, Rosanne	3/15/18	0.5	Revise the OCPC weekly programmatic review presentation following OCPC status call.
3	Battle, Fernando	3/15/18	0.4	Participate on conference call with representatives of ASSES, AAFAF and Milliman to discuss open items related to Medicaid assumptions within the revised fiscal plan.
3	Ni, Evelyn	3/15/18	0.4	Participate on daily conference call to discuss status of revised fiscal plan with AAFAF advisors team.
30	Giambalvo, Rosanne	3/15/18	0.4	Correspond with R. Woloszynski (ACG) regarding on OCPC transition tasks.
30	Peterson, Alexandra	3/15/18	0.4	Correspond with A. Deliz (PREPA) regarding the gap closure plan timelines and budget.
30	Peterson, Alexandra	3/15/18	0.4	Correspond with M. Morales (PREPA) regarding the gap closure plan budget for Action items assigned to PREPA HR.
30	Peterson, Alexandra	3/15/18	0.4	Correspond with E. Garcia (Horne) regarding the gap closure plan action items.
30	Shahid, Waqas	3/15/18	0.4	Participate on telephone call with R. Woloszynski (ACG) to discuss the transition plan for OCPC tasks.
30	Woloszynski, Rachel	3/15/18	0.4	Participate on telephone call with W. Shahid (ACG) to discuss the transition plan for OCPC tasks.
3	Battle, Fernando	3/15/18	0.3	Participate on call with A. Velazquez (ASSES) to discuss additional Medicaid funding and applicability to fiscal plan workstream.
3	Klein, Joseph	3/15/18	0.3	Review documentation prepared by B. Biggio (CM) regarding entities in the revised fiscal plan.
3	Nilsen, Patrick	3/15/18	0.3	Correspond with F. Battle (ACG) regarding the Title III payment detail.
30	Giambalvo, Rosanne	3/15/18	0.3	Revise OCPC cover report for Owner's Controlled Insurance Program.
30	Peterson, Alexandra	3/15/18	0.3	Correspond with O. Colon (PREPA) regarding the gap closure plan items assigned to Internal Audit.
30	Peterson, Alexandra	3/15/18	0.3	Revise the gap closure plan budget to reflect updated estimated budget for PREPA HR action items.

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Fernando	3/15/18	0.2	Participate on daily telephone call with representatives of AAFAF, Rothschild, Conway Mackenzie, Devtech, and Ankura regarding the next steps to certify the revised fiscal plan.
3	Klein, Joseph	3/15/18	0.2	Participate on daily telephone call with representatives of AAFAF, Rothschild, Conway Mackenzie, Devtech, and Ankura regarding the next steps to certify the revised fiscal plan.
3	Barrett, Dennis	3/16/18	3.5	Review working group agency consolidation model for inclusion in fiscal plan.
25	Nilsen, Patrick	3/16/18	3.2	Prepare Puerto Rico taxi analysis for the AAFAF engagement for inclusion in the fee statement.
3	Murphy, Thomas	3/16/18	2.7	Incorporate tax reform revisions into the revised fiscal plan model.
3	Barrett, Dennis	3/16/18	2.5	Prepare Department of Public Safety cost savings analysis for inclusion in fiscal plan.
3	Barrett, Dennis	3/16/18	2.5	Update government transformation section of the revised fiscal plan based on the updated agency optimization model.
3	Barrett, Dennis	3/16/18	2.2	Prepare comparison of working group agency consolidation model to prior version.
3	Murphy, Thomas	3/16/18	2.1	Incorporate comments from F. Battle (ACG) into the revised fiscal plan prior to circulating to AAFAF and its advisor group for comment.
3	Barrett, Dennis	3/16/18	1.9	Update other agency summaries in fiscal plan for 3/16/18 submission.
3	Murphy, Thomas	3/16/18	1.9	Review the updated agency efficiency model for accuracy and completeness to be incorporated in the revised fiscal plan.
3	Nilsen, Patrick	3/16/18	1.8	Revise the macroeconomic outlook section of the revised fiscal plan based on the latest macroeconomic model provided by E. Forrest (Devtech).
3	Nilsen, Patrick	3/16/18	1.7	Revise structural reforms section of the revised fiscal plan based on the latest government wide labor and welfare initiatives.
30	Olund, Daniel	3/16/18	1.7	Extract data from PMA legal abstracts for incorporation into OCPC reporting dashboards.
3	Murphy, Thomas	3/16/18	1.6	Update the federal disaster spend curve in the revised fiscal plan model to include an update received from FEMA.
25	Nilsen, Patrick	3/16/18	1.6	Revise code 3 time detail for inclusion within the March fee statement.
3	Nilsen, Patrick	3/16/18	1.4	Revise government transformation section of the revised fiscal plan based on the initiatives to optimize the Department of Public Safety.
25	Nilsen, Patrick	3/16/18	1.4	Prepare February daily allocation of transportation expense for AAFAF engagement members.
3	Murphy, Thomas	3/16/18	1.2	Prepare a response to a series of questions raised by O. Chavez (AAFAF) regarding the revised fiscal plan.
30	Peterson, Alexandra	3/16/18	1.2	Revise the gap closure plan for the action items assigned to PREPA Procurement.
3	Barrett, Dennis	3/16/18	1.1	Participate on call with F. Battle (ACG) to discuss the latest change in assumptions of the new government model section of revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Fernando	3/16/18	1.1	Participate on call with D. Barrett (ACG) to discuss the latest change in assumptions of the new government model section of revised fiscal plan.
3	Nilsen, Patrick	3/16/18	1.1	Update revised fiscal plan for written comments on the latest procurement savings analysis provided by O. Chavez (AAFAF).
3	Battle, Fernando	3/16/18	1.0	Review latest labor reform initiatives undertaken by the Commonwealth for inclusion in the revised fiscal plan.
30	Peterson, Alexandra	3/16/18	1.0	Revise the gap closure plan for the action items assigned to PREPA Emergency Office.
3	Battle, Fernando	3/16/18	0.8	Participate on phone call with P. Nilsen (ACG) and representatives of McKinsey regarding the inclusion of the latest version of the professional fees forecast within the revised fiscal plan.
3	Nilsen, Patrick	3/16/18	0.8	Participate on phone call with F. Battle (ACG) and representatives of McKinsey regarding the inclusion of the latest version of the professional fees forecast within the revised fiscal plan.
30	Cook, Randy	3/16/18	0.8	Prepare and send communications to representatives of AAFAF and Ankura related to compliance gap closure plan and OCPC transition plan implementation.
30	Peterson, Alexandra	3/16/18	0.8	Revise the gap closure plan to reflect the changes to the action items assigned to PREPA Finance.
25	Nilsen, Patrick	3/16/18	0.7	Prepare and send email to S. Nolan (ACG) regarding the reallocation of AAFAF time detail among engagement members.
30	Giambalvo, Rosanne	3/16/18	0.7	Prepare for OCPC Status Meeting including review and update OCPC docket and deliverables table.
30	Olund, Daniel	3/16/18	0.7	Compile dashboard transition plan documentation for the routine reporting update.
30	Peterson, Alexandra	3/16/18	0.7	Participate in a meeting with O. Colon (PREPA) to discuss the Gap Closure items assigned to PREPA Internal Audit.
30	Peterson, Alexandra	3/16/18	0.7	Participate in a meeting with J. Roque (PREPA) to discuss the gap closure plan timelines and budget for the action items assigned to PREPA finance.
30	Peterson, Alexandra	3/16/18	0.7	Participate on phone call with N. Catoni (AAFAF) to discuss the gap closure plan action items, budget, and timelines.
3	Battle, Fernando	3/16/18	0.6	Revise disaster recovery documentation within the revised fiscal plan to ensure clarity of the timing of disbursements.
3	Murphy, Thomas	3/16/18	0.6	Review procurement section of the revised fiscal plan.
30	Cook, Randy	3/16/18	0.6	Participate on daily phone call with O. Chavez (AAFAF), N. Catoni (AAFAF), R. Giambalvo (ACG), T. Smith (Horne), M. Coit (Horne), V. Ramirez (Horne), E. Garcia (Horne), and E. Abbott (Baker Donelson) to discuss the OCPC status update.
30	Giambalvo, Rosanne	3/16/18	0.6	Participate on daily phone call with O. Chavez (AAFAF), N. Catoni (AAFAF), R. Cook (ACG), T. Smith (Horne), M. Coit (Horne), V. Ramirez (Horne), E. Garcia (Horne), and E. Abbott (Baker Donelson) to discuss the OCPC status update.
30	Peterson, Alexandra	3/16/18	0.6	Participate in a meeting with A. Deliz (PREPA) to discuss the gap closure plan action items assigned to PREPA Emergency Office.

Code	Professional	Date	Billed Hours	Time Description
30	Peterson, Alexandra	3/16/18	0.6	Participate on a phone call with E. Garcia (Horne) to discuss the action item deliverables from Internal Audit.
3	Nilsen, Patrick	3/16/18	0.6	Revise projected EITC impact within the revised fiscal plan based on the latest macroeconomic assumptions.
30	Cook, Randy	3/16/18	0.5	Participate on phone call with N. Catoni (AAFAF), W. Shahid (ACG) and T. Smith (Horne) regarding transition of OCPC staffing.
30	Shahid, Waqas	3/16/18	0.5	Participate on phone call with N. Catoni (AAFAF), R. Cook (ACG) and T. Smith (Horne) regarding transition of OCPC staffing.
3	Battle, Fernando	3/16/18	0.4	Participate on telephone call with A. Velazquez (ASES) and J. York (Conway) to discuss Medicaid funding phase out and inflation factors to be used in baseline funding.
3	Nilsen, Patrick	3/16/18	0.4	Review the latest version of the professional fees forecast provided by J. Reed (McK) for inclusion in the revised fiscal plan.
30	Peterson, Alexandra	3/16/18	0.4	Correspond with D. Zambrana (PREPA) regarding the Gap Closure action items assigned to PREPA Procurement.
30	Peterson, Alexandra	3/16/18	0.4	Correspond with A. Delis (PREPA) regarding the gap closure plan action items assigned to PREPA Emergency Office.
30	Peterson, Alexandra	3/16/18	0.4	Revise the gap closure plan to reflect the changes to the action items assigned to PREPA Planning.
3	Nilsen, Patrick	3/16/18	0.3	Participate on call with E. Forrest (Devtech) to discuss the change in revenue elasticities and other macroeconomic assumptions.
21	Rinaldi, Scott	3/16/18	0.3	Review staffing plans and work streams related to the FEMA reimbursement, and correspond with L. Lopez (ACG) regarding travel to PR next week.
30	Giambalvo, Rosanne	3/16/18	0.3	Draft Cover Report for RG Engineering contract.
30	Peterson, Alexandra	3/16/18	0.3	Revise the gap closure plan to reflect updates to the action items assigned to PREPA Internal Audit.
3	Barrett, Dennis	3/16/18	0.2	Participate on daily touchpoint call with representatives of AAFAF and its advisors to discuss the certification of the fiscal plan.
3	Battle, Fernando	3/16/18	0.2	Participate on telephone call with John Rapisardi (OMM) to discuss status of revised fiscal plan certification.
3	Klein, Joseph	3/16/18	0.2	Participate on daily telephone call with representatives of AAFAF, Rothschild, Conway Mackenzie, Devtech, and Ankura regarding the next steps to certify the revised fiscal plan.
3	Ni, Evelyn	3/16/18	0.2	Participate on daily telephone call with representatives of AAFAF, Rothschild, Conway Mackenzie, Devtech, and Ankura regarding the next steps to certify the revised fiscal plan.
30	Giambalvo, Rosanne	3/16/18	0.2	Update OCPC docket to reflect new submission. Communicate results to OCPC team.

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Fernando	3/16/18	0.1	Participate on daily telephone call with representatives of AAFAF, Rothschild, Conway Mackenzie, Devtech, and Ankura regarding the next steps to certify the revised fiscal plan (partial).
3	Battle, Fernando	3/17/18	2.1	Provide comments on the latest changes to labor reform, tax reform, disaster recovery, human capital and the Marshall Plan for Talent within the revised fiscal plan.
3	Battle, Fernando	3/17/18	1.4	Review the latest changes to labor reform, tax reform, disaster recovery, human capital and the Marshall Plan for Talent within the revised fiscal plan.
3	Battle, Fernando	3/17/18	1.4	Review the analysis and comparison of the FOMB proposal versus government proposal for EITC reforms.
3	Nilsen, Patrick	3/17/18	1.4	Review revised fiscal plan presentation in preparation for the submission to the FOMB.
3	Battle, Fernando	3/17/18	0.8	Review emails from representatives of AAFAF related to labor reforms for inclusion within the revised fiscal plan.
3	Nilsen, Patrick	3/17/18	0.7	Prepare and send consolidated listings and attachments of all the revised fiscal plan models and presentations to F. Battle (ACG) for distribution to the FOMB.
3	Nilsen, Patrick	3/17/18	0.3	Correspond with T. Murphy (ACG) regarding the update to Corrections Department measures for inclusion within the revised fiscal plan.
3	Nilsen, Patrick	3/17/18	0.3	Participate on call with J. Kang (RTH) regarding the revised fiscal plan models for distribution to the FOMB.
3	Battle, Fernando	3/18/18	3.3	Prepare the latest labor, tax and workforce reform presentation for AAFAF.
3	Battle, Fernando	3/18/18	2.0	Review agency efficiency working group document for incorporation in the revised fiscal plan.
3	Battle, Fernando	3/18/18	1.5	Prepare table summarizing labor tax and workforce reforms for the review of G. Portela (AAFAF).
3	Barrett, Dennis	3/18/18	1.1	Prepare new government model implementation analysis presentation for AAFAF.
30	Peterson, Alexandra	3/18/18	1.1	Revise the gap closure plan to reflect updates from the meeting notes for Legal.
30	Peterson, Alexandra	3/18/18	1.0	Revise the Gap Closure Plan to reflect updates for the meeting notes for Internal Audit.
30	Peterson, Alexandra	3/18/18	0.9	Revise the gap closure plan to include changes proposed by A. Deliz (PREPA) for the PREPA Center for Emergency Operations.
3	Nilsen, Patrick	3/18/18	0.7	Review latest human capital initiatives for inclusion within the revised fiscal plan.
30	Peterson, Alexandra	3/18/18	0.7	Revise the Gap Closure Plan to reflect updates for meeting notes for Human Resources.
30	Peterson, Alexandra	3/18/18	0.6	Revise the gap closure plan to reflect updates from the meeting notes for risk management .
30	Peterson, Alexandra	3/18/18	0.6	Revise budget and timelines within the gap closure plan action items assigned to the Distribution and Transmission team.
3	Battle, Fernando	3/18/18	0.5	Prepare and send email with summaries and models to G. Portela (AAFAF).

Code	Professional	Date	Billed Hours	Time Description
1	Battle, Fernando	3/18/18	0.4	Participate on telephone call with J. Rapisardi (OMM) to discuss fiscal plan changes and transmittal letter.
30	Peterson, Alexandra	3/18/18	0.4	Revise budget for the gap closure plan action items assigned to Filsinger.
30	Peterson, Alexandra	3/18/18	0.3	Revise budget and timelines within the gap closure plan for action items assigned to Human Resources.
30	Peterson, Alexandra	3/18/18	0.3	Correspond with M. Zaltsberg (Baker Donelson) and E. Garcia (Horne) regarding the gap closure plan.
3	Battle, Fernando	3/19/18	3.7	Revise Government transformation section of fiscal plan to reflect new methodology and agency grouping.
3	Barrett, Dennis	3/19/18	3.0	Update new government model section of fiscal plan for inclusion in revised fiscal plan.
3	Battle, Fernando	3/19/18	2.7	Revise structural reforms section based on latest human capital reforms agreed upon by the Commonwealth.
3	Nilsen, Patrick	3/19/18	2.3	Update the macroeconomic section of the fiscal plan based on updated macroeconomic assumptions.
3	Murphy, Thomas	3/19/18	2.1	Amend the revised fiscal plan model to include the updated revenue measures and tax reform.
3	Nilsen, Patrick	3/19/18	2.1	Update structural reforms section of the revised fiscal plan based on written comments provided by F. Battle (ACG).
3	Barrett, Dennis	3/19/18	2.0	Update new government model measures savings forecast for inclusion in revised fiscal plan.
30	Olund, Daniel	3/19/18	2.0	Extract data from PMA legal abstracts provided on 3/19 for incorporation into OCPC reporting dashboards.
3	Murphy, Thomas	3/19/18	1.9	Incorporate comments from J. Rapisardi (OMM) into the revised fiscal plan.
3	Nilsen, Patrick	3/19/18	1.8	Update revised fiscal plan for written comments provided by J. Rapisardi (OMM).
3	Nilsen, Patrick	3/19/18	1.6	Consolidate expense analyses into Exhibit D in preparation of the fee application.
3	Battle, Fernando	3/19/18	1.5	Revise disaster recovery and CRRO sections of fiscal plan to reflect new information.
50	Murphy, Thomas	3/19/18	1.5	Participate on conference call with J. York (CM) and representatives of McKinsey to discuss the disaster spend curve assumptions in the revised fiscal plan model.
3	Murphy, Thomas	3/19/18	1.4	Update the financial section of the revised fiscal plan ahead of a submission to G. Portela (AAFAF) and the AAFAF advisor group.
3	Nilsen, Patrick	3/19/18	1.4	Update the revised fiscal plan for quality control purposes.
30	Olund, Daniel	3/19/18	1.4	Compile dashboard transition plan documentation for inclusion within gap closure plan.
3	Nilsen, Patrick	3/19/18	1.3	Revise code 3 time detail for inclusion within the March fee statement.
3	Nilsen, Patrick	3/19/18	1.3	Revise the disaster recovery section of the revised fiscal plan based on the latest disaster recovery assumptions.
30	Peterson, Alexandra	3/19/18	1.2	Revise the gap closure plan to reflect changes to the timeline and budget for the action items assigned to Internal Audit.
3	Barrett, Dennis	3/19/18	1.1	Review draft fiscal plan before submission to AAFAF.

Code	Professional	Date	Billed Hours	Time Description
30	Woloszynski, Rachel	3/19/18	1.1	Revise gap closure plan based on written comments provided by A. Peterson (ACG).
30	Olund, Daniel	3/19/18	1.0	Compile OnBase data for the summary and exceptions metric dashboards for distribution to O. Chavez (AAFAF).
30	Giambalvo, Rosanne	3/19/18	0.9	Update OCPC procurement action docket based on latest updates on action items.
30	Peterson, Alexandra	3/19/18	0.9	Revise the gap closure plan to reflect changes to budget and timelines for action items assigned to risk management .
30	Peterson, Alexandra	3/19/18	0.9	Revise the gap closure plan to reflect changes to the timeline and budget for the action items assigned to the Distribution and Transmission team.
30	Peterson, Alexandra	3/19/18	0.9	Revise the gap closure plan to reflect updates to the timeline for Legal.
3	Barrett, Dennis	3/19/18	0.8	Prepare analysis comparing FOMB other agency savings to government other agency savings for AAFAF.
3	Murphy, Thomas	3/19/18	0.8	Incorporate comments from F. Batlle (ACG) into the revised fiscal plan ahead of circulating to AAFAF and its advisor group for comment.
3	Barrett, Dennis	3/19/18	0.7	Update all other agencies slides for inclusion in revised fiscal plan.
3	Murphy, Thomas	3/19/18	0.7	Review updated revenue measures data prepared by Hacienda for inclusion in the revised fiscal plan model.
30	Cook, Randy	3/19/18	0.7	Participate on phone call to coordinate OCPC actions regarding transition plan, gap closure plan, technical reviews, and emergent issues.
3	Barrett, Dennis	3/19/18	0.6	Participate in meeting with C. Frederique (AAFAF) regarding the new government model implementation costs and timeline.
3	Barrett, Dennis	3/19/18	0.6	Update department of public safety slides for inclusion in revised fiscal plan.
3	Barrett, Dennis	3/19/18	0.6	Prepare reconciliation of budgeted spend to addressable spend targeted for expense savings for inclusion within the revised fiscal plan.
30	Cook, Randy	3/19/18	0.6	Participate on telephone call with O. Chavez (AAFAF), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), M. Coit (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC staff meeting to discuss procurement action reviews and priority items.
30	Giambalvo, Rosanne	3/19/18	0.6	Participate on telephone call with representatives from Horne and R. Woloszynski (ACG) to discuss OCPC responsibilities and task transition plan .
30	Olund, Daniel	3/19/18	0.6	Revise gap closure plan metric dashboard for distribution to O. Chavez (AAFAF).
30	Woloszynski, Rachel	3/19/18	0.6	Participate on telephone call with representatives from Horne and R. Giambalvo (ACG) to discuss OCPC responsibilities and task transition plan .

Code	Professional	Date	Billed Hours	Time Description
30	Woloszynski, Rachel	3/19/18	0.6	Participate on telephone call with O. Chavez (AAFAF), R. Cook (ACG), T. Smith (Horne), V. Ramirez (Horne), M. Coit (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC staff meeting to discuss procurement action reviews and priority items.
3	Battle, Fernando	3/19/18	0.5	Participate on call with J. Rapisardi (ACG) to discuss fiscal plan status update.
30	Cook, Randy	3/19/18	0.5	Prepare and send the OCPC weekly executive status update.
3	Battle, Fernando	3/19/18	0.4	Participate on call with G. Loran (ACG) to discuss congestion reduction plan at HTA and its possible impact on economic growth.
3	Nilsen, Patrick	3/19/18	0.4	Review the revised fiscal plan.
3	Nilsen, Patrick	3/19/18	0.4	Correspond with M. Labboy (DDEC) and F. Pares (Hacienda) regarding the implementation timelines of structural reforms.
30	Giambalvo, Rosanne	3/19/18	0.4	Update OCPC deliverables table based on latest updates on action items.
30	Giambalvo, Rosanne	3/19/18	0.4	Update OCPC request for proposal Tracker based on latest updates on action items.
30	Peterson, Alexandra	3/19/18	0.4	Correspond with E. Garcia (Horne) regarding the OnBase repository set up to track the gap closure plan action items and status.
30	Peterson, Alexandra	3/19/18	0.4	Correspond with R. Cook (ACG) regarding the gap closure plan action items, ownership, and budget.
30	Peterson, Alexandra	3/19/18	0.4	Correspond with O. Olund (ACG) regarding updates to the reporting metrics for the gap closure plan.
30	Shahid, Waqas	3/19/18	0.4	Revise OCPC procedures for publishing within the gap closure plan.
30	Woloszynski, Rachel	3/19/18	0.4	Revise the gap closure plan based on written comments provided by O. Colon (PREPA).
30	Woloszynski, Rachel	3/19/18	0.4	Correspond on follow-up actions and refine T&D gap closure plan with J. Sepulveda (PREPA).
3	Nilsen, Patrick	3/19/18	0.3	Correspond with A. Toro (BluHaus) regarding the structural reforms section of the presentation.
3	Nilsen, Patrick	3/19/18	0.3	Correspond with F. Battle (ACG) regarding his comments for the revised fiscal plan.
30	Peterson, Alexandra	3/19/18	0.3	Correspond with N. Pollak (Filsinger Energy) regarding a meeting to discuss gap closure plan timelines and budget.
2	Rinaldi, Scott	3/19/18	0.2	Review the payment history from AAFAF associated with Ankura monthly fee statements and forward to D. Graham (ACG) and J. Keys (ACG) to review prior to finalizing the quarterly fee application.
3	Nilsen, Patrick	3/20/18	2.3	Create analysis of federal supplemental appropriations for inclusion within the revised fiscal plan.
30	Woloszynski, Rachel	3/20/18	2.2	Revise transition plan of OCPC roles and responsibilities based on proposed changes from representatives of Horne.
30	Giambalvo, Rosanne	3/20/18	2.1	Prepare document retention file for OCPC reviews in connection with OCPC/ACG transition plan.

Code	Professional	Date	Billed Hours	Time Description
3	Barrett, Dennis	3/20/18	1.9	Revise agency consolidation implementation timeline and savings assumptions for inclusion within the revised fiscal plan.
3	Murphy, Thomas	3/20/18	1.9	Review the updated comprehensive workforce reform presentation for inclusion within the revised fiscal plan.
3	Nilsen, Patrick	3/20/18	1.8	Update revised fiscal plan based on written comments provided by F. Batlle (ACG).
3	Barrett, Dennis	3/20/18	1.7	Revise government transformation section based on latest Departments of Corrections and Public Safety initiatives.
3	Nilsen, Patrick	3/20/18	1.7	Revise fiscal measures section of the revised fiscal plan based on written comments provided by J. Rapisardi (OMM).
3	Murphy, Thomas	3/20/18	1.6	Update the revised fiscal plan model for updates to the Medicare spend, tax reform, and macroeconomic assumptions.
3	Batlle, Fernando	3/20/18	1.3	Review changes to revised fiscal plan proposed by J. Rapisardi (OMM).
3	Batlle, Fernando	3/20/18	1.3	Review updated fiscal plan prior to submission.
3	Nilsen, Patrick	3/20/18	1.3	Revise the macroeconomic section of the revised fiscal plan based on the latest macroeconomic model.
30	Peterson, Alexandra	3/20/18	1.3	Prepare presentation materials and status update for the OCPC meeting with PREPA Legal, Procurement, and Finance.
30	Peterson, Alexandra	3/20/18	1.3	Revise the gap closure plan to include changes proposed by A. Deliz (PREPA) for the PREPA Center for Emergency Operations.
30	Woloszynski, Rachel	3/20/18	1.3	Participate in a meeting with O. Colon (PREPA) to discuss Internal Audit action items for the gap closure plan.
3	Nilsen, Patrick	3/20/18	1.2	Revise disaster recovery section of the revised fiscal plan based on the latest information regarding supplemental appropriations.
30	Peterson, Alexandra	3/20/18	1.2	Revise the gap closure plan to reflect updated statuses for the action items assigned to the PREPA Internal Audit, Transmission and Distribution, and Legal.
3	Barrett, Dennis	3/20/18	1.1	Prepare analysis of agency consolidation implementation costs to be included in revised fiscal plan model.
3	Murphy, Thomas	3/20/18	1.1	Update the disaster recovery section of the revised fiscal plan for an update to the disaster spend curve.
30	Cook, Randy	3/20/18	1.1	Participate on telephone call with O. Chavez (AAFAF), T. Smith (Horne), and W. Shahid (ACG) to discuss the coordination of OCPC actions regarding amended transition plan, gap closure plan, technical reviews, and emergent issues.
30	Giambalvo, Rosanne	3/20/18	1.1	Prepare materials such as agenda and action items listing for the weekly meeting with Legal and Procurement.
30	Woloszynski, Rachel	3/20/18	1.1	Participate in a meeting with O. Colon (PREPA) to discuss T&D action items for the gap closure plan.
30	Woloszynski, Rachel	3/20/18	1.0	Participate in a meeting with F Ramos (PREPA) to discuss IT requirements for the OCPC intranet page.

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Fernando	3/20/18	0.9	Review financial model updated with latest macro assumptions.
3	Murphy, Thomas	3/20/18	0.8	Participate on conference call with J. York (CM) and R. Romeu (Devtech) to discuss updating the macro economic forecast in the revised fiscal plan.
30	Olund, Daniel	3/20/18	0.8	Revise gap closure plan metric dashboard for distribution to O. Chavez (AAFAF).
3	Barrett, Dennis	3/20/18	0.7	Participate in meeting with C. Frederique regarding the status of previously announced reorganization plans.
30	Woloszynski, Rachel	3/20/18	0.7	Prepare printed materials for OCPC status meeting with functional leads.
3	Barrett, Dennis	3/20/18	0.6	Participate in meeting with P. Soto (AAFAF), C. Frederique (AAFAF), F. Battle (ACG) and M. Gonzalez (AAFAF) regarding agency consolidation implementation costs to be included in the revised fiscal plan.
3	Battle, Fernando	3/20/18	0.6	Participate in meeting with P. Soto (AAFAF), C. Frederique (AAFAF), D. Barrett (ACG) and M. Gonzalez (AAFAF) regarding agency consolidation implementation costs to be included in the revised fiscal plan.
3	Murphy, Thomas	3/20/18	0.6	Participate on call with T. Jones (CM) to discuss outstanding items regarding the Medicaid spending assumptions in the revised fiscal plan.
30	Giambalvo, Rosanne	3/20/18	0.6	Prepare request for proposal for documents in connection with the Buy America Act analysis.
1	Battle, Fernando	3/20/18	0.5	Participate on call with J. Rapisardi (OMM) to discuss latest changes to revised fiscal plan.
3	Battle, Fernando	3/20/18	0.5	Review emails to prepare list of topics to be considered in categorical privilege log.
3	Battle, Fernando	3/20/18	0.5	Review FEMA incident complex report to determine amount of spent funds in FY18 in order to make determination of amounts to include in macro projections.
3	Battle, Fernando	3/20/18	0.5	Review summary of changes, bridge and comparison slides from February 12th version to current version.
30	Cook, Randy	3/20/18	0.5	Participate on telephone call with D. Zambrana (PREPA), L. Santa (PREPA), F. Hernandez (PREPA), K. Huertas Ocasio (FEMA), A. Svedra (FEMA), O. Chavez (AAFAF), W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss OCPC procurement action reviews and priority items with functional leads.
30	Giambalvo, Rosanne	3/20/18	0.5	Participate on telephone call with D. Zambrana (PREPA), L. Santa (PREPA), F. Hernandez (PREPA), K. Huertas Ocasio (FEMA), A. Svedra (FEMA), O. Chavez (AAFAF), R. Cook (ACG), W. Shahid (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss OCPC procurement action reviews and priority items with functional leads.

Code	Professional	Date	Billed Hours	Time Description
30	Shahid, Waqas	3/20/18	0.5	Participate on telephone call with O. Chavez (AAFAF), T. Smith (Horne), and R. Cook (ACG) to discuss the coordination of OCPC actions regarding amended transition plan, gap closure plan, technical reviews, and emergent issue (partial).
30	Shahid, Waqas	3/20/18	0.5	Participate on telephone call with D. Zambrana (PREPA), L. Santa (PREPA), F. Hernandez (PREPA), K. Huertas Ocasio (FEMA), A. Svedra (FEMA), O. Chavez (AAFAF), R. Cook (ACG), W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss OCPC procurement action reviews and priority items with functional leads.
30	Woloszynski, Rachel	3/20/18	0.5	Participate on telephone call with D. Zambrana (PREPA), L. Santa (PREPA), F. Hernandez(PREPA), K. Huertas Ocasio (FEMA), A. Svedra (FEMA), O. Chavez (AAFAF), R. Cook (ACG), W. Shahid (ACG), R. Giambalvo (ACG), T. Smith(Horne), V. Ramirez (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson),and M. Santos (PMA) to discuss OCPC procurement action reviews and priority items with functional leads.
2	Llompert, Sofia	3/20/18	0.4	Update the Commonwealth bank balance presentation to reflect PREPA's bank balances as of 2/28/18.
3	Batlle, Fernando	3/20/18	0.4	Participate on telephone call with O. Shah (McK) to discuss professional fee projection assumptions and status of open items in fiscal plan.
3	Nilsen, Patrick	3/20/18	0.4	Correspond with J. Klein (ACG) regarding the inclusion of the headcount optimization goals within the revised fiscal plan.
30	Peterson, Alexandra	3/20/18	0.4	Correspond with D. Olund (ACG) regarding the OCPC gap closure plan dashboard.
3	Nilsen, Patrick	3/20/18	0.3	Correspond with A. Pavel (OMM) regarding the categorical privilege documentation within the bankruptcy process.
3	Batlle, Fernando	3/20/18	0.2	Review email from O. Rodriguez (Hacienda) regarding open items related to preparing audited financial statements for FY15, FY16 and FY17.
3	Batlle, Fernando	3/20/18	0.2	Participate on telephone call with A. Velazquez (ASES) and J. York (Conway) to discuss PMPM inflation forecast to be used in Medicaid baseline projections.
3	Batlle, Fernando	3/20/18	0.1	Participate on call with A. Toro (Bluhaus) to discuss corrections analysis in response to McKinsey's analysis of Government's proposal.
3	Batlle, Fernando	3/20/18	0.1	Participate on call with F. Pares (Hacienda) to discuss tax reform presentation to be used by Governor and included in fiscal plan.
3	Batlle, Fernando	3/20/18	0.1	Participate on telephone call with T. Wintner (McK) to discuss Medicaid baseline and inflation factor to be used in projection.
3	Nilsen, Patrick	3/21/18	3.2	Update revised fiscal plan based on written comments provided by C. Frederique (AAFAF).

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3	Nilsen, Patrick	3/21/18	2.4	Revise professional fees forecast based on discussion with F. Batlle (ACG).
3	Murphy, Thomas	3/21/18	2.3	Prepare a list of major changes from the prior version of the revised fiscal plan to the current, which will be used by OMM to draft a transmission letter to the FOMB.
30	Olund, Daniel	3/21/18	2.1	Review PMA legal abstracts provided on 3/21/18 by R. Giambalvo (ACG) for validation purposes.
3	Murphy, Thomas	3/21/18	2.0	Review the revised fiscal plan and consolidate or eliminate slides to shorten the presentation without losing essential content.
30	Olund, Daniel	3/21/18	1.9	Compile docket data for the metric dashboards for distribution to O. Chavez (AAFAF) for the OCPC presentation during the week ending 3/23/18.
3	Murphy, Thomas	3/21/18	1.8	Review the revised fiscal plan and mark slides that have been updated for ease of review by the Governor.
3	Nilsen, Patrick	3/21/18	1.8	Revise macroeconomic section of the revised fiscal plan based on the latest macro economic model.
3	Nilsen, Patrick	3/21/18	1.8	Revise government transformation section of the revised fiscal plan based on latest written comments from F. Batlle (ACG).
30	Woloszynski, Rachel	3/21/18	1.8	Prepare outline for roles and responsibilities for OCPC task transition to representatives from Horne and Baker Donelson.
30	Olund, Daniel	3/21/18	1.7	Prepare the exceptions metric dashboards for distribution to O. Chavez (AAFAF) for the OCPC presentation during the week ending 3/23/18.
1	Murphy, Thomas	3/21/18	1.6	Prepare a subset of information from the revised fiscal plan to be sent to E. Rios (Hacienda) in preparation of a meeting with the United States Treasury Department.
3	Murphy, Thomas	3/21/18	1.5	Review revised fiscal plan model to understand the treatment of the Housing Finance Authority per the direction of J Mattei (AAFAF).
50	Murphy, Thomas	3/21/18	1.5	Participate on conference call with representatives of McKinsey, J. York (CM), J. Kang (RTH) to discuss updates to the fiscal plan model.
3	Nilsen, Patrick	3/21/18	1.2	Review latest professional fee presentation provided by FOMB.
30	Olund, Daniel	3/21/18	1.2	Finalize the gap closure plan dashboard for distribution to O. Chavez (AAFAF) for the OCPC presentation during the week ending 3/23/18.
2	Cook, Randy	3/21/18	1.1	Participate on telephone call with A. Frankum (ACG), T. Smith (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and E. Abbott (BD) to discuss coordinating PREPA collection of materials to address public utility MOU review diligence.
30	Olund, Daniel	3/21/18	1.1	Compile dashboard transition plan documentation, including sources used and steps required for regular reporting updates.
30	Woloszynski, Rachel	3/21/18	1.1	Prepare content for OCPC transition plan presentation related to 2017 accomplishments.

Code	Professional	Date	Billed Hours	Time Description
2	Frankum, Adrian	3/21/18	1.0	Participate on telephone call with R. Cook (ACG), T. Smith (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and E. Abbott (BD) to discuss coordinating PREPA collection of materials to address public utility MOU review diligence (partial).
3	Nilsen, Patrick	3/21/18	0.9	Incorporate comments from F. Batlle (ACG) to the estimate of professional fees for the Commonwealth in the revised fiscal plan.
25	Nilsen, Patrick	3/21/18	0.9	Review comments from A. Frankum (ACG) and S. Rinaldi (ACG) regarding the time and expense analyses within the fee statement.
30	Peterson, Alexandra	3/21/18	0.9	Revise the gap closure plan to reflect updates to timelines, budget, and meeting notes for the action items assigned to OCPC.
3	Nilsen, Patrick	3/21/18	0.8	Create analysis of the differences between the latest revised fiscal plan versions.
30	Cook, Randy	3/21/18	0.8	Participate on a call with N. Catoni (AAFAF), W. Shahid (ACG), A. Peterson (ACG), and T. Smith (Horne) to discuss Ankura transition out of OCPC.
30	Peterson, Alexandra	3/21/18	0.8	Participate on a call with N. Catoni (AAFAF), W. Shahid (ACG), R. Cook (ACG), and T. Smith (Horne) to discuss Ankura transition out of OCPC.
30	Peterson, Alexandra	3/21/18	0.8	Revise the gap closure plan to reflect updates to statuses of action item implementation.
30	Shahid, Waqas	3/21/18	0.8	Participate on a call with N. Catoni (AAFAF), A. Peterson (ACG), R. Cook (ACG), and T. Smith (Horne) to discuss Ankura transition out of OCPC.
30	Woloszynski, Rachel	3/21/18	0.8	Prepare content for OCPC transition plan presentation related to 2018 accomplishments.
3	Battle, Fernando	3/21/18	0.6	Revise transmittal letter for revised fiscal plan.
30	Cook, Randy	3/21/18	0.6	Participate on telephone call with R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items.
30	Cook, Randy	3/21/18	0.6	Participate on call with O. Chavez (AAFAF) regarding OCPC program management transition coordination.
30	Giambalvo, Rosanne	3/21/18	0.6	Participate on telephone call with R. Cook (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items.
30	Peterson, Alexandra	3/21/18	0.6	Participate in meeting with H. Campan (PREPA) regarding the gap closure plan action items assigned to the PREPA transmission and distribution team.
30	Peterson, Alexandra	3/21/18	0.6	Revise the GSA activation plan presentation to O. Chavez (AAFAF) as it relates to the federal grant accounting system.

Code	Professional	Date	Billed Hours	Time Description
30	Peterson, Alexandra	3/21/18	0.6	Revise the GSA activation plan presentation to O. Chavez (AAFA) as it relates to the disaster documentation management system.
30	Peterson, Alexandra	3/21/18	0.6	Review the gap closure plan reporting dashboard and provide comments to D. Olund (ACG).
30	Woloszynski, Rachel	3/21/18	0.6	Participate on telephone call with R. Cook (ACG), R. Giambalvo (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items.
30	Woloszynski, Rachel	3/21/18	0.6	Revise transition plan of OCPC roles and responsibilities based on proposed changes from representatives of Baker Donelson.
3	Battle, Fernando	3/21/18	0.5	Review initial slide selection for G. Portela (AAFAF) presentation to FOMB 3/26/18.
30	Cook, Randy	3/21/18	0.5	Prepare and send email to S. Rinaldi (ACG) regarding OCPC review of Intelligent Grant Solutions contract.
30	Giambalvo, Rosanne	3/21/18	0.5	Incorporate comments into the OCPC programmatic review presentation.
3	Battle, Fernando	3/21/18	0.4	Review public version of revised fiscal plan to ensure consistency with 2/12/18 public version.
3	Battle, Fernando	3/21/18	0.4	Participate on call with E. Rios (Hacienda) to discuss tax reform proposal and act 154 revenues.
30	Giambalvo, Rosanne	3/21/18	0.4	Participate on telephone with R. Woloszynski (ACG), E. Abbott (Baker Donelson), and M. Zaltsberg (Baker Donelson) to discuss OCPC responsibilities and task transition.
30	Peterson, Alexandra	3/21/18	0.4	Correspond with R. Woloszynski (ACG) regarding revisions to the GSA activation plan presentation regarding the benefits of procurement through GSA and potential options for PREPA.
30	Peterson, Alexandra	3/21/18	0.4	Correspond with E. Garcia (Horne) regarding the OCPC gap closure plan updates to timelines and budget.
30	Peterson, Alexandra	3/21/18	0.4	Correspond with D. Olund (ACG) regarding the gap closure plan reporting dashboard requirements.
30	Woloszynski, Rachel	3/21/18	0.4	Participate on call with R. Giambalvo (ACG), E. Abbott (Baker Donelson), and M. Zaltsberg (Baker Donelson) to discuss OCPC responsibilities and task transition.
3	Battle, Fernando	3/21/18	0.3	Review professional fees worksheet prepared by P. Nilsen (ACG).
30	Giambalvo, Rosanne	3/21/18	0.3	Correspond with E. Abbott (Baker Donelson) and M. Zaltsberg (Baker Donelson) confirming OCPC responsibilities and task transition.
30	Peterson, Alexandra	3/21/18	0.3	Correspond with R. Woloszynski (ACG) regarding the gap closure plan updates.
30	Shahid, Waqas	3/21/18	0.3	Correspond Ankura OCPC team regarding OCPC transition follow-up items and tasks.
3	Battle, Fernando	3/21/18	0.2	Participate on call with J. Rapisardi (OMM) to discuss status of fiscal plan and transmittal letter.

Code	Professional	Date	Billed Hours	Time Description
1	Battle, Fernando	3/21/18	0.1	Participate on telephone conversation with A. Toro (Bluhaus) to discuss format of presentation to FOMB on public meeting.
3	Battle, Fernando	3/21/18	0.1	Participate on call with O. Shah (MCK) to discuss status of open items on fiscal plan.
3	Battle, Fernando	3/21/18	0.1	Participate on call with R. Romeu (Devtech) to discuss labor reform impact on Gump growth.
3	Nilsen, Patrick	3/22/18	2.5	Prepare and send listing of changes between the two most recent revised fiscal plan versions.
3	Nilsen, Patrick	3/22/18	2.5	Revise new government model section of the revised fiscal plan based on updated information regarding procurement reform.
25	Nilsen, Patrick	3/22/18	2.4	Review written comments from S. Rinaldi (ACG) regarding the expense entries and related analysis.
25	Nilsen, Patrick	3/22/18	2.4	Revise Puerto Rico Transportation analysis based on written comments provided by S. Rinaldi (ACG).
30	Olund, Daniel	3/22/18	2.4	Revise the OCPC reporting dashboards per feedback from programmatic review, including average OCPC Review Time update for average review time for all OCPC reviews including PMA only docket items.
30	Woloszynski, Rachel	3/22/18	2.3	Prepare content for OCPC transition plan presentation related to 2018 accomplishments.
25	Nilsen, Patrick	3/22/18	2.2	Review and revise US taxi expense analysis for inclusion within the February fee statement.
25	Nilsen, Patrick	3/22/18	2.0	Revise PR meal analysis based on written comments provided by S. Rinaldi (ACG).
30	Olund, Daniel	3/22/18	1.8	Revise the metric dashboards for distribution to O. Chavez (AAFAF) for the OCPC presentation during the week ending 3/23/18.
30	Olund, Daniel	3/22/18	1.8	Compile dashboard transition plan documentation, including sources used and steps required for regular reporting updates.
30	Woloszynski, Rachel	3/22/18	1.5	Prepare content for OCPC transition plan presentation related to 2017 accomplishments.
3	Battle, Fernando	3/22/18	1.3	Prepare talking points for G. Portela (AAFAF) meeting with reporters.
30	Woloszynski, Rachel	3/22/18	1.3	Prepare content for OCPC transition plan presentation related to objectives and next steps.
3	Battle, Fernando	3/22/18	1.2	Participate in meeting with G. Portela (AAFAF), P. Soto (AAFAF) and M. Yassin (AAFAF) to discuss professional fees projection.
30	Peterson, Alexandra	3/22/18	1.2	Participate in a meeting with E. Garcia (Horne) regarding the gap closure plan action items.
30	Olund, Daniel	3/22/18	1.1	Participate on telephone call with C. Gardner (Horne) and S. Dear (Horne) to discuss performance metrics dashboard transition plan, relevant data sources and Tableau dashboard environment.

Code	Professional	Date	Billed Hours	Time Description
30	Cook, Randy	3/22/18	0.9	Participate on call with W. Shahid (ACG), R. Giambalvo (ACG), D. Olund (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC program status review to discuss procurement action reviews, transition coordination, and priority items.
30	Giambalvo, Rosanne	3/22/18	0.9	Participate on call with R. Cook (ACG), D. Olund (ACG), W. Shahid (ACG), T. Smith (Horne), E. Garcia (Horne), A. Cleland (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items.
30	Olund, Daniel	3/22/18	0.9	Participate on call with R. Cook (ACG), R. Giambalvo (ACG), W. Shahid (ACG), T. Smith (Horne), E. Garcia (Horne), A. Cleland (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items.
30	Shahid, Waqas	3/22/18	0.9	Participate on call with R. Cook (ACG), R. Giambalvo (ACG), D. Olund (ACG), T. Smith (Horne), E. Garcia (Horne), A. Cleland (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items.
3	Battle, Fernando	3/22/18	0.8	Participate on telephone call with R. Romeu (Devtech) to discuss labor reform.
3	Murphy, Thomas	3/22/18	0.8	Participate on call with J. Beiswenger (OMM) to discuss material changes to the fiscal plan from the prior version to assist in drafting a transmittal letter.
30	Peterson, Alexandra	3/22/18	0.8	Revise the general services administration activation plan for PREPA procurement activities.
3	Murphy, Thomas	3/22/18	0.7	Consolidate lists of major changes from the prior version of the revised fiscal plan to the current version from Rothschild and Conway.
30	Shahid, Waqas	3/22/18	0.7	Participate on transition call with T. Smith (Horne), E. Garcia (Horne), N. Catoni (AAFAF), O. Chavez (AAFAF) to discuss task handoff to Horne team.
3	Battle, Fernando	3/22/18	0.6	Review agency efficiency financial model to determine procurement savings portion by department as part of the revised fiscal plan.
30	Cook, Randy	3/22/18	0.6	Participate on call with N. Pollak (Filsinger) regarding OCPC program management transition coordination and intelligent grant solutions contract review.
30	Peterson, Alexandra	3/22/18	0.6	Coordinate on follow-up actions and refine the gap closure plan for R. Cook (ACG).
30	Peterson, Alexandra	3/22/18	0.6	Reschedule the general services administration activation plan meeting with R. Cook (ACG), N. Pollak (Filsinger), O. Chavez (AAFAF), T. Smith (Horne), and W. Shahid (ACG) to discuss the next steps for GSA procurement.

Code	Professional	Date	Billed Hours	Time Description
3	Nilsen, Patrick	3/22/18	0.4	Correspond with T. Murphy (ACG) regarding summary of changes between the certified fiscal plan and the revised fiscal plan.
30	Peterson, Alexandra	3/22/18	0.4	Revise the gap closure plan timelines, budget, and statuses for action items assigned to PREPA Internal Audit.
1	Batlle, Fernando	3/22/18	0.3	Review technical comments submitted for GAO report on Puerto Rican debt.
3	Batlle, Fernando	3/22/18	0.3	Review Freyre revenue forecast report to compare with current forecasting methodology to be incorporated in the revised fiscal plan.
3	Nilsen, Patrick	3/22/18	0.3	Correspond with O. Shah (McK) regarding FOMB professional fee assumptions.
3	Nilsen, Patrick	3/22/18	0.3	Prepare and send revised fiscal plan presentation to F. Batlle (ACG).
14	Samuels, Melanie	3/22/18	0.3	Participate on conference call with S. Rinaldi (ACG), and D. Perez (ONM) to discuss questions regarding the organization chart submission as apart of the Title III case.
15	Rinaldi, Scott	3/22/18	0.3	Participate on conference call with M. Samuels (ACG), and D. Perez (OMM) to discuss questions regarding the organization chart submission as apart of the Title III case.
30	Cook, Randy	3/22/18	0.3	Participate on call with T. Smith (Horne), M. Santos (PMA) and others to coordinate OCPC actions regarding amended transition plan, gap closure plan, technical reviews, and emergent issues.
30	Peterson, Alexandra	3/22/18	0.3	Revise the gap closure plan timelines and budget for the action items assigned to PREPA human resources.
3	Batlle, Fernando	3/22/18	0.2	Participate on daily conference call with AAFAF and advisors to provide fiscal plan update.
15	Rinaldi, Scott	3/22/18	0.2	Research questions related to the organization chart to be submitted to the court in preparation for call with D. Perez (OMM) regarding the same.
3	Murphy, Thomas	3/23/18	2.7	Review revised fiscal plan presentation for consistency and accuracy ahead of public dissemination.
3	Nilsen, Patrick	3/23/18	2.3	Revise the government transformation section of the fiscal plan presentation based on written comments from F. Batlle (ACG).
3	Nilsen, Patrick	3/23/18	2.1	Revise the professional fees estimate based on latest information provided by M. Yassin (AAFAF) and G. Portela (AAFAF).
3	Murphy, Thomas	3/23/18	2.0	Review G. Portela (AAFAF) revised fiscal plan talking points that were drafted by OMM for accuracy and completeness.
25	Nilsen, Patrick	3/23/18	1.9	Review ad revise Lodging and airfare expense analyses for inclusion within the February fee statement.
30	Woloszynski, Rachel	3/23/18	1.7	Prepare content for OCPC transition plan presentation related to objectives and next steps.
3	Murphy, Thomas	3/23/18	1.6	Incorporate comments from G. Portela (ACG) into the revised fiscal plan ahead of creating a version for public dissemination.

Code	Professional	Date	Billed Hours	Time Description
3	Nilsen, Patrick	3/23/18	1.6	Revise the professional fees estimate based on the latest information from McKinsey and the FOMB.
3	Battle, Fernando	3/23/18	1.5	Prepare revised version of fiscal plan for publication.
3	Nilsen, Patrick	3/23/18	1.5	Revise the financial projections section of the fiscal plan presentation for updates within the latest fiscal plan model due to Medicaid funding assumptions.
3	Battle, Fernando	3/23/18	1.4	Review and incorporate comments into the first draft of script for FOMB presentation.
30	Cook, Randy	3/23/18	1.4	Participate on phone call with O. Chavez (AAFAF), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to coordinate OCPC actions regarding amended transition plan, and technical reviews (Puma, public utility MOUs, and IGS).
3	Nilsen, Patrick	3/23/18	1.1	Review revised fiscal plan presentation to determine which slides will be publicly released.
25	Nilsen, Patrick	3/23/18	1.1	Consolidate time into Exhibit D for inclusion within the February fee statement.
3	Nilsen, Patrick	3/23/18	1.0	Review FY18 Title III payments to create a FY18 forecast for professional fees.
25	Nilsen, Patrick	3/23/18	1.0	Review Exhibit D prior to submission to S. Rinaldi (ACG).
30	Peterson, Alexandra	3/23/18	0.9	Revise the gap closure plan meeting notes for the action items assigned to PREPA Finance.
30	Peterson, Alexandra	3/23/18	0.9	Revise the gap closure plan to reflect updates to the action items assigned to PREPA internal audit.
3	Battle, Fernando	3/23/18	0.8	Participate in meeting with AAFAF senior management to review professional fees projection.
3	Battle, Fernando	3/23/18	0.8	Participate on telephone call with G. Portela (AAFAF) to discuss talking points related to fiscal plan press conference with Governor.
30	Peterson, Alexandra	3/23/18	0.8	Correspond with N. Catoni (AAFA) regarding the gap closure plan.
3	Barrett, Dennis	3/23/18	0.7	Update new government model slides to reflect new methodology for savings targets.
3	Nilsen, Patrick	3/23/18	0.7	Participate in a discussion with M. Yassin (AAFAF) and G. Portela (AAFAF) regarding the latest professional fees estimate.
30	Peterson, Alexandra	3/23/18	0.7	Correspond with T. Smith (Horne) and A. Cleland (Horne) regarding the gap closure plan.
3	Nilsen, Patrick	3/23/18	0.6	Create public version of the fiscal plan presentation based on prior review of the presentation.
3	Nilsen, Patrick	3/23/18	0.6	Participate in a discussion with J. Kang (RTH) regarding the update of the fiscal plan model due to updated Medicaid funding assumptions.
30	Cook, Randy	3/23/18	0.6	Participate on telephone call with R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), E. Garcia (Horne), A. Cleland (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items.

Code	Professional	Date	Billed Hours	Time Description
30	Giambalvo, Rosanne	3/23/18	0.6	Participate on telephone call with R. Cook (ACG), R. Woloszynski (ACG), T. Smith (Horne), E. Garcia (Horne), A. Cleland (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items.
30	Peterson, Alexandra	3/23/18	0.6	Revise the general services administration activation plan for PREPA procurement.
30	Peterson, Alexandra	3/23/18	0.6	Revise the gap closure plan timelines, budget, and statuses for the action items assigned to PREPA emergency office.
30	Woloszynski, Rachel	3/23/18	0.6	Participate on telephone call with R. Cook (ACG), R. Giambalvo (ACG), T. Smith (Horne), E. Garcia (Horne), A. Cleland (Horne), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items.
50	Murphy, Thomas	3/23/18	0.5	Provide update on remaining creditor questions to B. Meisel (RTH) ahead of the bi-weekly creditor meeting.
1	Battle, Fernando	3/23/18	0.4	Correspond with T. Murphy (ACG) to review talking points and update deck with labor reform changes.
3	Barrett, Dennis	3/23/18	0.4	Participate in AAFAF advisor update call with Ankura, Conway Mackenzie, Rothschild, O'Melveny and Bluhaus.
3	Battle, Fernando	3/23/18	0.4	Participate in AAFAF advisor update call with Ankura, Conway Mackenzie, Rothschild, O'Melveny and Bluhaus.
3	Battle, Fernando	3/23/18	0.4	Review impact of labor reform on long term economic growth and Government revenues.
3	Battle, Fernando	3/23/18	0.4	Participate on telephone call with R. Romeu (Devtech) to discuss macroeconomic forecast and impact of structural reforms.
3	Nilsen, Patrick	3/23/18	0.4	Participate in a discussion with AAFAF's advisors regarding the latest fiscal plan updates.
30	Cook, Randy	3/23/18	0.4	Participate on call with N. Pollak (Filsinger) regarding OCPC program management transition coordination and technical reviews.
30	Peterson, Alexandra	3/23/18	0.4	Coordinate on follow-up actions and refine gap closure plan with R. Woloszynski (ACG).
30	Peterson, Alexandra	3/23/18	0.4	Correspond with R. Cook (ACG) regarding the General Services Administration activation plan for PREPA procurement.
30	Woloszynski, Rachel	3/23/18	0.4	Coordinate on follow-up actions and refine gap closure plan with A. Peterson (ACG).
3	Battle, Fernando	3/23/18	0.3	Participate on conference call with Mediation working group and representatives of AAFAF.
3	Nilsen, Patrick	3/23/18	0.3	Participate in discussion with J. York (Conway) regarding the update of the fiscal plan model due to updated Medicaid funding assumptions.
3	Nilsen, Patrick	3/23/18	0.3	Correspond with E. Forrest (Devtech) regarding the creation of a macro model without labor reform assumptions.

Code	Professional	Date	Billed Hours	Time Description
30	Shahid, Waqas	3/23/18	0.3	Review OCPC transition slide-deck from R. Woloszynski (ACG).
3	Battle, Fernando	3/24/18	2.7	Review and edit labor reform options package deck for potential inclusion in the revised fiscal plan.
30	Cook, Randy	3/24/18	0.7	Revise OCPC technical review reports for Puma and IGS contracts.
25	Nilsen, Patrick	3/24/18	0.6	Review the expense analysis and Exhibit D prior to release to S. Rinaldi (ACG).
3	Battle, Fernando	3/24/18	0.5	Review tax reform due diligence memo from Hacienda to be included in the revised fiscal plan.
3	Battle, Fernando	3/24/18	0.5	Participate on telephone call with A. Toro (BluHaus) to discuss labor reform presentation and the development of options matrix.
3	Battle, Fernando	3/24/18	0.4	Participate on call with F. Pares (Hacienda) to discuss the payfor and rum tax initiatives included in the revised fiscal plan.
3	Nilsen, Patrick	3/24/18	0.4	Correspond with T. Murphy (ACG) regarding the inclusion of professional fees estimate within the fiscal plan model.
30	Cook, Randy	3/24/18	0.4	Prepare and send email with the OCPC weekly executive status update.
25	Nilsen, Patrick	3/24/18	0.3	Prepare and send Exhibit D of the revised fiscal plan presentation to S. Rinaldi (ACG).
3	Battle, Fernando	3/24/18	0.2	Participate on call with J. Kang (RTH) to discuss the DSA model.
27	Rinaldi, Scott	3/25/18	2.5	Perform research and download certain executory contracts from the OMB online website and forward to F. Battle (ACG), as requested by M. Yasin (AAFAF).
3	Battle, Fernando	3/25/18	2.2	Review tax rum legal memos and prepare briefing for discussion with DDEC, AAFAF and Hacienda to be incorporated in the revised fiscal plan.
25	Nilsen, Patrick	3/25/18	0.9	Revise code 3 time detail for inclusion within the March fee statement.
25	Nilsen, Patrick	3/25/18	0.6	Revise code 50 time detail for inclusion within the March fee statement.
30	Giambalvo, Rosanne	3/26/18	1.6	Review OCPC document depository in connection with transitioning OCPC roles and responsibilities to Baker Donelson, Horne and PMA.
20	Murphy, Thomas	3/26/18	1.3	Review historical emails and correspondences to prepare a categorical privilege log of work done from the certified fiscal plan to present at the direction of O'Melveny.
30	Peterson, Alexandra	3/26/18	1.1	Prepare transition documents for Horne as part of the Ankura transition out of OCPC.
30	Woloszynski, Rachel	3/26/18	1.1	Prepare communication for publication of revised version of OCPC procedure for procurement action review.
30	Cook, Randy	3/26/18	1.0	Perform OCPC technical review cover reports for IGS and Puma contracts.
3	Barrett, Dennis	3/26/18	0.8	Review new government model section of revised fiscal plan to incorporate changes in the next version.

Code	Professional	Date	Billed Hours	Time Description
30	Cook, Randy	3/26/18	0.8	Participate on telephone call with O. Chavez (AAFAF), W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), A. Cleland (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC staff meeting to discuss procurement action reviews and priority items.
30	Giambalvo, Rosanne	3/26/18	0.8	Participate on telephone call with O. Chavez (AAFAF), R. Cook (ACG), W. Shahid (ACG), R. Woloszynski (ACG), T. Smith (Horne), A. Cleland (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC staff meeting to discuss procurement action reviews and priority items.
30	Shahid, Waqas	3/26/18	0.8	Participate on telephone call with O. Chavez (AAFAF), R. Cook (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), A. Cleland (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC staff meeting to discuss procurement action reviews and priority items.
30	Woloszynski, Rachel	3/26/18	0.8	Participate on telephone call with O. Chavez (AAFAF), R. Cook (ACG), W. Shahid (ACG), R. Giambalvo (ACG), T. Smith (Horne), A. Cleland (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC staff meeting to discuss procurement action reviews and priority items.
20	Barrett, Dennis	3/26/18	0.7	Review historical emails and correspondences to prepare a categorical privilege log of work done from the certified fiscal plan to present at the direction of O'Melveny.
3	Barrett, Dennis	3/26/18	0.6	Participate on call with representatives from Ankura, Conway Mackenzie, Bluhaus, Rothschild and DevTech about fiscal plan status update.
30	Peterson, Alexandra	3/26/18	0.6	Review gap closure plan in preparation for the weekly OCPC staff meeting.
30	Shahid, Waqas	3/26/18	0.5	Participate on telephone call with A. Rodriguez (PREPA), N. Pollak (Filsinger Energy), C. Balken (Filsinger Energy), O. Chavez (AAFAF), W. Shahid (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), and E. Abbott (Baker Donelson) to discuss next steps and requirements for OCPC review of requests for proposals.
30	Woloszynski, Rachel	3/26/18	0.5	Participate on telephone call with A. Rodriguez (PREPA), N. Pollak (Filsinger Energy), C. Balken (Filsinger Energy), O. Chavez (AAFAF), W. Shahid (ACG), T. Smith (Horne), V. Ramirez (Horne), and E. Abbott (Baker Donelson) to discuss next steps and requirements for OCPC review of requests for proposals.
30	Woloszynski, Rachel	3/26/18	0.4	Correspond with A. Peterson (ACG), E. Garcia (Horne), and M. Coit (Horne) regarding the OCPC gap disclosure plan document depository.

Code	Professional	Date	Billed Hours	Time Description
50	Cook, Randy	3/26/18	0.4	Participate on telephone call with N. Pollak (Filsinger Energy), C. Balken (Filsinger Energy), N. Catoni (AAFAF), R. Cook (ACG), W. Shahid (ACG), A. Peterson (ACG), R. Woloszynski (ACG), E. Garcia (Horne) to discuss transition of GSA activation plan.
50	Peterson, Alexandra	3/26/18	0.4	Participate on telephone call with N. Pollak (Filsinger Energy), C. Balken (Filsinger Energy), N. Catoni (AAFAF), R. Cook (ACG), W. Shahid (ACG), R. Woloszynski (ACG), E. Garcia (Horne) to discuss transition of GSA activation plan.
50	Shahid, Waqas	3/26/18	0.4	Participate on telephone call with N. Pollak (Filsinger Energy), C. Balken (Filsinger Energy), N. Catoni (AAFAF), R. Cook (ACG), W. Shahid (ACG), A. Peterson (ACG), R. Woloszynski (ACG), E. Garcia (Horne) to discuss transition of GSA activation plan.
3	Battle, Fernando	3/26/18	0.3	Participate on call with O. Shah (MCK) to discuss fiscal plan status and next steps.
3	Battle, Fernando	3/26/18	0.3	Participate on call with R. Romeu (Devtech) to discuss labor reform options and impact on GNP growth in the revised fiscal plan.
3	Battle, Fernando	3/26/18	0.3	Review fiscal plan model to tie rum tax revenues in plan with incentive code analysis.
27	Rinaldi, Scott	3/26/18	0.3	Correspond with L. Lopez (ACG) and S. O'Malley (ACG) regarding the executory contracts download and related analysis to be prepared associated with the decision to assume or reject each.
30	Giambalvo, Rosanne	3/26/18	0.3	Prepare and send email to Horne representatives confirming transition of specific OCPC roles and responsibilities.
30	Peterson, Alexandra	3/26/18	0.3	Participate in a meeting with N. Pollak (Filsinger) to discuss the transition out of OCPC.
30	Shahid, Waqas	3/26/18	0.3	Discuss OCPC review post-award process with N. Pollack (Filsinger); set up OCPC meeting to discuss the same.
2	Llompert, Sofia	3/26/18	0.2	Update bank balance slide requested by AAFAF to reflect PREPA's bank balances as of 2/28/18.
3	Battle, Fernando	3/26/18	0.2	Participate on telephone call with A. Toro (BluHaus) to review labor reform options and incentive code reductions included in the revised fiscal plan.
50	Peterson, Alexandra	3/26/18	0.2	Correspond with N. Catoni (AAFAF) regarding the GSA activation call.
50	Peterson, Alexandra	3/26/18	0.2	Correspond with R. Cook (ACG) and W. Shahid (ACG) regarding the GSA activation call.
50	Murphy, Thomas	3/27/18	2.2	Prepare a status report to track progress made in addressing the FOMB notice of violations letter.
3	Battle, Fernando	3/27/18	1.7	Participate on call with J. Rapisardi (OMM) to review and analyze FOMB notice of violation and draft response to each of the items raised in the notice.
3	Battle, Fernando	3/27/18	1.3	Analyze FOMB notice of violation and prepare action plan to incorporate in fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
20	Barrett, Dennis	3/27/18	0.9	Review draft categorical privilege log prepared by O'Melveny.
30	Cook, Randy	3/27/18	0.9	Participate on telephone call with D. Zambrana (PREPA), L. Santa (PREPA), F. Hernandez (PREPA), K. Huertas Ocasio (FEMA), A. Sedro (FEMA), O. Chavez (AAFAF), W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), V. Ramirez (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss OCPC procurement action reviews.
30	Giambalvo, Rosanne	3/27/18	0.9	Participate on telephone call with A. Rodriguez (PREPA), F. Hernandez (PREPA), D. Zambrana (PREPA), E. Diaz (PREPA), C. Harich (FEMA), O. Chavez (AAFAF), N. Catoni (AAFAF), N. Pollak (Filsinger Energy), C. Balken (Filsinger Energy), W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), M. Santos (PMA), and to discuss OCPC procurement action reviews.
30	Shahid, Waqas	3/27/18	0.9	Participate on telephone call with A. Rodriguez (PREPA), F. Hernandez (PREPA), D. Zambrana (PREPA), E. Diaz (PREPA), C. Harich (FEMA), O. Chavez (AAFAF), N. Catoni (AAFAF), N. Pollak (Filsinger Energy), C. Balken (Filsinger Energy), R. Giambalvo (ACG), R. Woloszynski (ACG), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss OCPC procurement action reviews.
30	Woloszynski, Rachel	3/27/18	0.9	Participate on telephone call with A. Rodriguez (PREPA), F. Hernandez (PREPA), D. Zambrana (PREPA), E. Diaz (PREPA), C. Harich (FEMA), O. Chavez (AAFAF), N. Catoni (AAFAF), N. Pollak (Filsinger Energy), C. Balken (Filsinger Energy), W. Shahid (ACG), R. Giambalvo (ACG), E. Abbott (Baker Donelson), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) to discuss OCPC procurement action reviews.
30	Woloszynski, Rachel	3/27/18	0.8	Refine OCPC transition plan to reflect proposed changes by T. Smith (Horne) and N. Catoni (AAFAF).
30	Woloszynski, Rachel	3/27/18	0.7	Participate in meeting with T. Smith (Horne) to support the transition of OCPC roles and responsibilities.
3	Battle, Fernando	3/27/18	0.6	Prepare table of facts and figures related to Act 180 (Rum tax) and review other materials related to rum tax history.
3	Battle, Fernando	3/27/18	0.6	Participate on call with O. Shah (MCK) to discuss status of fiscal plan and liquidity forecast.
30	Peterson, Alexandra	3/27/18	0.6	Participate on telephone call with N. Catoni (AAFAF), W. Shahid (ACG), A. Peterson (ACG), R. Woloszynski (ACG), T. Smith (Horne), A. Cleland (Horne), and E. Garcia (Horne) to transition gap closure plan roles and responsibilities.
30	Shahid, Waqas	3/27/18	0.6	Participate on telephone call with N. Catoni (AAFAF), W. Shahid (ACG), A. Peterson (ACG), R. Woloszynski (ACG), T. Smith (Horne), A. Cleland (Horne), and E. Garcia (Horne) to transition gap closure plan roles and responsibilities.

Code	Professional	Date	Billed Hours	Time Description
30	Woloszynski, Rachel	3/27/18	0.6	Participate on telephone call with N. Catoni (AAFAF), W. Shahid (ACG), A. Peterson (ACG), T. Smith (Horne), A. Cleland (Horne), and E. Garcia (Horne) to transition gap closure plan roles and responsibilities.
50	Barrett, Dennis	3/27/18	0.6	Participate on call with representatives from McKinsey regarding agency efficiency savings assumptions.
3	Barrett, Dennis	3/27/18	0.4	Participate on call with representatives from Ankura, Conway Mackenzie, Bluhaus, Rothschild and DevTech about financial model changes.
2	Battle, Fernando	3/27/18	0.3	Participate in conference call with A. Mendez (AAFAF) and J. York (CM) to discuss liquidity forecast and potential inclusion on fiscal plan.
30	Peterson, Alexandra	3/27/18	0.3	Prepare an email to memorialize the gap closure plan hand-off discussion and transfer of roles and responsibilities.
30	Olund, Daniel	3/28/18	3.4	Prepare dashboard transition plan documentation for sources files used and documentation memo outlining steps required for regular reporting updates.
3	Murphy, Thomas	3/28/18	2.5	Prepare a summary of disaster recovery funding assumed in the various versions of the fiscal plan to be distributed to F. Battle (ACG).
50	Nilsen, Patrick	3/28/18	2.4	Update the FOMB notice of violation tracker based on responses from DevTech, Ankura, and Rothschild.
50	Murphy, Thomas	3/28/18	2.0	Consolidate comments received by AAFAF advisors on the outstanding FOMB notice of violations items.
30	Woloszynski, Rachel	3/28/18	1.9	Develop OCPC document repository in preparation of transition.
30	Woloszynski, Rachel	3/28/18	1.7	Refine OCPC transition plan to reflect proposed changes by W. Shahid (ACG).
50	Battle, Fernando	3/28/18	1.7	Review and edit first draft of FOMB notice of violation tracker.
50	Murphy, Thomas	3/28/18	1.7	Review FOMB version of the revised fiscal plan to incorporate ideas into the governments revised fiscal plan.
30	Olund, Daniel	3/28/18	1.3	Compile repository of all PMA legal abstracts received over time for transition to M. Stewart (Horne).
3	Nilsen, Patrick	3/28/18	1.2	Prepare a task allocation for the latest FOMB notice of violation.
50	Battle, Fernando	3/28/18	1.2	Analyze output from financial model run incorporating recommendations from FOMB notice of violation and prepare explanation of main changes.
50	Murphy, Thomas	3/28/18	1.2	Update status tracker of the FOMB notice of violations letter to be shared with G. Portela (AAFAF).
50	Battle, Fernando	3/28/18	1.0	Review all items in FOMB notice of violation, categorize and add explanation to each item.
20	Battle, Fernando	3/28/18	0.8	Revise categorical privilege log at the request of O'Melveny.
27	López, Luis	3/28/18	0.8	Prepare folder by sourcing contracts requested by C. Yamin (AAFAF) from the Comptroller's database.

Code	Professional	Date	Billed Hours	Time Description
30	Cook, Randy	3/28/18	0.8	Participate on telephone call with W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), A. Cleland (Horne), E. Abbott (Baker Donelson), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC staff meeting to discuss procurement action reviews and priority items.
50	Battle, Fernando	3/28/18	0.8	Review and edit letter response from Governor to FOMB notice of violation.
50	Battle, Fernando	3/28/18	0.8	Participate on telephone conversation with G. Portela (AAFAF) to review FOMB violation tracker.
3	Battle, Fernando	3/28/18	0.7	Participate on daily call with AAFAF and advisors to discuss FOMB letter and assign responsibilities to develop responses.
3	Nilsen, Patrick	3/28/18	0.7	Participate on call Fiscal Plan Update call with representatives of AAFAF, Rothschild, Conway McKenzie and BluHaus to discuss the FOMB notice of violation.
50	Barrett, Dennis	3/28/18	0.7	Participate on call with representatives from Ankura, Conway Mackenzie, Bluhaus, Rothschild and DevTech about FOMB draft letter in response to the revised fiscal plan.
50	Barrett, Dennis	3/28/18	0.7	Prepare responses to FOMB non-compliance letter regarding new government model matters.
50	Barrett, Dennis	3/28/18	0.7	Update new government model financial projection for items in FOMB notice of violation letter that the government agrees with.
50	Battle, Fernando	3/28/18	0.7	Analyze disaster recovery spend curve and estimate impact if FOMB recommendations are incorporated in the revised fiscal plan.
3	Barrett, Dennis	3/28/18	0.6	Participate on call Fiscal Plan Update call with representatives of AAFAF, Rothschild, Conway McKenzie and BluHaus to discuss the FOMB notice of violation.
3	Ni, Evelyn	3/28/18	0.6	Participate in daily status update meeting with AAFAF advisors (partial).
30	Peterson, Alexandra	3/28/18	0.6	Prepare and send email regarding the FEMA training materials packet to E. Garcia (PREPA).
50	Barrett, Dennis	3/28/18	0.6	Participate on call with representatives from McKinsey regarding agency efficiency savings assumptions.
3	Battle, Fernando	3/28/18	0.4	Participate on call Fiscal Plan Update call with representatives of AAFAF, Rothschild, Conway McKenzie and BluHaus to discuss the FOMB notice of violation.
30	Peterson, Alexandra	3/28/18	0.4	Correspond with U. Garcia (Horne) regarding the training conducted by Baker Donelson on government compliance with FEMA grant and contracting requirements.
50	Barrett, Dennis	3/28/18	0.4	Participate on call with M. Gonzalez about response to FOMB letter of non-compliance.
50	Battle, Fernando	3/28/18	0.4	Participate on call with N. Mitchell (Greenberg) to discuss notice of violation letter for PREPA and its impact to the Commonwealth.

Code	Professional	Date	Billed Hours	Time Description
30	Giambalvo, Rosanne	3/28/18	0.3	Participate on telephone call with W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), A. Cleland (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items (partial).
30	Peterson, Alexandra	3/28/18	0.3	Review the FEMA training materials for accuracy and completeness ahead of distribution.
30	Shahid, Waqas	3/28/18	0.3	Participate on telephone call with W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), A. Cleland (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items (partial).
30	Woloszynski, Rachel	3/28/18	0.3	Participate on telephone call with W. Shahid (ACG), R. Giambalvo (ACG), R. Woloszynski (ACG), T. Smith (Horne), A. Cleland (Horne), E. Garcia (Horne), M. Zaltsberg (Baker Donelson), and M. Santos (PMA) for OCPC status meeting to discuss procurement action reviews and priority items (partial).
50	Barrett, Dennis	3/28/18	0.3	Review comparison of financial model output including FOMB assumptions as compared to Government assumptions.
50	Battle, Fernando	3/28/18	0.1	Review FOMB violation letter tracker and comments to response from Governor.
30	Olund, Daniel	3/29/18	2.8	Compile dashboard transition plan documentation, including sources files used and documentation memo outlining steps required for regular reporting updates.
30	Olund, Daniel	3/29/18	2.6	Participate on telephone call with M. Stewart (Horne), C. Hood (Horne), C. Gardner (Horne) and S. Dear (Horne) to conduct demo of the OCPC Reporting Metrics Dashboards, relevant data sources, the Tableau environment and answer questions related to transition documentation.
30	Olund, Daniel	3/29/18	2.2	Compile docket data for the metric dashboards for distribution to O. Chavez (AAFAF) for the OCPC presentation during the week ending 3/30/18.
30	Olund, Daniel	3/29/18	1.9	Prepare exceptions metric dashboards for distribution to O. Chavez (AAFAF) for the OCPC presentation during the week ending 3/30/18.
3	Nilsen, Patrick	3/29/18	1.8	Update revised fiscal plan based on the latest procurement update by O. Chavez (AAFAF).
30	Woloszynski, Rachel	3/29/18	1.4	Review and refine OCPC transition plan to reflect proposed changes by R. Cook (ACG) and D. Olund (ACG).
50	Murphy, Thomas	3/29/18	1.4	Consolidate comments received by AAFAF advisors on the outstanding FOMB notice of violations items.
3	Battle, Fernando	3/29/18	1.2	Participate in meeting with J. Gavin (Citi) to discuss various topics including professional fees, plan of adjustment strategy.
3	Battle, Fernando	3/29/18	1.1	Participate on conference call with A. Mendez (AAFAF) and O. Shah (MCK) to discuss cash position and next steps in identifying restricted/unrestricted cash to be included in the revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
30	Olund, Daniel	3/29/18	1.1	Review PMA legal abstracts provided on 3/29/18 by V. Ramirez (Horne) for validation and update reporting dashboards.
30	Olund, Daniel	3/29/18	0.9	Finalize the gap closure plan dashboard for distribution to O. Chavez (AAFAF) for the OCPC presentation during the week ending 3/30/18.
50	Murphy, Thomas	3/29/18	0.9	Participate on conference call with representatives of McKinsey, Conway, and Rothschild on the disaster recovery spending curve included in the revised fiscal plan.
30	Cook, Randy	3/29/18	0.7	Participate on phone call with O. Chavez (AAFAF) to coordinate technical reviews and transition implementation.
3	Nilsen, Patrick	3/29/18	0.6	Participate on conference call with representatives of McKinsey, Conway, and Rothschild on the disaster recovery spending curve included in the revised fiscal plan (partial).
30	Peterson, Alexandra	3/29/18	0.6	Incorporate comments from R. Cook (ACG) into the OCPC transition plan.
30	Woloszynski,	3/29/18	0.6	Develop OCPC document repository in preparation of transition.
3	Battle, Fernando	3/29/18	0.4	Participate on conference call with AAFAF and advisors to discuss FOMB notice of violation and fiscal plan status.
3	Nilsen, Patrick	3/29/18	0.4	Correspond with F. Battle (ACG) regarding the latest changes to the procurement section of the revised fiscal plan.
30	Peterson, Alexandra	3/29/18	0.4	Review the gap closure plan action items, statuses, and timelines in the OnBase database.
50	Barrett, Dennis	3/29/18	0.4	Participate on call with representatives from Ankura and McKinsey regarding agency efficiency savings assumptions and disaster relief spending curve.
30	Peterson, Alexandra	3/29/18	0.3	Correspond with D. Olund (ACG) regarding the gap closure plan reporting dashboard.
30	Peterson, Alexandra	3/29/18	0.3	Correspond with R. Cook (ACG) regarding the OCPC transition plan.
3	Battle, Fernando	3/29/18	0.2	Participate on telephone call with R. Romeu (Devtech) to discuss traffic relief initiative and labor reform components scoring.
30	Shahid, Waqas	3/29/18	0.2	Review OCPC transition plan task status to ensure accurate information.
30	Olund, Daniel	3/30/18	3.7	Prepare dashboard transition plan documentation memo outlining steps required for regular reporting updates.
30	Olund, Daniel	3/30/18	3.2	Compile dashboard transition plan sources files used for the OCPC transition plan.
50	Barrett, Dennis	3/30/18	3.2	Review FOMB fiscal plan.
3	Nilsen, Patrick	3/30/18	3.0	Review the FOMB fiscal plan for content inclusion within the revised fiscal plan.
50	Barrett, Dennis	3/30/18	2.6	Prepare comparison of FOMB new government model assumptions and forecast as compared to Government revised fiscal plan.
30	Olund, Daniel	3/30/18	2.3	Compile dashboard transition plan documentation for source files used and documentation memo outlining steps required for regular reporting updates.
50	Barrett, Dennis	3/30/18	2.3	Reconcile new government model section of FOMB fiscal plan to government fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Fernando	3/30/18	2.2	Review fiscal plan presentation submitted by FOMB and perform comparative analysis.
3	Nilsen, Patrick	3/30/18	2.2	Create a listing of changes between the FOMB fiscal plan and the revised fiscal plan.
30	Olund, Daniel	3/30/18	1.8	Prepare metric dashboards for distribution to O. Chavez (AAFAF) for the OCPC presentation during the week ending 3/30/18.
3	Battle, Fernando	3/30/18	1.3	Add new entries to the categorical privilege log.
50	Murphy, Thomas	3/30/18	1.3	Coordinate the running of a scenario analysis to be contemplated for the revised fiscal plan with AAFAF and its advisors.
3	Battle, Fernando	3/30/18	1.1	Prepare alternative scenarios for revised fiscal plan in light of notice of violation.
30	Cook, Randy	3/30/18	1.1	Participate on a phone call with O. Chavez (AAFAF) related to transition implementation and close out OCPC workstream.
3	Battle, Fernando	3/30/18	0.9	Review items included on notice of violation and categorize according to the three Government policy-making categories.
30	Olund, Daniel	3/30/18	0.7	Participate on telephone call with E. Garcia (Horne) and I. Harrington (Horne) to discuss potential docket updates based on review of docket reporting data shown within OCPC Reporting Dashboards.
50	Battle, Fernando	3/31/18	3.1	Work on development of fiscal plan scenarios in the context of FOMB notice of violation.
1	Battle, Fernando	3/31/18	2.2	Review and edit government response to letter from Natural Resources Committee.
50	Battle, Fernando	3/31/18	1.0	Revise new draft of Government's response to FOMB notice of violation.
50	Battle, Fernando	3/31/18	0.9	Add new sections to new draft of Government's response to FOMB notice of violation.
50	Battle, Fernando	3/31/18	0.2	Participate on telephone call with J. Rapisardi (OMM) and J. Beiswenger (OMM) to discuss draft of Government's response to FOMB notice of violation.
TOTAL			<u>1,024.10</u>	

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND
COMPLETE ACCOUNTING OF EXPENSES
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL
IN CHRONOLOGICAL ORDER

Expense Category	Billed Amount
Airfare / Railway	\$ 14,084.70
Lodging	15,279.84
Meals	4,072.71
Other	2,258.00
Transportation	3,540.07
TOTAL	\$ 39,235.32

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

Expense Type	Professional	Date	Expense	Expense Description
Airfare / Railway	Rachel Woloszynski	3/1/2018	\$ 411.80	Roundtrip airfare from New York, NY to San Juan, PR (2/26/18-3/1/18).
Airfare / Railway	Fernando Batlle	3/3/2018	\$ 218.40	One-way airfare from San Juan, PR to New York, NY (3/3/18).
Airfare / Railway	Randy Cook	3/7/2018	\$ 836.80	Roundtrip airfare from New York, NY to San Juan, PR (3/5/18 - 3/7/18).
Airfare / Railway	Alexandra Peterson	3/8/2018	\$ 494.80	Roundtrip airfare from New York, NY to San Juan, PR (3/5/18 - 3/8/18)
Airfare / Railway	Rosanne Giambalvo	3/8/2018	\$ 351.80	Roundtrip airfare from New York, NY to San Juan, PR (3/5/18 - 3/8/18).
Airfare / Railway	Fernando Batlle	3/9/2018	\$ 211.00	One-way train from New York, NY to Boston, MA (3/9/18).
Airfare / Railway	Dennis Barrett	3/13/2018	\$ 340.40	One-way airfare from Newark, NJ to San Juan, PR (3/13/18).
Airfare / Railway	Waqas Shahid	3/14/2018	\$ 1,211.80	Roundtrip airfare from Newark, NJ to San Juan, PR (3/12/18 - 3/14/18)
Airfare / Railway	Dennis Barrett	3/14/2018	\$ 420.40	One-way airfare from San Juan, PR to Newark, NJ (3/14/18).
Airfare / Railway	Luis López	3/15/2018	\$ 1,129.80	Roundtrip airfare from Washington, DC to San Juan, PR (3/12/18 - 3/15/18).
Airfare / Railway	Thomas Murphy	3/15/2018	\$ 937.80	Roundtrip airfare from Newark, NJ to San Juan, PR (3/13/18 - 3/15/18).
Airfare / Railway	Alexandra Peterson	3/15/2018	\$ 464.80	Roundtrip airfare from New York, NY to San Juan, PR (3/12/18 - 3/15/18)
Airfare / Railway	Patrick Nilsen	3/19/2018	\$ 657.40	One-way airfare from New York, NY to San Juan, PR (3/19/18).
Airfare / Railway	Rosanne Giambalvo	3/19/2018	\$ 654.80	One-way airfare from New York, NY to San Juan, PR (3/19/18).
Airfare / Railway	Dennis Barrett	3/19/2018	\$ 420.40	One-way airfare from Newark, NJ to San Juan, PR (3/19/18).
Airfare / Railway	Rachel Woloszynski	3/19/2018	\$ 243.40	One-way airfare from New York, NY to San Juan, PR (3/19/18).
Airfare / Railway	Dennis Barrett	3/21/2018	\$ 541.40	One-way airfare from San Juan, PR to Newark, NJ (3/21/18).
Airfare / Railway	Rosanne Giambalvo	3/21/2018	\$ 262.40	One-way airfare from San Juan, PR to New York, NY (3/21/18).
Airfare / Railway	Rachel Woloszynski	3/21/2018	\$ 218.40	One-way airfare from San Juan, PR to New York, NY (3/21/18).
Airfare / Railway	Thomas Murphy	3/22/2018	\$ 961.80	Roundtrip airfare from Newark, NJ to San Juan, PR (3/19/18 - 3/22/18).
Airfare / Railway	Patrick Nilsen	3/25/2018	\$ 657.40	One-way airfare from San Juan, PR to New York, NY (3/25/18).
Airfare / Railway	Fernando Batlle	3/26/2018	\$ 979.60	Round trip airfare from Boston, MA to San Juan, PR (3/19/18-3/26/18).
Airfare / Railway	Rachel Woloszynski	3/26/2018	\$ 232.40	One-way airfare from New York, NY to San Juan, PR (3/26/18).
Airfare / Railway	Waqas Shahid	3/28/2018	\$ 1,031.80	Roundtrip airfare from Newark, NJ to San Juan, PR (3/26/18 - 3/28/18).
Airfare / Railway	Rachel Woloszynski	3/29/2018	\$ 193.90	One-way airfare from San Juan, PR to New York, NY (3/29/18).

Expense Type	Professional	Date	Expense	Expense Description
Lodging	Deanne Graham	3/1/2018	\$ 765.00	Lodging in San Juan, PR - 3 nights (2/26/18 - 3/1/18).
Lodging	Rachel Woloszynski	3/1/2018	\$ 765.00	Lodging in San Juan, PR - 3 nights (2/26/18 - 3/1/18).
Lodging	Fernando Batlle	3/1/2018	\$ 730.15	Lodging in New York, NY - 3 nights (2/26/18 to 3/1/18).
Lodging	Waqas Shahid	3/1/2018	\$ 510.00	Lodging in San Juan, PR - 2 nights (2/26/18 - 2/28/18).
Lodging	Fernando Batlle	3/7/2018	\$ 1,199.69	Lodging in New York, NY - 4 nights (3/3/18 to 3/7/18).
Lodging	Randy Cook	3/7/2018	\$ 510.00	Lodging in San Juan, PR - 2 nights (3/5/18 to 3/7/18).
Lodging	Alexandra Peterson	3/8/2018	\$ 765.00	Lodging in San Juan, PR - 3 nights (3/5/18 to 3/8/18).
Lodging	Rosanne Giambalvo	3/8/2018	\$ 765.00	Lodging in San Juan, PR - 3 nights (3/5/18 to 3/8/18).
Lodging	Fernando Batlle	3/9/2018	\$ 600.00	Lodging in New York, NY - 2 nights (3/7/18 to 3/9/18).
Lodging	Thomas Murphy	3/14/2018	\$ 255.00	Lodging in San Juan, PR - 1 night (3/13/18 - 3/14/18).
Lodging	Waqas Shahid	3/14/2018	\$ 510.00	Lodging in San Juan, PR - 2 nights (3/12/18 - 3/14/18).
Lodging	Dennis Barrett	3/14/2018	\$ 255.00	Lodging in San Juan, PR - 1 night (3/13/18 to 3/14/18).
Lodging	Alexandra Peterson	3/15/2018	\$ 765.00	Lodging in San Juan, PR - 3 nights (3/12/18 to 3/15/18).
Lodging	Dennis Barrett	3/21/2018	\$ 510.00	Lodging in San Juan, PR - 2 nights (3/19/18 to 3/21/18).
Lodging	Rachel Woloszynski	3/21/2018	\$ 510.00	Lodging in San Juan, PR - 2 nights (3/19/18 - 3/21/18).
Lodging	Rosanne Giambalvo	3/21/2018	\$ 510.00	Lodging in San Juan, PR - 2 nights (3/19/18 to 3/21/18).
Lodging	Thomas Murphy	3/22/2018	\$ 765.00	Lodging in San Juan, PR - 3 nights (3/19/18 - 3/22/18).
Lodging	Patrick Nilsen	3/25/2018	\$ 1,530.00	Lodging in San Juan, PR - 6 nights (3/19/18 to 3/25/18).
Lodging	Fernando Batlle	3/26/2018	\$ 1,785.00	Lodging in San Juan, PR - 7 nights (3/19/18 to 3/26/18).
Lodging	Waqas Shahid	3/28/2018	\$ 510.00	Lodging in San Juan, PR - 2 nights (3/26/18 - 3/28/18).
Lodging	Rachel Woloszynski	3/29/2018	\$ 765.00	Lodging in San Juan, PR - 3 nights (3/26/18 - 3/29/18).
Meals	Deanne Graham	3/1/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rachel Woloszynski	3/1/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	3/1/2018	\$ 50.00	Overtime meal, dinner.
Meals	Joseph Klein	3/1/2018	\$ 23.95	Overtime meal, dinner.
Meals	Patrick Nilsen	3/1/2018	\$ 19.28	Overtime meal, dinner.
Meals	Patrick Nilsen	3/2/2018	\$ 36.32	Overtime meal, dinner.
Meals	Alexandra Peterson	3/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Randy Cook	3/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rosanne Giambalvo	3/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.

Expense Type	Professional	Date	Expense	Expense Description
Meals	Patrick Nilsen	3/5/2018	\$ 22.29	Overtime meal, dinner.
Meals	Alexandra Peterson	3/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Randy Cook	3/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rosanne Giambalvo	3/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	3/6/2018	\$ 28.80	Overtime meal, dinner.
Meals	Alexandra Peterson	3/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Randy Cook	3/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rosanne Giambalvo	3/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	3/7/2018	\$ 37.31	Overtime meal, dinner.
Meals	Alexandra Peterson	3/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rosanne Giambalvo	3/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	3/8/2018	\$ 50.00	Overtime meal, dinner.
Meals	Patrick Nilsen	3/8/2018	\$ 22.60	Overtime meal, dinner.
Meals	Thomas Murphy	3/9/2018	\$ 12.19	Overtime meal, dinner.
Meals	Alexandra Peterson	3/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Luis López	3/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Waqas Shahid	3/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Alexandra Peterson	3/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	3/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Luis López	3/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	3/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Waqas Shahid	3/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	3/13/2018	\$ 17.26	Overtime meal, dinner.
Meals	Alexandra Peterson	3/14/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	3/14/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Luis López	3/14/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	3/14/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Waqas Shahid	3/14/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	3/14/2018	\$ 13.60	Overtime meal, dinner.
Meals	Alexandra Peterson	3/15/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Luis López	3/15/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	3/15/2018	\$ 23.79	Overtime meal, dinner.
Meals	Patrick Nilsen	3/16/2018	\$ 50.00	Overtime meal, dinner.
Meals	Patrick Nilsen	3/17/2018	\$ 16.80	Overtime meal, dinner.
Meals	Dennis Barrett	3/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	3/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	3/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rachel Woloszynski	3/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rosanne Giambalvo	3/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	3/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	3/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	3/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	3/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rachel Woloszynski	3/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rosanne Giambalvo	3/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	3/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	3/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	3/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	3/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rachel Woloszynski	3/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rosanne Giambalvo	3/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.

Expense Type	Professional	Date	Expense	Expense Description
Meals	Thomas Murphy	3/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	3/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	3/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	3/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	3/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	3/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	3/24/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	3/24/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	3/24/2018	\$ 15.58	Overtime meal, dinner.
Meals	Fernando Batlle	3/25/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	3/25/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	3/26/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rachel Woloszynski	3/26/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Waqas Shahid	3/26/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	3/26/2018	\$ 22.47	Overtime meal, dinner.
Meals	Rachel Woloszynski	3/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Waqas Shahid	3/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Rachel Woloszynski	3/28/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Waqas Shahid	3/28/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	3/28/2018	\$ 19.47	Overtime meal, dinner.
Meals	Rachel Woloszynski	3/29/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Other	Kimberli Cornell	3/13/2018	\$ 1,194.00	Meeting space during AAFAF's visit in New
Other	Kimberli Cornell	3/13/2018	\$ 740.00	Meeting space during AAFAF's visit in New
Other	Kimberli Cornell	3/13/2018	\$ 324.00	Meeting space during AAFAF's visit in New
Transportation	Patrick Nilsen	3/1/2018	\$ 61.47	Overtime taxi from home to office.
Transportation	Rachel Woloszynski	3/1/2018	\$ 61.13	Taxi from airport (JFK) to home.
Transportation	Waqas Shahid	3/1/2018	\$ 23.37	Taxi from airport (EWR) to home.
Transportation	Deanne Graham	3/1/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rachel Woloszynski	3/1/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	3/2/2018	\$ 51.95	Overtime taxi from home to office.
Transportation	Fernando Batlle	3/3/2018	\$ 100.00	Taxi from Airport (JFK) to office.
Transportation	Rosanne Giambalvo	3/5/2018	\$ 73.50	Taxi from home to airport (JFK).
Transportation	Alexandra Peterson	3/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Randy Cook	3/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosanne Giambalvo	3/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Alexandra Peterson	3/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Randy Cook	3/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosanne Giambalvo	3/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Randy Cook	3/7/2018	\$ 100.00	Taxi from airport (JFK) to home.
Transportation	Patrick Nilsen	3/7/2018	\$ 58.18	Overtime taxi from home to office.
Transportation	Alexandra Peterson	3/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Randy Cook	3/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosanne Giambalvo	3/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	3/7/2018	\$ 12.96	Taxi from hotel to office.
Transportation	Fernando Batlle	3/7/2018	\$ 11.40	Taxi from meeting to hotel.
Transportation	Rosanne Giambalvo	3/8/2018	\$ 73.20	Taxi from airport (JFK) to home.
Transportation	Patrick Nilsen	3/8/2018	\$ 43.74	Overtime taxi from home to office.
Transportation	Alexandra Peterson	3/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosanne Giambalvo	3/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	3/9/2018	\$ 42.55	Taxi from train station (BOS) to home.
Transportation	Patrick Nilsen	3/9/2018	\$ 22.51	Overtime taxi from home to office.
Transportation	Alexandra Peterson	3/12/2018	\$ 45.00	Taxi from home to airport (JFK).
Transportation	Waqas Shahid	3/12/2018	\$ 26.76	Taxi from home to airport (EWR).
Transportation	Alexandra Peterson	3/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Luis López	3/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.

Expense Type	Professional	Date	Expense	Expense Description
Transportation	Waqas Shahid	3/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	3/13/2018	\$ 100.00	Taxi from home to airport (EWR).
Transportation	Thomas Murphy	3/13/2018	\$ 89.11	Taxi from home to airport (EWR).
Transportation	Alexandra Peterson	3/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	3/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Luis López	3/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	3/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Waqas Shahid	3/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	3/14/2018	\$ 100.00	Taxi from airport (EWR) to home.
Transportation	Thomas Murphy	3/14/2018	\$ 50.31	Taxi from airport (EWR) to home.
Transportation	Waqas Shahid	3/14/2018	\$ 23.86	Taxi from airport (EWR) to home.
Transportation	Alexandra Peterson	3/14/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	3/14/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Luis López	3/14/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	3/14/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Waqas Shahid	3/14/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Alexandra Peterson	3/15/2018	\$ 47.16	Taxi from airport (JFK) to home.
Transportation	Alexandra Peterson	3/15/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Luis López	3/15/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	3/19/2018	\$ 100.00	Taxi from home to airport (EWR).
Transportation	Rosanne Giambalvo	3/19/2018	\$ 73.50	Taxi from home to airport (JFK).
Transportation	Thomas Murphy	3/19/2018	\$ 68.17	Taxi from home to airport (EWR).
Transportation	Patrick Nilsen	3/19/2018	\$ 67.71	Taxi from home to airport (JFK).
Transportation	Rachel Woloszynski	3/19/2018	\$ 54.10	Taxi from home to airport (JFK).
Transportation	Fernando Batlle	3/19/2018	\$ 34.44	Taxi from home to airport (BOS).
Transportation	Dennis Barrett	3/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	3/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	3/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rachel Woloszynski	3/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosanne Giambalvo	3/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	3/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	3/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	3/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	3/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rachel Woloszynski	3/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosanne Giambalvo	3/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	3/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	3/21/2018	\$ 100.00	Taxi from airport (EWR) to home.
Transportation	Rosanne Giambalvo	3/21/2018	\$ 78.82	Taxi from airport (JFK) to home.
Transportation	Rachel Woloszynski	3/21/2018	\$ 63.25	Taxi from airport (JFK) to home.
Transportation	Dennis Barrett	3/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	3/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	3/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rachel Woloszynski	3/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosanne Giambalvo	3/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	3/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	3/22/2018	\$ 51.49	Taxi from airport (EWR) to home.
Transportation	Fernando Batlle	3/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	3/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	3/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	3/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	3/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	3/24/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.

Expense Type	Professional	Date	Expense	Expense Description
Transportation	Patrick Nilsen	3/24/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	3/25/2018	\$ 93.34	Taxi from airport (JFK) to home.
Transportation	Fernando Batlle	3/25/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	3/25/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	3/26/2018	\$ 100.00	Taxi from airport (BOS) to home.
Transportation	Rachel Woloszynski	3/26/2018	\$ 59.72	Taxi from home to airport (JFK).
Transportation	Waqas Shahid	3/26/2018	\$ 53.90	Taxi from home to airport (EWR).
Transportation	Patrick Nilsen	3/26/2018	\$ 40.23	Overtime taxi from office to home.
Transportation	Fernando Batlle	3/26/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rachel Woloszynski	3/26/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Waqas Shahid	3/26/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rachel Woloszynski	3/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Waqas Shahid	3/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Waqas Shahid	3/28/2018	\$ 23.24	Taxi from airport (EWR) to home.
Transportation	Rachel Woloszynski	3/28/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Waqas Shahid	3/28/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rachel Woloszynski	3/29/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
			<u>\$ 39,235.32</u>	

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

EXHIBIT G

MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC FOR
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD
APRIL 1, 2018 TO APRIL 30, 2018



July 13, 2018

Gerardo J. Portela Franco
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: ELEVENTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
APRIL 1, 2018 TO APRIL 30, 2018**

Dear Executive Director,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the eleventh monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of April 1, 2018 through April 30, 2018.

Pursuant to the professional services agreement between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC dated July 7, 2017, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is fluid and cursive, with the first name "Fernando" and last name "Batlle" clearly distinguishable.

Fernando Batlle
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:) PROMESA
) Title III
THE FINANCIAL OVERSIGHT AND)
MANAGEMENT BOARD FOR PUERTO RICO)
)
as representative of) Case No. 17 BK 3283-LTS
)
THE COMMONWEALTH OF PUERTO)
RICO, *et. al*)
)
Debtor. ¹)
_____)

**COVER SHEET TO ELEVENTH MONTHLY FEE STATEMENT OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR THE
PERIOD APRIL 1, 2018 THROUGH APRIL 30, 2018**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: April 1, 2018 through April 30, 2018

Amount of compensation sought
as actual, reasonable and necessary: \$324,355.50

Amount of expense reimbursement
sought as actual, reasonable and
necessary: \$18,807.88

This is a: X monthly _____ interim _____ final application.

This is Ankura's eleventh monthly fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the eleventh monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$291,919.95 (90% of \$324,355.50 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$18,807.88 incurred by Ankura during the period of April 1, 2018 through April 30, 2018 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$28,020.70 and Ankura has eliminated \$9,212.82 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services

rendered; and iv) the time spent performing the service in increments of tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fee
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Fiscal Plan and Operational Related Matters

3	Fiscal Plan and Implementation	394.6	\$ 219,428.50
6	Asset Sales	4.6	1,518.00

Liquidity Related Matters

2	Cash and Liquidity Analysis	3.3	1,089.00
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Title III Matters

25	Preparation of Fee Statements and Applications	45.8	15,818.50
27	Executory Contracts	0.6	198.00
54	Debt Restructuring	11.6	9,796.00

Other Matters

21	General Case Management	2.9	2,540.50
50	General Meetings with FOMB, UCC and/or Advisors	112.9	73,967.00

TOTAL		576.3	\$ 324,355.50
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EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Lavin, Kevin	President	\$ 905.00	7.3	\$ 6,606.50
Batlle, Fernando	Senior Managing Director	\$ 800.00	150.2	\$ 120,160.00
Barrett, Dennis	Managing Director	\$ 775.00	133.4	\$ 103,385.00
Ni, Evelyn	Managing Director	\$ 760.00	1.6	\$ 1,216.00
Llompart, Sofia	Senior Associate	\$ 330.00	3.3	\$ 1,089.00
López, Luis	Senior Associate	\$ 330.00	0.6	\$ 198.00
Murphy, Thomas	Senior Associate	\$ 475.00	33.0	\$ 15,675.00
Panciera, Tucker	Senior Associate	\$ 215.00	47.4	\$ 10,191.00
Crowley, William	Associate	\$ 330.00	4.6	\$ 1,518.00
Nilsen, Patrick	Associate	\$ 330.00	194.9	\$ 64,317.00
Total			576.3	\$ 324,355.50

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Code	Professional	Date	Billed Hours	Time Description
2	Llompert, Sofia	4/12/18	2.5	Update bank balance summary requested by AAFAF to reflect PREPA bank balances as of 3/30/18.
2	Llompert, Sofia	4/17/18	0.8	Update bank balance summary requested by AAFAF to reflect PREPA final bank balances as of 3/31/18.
3	Batlle, Fernando	4/1/18	0.7	Revise the Commonwealth structural reform section of the revised fiscal plan.
3	Batlle, Fernando	4/1/18	0.5	Compare financial projections section of FOMB and Government fiscal plan and revise financial projections section of Government fiscal plan.
3	Batlle, Fernando	4/2/18	3.6	Prepare comments for the revised fiscal plan based on the latest FOMB fiscal plan.
3	Batlle, Fernando	4/2/18	3.3	Review FOMB Fiscal Plan in comparison to the revised fiscal plan.
3	Nilsen, Patrick	4/2/18	2.8	Update the revised fiscal plan based on the latest update to the fiscal plan model.
3	Nilsen, Patrick	4/2/18	2.5	Revise the professional fees estimate based on comments from M. Yassin (AAFAF) and circulate a summary to J. Kang (RTH).
3	Nilsen, Patrick	4/2/18	1.5	Revise the net migration analysis based on the latest passenger net departures data provided by AAFAF.
3	Batlle, Fernando	4/2/18	1.4	Participate in working session with P. Nilsen (ACG) to incorporate government transformation from the FOMB fiscal plan into the revised fiscal plan.
3	Nilsen, Patrick	4/2/18	1.4	Participate in working session with F. Batlle (ACG) to incorporate government transformation from the FOMB fiscal plan into the revised fiscal plan.
3	Batlle, Fernando	4/2/18	1.2	Participate in working session with P. Nilsen (ACG) to incorporate financial analysis from the FOMB fiscal plan into the revised fiscal plan.
3	Nilsen, Patrick	4/2/18	1.2	Participate in working session with F. Batlle (ACG) to incorporate financial analysis from the FOMB fiscal plan into the revised fiscal plan.
3	Nilsen, Patrick	4/2/18	0.3	Correspond with E. Forrest (DevTech) regarding the population decline within the FOMB fiscal plan.
3	Nilsen, Patrick	4/3/18	3.6	Update the revised fiscal plan based on written comments provided by F. Batlle (ACG).
3	Nilsen, Patrick	4/3/18	3.1	Revise the professional fees estimate based on comments provided by M. Yassin (AAFAF) for inclusion within the revised fiscal plan.
3	Batlle, Fernando	4/3/18	2.7	Participate in meeting with G. Portela (AAFAF) to review fiscal plan.
3	Murphy, Thomas	4/3/18	2.7	Incorporate comments from F. Batlle (ACG) into the disaster relief section of the revised fiscal plan.
3	Barrett, Dennis	4/3/18	2.6	Prepare additional slides to be included in executive summary of revised fiscal plan.
3	Barrett, Dennis	4/3/18	1.8	Update agency groupings and savings by reorganized agency per conversation with M. Gonzalez (AAFAF).
3	Batlle, Fernando	4/3/18	1.8	Participate in a meeting with P. Nilsen (ACG) to review comments from G. Portela (AAFAF) on the revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
3	Murphy, Thomas	4/3/18	1.8	Review historical studies on disaster relief spending and adjust the disaster relief spending assumptions in the revised fiscal plan model.
3	Nilsen, Patrick	4/3/18	1.8	Participate in a meeting with F. Batlle (ACG) to review comments from G. Portela (AAFAF) on the revised fiscal plan.
3	Barrett, Dennis	4/3/18	1.6	Incorporate comments from F. Batlle (ACG) into the new government model section of revised fiscal plan.
3	Murphy, Thomas	4/3/18	1.6	Update the financial projections section of the revised fiscal plans for updates suggested by McKinsey.
3	Murphy, Thomas	4/3/18	1.6	Participate on conference call with F. Pena (Hacienda) and H. Marquez (Deloitte) to discuss updating the revenue measures in the revised fiscal plan.
3	Nilsen, Patrick	4/3/18	1.3	Compile summary of revised fiscal plan action items for the Governor.
3	Barrett, Dennis	4/3/18	1.2	Prepare summary of federal funding resources available immediately after a major disaster.
3	Batlle, Fernando	4/3/18	1.1	Review and revise government transformation sections of fiscal plan based on updates to tax reform.
3	Batlle, Fernando	4/3/18	1.1	Review and revise structural reforms section of revised fiscal plan based on updates to labor reform.
3	Murphy, Thomas	4/3/18	1.1	Update the revised fiscal plan model for the inclusion of the latest revenue measures.
3	Barrett, Dennis	4/3/18	1.0	Prepare summary of FY18 - FY23 fiscal reform savings for inclusion in the revised fiscal plan.
3	Murphy, Thomas	4/3/18	1.0	Revise disaster relief spending assumptions in the revised fiscal plan model.
3	Barrett, Dennis	4/3/18	0.8	Update new government model section of revised fiscal plan per comments from M. Gonzalez (AAFAF).
3	Barrett, Dennis	4/3/18	0.7	Review revenue measures build to be incorporated into revised fiscal plan.
3	Barrett, Dennis	4/3/18	0.5	Participate on fiscal plan update call with representatives of AAFAF, Ankura, Rothschild, Conway MacKenzie and BluHaus to discuss the FOMB notice of violation.
3	Ni, Evelyn	4/3/18	0.4	Participate on fiscal plan update call with representatives of AAFAF, Ankura, Rothschild, Conway MacKenzie and BluHaus to discuss the FOMB notice of violation.
3	Nilsen, Patrick	4/3/18	0.4	Correspond with J. Kang (RTH) regarding the updates to the municipal recovery fund within the revised fiscal plan.
3	Nilsen, Patrick	4/3/18	0.3	Correspond with J. Rodriguez (BAML) regarding the methodology for BAML professional fees.
3	Nilsen, Patrick	4/3/18	0.3	Correspond with F. Forrest (DevTech) regarding K-12 reforms inclusion in the revised fiscal plan.
3	Nilsen, Patrick	4/3/18	0.2	Correspond with A. Hernandez (AAFAF) regarding updated savings for the healthcare reform model.
3	Nilsen, Patrick	4/4/18	3.7	Update financial projections section of the revised fiscal plan for the most recent fiscal plan model.
3	Barrett, Dennis	4/4/18	2.8	Incorporate revisions to updated fiscal plan based on comments from F. Batlle (ACG).
3	Nilsen, Patrick	4/4/18	2.7	Update revised fiscal plan based on written comments by G. Portela (AAFAF).

Code	Professional	Date	Billed Hours	Time Description
3	Nilsen, Patrick	4/4/18	2.6	Update macroeconomic section of the revised fiscal plan for the most recent fiscal plan model.
3	Murphy, Thomas	4/4/18	2.4	Participate in working session with J. Kang (RTH), J. York (CM), and E. Forrest (Detach) to prepare analysis to be included in the revised fiscal plan on the dollar impact of the structural reforms.
3	Nilsen, Patrick	4/4/18	2.4	Update revised fiscal plan based on written comments by F. Batlle (ACG).
3	Batlle, Fernando	4/4/18	2.1	Participate in meeting with G. Portela (AAFAF) to review revised fiscal plan.
3	Murphy, Thomas	4/4/18	2.0	Create an executive summary outlining the structural reforms included in the revised fiscal plan.
3	Murphy, Thomas	4/4/18	1.9	Prepare analysis on the summary implementation plans for the structural reforms and fiscal measures to be included in the revised fiscal plan.
3	Murphy, Thomas	4/4/18	1.9	Incorporate comments from H. Marquez (Deloitte) into the revenue measures section of the revised fiscal plan.
3	Batlle, Fernando	4/4/18	1.8	Participate in meeting with M. Yassin (AAFAF) to review revised fiscal plan.
3	Murphy, Thomas	4/4/18	1.8	Participate on call with V. D'Agata (RTH) and J. Kang (RTH) to discuss the debt sustainability analysis assumptions in the revised fiscal plan.
3	Batlle, Fernando	4/4/18	1.7	Prepare comments based on discussion with G. Portela (AAFAF) on revised fiscal plan to share with P. Nilsen (ACG).
3	Batlle, Fernando	4/4/18	1.5	Participate on call with A. Toro (BluHaus) regarding the composition of the structural reforms section of the revised fiscal plan.
3	Batlle, Fernando	4/4/18	1.3	Review and update structural reforms summary in revised fiscal plan.
3	Nilsen, Patrick	4/4/18	1.1	Update government transformation section of the revised fiscal plan for the most recent fiscal plan model.
3	Batlle, Fernando	4/4/18	0.8	Participate in meeting with M. Yassin (AAFAF) to discuss professional fee estimates.
3	Batlle, Fernando	4/4/18	0.8	Update revised fiscal plan for updated structural reforms.
3	Nilsen, Patrick	4/4/18	0.8	Revise the professional fees estimate based on comments provided by J. Rodriguez (BAML).
3	Nilsen, Patrick	4/4/18	0.8	Participate in a meeting with G. Portela (AAFAF) regarding his comments on the revised fiscal plan.
3	Barrett, Dennis	4/4/18	0.7	Update new government model savings to account for incremental implementation costs.
3	Nilsen, Patrick	4/4/18	0.7	Update executive summary of the revised fiscal plan for the most recent fiscal plan model.
3	Barrett, Dennis	4/4/18	0.6	Provide P. Nilsen (ACG) updated comments to be included in the notice of violation tracker.
3	Barrett, Dennis	4/4/18	0.5	Participate in meeting with M. Gonzalez (AAFAF) about revised agency groupings in revised fiscal plan.
3	Batlle, Fernando	4/4/18	0.5	Participate on call with J. Reed (McK) to discuss professional fees projections update.
3	Barrett, Dennis	4/4/18	0.4	Participate on government daily update call with representatives of AAFAF, Ankura, Rothschild, Conway MacKenzie and BluHaus.

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Fernando	4/4/18	0.4	Participate on call with J. Reed (McK) to review professional fees projection changes, disaster spend timing and other open items related to fiscal plan .
3	Battle, Fernando	4/4/18	0.4	Prepare email to P. Crisalli (ACG) to discuss PREPA professional fees schedule.
3	Nilsen, Patrick	4/4/18	0.4	Correspond with J. Rodriguez (BAML) regarding the methodology for BAML professional fees.
3	Nilsen, Patrick	4/4/18	0.3	Correspond with A. Toro (BluHaus) regarding the composition of the structural reforms section of the revised fiscal plan.
3	Barrett, Dennis	4/4/18	0.2	Participate on call with representatives from Ankura, McKinsey and AAFAF about cost share assumptions and alignment between Commonwealth and PRASA plans.
3	Battle, Fernando	4/4/18	0.2	Participate on call with H. Marquez (Deloitte) to discuss tax reform presentation format and revenue measures.
3	Battle, Fernando	4/4/18	0.1	Participate on call with T. Jones (CM) to discuss Medicaid funding formula.
3	Murphy, Thomas	4/5/18	3.5	Review the revised fiscal plan for quality control ahead of the public submission.
3	Nilsen, Patrick	4/5/18	2.9	Update the financial projections section of the revised fiscal plan based on the latest update of the fiscal plan model.
3	Battle, Fernando	4/5/18	2.6	Provide P. Nilsen (ACG) updated comments to be included in fiscal plan.
3	Nilsen, Patrick	4/5/18	2.5	Update the revised fiscal plan based on written comments provided by J. Rapisardi (OMM).
3	Battle, Fernando	4/5/18	2.4	Review comments from C. Frederique (AAFAF) regarding government transformation section of the revised fiscal plan.
3	Battle, Fernando	4/5/18	2.3	Participate in a meeting with G. Portela (AAFAF) and P. Nilsen (ACG) to review the revised fiscal plan prior to submission.
3	Barrett, Dennis	4/5/18	2.1	Review revised fiscal plan for accuracy and to tie out numbers throughout the presentation.
3	Battle, Fernando	4/5/18	2.1	Review updated tax reform section of the fiscal plan.
3	Murphy, Thomas	4/5/18	2.1	Update the revised fiscal plan model for the inclusion of the latest tax reform initiatives.
3	Nilsen, Patrick	4/5/18	2.1	Participate in a meeting with G. Portela (AAFAF) and F. Battle (ACG) to review the revised fiscal plan prior to submission.
3	Barrett, Dennis	4/5/18	1.9	Update new government model summary to reflect comments provided by C. Frederique (AAFAF) and M. Gonzales (AAFAF).
3	Murphy, Thomas	4/5/18	1.8	Incorporate comments from C. Frederique (AAFAF) into the government transformation section of the revised fiscal plan.
3	Nilsen, Patrick	4/5/18	1.7	Participate in a meeting with A. Mendez (AAFAF) regarding the fiscal controls timeline for inclusion in the revised fiscal plan.
3	Nilsen, Patrick	4/5/18	1.6	Revise the professional fees estimate based on the latest FOMB estimate provided by J. Reed (McK).
3	Barrett, Dennis	4/5/18	1.5	Prepare congestion management and infrastructure reform slides to be incorporated into the revised fiscal plan.
3	Barrett, Dennis	4/5/18	1.5	Participate in meeting with representatives from AAFAF and Ankura to review revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
3	Murphy, Thomas	4/5/18	1.5	Prepare public version of the revised fiscal plan to be submitted to the press.
3	Murphy, Thomas	4/5/18	1.4	Participate in meeting with G. Portela (AAFAF) and M. Gonzalez (AAFAF) to review the fiscal plan ahead of the public submission.
3	Batlle, Fernando	4/5/18	1.2	Review fiscal plan for content inclusion purposes.
3	Nilsen, Patrick	4/5/18	0.8	Update the rebuilding Puerto Rico section of the revised fiscal plan based on the updated disaster recovery assistance.
3	Nilsen, Patrick	4/5/18	0.7	Prepare and send the revised fiscal plan and corresponding models to G. Portela (AAFAF).
3	Nilsen, Patrick	4/5/18	0.7	Participate on telephone call with J. Reed (McK) regarding the professional fees estimate included in the revised fiscal plan.
3	Ni, Evelyn	4/5/18	0.6	Participate in daily status update meeting with AAFAF advisors.
3	Barrett, Dennis	4/5/18	0.4	Participate on government daily update call with representatives of AAFAF, Ankura, Rothschild, Conway MacKenzie and BluHaus.
3	Barrett, Dennis	4/5/18	0.4	Correspond with F. Batlle (ACG) regarding department of education savings included in revised fiscal plan.
3	Batlle, Fernando	4/5/18	0.4	Correspond with T. Murphy (ACG) regarding the updated tax reform numbers for the revised fiscal plan.
3	Barrett, Dennis	4/5/18	0.2	Review recapitalizing the SRF summary prepared by Rothschild.
3	Nilsen, Patrick	4/6/18	2.0	Prepare listing of structural and fiscal reforms for the review of the Governor.
3	Batlle, Fernando	4/6/18	1.1	Draft technical answers to questions raised by press on revised fiscal plan.
3	Nilsen, Patrick	4/6/18	1.1	Revise code 3 time detail for inclusion within the March fee statement.
3	Nilsen, Patrick	4/6/18	0.9	Prepare analysis of structural and fiscal reforms for the review of the Governor.
3	Batlle, Fernando	4/6/18	0.2	Participate on call with representatives of Zolfo Cooper and other creditor advisors to discuss the creditor concerns with the most recent fiscal plan.
3	Batlle, Fernando	4/6/18	0.2	Participate on call with C. Mercader (Fortaleza) to discuss new fiscal plan financial projections and federal funding included in plan.
3	Nilsen, Patrick	4/7/18	3.5	Prepare presentation summarizing the analyses of structural and fiscal reforms within the revised fiscal plan.
3	Nilsen, Patrick	4/7/18	3.1	Prepare analyses of the structural and fiscal reforms from the revised fiscal plan for the review of the Governor of Puerto Rico.
3	Barrett, Dennis	4/7/18	2.6	Review draft February fee statement time detail.
3	Batlle, Fernando	4/7/18	2.0	Prepare fiscal and structural framework to compare impact of different measures.
3	Barrett, Dennis	4/7/18	0.6	Review state budget comparisons presentation as reference point for Commonwealth savings.
3	Barrett, Dennis	4/7/18	0.4	Participate in discussion with P. Nilsen (ACG) about government reforms to FOMB reforms comparison.
3	Nilsen, Patrick	4/7/18	0.4	Participate in discussion with D. Barrett (ACG) about government reforms to FOMB reforms comparison.

Code	Professional	Date	Billed Hours	Time Description
3	Nilsen, Patrick	4/8/18	2.0	Revise presentation of structural and fiscal reforms based on written comments provided by F. Batlle (ACG).
3	Barrett, Dennis	4/8/18	0.6	Update fiscal measures and structural reforms overview presentation per comments from F. Batlle (ACG).
3	Barrett, Dennis	4/9/18	0.4	Correspond with F. Batlle about contractual debt service included in the certified fiscal plan, revised fiscal plan and FOMB fiscal plan.
3	Barrett, Dennis	4/10/18	3.4	Participate in working session with F. Batlle (ACG) to review agency by agency cost savings assumptions including line items included, funding source included to map fiscal plan measures to the FY18 budget.
3	Batlle, Fernando	4/10/18	3.4	Participate in working session with D. Barrett (ACG) to review agency by agency cost savings assumptions including line items included, funding source included to map fiscal plan measures to the FY18 budget.
3	Batlle, Fernando	4/10/18	2.4	Incorporate changes in tax reforms into revised fiscal plan.
3	Batlle, Fernando	4/10/18	1.3	Review fiscal plan for edits made by P. Nilsen (ACG).
3	Barrett, Dennis	4/10/18	0.9	Participate in discussion with C. Guzman (AAFAF) and F. Batlle (ACG) regarding updated implementation costs to be included in the revised fiscal plan.
3	Barrett, Dennis	4/10/18	0.6	Prepare comparison of expense measures (personnel and non-personnel) by reorganized agency between revised fiscal plan and FOMB fiscal plan.
3	Batlle, Fernando	4/10/18	0.4	Participate on conference call with F. Riefkohl (CSA), S. O'Rourke (McK), D. Udom (McK), J. Reed (McK), O. Shah (McK) to discuss FEMA public assistance buildup and methodology change involving PRASA allocation of funding.
3	Batlle, Fernando	4/10/18	0.2	Participate on call with O. Shah (McK) to discuss general fund expenses build up and presentation in fiscal plan.
3	Nilsen, Patrick	4/11/18	3.3	Review and compare the Hacienda tax reform model to the FOMB tax reform model.
3	Nilsen, Patrick	4/11/18	3.1	Update the revised fiscal plan based on the updated tax reform assumptions.
3	Barrett, Dennis	4/11/18	2.9	Continued review of agency by agency cost savings assumptions including line items included, funding source included to map fiscal plan measures to the FY18 budget.
3	Panciera, Tucker	4/11/18	2.6	Review revised fiscal plan for recent inclusions of disaster relief funds.
3	Nilsen, Patrick	4/11/18	2.4	Update revised fiscal plan for updated financial outputs from J. Kang (RTH).
3	Nilsen, Patrick	4/11/18	2.3	Update the disaster spend curve within the revised fiscal plan.
3	Batlle, Fernando	4/11/18	2.1	Review fiscal plan presentation to ensure consistency with proposed changes.
3	Nilsen, Patrick	4/11/18	1.5	Update the revised fiscal plan based on updated assumptions regarding the classification of disaster relief and an updated modelling of Municipal Recovery Funds.
3	Batlle, Fernando	4/11/18	1.3	Prepare list of changes to be incorporated in fiscal plan.
3	Nilsen, Patrick	4/11/18	1.2	Prepare and send tax reform comparison to H. Marquez (Deloitte) for inclusion within the revised fiscal plan.
3	Batlle, Fernando	4/11/18	0.9	Participate in discussion about impact of additional supplemental appropriation CDBG from federal government.

Code	Professional	Date	Billed Hours	Time Description
3	Barrett, Dennis	4/11/18	0.8	Participate on call with representatives from AAFAF and Conway Mackenzie about comparison of expense measures between revised fiscal plan and FOMB fiscal plan in addition to need to push expense measures into each of the agency budgets and line items.
3	Barrett, Dennis	4/11/18	0.8	Participate in meeting with H. Marquez (Deloitte) about tax reform to be included in revised fiscal plan.
3	Batlle, Fernando	4/11/18	0.8	Participate in conference call with Rothschild, BAML and AAFAF regarding status and action plan for potential debt restructuring transactions.
3	Barrett, Dennis	4/11/18	0.7	Update new government model section of fiscal plan for changes requested by AAFAF.
3	Batlle, Fernando	4/11/18	0.7	Review revised spend curve to reflect new supplemental appropriation announcement.
3	Nilsen, Patrick	4/11/18	0.7	Prepare and send email to J. Kang (RTH) regarding updates to the macroeconomic assumptions within the revised fiscal plan.
3	Batlle, Fernando	4/11/18	0.6	Participate in meeting with P. Soto (AAFAF), J. Mattei (AAFAF), K. Santiago (AAFAF) and B. Fernandez (AAFAF) to discuss PRIDCO business plan.
3	Nilsen, Patrick	4/11/18	0.6	Prepare and send the revised fiscal plan and related support documents to AAFAF.
3	Batlle, Fernando	4/11/18	0.5	Revise fee schedule to incorporate new classifications based on meeting with M. Yassin (AAFAF).
3	Nilsen, Patrick	4/11/18	0.4	Correspond with F. Batlle (ACG) regarding his written comments to the revised fiscal plan.
3	Panciera, Tucker	4/11/18	0.3	Revise the macroeconomic outlook section based on the latest macro model provided by E. Forrest (Devtech).
3	Barrett, Dennis	4/12/18	4.0	Prepare initial mapping of reorganized agency savings initiatives to current agency listing, by line item and funding category.
3	Nilsen, Patrick	4/12/18	3.1	Update the revised fiscal plan based on written comments provided by F. Batlle (ACG).
3	Nilsen, Patrick	4/12/18	2.2	Update summary of the tax reform initiatives within the revised fiscal plan.
3	Barrett, Dennis	4/12/18	1.8	Provide comments to P. Nilsen (ACG) and T. Panciera (ACG) needed to be included in the revised fiscal plan.
3	Barrett, Dennis	4/12/18	1.8	Participate in working session with T. Panciera (ACG) and P. Nilsen (ACG) to review the revised fiscal plan for quality control prior to sending to AAFAF.
3	Nilsen, Patrick	4/12/18	1.8	Participate in working session with T. Panciera (ACG) and D. Barrett (ACG) to review the revised fiscal plan for quality control prior to sending to AAFAF.
3	Panciera, Tucker	4/12/18	1.8	Participate in working session with P. Nilsen (ACG) and D. Barrett (ACG) to review the revised fiscal plan for quality control prior to sending to AAFAF.
3	Batlle, Fernando	4/12/18	1.6	Prepare comments on revised fiscal plan to share with P. Nilsen (ACG).
3	Barrett, Dennis	4/12/18	1.5	Update fiscal and structural reform summary slides for inclusion in the revised fiscal plan.
3	Batlle, Fernando	4/12/18	1.4	Review revised fiscal plan for new tax reform initiatives.

Code	Professional	Date	Billed Hours	Time Description
3	Nilsen, Patrick	4/12/18	1.1	Participate in working session with T. Panciera (ACG) to discuss revisions to the macroeconomic section of the revised fiscal plan.
3	Nilsen, Patrick	4/12/18	1.1	Revise presentation of government savings initiatives for inclusion within the revised fiscal plan.
3	Panciera, Tucker	4/12/18	1.1	Participate in working session with P. Nilsen (ACG) to discuss revisions to the macroeconomic section of the revised fiscal plan.
3	Batlle, Fernando	4/12/18	1.0	Provide comments on tax reform initiatives summary to P. Nilsen (ACG).
3	Nilsen, Patrick	4/12/18	0.9	Draft revisions of the macroeconomic section to share with T. Panciera (ACG) for inclusion in the revised fiscal plan.
3	Panciera, Tucker	4/12/18	0.9	Create analysis of disaster relief spend curve for inclusion within the revised fiscal plan.
3	Nilsen, Patrick	4/12/18	0.8	Participate on a call with H. Marquez (Deloitte) regarding the inclusion of the FOMB tax reform within the revised fiscal plan.
3	Nilsen, Patrick	4/12/18	0.6	Prepare and send the revised fiscal plan and related attachments to AAFAF.
3	Barrett, Dennis	4/12/18	0.4	Participate on call with P. Nilsen (ACG) about preparation of fiscal plan model incorporating only \$8bn of private insurance funding.
3	Nilsen, Patrick	4/12/18	0.4	Correspond with J. Kang (RTH) regarding the updates to the revised fiscal plan model.
3	Panciera, Tucker	4/12/18	0.4	Revise the macroeconomic outlook section based on the 4/12 macro model provided by E. Forrest (Devtech).
3	Barrett, Dennis	4/12/18	0.3	Correspond with E. Forrest (Devtech) about running of macro scenarios to calculate the 30 year structural reform impact.
3	Nilsen, Patrick	4/13/18	2.6	Prepare savings summary of fiscal measures for the Governor.
3	Nilsen, Patrick	4/13/18	2.4	Participate in working session with T. Panciera (ACG) to review the revised fiscal plan presentation for quality control prior to circulating to AAFAF.
3	Panciera, Tucker	4/13/18	2.4	Participate in working session with P. Nilsen (ACG) to review the revised fiscal plan presentation for quality control prior to circulating to AAFAF.
3	Nilsen, Patrick	4/13/18	2.3	Review the presentation of the disaster funding relief assumptions within the revised fiscal plan.
3	Panciera, Tucker	4/13/18	2.0	Review the presentation of the macroeconomic assumptions within the revised fiscal plan.
3	Panciera, Tucker	4/13/18	1.2	Create analysis of Govt. savings projections for inclusion in the revised fiscal plan.
3	Batlle, Fernando	4/13/18	1.1	Revise tax reform section within structural reforms to reflect latest changes based on conversation with H. Marquez (Deloitte).
3	Batlle, Fernando	4/13/18	1.1	Review final changes made to financial model related to tax allowances included as part of tax reform.
3	Batlle, Fernando	4/13/18	0.9	Review changes made to fiscal plan before submission to AAFAF.
3	Batlle, Fernando	4/13/18	0.9	Review materials prepared by V. Feliciano (ABC Consulting) and incorporate into script for public meeting presentation.

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3	Nilsen, Patrick	4/13/18	0.6	Prepare and send the revised fiscal plan and related attachments to AAFAF.
3	Batlle, Fernando	4/13/18	0.4	Participate on call with T. Jones (CM) to discuss ASER appropriations and impact on General fund.
3	Batlle, Fernando	4/13/18	0.4	Participate on conference call with O. Shah (McK) and J. Reed (McK) to discuss coordination of fiscal plan to budget process.
3	Batlle, Fernando	4/13/18	0.4	Update professional fees schedule to reflect revised liability management fees.
3	Nilsen, Patrick	4/13/18	0.4	Correspond with L. Porter (ACG) regarding an updated PREPA and PRASA utility cost curve for inclusion within the revised fiscal plan model.
3	Panciera, Tucker	4/13/18	0.4	Revise the macroeconomic outlook section based on 4/13 macro model provided by E. Forrest (Devtech).
3	Batlle, Fernando	4/13/18	0.3	Participate on call with a representative from AIR Worldwide and M. Gonzalez (AAFAF) to discuss status of private insurance estimates.
3	Batlle, Fernando	4/13/18	0.3	Participate on call with J. Mattei (AAFAF) to discuss state revolving fund payment from General Fund.
3	Batlle, Fernando	4/13/18	0.3	Prepare and review materials prepared by Conway related to ASER budget and appropriation.
3	Batlle, Fernando	4/13/18	0.3	Participate on call with E. Forrest (Devtech) to review structural reforms impact over 30 years.
3	Nilsen, Patrick	4/13/18	0.3	Correspond with T. Murphy (ACG) regarding the updated tax reform numbers for the revised fiscal plan.
3	Batlle, Fernando	4/13/18	0.2	Participate on call to discuss status of fiscal plan with AAFAF and advisors.
3	Nilsen, Patrick	4/13/18	0.2	Correspond with F. Batlle (ACG) regarding the revised fiscal plan presentation.
3	Batlle, Fernando	4/14/18	1.2	Prepare summary draft of plan comparison between FOMB and Government.
3	Batlle, Fernando	4/15/18	1.0	Prepare comparison of principal differences between FOMB and Government plan using preliminary plan provided by FOMB.
3	Nilsen, Patrick	4/16/18	3.2	Prepare summary analysis of the 30 year impact of structural reforms within the revised fiscal plan.
3	Barrett, Dennis	4/16/18	2.7	Finalize initial mapping of revised fiscal plan expense measures to FY18 budget.
3	Batlle, Fernando	4/16/18	1.9	Review fiscal plan and related documentation (labor reforms, expense savings) to include in AAFAF's presentation on 12th public meeting.
3	Panciera, Tucker	4/16/18	1.9	Create FY19 and FY23 savings analysis based on comments from F. Batlle (ACG).
3	Batlle, Fernando	4/16/18	1.6	Prepare summary of labor reform alternatives for use by the Governor.
3	Nilsen, Patrick	4/16/18	1.5	Prepare analysis of real GNP impact of structural reforms for potential inclusion within the revised fiscal plan.
3	Nilsen, Patrick	4/16/18	1.3	Review and revise the agency efficiencies comparison for the use of G. Portela (AAFAF).
3	Barrett, Dennis	4/16/18	1.3	Review mapping of revised fiscal plan expense measures to FY18 budget model, based on latest revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
3	Nilsen, Patrick	4/16/18	0.6	Participate on call with J. Kang (RTH) regarding quantifying the 30 year impact of structural reforms within the revised fiscal plan.
3	Barrett, Dennis	4/16/18	0.5	Participate on call with A. Mendez (AAFAF) and B. Biggio (CM) about fiscal measures mapping to FY18 budget.
3	Barrett, Dennis	4/16/18	0.4	Participate on call with P. Nilsen (ACG), E. Forrest (DevTech), and J. Kang (RTH) regarding quantifying the 30 year impact of structural reforms within the revised fiscal plan.
3	Barrett, Dennis	4/16/18	0.4	Review 30 year impact of structural reform analysis.
3	Nilsen, Patrick	4/16/18	0.4	Participate on call with E. Forrest (DevTech) regarding quantifying the 30 year impact of structural reforms within the revised fiscal plan.
3	Nilsen, Patrick	4/16/18	0.4	Participate on call with D. Barrett (ACG), E. Forrest (DevTech), and J. Kang (RTH) regarding quantifying the 30 year impact of structural reforms within the revised fiscal plan.
3	Panciera, Tucker	4/16/18	0.4	Revise savings analysis based on comments from P. Nilsen (ACG) and D. Barrett (ACG).
3	Nilsen, Patrick	4/16/18	0.3	Correspond with E. Forrest (DevTech) regarding the 30 year real GNP impact of structural reforms for inclusion within the revised fiscal plan.
3	Nilsen, Patrick	4/16/18	0.3	Correspond with F. Batlle (ACG) regarding the 30 year real GNP impact of structural reforms for inclusion within the revised fiscal plan.
3	Barrett, Dennis	4/16/18	0.2	Correspond with B. Biggio (CM) about central government agencies savings as part of fiscal measures.
3	Nilsen, Patrick	4/17/18	2.6	Update the summary of the revised fiscal plan based on written comments provided by D. Barrett (ACG).
3	Nilsen, Patrick	4/17/18	2.4	Prepare summary of the revised fiscal plan for the review of D. Barrett (ACG).
3	Batlle, Fernando	4/17/18	2.2	Participate in fiscal plan to budget meeting with A. Mendez (AAFAF), A. Chepenik (EY) , and T. Winter (McK).
3	Batlle, Fernando	4/17/18	1.9	Prepare summary of the script for G. Portela (AAFAF) for FOMB meeting.
3	Batlle, Fernando	4/17/18	1.8	Review structural reforms section of the latest revised fiscal plan.
3	Batlle, Fernando	4/17/18	1.3	Review tax reforms section of the latest revised fiscal plan.
3	Batlle, Fernando	4/17/18	0.9	Provide comments on revised fiscal plan to P. Nilsen (ACG).
3	Nilsen, Patrick	4/17/18	0.8	Update the summary of the revised fiscal plan based on written comments provided by F. Batlle (ACG).
3	Batlle, Fernando	4/17/18	0.5	Participate on call with E. Rios (Hacienda) to discuss impact of crudita measure proposed by Board.
3	Barrett, Dennis	4/17/18	0.4	Participate in discuss with P. Nilsen (ACG) regarding preparation of one slide highlighting all government transformation reforms.
3	Barrett, Dennis	4/17/18	0.3	Review and provide comments on summary of all government transformation reforms within revised fiscal plan.
3	Nilsen, Patrick	4/17/18	0.3	Correspond with D. Barrett (ACG) regarding summary of the revised fiscal plan for G. Portela (AAFAF).
3	Barrett, Dennis	4/17/18	0.2	Prepare summary of new government model savings within revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
3	Batlle, Fernando	4/18/18	3.2	Review G. Portela (AAFAF) presentation to FOMB.
3	Nilsen, Patrick	4/18/18	3.0	Prepare comparison analysis between the revised fiscal plan and the FOMB fiscal plan.
3	Batlle, Fernando	4/18/18	2.8	Prepare comparative analysis of FOMB fiscal plan compared to Commonwealth fiscal plan.
3	Panciera, Tucker	4/18/18	2.8	Review revised fiscal plan in comparison to FOMB fiscal plan.
3	Panciera, Tucker	4/18/18	2.5	Create comparison summary for F. Batlle (ACG) regarding government reinvestment in Puerto Rico compared to FOMB.
3	Batlle, Fernando	4/18/18	2.4	Revise G. Portela (AAFAF) presentation to FOMB.
3	Panciera, Tucker	4/18/18	2.3	Create comparison summary for revised fiscal plan compared to FOMB fiscal plan for inclusion in presentation.
3	Nilsen, Patrick	4/18/18	2.1	Review and update the 4/19 fiscal plan certification script for the 4/5 revised fiscal plan numbers.
3	Nilsen, Patrick	4/18/18	1.9	Prepare the 4/19 fiscal plan certification presentation for the use of G. Portela (ACG).
3	Nilsen, Patrick	4/18/18	1.8	Prepare summary of 4/5 revised fiscal plan for inclusion with the FOMB certification presentation.
3	Batlle, Fernando	4/18/18	1.7	Review script for FOMB certification.
3	Nilsen, Patrick	4/18/18	1.4	Consolidate comparisons between revised fiscal plan and the FOMB fiscal plan into a consolidated fiscal plan tracker.
3	Panciera, Tucker	4/18/18	1.4	Update revised fiscal plan comparison summary based on written comments from F. Batlle (ACG).
3	Batlle, Fernando	4/18/18	1.3	Participate in meeting with Governor, C. Sobrino (Fortaleza), G. Portela (AAFAF) and J. Rapisardi (OMM) to discuss FOMB plan differences with Government plan.
3	Barrett, Dennis	4/18/18	1.1	Include mapping of uniform healthcare in mapping of revised fiscal plan expense measures to FY18 budget model.
3	Nilsen, Patrick	4/18/18	1.1	Compare the 4/5 revised fiscal plan to the 4/13 revised fiscal plan, in preparation for the 4/18 fiscal plan certification meeting.
3	Nilsen, Patrick	4/18/18	1.0	Revise the 30 year analysis of structural reforms based on comments provided by F. Batlle (ACG).
3	Nilsen, Patrick	4/18/18	0.4	Correspond with F. Batlle (ACG) regarding the inclusion of materials within the 4/19 fiscal plan certification script.
3	Nilsen, Patrick	4/18/18	0.4	Correspond with F. Batlle (ACG) regarding the inclusion of materials within the 4/19 fiscal plan certification presentation.
3	Barrett, Dennis	4/18/18	0.3	Correspond with C. Frederique (AAFAF) about FY18 budget line items in which uniform healthcare savings should be mapped to.
3	Nilsen, Patrick	4/18/18	0.3	Correspond with D. Barrett (ACG) regarding the agency efficiency assumptions within the FOMB fiscal plan.
3	Nilsen, Patrick	4/18/18	0.2	Correspond with D. Barrett (ACG) regarding the agency efficiency assumptions within the revised fiscal plan.
3	Nilsen, Patrick	4/18/18	0.2	Participate on call with A. Toro (BluHaus) regarding the comparisons between the FOMB and revised fiscal plans.
3	Batlle, Fernando	4/19/18	5.0	Attend and participate in 4/19 fiscal plan certification meeting to approve fiscal plan.
3	Barrett, Dennis	4/19/18	3.1	Finalize mapping of revised fiscal plan expense measures to FY18 budget including implementation costs.
3	Batlle, Fernando	4/19/18	2.5	Review presentation for fiscal plan certification presentation by AAFAF.

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Fernando	4/19/18	1.5	Prepare text for script for presentation of Commonwealth fiscal plan at 4/19 fiscal plan certification meeting.
3	Battle, Fernando	4/19/18	1.5	Prepare and practice presentation with G. Portela (AAFAF) on delivery of fiscal plan certification presentation to FOMB.
3	Barrett, Dennis	4/19/18	0.9	Review mapping of revised fiscal plan expense measures to FY18 budget model to include quality control checks.
3	Nilsen, Patrick	4/19/18	0.4	Correspond with F. Battle (ACG) regarding the impact of structural reforms within the revised fiscal plan.
3	Nilsen, Patrick	4/19/18	0.4	Review the abridged revised fiscal plan presentation prior to its use within the 4/19 fiscal plan certification meeting.
3	Nilsen, Patrick	4/19/18	0.3	Correspond with D. Barrett (ACG) regarding the certification of the revised fiscal plan.
3	Nilsen, Patrick	4/20/18	1.8	Prepare and send the consolidated tracker of FOMB and Commonwealth fiscal plan to representatives of Rothschild, Conway MacKenzie, Ankura, BluHaus, and O'Melveny & Myers.
3	Battle, Fernando	4/20/18	0.9	Meeting with R. Romeu (DevTech) to discuss next steps and plan alternative scenario modeling.
3	Battle, Fernando	4/20/18	0.6	Review and provide comments on GAO PR debt study.
3	Nilsen, Patrick	4/20/18	0.4	Correspond with D. Barrett (ACG) regarding the distribution of consolidated tracker of differences between the FOMB and Commonwealth fiscal plans.
3	Barrett, Dennis	4/20/18	0.3	Participate on call with J. Doyle (Deloitte) about current savings methodology and mapping of savings to FY18 budget.
3	Nilsen, Patrick	4/20/18	0.3	Participate on call with A. Toro (BluHaus) regarding the responses to the consolidated tracker of differences.
3	Barrett, Dennis	4/20/18	0.2	Correspond with B. Biggio (CM) about mapping of Special Revenue Funds deficit reduction and reduction in appropriations to the FY18 budget.
3	Battle, Fernando	4/21/18	1.3	Review the comparison of agency efficiency section of FOMB plan to Commonwealth plan to identify gaps related to different assumptions and policy decisions.
3	Nilsen, Patrick	4/23/18	3.4	Revise responses from representatives from Ankura, Rothschild, Bluhaus and Conway Mackenzie within the fiscal plan comparisons tracker.
3	Nilsen, Patrick	4/23/18	3.3	Prepare responses for disaster relief funding assumptions within fiscal plan comparison tracker.
3	Battle, Fernando	4/23/18	1.5	Review and analyze FOMB certified fiscal plan and related financial model.
3	Battle, Fernando	4/23/18	0.5	Participate in conference call with A. Mendez (AAFAF), J. York (Conway) and E. Forrest (Devtech) to discuss actual YTD revenues and impact on FY19 forecast.
3	Barrett, Dennis	4/23/18	0.3	Correspond with P. Nilsen (ACG) regarding responses to the structural reforms section of the fiscal plan comparisons tracker.
3	Nilsen, Patrick	4/23/18	0.3	Correspond with J. Kang (ACG) regarding updates to the debt sustainability section of the revised fiscal plan.
3	Nilsen, Patrick	4/23/18	0.3	Correspond with T. Panciera (ACG) regarding the preparation of the expense analysis for the March fee statement.
3	Nilsen, Patrick	4/23/18	0.3	Correspond with T. Panciera (ACG) regarding differences within the revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
3	Nilsen, Patrick	4/23/18	0.3	Participate on phone call with J. Kang (ACG) regarding the disaster relief funding assumptions within the revised fiscal plan.
3	Barrett, Dennis	4/24/18	0.6	Review Pension Reforms memo prepared by the FOMB.
3	Nilsen, Patrick	4/25/18	3.8	Revise cheat sheet of the revised fiscal plan for written comments from F. Batlle (ACG).
3	Batlle, Fernando	4/25/18	2.8	Participate in meeting with G. Portela (AAFAF) and P. Soto (AAFAF) to discuss budget finalization and credit reduction sessions.
3	Nilsen, Patrick	4/25/18	1.3	Revise cheat sheet of the revised fiscal plan for written comments from D. Barrett (ACG).
3	Barrett, Dennis	4/25/18	0.9	Review 30 year impact of structural reforms analysis.
3	Barrett, Dennis	4/25/18	0.7	Participate on call with E. Forrest (DevTech) regarding Pension reform impact on macro forecast.
3	Barrett, Dennis	4/25/18	0.7	Participate in discussion with P. Nilsen (ACG) regarding changes to be made to the summary comparison of certified fiscal plan to government fiscal plan for use of Governor Rossello.
3	Nilsen, Patrick	4/25/18	0.4	Correspond with F. Batlle (ACG) regarding his written comments for the cheat sheet of the revised fiscal plan.
3	Barrett, Dennis	4/25/18	0.3	Correspond with N. Mitchell (GT) regarding energy sector reform.
3	Nilsen, Patrick	4/25/18	0.3	Correspond with D. Barrett (ACG) regarding the 30 year cash flow analysis within the revised fiscal plan.
3	Nilsen, Patrick	4/25/18	0.3	Correspond with D. Barrett (ACG) regarding the cheat sheet of the revised fiscal plan.
3	Nilsen, Patrick	4/25/18	0.2	Correspond with N. Mitchel (GT) regarding the power sector reform for inclusion within the cheat sheet of the revised fiscal plan.
3	Batlle, Fernando	4/26/18	0.2	Participate on call with J. Rapisardi (OMM) to discuss revenue letter and milestone guidelines.
3	Batlle, Fernando	4/26/18	0.2	Participate on call with O. Shah (McK) to discuss budget process.
3	Batlle, Fernando	4/27/18	0.9	Participate on call with J. Rodriguez (BAML) to review and discuss POA model output.
3	Batlle, Fernando	4/27/18	0.8	Participate on call with AAFAF advisors, J. Marrero (OMB) and Hacienda advisors to discuss fiscal plan and budget process requirements from FOMB.
3	Batlle, Fernando	4/27/18	0.8	Participate on call with J. Rapisardi (OMM), M. Santos (PMA) and G. Portela (AAFAF) to discuss budget process requirements and PR law.
3	Batlle, Fernando	4/27/18	0.6	Participate on call with J. York (Conway) to review revenue letter general fund differences.
3	Batlle, Fernando	4/27/18	0.2	Participate on call with J. York (CM) to discuss fiscal plan to budget bridge and fiscal plan mapping.
3	Batlle, Fernando	4/27/18	0.1	Participate on call with A. Mendez (AAFAF) to discuss revenue letter differences and budget process.
3	Batlle, Fernando	4/27/18	0.1	Participate on call with M. Yassin (AAFAF) to review FOMB/Commonwealth fiscal plan comparison chart.
3	Nilsen, Patrick	4/30/18	3.4	Prepare state legislature analysis for the review of G. Portela (AAFAF).

Code	Professional	Date	Billed Hours	Time Description
3	Batlle, Fernando	4/30/18	2.7	Prepare initial outline regarding implementation of fiscal plan, including structural reforms and fiscal measures.
3	Barrett, Dennis	4/30/18	2.0	Participate in agency efficiency meeting to discuss implementation planning with C. Frederique (AAFAF), M. Gonzalez (AAFAF), F. Batlle (ACG).
3	Batlle, Fernando	4/30/18	2.0	Participate in agency efficiency meeting to discuss implementation planning with C. Frederique (AAFAF) and M. Gonzalez (AAFAF).
3	Barrett, Dennis	4/30/18	1.9	Review federal government working paper on government workforce reform for inclusion within the Commonwealth implementation plans.
3	Nilsen, Patrick	4/30/18	1.6	Revise the state legislature analysis based on written comments provided by D. Barrett (ACG).
3	Nilsen, Patrick	4/30/18	0.4	Correspond with D. Barrett (ACG) regarding the state legislatures analysis.
3	Ni, Evelyn	4/30/18	0.3	Correspond with D. Barrett (ACG) regarding status of AAFAF agency efficiencies workstreams.
3	Nilsen, Patrick	4/30/18	0.3	Correspond with L. Lopez (ACG) regarding the state legislatures within Puerto Rico.
3	Batlle, Fernando	4/30/18	0.2	Participate on call with V. D'Agata (DTH) to discuss clawback revenues and contractual debt service .
6	Crowley, William	4/8/18	2.4	Research methodology to pull in additional requested column from raw data in detail of PR Public Buildings Authority property list.
6	Crowley, William	4/9/18	2.2	Refine methodology to pull in additional requested column from raw data in detail of PR Public Buildings Authority property list.
54	Barrett, Dennis	4/2/18	0.7	Review plan of adjustment discussion materials prepared by Rothschild, O'Melveny & Meyers and Bank of America.
21	Batlle, Fernando	4/1/18	0.8	Participate on a call with K. Lavin (ACG) regarding AAFAF work streams and planning for coming week.
21	Lavin, Kevin	4/1/18	0.8	Participate on a call with F. Batlle (ACG) regarding AAFAF work streams and planning for coming week.
21	Lavin, Kevin	4/3/18	1.3	Review the latest version of revised fiscal plan and provide comments to F. Batlle (ACG).
54	Batlle, Fernando	4/25/18	5.2	Participate in meeting with K. Lavin (ACG), J. Rapisardi (OMM), V. D'Agata (RTH), G. Portela (AAFAF) and J. Rodriguez (BAML) to discuss strategy and next steps.
54	Lavin, Kevin	4/25/18	5.2	Participate in meeting with F. Batlle (ACG), J. Rapisardi (OMM), V. D'Agata (RTH), G. Portela (AAFAF) and J. Rodriguez (BAML) to discuss strategy and next steps.
54	Barrett, Dennis	4/30/18	0.5	Correspond with E. Ni (ACG) and F. Batlle (ACG) regarding fiscal plan strategy and next steps.
25	Nilsen, Patrick	4/2/18	1.7	Revise code 50 February fee statement for written comments provided by S. Rinaldi (ACG).
25	Nilsen, Patrick	4/2/18	1.2	Revise code 3 February fee statement for written comments provided by S. Rinaldi (ACG).
25	Nilsen, Patrick	4/2/18	0.9	Revise code 25 February fee statement for written comments provided by S. Rinaldi (ACG).
25	Barrett, Dennis	4/9/18	1.2	Review and provide comments on expense detail in draft February fee application.

Code	Professional	Date	Billed Hours	Time Description
25	Nilsen, Patrick	4/10/18	1.6	Prepare and send the February fee statement to F. Batlle (ACG) for his review.
25	Barrett, Dennis	4/10/18	1.0	Participate in a discussion with P. Nilsen (ACG) providing comments to the February fee statement.
25	Nilsen, Patrick	4/10/18	1.0	Participate in a discussion with D. Barrett (ACG) regarding his comments to the February fee statement.
25	Batlle, Fernando	4/13/18	0.9	Review February fee statement before submission to AAFAF for payment.
25	Panciera, Tucker	4/17/18	1.6	Prepare March fee statement for review by D. Barrett (ACG) and S. Rinaldi (ACG).
25	Nilsen, Patrick	4/17/18	0.6	Prepare and send the February fee statement to D. Barrett (ACG) for upload to Prime Clerk.
25	Nilsen, Patrick	4/17/18	0.3	Correspond with D. Barrett (ACG) regarding the submission of the February fee statement to Prime Clerk.
25	Panciera, Tucker	4/18/18	0.8	Consolidate code 3 time detail for the April fee statement.
25	Panciera, Tucker	4/18/18	0.8	Consolidate code 50 time detail for the April fee statement.
25	Panciera, Tucker	4/18/18	0.5	Consolidate code 25 time detail for the April fee statement.
25	Nilsen, Patrick	4/19/18	1.7	Review time detail for inclusion within the April fee statement.
25	Nilsen, Patrick	4/19/18	1.5	Revise time detail for inclusion within the April fee statement.
25	Panciera, Tucker	4/19/18	1.4	Revise consolidation of time detail for the April fee statement.
25	Nilsen, Patrick	4/19/18	0.3	Correspond with T. Panciera (ACG) regarding the preparation of the March expense analysis.
25	Panciera, Tucker	4/20/18	1.6	Prepare February fee statement detail prior to sending to F. Batlle (ACG).
25	Nilsen, Patrick	4/20/18	1.5	Review and revise airfare expense categories within the expense analysis for the March fee statement.
25	Barrett, Dennis	4/23/18	0.3	Correspond with P. Nilsen (ACG) regarding the posting of the February fee statement.
25	Nilsen, Patrick	4/23/18	0.3	Correspond with D. Barrett (ACG) regarding the posting of the February fee statement.
25	Panciera, Tucker	4/24/18	2.1	Perform expenses analysis for March expenses.
25	Nilsen, Patrick	4/24/18	1.7	Review the airfare expense analysis for the March fee statement prepared by T. Panciera (ACG).
25	Nilsen, Patrick	4/24/18	1.3	Review lodging expense analysis for the March fee statement prepared by T. Panciera (ACG).
25	Panciera, Tucker	4/24/18	0.9	Prepare weekly AAFAF tracking fee update for review by A. Frankum (ACG).
25	Nilsen, Patrick	4/24/18	0.4	Correspond with T. Panciera (ACG) regarding the lodging and airfare expense analysis.
25	Nilsen, Patrick	4/24/18	0.4	Correspond with T. Panciera (ACG) regarding missing flight receipts within the accounting system.
25	Nilsen, Patrick	4/24/18	0.3	Correspond with T. Panciera (ACG) regarding the vouching of expenses to receipts within the accounting system.
25	Nilsen, Patrick	4/24/18	0.3	Correspond with T. Panciera (ACG) regarding the weekly time tracking report sent to A. Frankum (ACG).
25	Panciera, Tucker	4/25/18	1.3	Create per diem allocation within the March fee statement.
25	Nilsen, Patrick	4/25/18	1.2	Review the per diem expense analysis prepared by T. Panciera (ACG) for inclusion within the revised fiscal plan.
25	Panciera, Tucker	4/25/18	1.0	Revise March expense descriptions within the fee statement for D. Barrett (ACG) review.

Code	Professional	Date	Billed Hours	Time Description
25	Nilsen, Patrick	4/25/18	0.8	Review the transportation analysis prepared by T. Panciera (ACG) for inclusion within the fee statement.
25	Nilsen, Patrick	4/25/18	0.8	Review the meal analysis prepared by T. Panciera (ACG) for inclusion within the fee statement.
25	Nilsen, Patrick	4/25/18	0.7	Participate in discussion with P. Nilsen (ACG) regarding changes to be made to the summary comparison of certified fiscal plan to government fiscal plan for governors use.
25	Nilsen, Patrick	4/25/18	0.6	Revise code 3 time detail for inclusion within the April fee statement.
25	Nilsen, Patrick	4/25/18	0.3	Correspond with T. Panciera (ACG) regarding the preparation of the final fee application.
25	Nilsen, Patrick	4/25/18	0.2	Correspond with S. Rinaldi (ACG) regarding the expensing of the Regus space in the March fee statement.
25	Nilsen, Patrick	4/25/18	0.1	Correspond with T. Panciera (ACG) regarding comments from D. Barrett (ACG) on the expense analysis March fee statement.
25	Panciera, Tucker	4/26/18	1.7	Prepare final March expense report and exhibits for D. Barrett (ACG) review.
25	Panciera, Tucker	4/26/18	0.6	Prepare and send email to P. Nilsen (ACG) regarding March expense analysis.
25	Panciera, Tucker	4/27/18	1.5	Revise March expense analysis based on written comments from D. Barrett (ACG).
25	Panciera, Tucker	4/27/18	0.7	Prepare and send email to D. Barrett (ACG) regarding March expense analysis.
25	Nilsen, Patrick	4/27/18	0.6	Participate in meeting with T. Panciera (ACG) regarding the revision of expenses within the March expense analysis.
25	Nilsen, Patrick	4/27/18	0.4	Participate in discussion with D. Barret (ACG) regarding his comments on the March expense analysis.
25	Panciera, Tucker	4/27/18	0.4	Correspond with P. Nilsen (ACG) regarding March time detail analysis.
25	Barrett, Dennis	4/30/18	2.2	Review draft March fee statement provided by P. Nilsen (ACG).
25	Barrett, Dennis	4/30/18	0.3	Provide comments on the draft March fee statement to P. Nilsen (ACG).
25	Nilsen, Patrick	4/30/18	0.3	Correspond with T. Panciera (ACG) regarding the written comments from D. Barrett (ACG) on the March fee statement.
27	López, Luis	4/9/18	0.4	Correspond with E. Candelaria (AAFAF) regarding contract information requested from the controller database.
27	López, Luis	4/11/18	0.2	Perform research in sourcing contracts from Controller database per request from E. Candelaria (AAFAF).
50	Batlle, Fernando	4/1/18	0.6	Revise final draft response from the Governor to FOMB Notice of Violation.
50	Batlle, Fernando	4/1/18	0.6	Review executive summary section of FOMB suggested fiscal plan in order to determine which analysis to include in Government's version.
50	Ni, Evelyn	4/1/18	0.3	Review response of G. Rossello (Fortaleza) to 3/28/18 FOMB letter regarding revised fiscal plan.
50	Barrett, Dennis	4/2/18	2.0	Update new government model section of revised fiscal plan to incorporate consistent information as FOMB fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
50	Barrett, Dennis	4/2/18	1.5	Compare FOMB fiscal plan model to government revised fiscal plan model.
50	Murphy, Thomas	4/3/18	1.2	Participate on conference call with representatives of McKinsey to discuss the build of revenue measures in the revised fiscal plan.
50	Barrett, Dennis	4/3/18	0.6	Participate on call with representatives from Ankura, McKinsey, Deloitte and Hacienda regarding revenue measures in revised fiscal plan.
50	Barrett, Dennis	4/3/18	0.5	Participate in discussion with C. Guzman (AAFAF) and M. Gonzalez (AAFAF) regarding revised fiscal plan agency groupings.
50	Barrett, Dennis	4/4/18	3.0	Prepare updated agency by agency savings reconciliation of revised fiscal plan to FOMB agency rightsizing presentation.
50	Barrett, Dennis	4/4/18	0.4	Correspond with J. Kang (Rothschild) and F. Batlle (ACG) regarding bridging the revised fiscal plan.
50	Murphy, Thomas	4/5/18	1.7	Update the FOMB notice of violations tracker for additional items that are included in the revised fiscal plan and circulate to AAFAF and its advisors.
50	Barrett, Dennis	4/5/18	0.5	Incorporate list of items that have been added to the 3/23/18 fiscal plan into response letter from Governor to FOMB.
50	Barrett, Dennis	4/5/18	0.4	Update and distribute FOMB violation tracker.
50	Barrett, Dennis	4/5/18	0.3	Participate on call with J. Rapisardi (OMM) and F. Batlle (ACG) about differences in agency savings, government plan versus FOMB plan.
50	Barrett, Dennis	4/9/18	1.2	Prepare comparison between contractual debt service in the certified fiscal plan, revised fiscal plan and FOMB fiscal plan.
50	Barrett, Dennis	4/10/18	1.3	Prepare comparison of expense measures (personnel and non-personnel) by agency between revised fiscal plan and FOMB fiscal plan to be discussed on call with representatives from AAFAF and Conway Mackenzie.
50	Batlle, Fernando	4/10/18	0.9	Participate in discussion with C. Guzman (AAFAF) and D. Barrett (ACG) regarding updated implementation costs to be included in the revised fiscal plan.
50	Barrett, Dennis	4/10/18	0.7	Prepare summary of implementation costs included in revised fiscal plan for discussion with C. Guzman (AAFAF) and F. Batlle (ACG).
50	Barrett, Dennis	4/10/18	0.4	Participate on call with S. O'Rourke (McK), J. Reed (McK), and O. Shah (McK) about disaster relief spend curve.
50	Barrett, Dennis	4/10/18	0.3	Participate in discussion with P. Nilsen (ACG) and T. Panciera (ACG) regarding preparation of slide highlighting government rational for macro distributions in the revised fiscal plan.
50	Barrett, Dennis	4/11/18	2.7	Review updated sections of revised fiscal plan including financial projections, disaster spend curve, tax reform, macroeconomic assumptions, disaster relief spending and municipal recovery funds.
50	Barrett, Dennis	4/11/18	1.1	Review tax initiatives included in revised fiscal plan in comparison to FOMB fiscal plan.
50	Barrett, Dennis	4/11/18	0.3	Participate on call with representatives from Ankura and McKinsey about professional fee schedule in revised fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
50	Barrett, Dennis	4/16/18	0.6	Review slides highlighting differences in assumptions/methodology and savings of fiscal measures FOMB as compared to government.
50	Barrett, Dennis	4/18/18	3.3	Conduct in depth review of draft FOMB fiscal plan dated April 2018 to identify differences compared to the Commonwealth fiscal plan.
50	Nilsen, Patrick	4/18/18	3.2	Review the FOMB fiscal plan submitted on 4/18/18 to identify differences compared to the Commonwealth fiscal plan.
50	Barrett, Dennis	4/18/18	1.9	Prepare comparison of new government model savings and methodology per FOMB fiscal plan dated April, 2018 as compared with revised fiscal plan.
50	Barrett, Dennis	4/19/18	2.1	Participate in webcast of presentation of government revised fiscal plan, FOMB fiscal plan and board determination of certification.
50	Nilsen, Patrick	4/19/18	0.4	Prepare and send email to A. Sax (OMM) regarding the Commonwealth presentation to the FOMB regarding the certification of the fiscal plan.
50	Barrett, Dennis	4/19/18	0.2	Correspond with F. Batlle (ACG) regarding 30 year structural reform impact analysis.
50	Batlle, Fernando	4/20/18	1.9	Perform analysis of FOMB fiscal plan to compare with Government submission.
50	Barrett, Dennis	4/20/18	0.9	Prepare and send email to Commonwealth advisor group regarding updating the revised fiscal plan comparison to FOMB certified fiscal plan file.
50	Batlle, Fernando	4/20/18	0.9	Participate in meeting with M. Yassin (AAFAF) and A. Mendez (AAFAF) to discuss budget implications of FOMB certified plan and section 205.
50	Nilsen, Patrick	4/21/18	2.0	Revise the fiscal plan comparisons tracker for responses to differences in disaster relief assistance.
50	Nilsen, Patrick	4/21/18	1.7	Compare the FOMB fiscal plan to the revised fiscal plan to examine potential differences related to disaster recovery assumptions to be included within communications to the federal government.
50	Nilsen, Patrick	4/21/18	1.3	Revise the fiscal plan comparisons tracker for responses provided by A. Toro (BluHaus), J. Kang (RTH) and D. Barrett (ACG).
50	Barrett, Dennis	4/22/18	1.2	Participate in conference call with T. Panciera (ACG), F. Batlle (ACG), P. Nilsen (ACG) J. Rapisardi (OMM), S. Uhland (OMM), B. Sushon (OMM), N. Mitchell (GT) and M. Yassin (AAFAF) to discuss Section 205 letter strategy.
50	Nilsen, Patrick	4/22/18	1.2	Participate in conference call with D. Barrett (ACG), T. Panciera (ACG), F. Batlle (ACG), J. Rapisardi (OMM), S. Uhland (OMM), B. Sushon (OMM), N. Mitchell (GT) and M. Yassin (AAFAF) to discuss Section 205 letter strategy.
50	Panciera, Tucker	4/22/18	1.2	Participate in conference call with D. Barrett (ACG), F. Batlle (ACG), P. Nilsen (ACG), J. Rapisardi (OMM), S. Uhland (OMM), B. Sushon (OMM), N. Mitchell (GT) and M. Yassin (AAFAF) to discuss Section 205 letter strategy.

Code	Professional	Date	Billed Hours	Time Description
50	Battle, Fernando	4/22/18	1.1	Participate in conference call with D. Barrett (ACG), T. Panciera (ACG), P. Nilsen (ACG), J. Rapisardi (OMM), S. Uhland (OMM), B. Sushon (OMM), N. Mitchell (GT) and M. Yassin (AAFAF) to discuss Section 205 letter strategy. (partial).
50	Nilsen, Patrick	4/22/18	1.0	Compare the FOMB fiscal plan to the revised fiscal plan to examine differences to be included within communications to the federal government.
50	Barrett, Dennis	4/22/18	0.9	Review comparison of FOMB fiscal plan to Government fiscal plan tracker to identify fiscal versus structural differences.
50	Nilsen, Patrick	4/22/18	0.8	Prepare and send email to F. Battle (ACG) with explanations of differences in agencies between the FOMB fiscal plan and the revised fiscal plan.
50	Panciera, Tucker	4/23/18	2.9	Reconcile differences between Commonwealth and FOMB final fiscal plans.
50	Barrett, Dennis	4/23/18	2.4	Review certified fiscal plan financial document in detail for inclusion of differences on the fiscal plan differences tracker.
50	Barrett, Dennis	4/23/18	2.1	Review certified fiscal plan financial model in detail for inclusion of differences on the fiscal plan differences tracker.
50	Panciera, Tucker	4/23/18	2.0	Review Commonwealth and FOMB fiscal plan comparison.
50	Nilsen, Patrick	4/23/18	1.8	Prepare and send fiscal plan comparisons tracker to B. Neve (OMM).
50	Barrett, Dennis	4/23/18	1.4	Review revised fiscal plan differences tracker for additional information provided by various Commonwealth advisors.
50	Nilsen, Patrick	4/23/18	0.4	Review the litigation hold notice provided to Ankura from O'Melveny & Meyer.
50	Nilsen, Patrick	4/23/18	0.2	Correspond with J. Kang (ACG) regarding response to the fiscal plan comparisons tracker.
50	Nilsen, Patrick	4/23/18	0.2	Correspond with A. Toro (BluHaus) regarding responses to the structural reforms section of the fiscal plan comparisons tracker.
50	Nilsen, Patrick	4/23/18	0.2	Correspond with D. Barrett (ACG) regarding responses to the structural reforms section of the fiscal plan comparisons tracker.
50	Nilsen, Patrick	4/24/18	3.6	Prepare analysis of comparable GNP levels within the revised fiscal plan and the certified fiscal plan for G. Portela (AAFAF) and P. Soto (AAFAF).
50	Barrett, Dennis	4/24/18	3.0	Participate in meeting with F. Battle (ACG), J. Rapisardi (OMM), S. Uhland (OMM), P. Friedman (OMM), B. Sushon (OMM), N. Mitchell (GT) and D. Cleary (GT), to discuss approach and items to include in Section 205 letter.
50	Battle, Fernando	4/24/18	3.0	Participate in meeting with D. Barrett (ACG), J. Rapisardi (OMM), S. Uhland (OMM), P. Friedman (OMM), B. Sushon (OMM), N. Mitchell (GT) and D. Cleary (GT), to discuss approach and items to include in Section 205 letter.
50	Barrett, Dennis	4/24/18	2.6	Prepare comparison of certified fiscal plan to government fiscal plan for the use of R. Rossello (Fortaleza).
50	Nilsen, Patrick	4/24/18	2.5	Review the certified fiscal plan model prepared by J. Reed (McK) in comparison to the revised fiscal plan.
50	Battle, Fernando	4/24/18	1.8	Prepare analysis of fiscal plan comparison including agency efficiency savings target comparison.

Code	Professional	Date	Billed Hours	Time Description
50	Barrett, Dennis	4/24/18	1.1	Review analysis of comparable GNP levels between the revised fiscal plan and the certified fiscal plan prepared by P. Nilsen (ACG).
50	Barrett, Dennis	4/24/18	0.4	Review Commonwealth government efficiencies memo prepared by S. O'Rourke (McK).
50	Barrett, Dennis	4/25/18	2.6	Review April 19th FOMB right sizing model for potential inclusion of information within the plan comparison worksheet.
50	Batlle, Fernando	4/25/18	1.7	Participate in meeting to discuss budget and section 205 matters.
50	Barrett, Dennis	4/25/18	1.6	Participate in meeting with representatives from OMM, Greenberg Traurig and Ankura regarding section 205 letters.
50	Barrett, Dennis	4/25/18	1.2	Incorporate comments from F. Batlle (ACG) into summary comparison of certified fiscal plan to government fiscal plan for governors use.
50	Barrett, Dennis	4/25/18	0.9	Fact check draft section 205 letter to ensure it ties to the fiscal plan.
50	Barrett, Dennis	4/25/18	0.8	Review draft section 205 letter prepared by OMM.
50	Barrett, Dennis	4/25/18	0.4	Correspond with S. O'Rourke (McK) regarding FOMB right-sizing model.
50	Barrett, Dennis	4/25/18	0.3	Correspond with T. Panciera (ACG) regarding changes to the summary comparison of certified fiscal plan to government fiscal plan for governors use.
50	Nilsen, Patrick	4/26/18	1.5	Prepare summary of disaster recovery funding for the government response to the differences between the revised fiscal plan and the certified fiscal plan.
50	Barrett, Dennis	4/26/18	1.2	Update the revised fiscal plan differences tracker to reflect conversation with J. York (CM).
50	Batlle, Fernando	4/26/18	0.7	Revise fiscal plan comparison to incorporate into 205 letters.
50	Barrett, Dennis	4/26/18	0.4	Participate on call with J. York (CM) regarding additional variances to be added to the revised fiscal plan differences tracker.
50	Barrett, Dennis	4/26/18	0.3	Review summary of disaster recovery funding for the government response to the differences between the revised fiscal plan and the certified fiscal plan prepared by P. Nilsen (ACG).
50	Barrett, Dennis	4/26/18	0.1	Participate on call with F. Batlle (ACG) to discuss plan comparison worksheet.
50	Batlle, Fernando	4/26/18	0.1	Participate on call with D. Barrett (ACG) to discuss plan comparison worksheet.
50	Barrett, Dennis	4/27/18	2.7	Prepare analysis of right-sizing savings in FOMB fiscal plan as compared to savings in the government fiscal plan.
50	Batlle, Fernando	4/27/18	0.8	Analyze and provide comments to agency efficiency comparison worksheet.
50	Batlle, Fernando	4/28/18	1.0	Review certified plan financial model to validate differences with revised fiscal plan model.
50	Barrett, Dennis	4/28/18	0.8	Provide feedback on draft Section 205 letters to J. Rapisardi (OMM).
50	Batlle, Fernando	4/28/18	0.6	Participate on call with OMM and Rothschild to review status of 205 letter and discuss items to include in letter.

Code	Professional	Date	Billed Hours	Time Description
50	Barrett, Dennis	4/29/18	1.9	Prepare analysis of savings dilution in FOMB plan for inclusion in the Commonwealth rightsizing model.
50	Battle, Fernando	4/29/18	1.6	Review section 205 letter prior to the review of G. Portela (AAFAF).
50	Battle, Fernando	4/29/18	1.2	Revise section 205 letter for updates from J. Rapisardi (OOM).
50	Battle, Fernando	4/29/18	1.1	Participate in conference call with J. Rapisardi (OMM), S. Uhland (OMM), N. Mitchell (GT), G. Portela (AAFAF), M. Yassin (AAFAF) and P. Soto (AAFAF) to discuss COFINA/GO mediation and section 205 letters.
50	Barrett, Dennis	4/29/18	0.8	Incorporate updates to analysis of savings dilution in FOMB plan after accounting for implementation ramp per conversation with F. Battle (ACG).
50	Barrett, Dennis	4/29/18	0.4	Participate on call with F. Battle to discuss analysis of savings dilution in FOMB plan after accounting for implementation ramp.
50	Battle, Fernando	4/29/18	0.2	Correspond with D. Barrett (ACG) to discuss schedule of savings implementation ramp.
50	Battle, Fernando	4/30/18	1.2	Review revised version of Section 205 letter.
50	Battle, Fernando	4/30/18	1.0	Review and provide comments to Section 205 letter.
50	Barrett, Dennis	4/30/18	0.9	Review revised section 205 letter prepared by J. Rapisardi (OMM).
50	Barrett, Dennis	4/30/18	0.6	Review and provide comments on State legislatures analysis prepared by P. Nilsen.
50	Barrett, Dennis	4/30/18	0.4	Provide comments to the revised section 205 letter to J. Rapisardi (OMM).
TOTAL			<u>576.3</u>	

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND
COMPLETE ACCOUNTING OF EXPENSES
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL
IN CHRONOLOGICAL ORDER

Expense Category	Billed Amount
Airfare / Railway	\$ 8,139.63
Lodging	6,772.13
Meals	1,971.56
Other	-
Transportation	1,924.56
TOTAL	\$ 18,807.88

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

Expense Type	Professional	Date	Expense	Expense Description
Airfare / Railway	Patrick Nilsen	4/2/2018	\$ 1,207.08	One-way airfare from New York, NY to San Juan, PR (4/2/18).
Airfare / Railway	Dennis Barrett	4/6/2018	\$ 1,755.95	Roundtrip airfare from Newark, NJ to San Juan, PR (4/2/18 - 4/6/18).
Airfare / Railway	Thomas Murphy	4/6/2018	\$ 1,267.80	Roundtrip airfare from Newark, NJ to San Juan, PR (4/3/18 - 4/6/18).
Airfare / Railway	Patrick Nilsen	4/6/2018	\$ 1,086.40	One-way airfare from San Juan, PR to New York, NY (4/6/18).
Airfare / Railway	Fernando Batlle	4/6/2018	\$ 851.80	Roundtrip airfare from Boston, MA to San Juan, PR (4/1/18 - 4/6/18).
Airfare / Railway	Fernando Batlle	4/12/2018	\$ 606.80	Roundtrip airfare from Boston, MA to San Juan, PR (4/9/18 - 4/12/18).
Airfare / Railway	Fernando Batlle	4/20/2018	\$ 961.80	Roundtrip airfare from Boston, MA to San Juan, PR (4/16/18 - 4/20/18).
Airfare / Railway	Fernando Batlle	4/23/2018	\$ 187.00	One-way trainfare from Boston, MA to New York, NY (4/23/18).
Airfare / Railway	Fernando Batlle	4/26/2018	\$ 215.00	One-way trainfare from New York, NY to Boston, MA (4/26/18).
Lodging	Fernando Batlle	4/6/2018	\$ 1,276.55	Lodging in San Juan, PR - 5 nights (4/1/18 to 4/6/18).
Lodging	Dennis Barrett	4/6/2018	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (4/2/18 to 4/6/18).
Lodging	Patrick Nilsen	4/6/2018	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (4/2/18 to 4/6/18).
Lodging	Thomas Murphy	4/6/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (4/3/18 to 4/6/18).
Lodging	Fernando Batlle	4/12/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (4/9/18 to 4/12/18).
Lodging	Fernando Batlle	4/20/2018	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (4/16/18 to 4/20/18).
Lodging	Fernando Batlle	4/26/2018	\$ 900.00	Lodging in New York, NY - 3 nights (4/23/18 to 4/26/18).
Meals	Dennis Barrett	4/2/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	4/2/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	4/2/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	4/3/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	4/3/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	4/3/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	4/3/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	4/4/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	4/4/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	4/4/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	4/4/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	4/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	4/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	4/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	4/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	4/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	4/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Thomas Murphy	4/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.

Expense Type	Professional	Date	Expense	Expense Description
Meals	Patrick Nilsen	4/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	4/8/2018	\$ 20.00	Weekend meal, dinner.
Meals	Fernando Batlle	4/9/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	4/10/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	4/10/2018	\$ 18.40	Overtime meal, dinner.
Meals	Fernando Batlle	4/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	4/11/2018	\$ 19.99	Overtime meal, dinner.
Meals	Fernando Batlle	4/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	4/12/2018	\$ 12.00	Overtime meal, dinner.
Meals	Patrick Nilsen	4/13/2018	\$ 20.00	Overtime meal, dinner.
Meals	Tucker Panciera	4/13/2018	\$ 20.00	Overtime meal, dinner.
Meals	Fernando Batlle	4/16/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	4/16/2018	\$ 20.00	Overtime meal, dinner.
Meals	Fernando Batlle	4/17/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	4/17/2018	\$ 20.00	Overtime meal, dinner.
Meals	Fernando Batlle	4/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Tucker Panciera	4/18/2018	\$ 20.00	Overtime meal, dinner.
Meals	Patrick Nilsen	4/18/2018	\$ 20.00	Overtime meal, dinner.
Meals	Fernando Batlle	4/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	4/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	4/21/2018	\$ 20.00	Weekend meal, dinner.
Meals	Tucker Panciera	4/23/2018	\$ 20.00	Overtime meal, dinner.
Meals	Patrick Nilsen	4/24/2018	\$ 20.00	Overtime meal, dinner.
Meals	Fernando Batlle	4/24/2018	\$ 8.17	Out of town meal, dinner.
Meals	Patrick Nilsen	4/25/2018	\$ 20.00	Overtime meal, dinner.
Meals	Fernando Batlle	4/25/2018	\$ 20.00	Overtime meal, dinner.
Meals	Fernando Batlle	4/26/2018	\$ 20.00	Overtime meal, dinner.
Meals	Fernando Batlle	4/30/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Transportation	Fernando Batlle	4/1/2018	\$ 35.12	Taxi from home to airport (BOS).
Transportation	Dennis Barrett	4/2/2018	\$ 100.00	Taxi from home to airport (EWR).
Transportation	Patrick Nilsen	4/2/2018	\$ 61.85	Taxi from home to airport (JFK).
Transportation	Dennis Barrett	4/2/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	4/2/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	4/2/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	4/3/2018	\$ 68.32	Taxi from home to airport (EWR).
Transportation	Dennis Barrett	4/3/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	4/3/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	4/3/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	4/3/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	4/4/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	4/4/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	4/4/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	4/4/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	4/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	4/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	4/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	4/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	4/6/2018	\$ 100.00	Taxi from airport (EWR) to home.
Transportation	Fernando Batlle	4/6/2018	\$ 100.00	Taxi from airport (BOS) to home.
Transportation	Patrick Nilsen	4/6/2018	\$ 100.00	Taxi from airport (JFK) to home.

Expense Type	Professional	Date	Expense	Expense Description
Transportation	Thomas Murphy	4/6/2018	\$ 50.04	Taxi from airport (EWR) to home.
Transportation	Dennis Barrett	4/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	4/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Thomas Murphy	4/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	4/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	4/8/2018	\$ 20.38	Weekend taxi from office to home.
Transportation	Fernando Batlle	4/9/2018	\$ 35.41	Taxi from home to airport (BOS).
Transportation	Fernando Batlle	4/9/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	4/10/2018	\$ 37.30	Overtime taxi from office to home.
Transportation	Fernando Batlle	4/10/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	4/11/2018	\$ 34.59	Overtime taxi from office to home.
Transportation	Fernando Batlle	4/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	4/12/2018	\$ 100.00	Taxi from airport (BOS) to home.
Transportation	Patrick Nilsen	4/12/2018	\$ 49.90	Overtime taxi from office to home.
Transportation	Fernando Batlle	4/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	4/13/2018	\$ 41.19	Overtime taxi from office to home.
Transportation	Fernando Batlle	4/16/2018	\$ 47.49	Taxi from home to airport (BOS).
Transportation	Patrick Nilsen	4/16/2018	\$ 33.81	Overtime taxi from office to home.
Transportation	Fernando Batlle	4/16/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	4/17/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	4/18/2018	\$ 34.64	Overtime taxi from office to home.
Transportation	Fernando Batlle	4/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	4/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	4/20/2018	\$ 99.69	Taxi from airport (BOS) to home.
Transportation	Fernando Batlle	4/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	4/23/2018	\$ 21.74	Travel taxi from office to hotel.
Transportation	Patrick Nilsen	4/24/2018	\$ 41.87	Overtime taxi from office to home.
Transportation	Patrick Nilsen	4/25/2018	\$ 41.00	Overtime taxi from office to home.
Transportation	Fernando Batlle	4/26/2018	\$ 44.00	Taxi from train station (BOS) to home.
Transportation	Fernando Batlle	4/30/2018	\$ 46.22	Taxi from home to airport (BOS).
Transportation	Fernando Batlle	4/30/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
			<u>\$ 18,807.88</u>	

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

EXHIBIT H

MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC FOR
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD
MAY 1, 2018 THROUGH MAY 31, 2018



July 15, 2018

Gerardo J. Portela Franco
Executive Director
Puerto Rico Fiscal Agency and Financial Advisory Authority
Roberto Sanchez Vilella Government Center
De Diego Avenue, Stop 22
Santurce, Puerto Rico 00940

**RE: TWELFTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC
MAY 1, 2018 TO MAY 31, 2018**

Dear Executive Director,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the twelfth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of May 1, 2018 through May 31, 2018.

Pursuant to the professional services agreement between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC dated July 7, 2017, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is fluid and cursive, with the first name "Fernando" and last name "Batlle" clearly distinguishable.

Fernando Batlle
Senior Managing Director
Enclosure

UNITED STATES DISTRICT COURT
DISTRICT OF PUERTO RICO

In re:) PROMESA
) Title III
THE FINANCIAL OVERSIGHT AND)
MANAGEMENT BOARD FOR PUERTO RICO)
)
as representative of) Case No. 17 BK 3283-LTS
)
THE COMMONWEALTH OF PUERTO)
RICO, *et. al*)
)
Debtor.¹)
_____)

**COVER SHEET TO TWELFTH MONTHLY FEE STATEMENT OF ANKURA
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR THE
PERIOD MAY 1, 2018 THROUGH MAY 31, 2018**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide
Professional Services to: Debtor

Period for which compensation
and reimbursement is sought: May 1, 2018 through May 31, 2018

Amount of compensation sought
as actual, reasonable and necessary: \$328,462.00

Amount of expense reimbursement
sought as actual, reasonable and
necessary: \$18,905.21

This is a: X monthly _____ interim _____ final application.

This is Ankura's twelfth monthly fee statement in this case.

¹ The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the twelfth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$295,615.80 (90% of \$328,462.00 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$18,905.21 incurred by Ankura during the period of May 1, 2018 through May 31, 2018 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$24,236.33 and Ankura has eliminated \$5,331.12 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
 - a. Exhibit A – Summary schedule showing professional fees by task code;
 - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
 - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services

rendered; and iv) the time spent performing the service in increments of tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

NOTICE

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despina, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fee
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Fiscal Plan and Operational Related Matters

3	Fiscal Plan and Implementation	442.5	\$ 248,899.00
6	Asset Sales	3.4	\$ 1,122.00

Liquidity Related Matters

2	Cash and Liquidity Analysis	3.0	990.00
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Title III Matters

13	Prepare for and Attend Title III Hearing	1.6	528.00
25	Preparation of Fee Statements and Applications	39.5	13,787.50
54	Debt Restructuring	22.9	18,320.00

Other Matters

21	General Case Management	4.1	2,079.50
50	General Meetings with FOMB, UCC and/or Advisors	81.5	42,736.00

TOTAL		598.5	\$ 328,462.00
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EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Lavin, Kevin	President	\$ 905.00	2.0	\$ 1,810.00
Battle, Fernando	Senior Managing Director	\$ 800.00	170.2	\$ 136,160.00
Rosado, Kasey	Senior Managing Director	\$ 785.00	1.0	\$ 785.00
Barrett, Dennis	Managing Director	\$ 775.00	103.1	\$ 79,902.50
Ni, Evelyn	Managing Director	\$ 760.00	12.0	\$ 9,120.00
Cerone, Samantha	Senior Director	\$ 675.00	1.0	\$ 675.00
Maldonado, Andrew	Director	\$ 450.00	48.1	\$ 21,645.00
Samuels, Melanie	Director	\$ 500.00	0.6	\$ 300.00
Llompart, Sofia	Senior Associate	\$ 330.00	3.0	\$ 990.00
Panciera, Tucker	Senior Associate	\$ 215.00	68.7	\$ 14,770.50
Crowley, William	Associate	\$ 330.00	3.4	\$ 1,122.00
Keys, Jamie	Associate	\$ 330.00	1.6	\$ 528.00
Nilsen, Patrick	Associate	\$ 330.00	183.8	\$ 60,654.00
Total			598.5	\$ 328,462.00

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Code	Professional	Date	Billed Hours	Time Description
25	Barrett, Dennis	5/1/18	3.1	Review and provide comments to P. Nilsen (ACG) on draft exhibit F of March fee statement.
50	Nilsen, Patrick	5/1/18	3.0	Review FOMB rightsizing model provided by S. O'Rourke (McK).
3	Ni, Evelyn	5/1/18	2.2	Prepare draft summary sections for 60 day plan to prepare agency implementation plans.
25	Nilsen, Patrick	5/1/18	2.1	Prepare time increment analysis for Exhibit F of the March fee statement.
3	Batlle, Fernando	5/1/18	1.6	Review 60 day summary sections prepared by E. Ni (ACG).
3	Barrett, Dennis	5/1/18	1.4	Revise master list of fiscal plan activities schedule prepared by F. Batlle (ACG).
50	Batlle, Fernando	5/1/18	1.3	Review FOMB rightsizing model provided by S. O'Rourke (McK).
50	Barrett, Dennis	5/1/18	1.2	Review final section 205 letters to confirm all financial numbers referenced in the document.
50	Batlle, Fernando	5/1/18	1.2	Review fiscal plan in comparison to FOMB plan.
25	Panciera, Tucker	5/1/18	1.2	Review exhibit C in final March fee statement.
54	Batlle, Fernando	5/1/18	1.1	Participate in working session with G. Portela (AAFAF) to discuss plan of adjustment strategy.
54	Batlle, Fernando	5/1/18	0.9	Participate on telephone call with J. Rapisardi (OMM) regarding the Cofina settlement.
25	Panciera, Tucker	5/1/18	0.9	Prepare exhibit D for March fee statement.
25	Panciera, Tucker	5/1/18	0.8	Prepare exhibit C for March fee statement.
25	Barrett, Dennis	5/1/18	0.7	Review March fee statement itemized write-offs.
25	Barrett, Dennis	5/1/18	0.6	Review March fee statement itemized KPI analysis.
3	Batlle, Fernando	5/1/18	0.6	Review information for submission to House of Representatives regarding debt service for all Puerto Rico Government issuers.
25	Nilsen, Patrick	5/1/18	0.6	Prepare and send March fee statement to D. Barrett (ACG).
25	Panciera, Tucker	5/1/18	0.6	Prepare exhibit A for March fee statement.
50	Barrett, Dennis	5/1/18	0.5	Participate on telephone call with S. O'Rourke (McK) and P. Ballinson (McK) regarding Department of Public Safety uniform healthcare calculation in the certified fiscal plan.
50	Barrett, Dennis	5/1/18	0.5	Participate on telephone call with representatives from Ankura, Conway MacKenzie, Rothschild and Devtech regarding fiscal plan model changes.
3	Batlle, Fernando	5/1/18	0.4	Correspond with D. Barrett (ACG) and E. Ni (ACG) to discuss fiscal plan implementation planning strategy.
25	Barrett, Dennis	5/1/18	0.3	Review March fee statement itemized expense analysis.
50	Barrett, Dennis	5/1/18	0.3	Correspond with A. Sax-Bolder (OMM) regarding responses to questions related to section 205 letter.
50	Nilsen, Patrick	5/1/18	0.3	Correspond with S. O'Rourke (McK) regarding transmittal of the FOMB rightsizing model.
25	Nilsen, Patrick	5/1/18	0.3	Correspond with T. Panciera (ACG) regarding procurement related time detail within the March fee statement.
25	Nilsen, Patrick	5/1/18	0.3	Correspond with D. Barrett (ACG) regarding procurement related time detail within the March fee statement.
25	Nilsen, Patrick	5/1/18	0.2	Correspond with T. Panciera (ACG) regarding write offs for improper time detail bookings within the March fee statement.

Code	Professional	Date	Billed Hours	Time Description
3	Barrett, Dennis	5/2/18	4.0	Participate in working session with F. Batlle (ACG) to discuss strategy to conform fiscal plan to FY19 budget.
3	Batlle, Fernando	5/2/18	4.0	Participate in working session with D. Barrett (ACG) to discuss strategy to conform fiscal plan to FY19 budget.
3	Nilsen, Patrick	5/2/18	3.9	Extrapolate savings by reorganized agency from FOMB right-sizing model for inclusion within the rightsizing savings to budget model.
3	Nilsen, Patrick	5/2/18	3.1	Extrapolate savings by initiative from the FOMB right-sizing model for inclusion within the rightsizing savings to budget model.
3	Barrett, Dennis	5/2/18	2.9	Prepare implementation savings summaries for inclusion in implementation framework presentation.
3	Nilsen, Patrick	5/2/18	2.5	Prepare summary of FY19 budget for F. Batlle (ACG).
3	Batlle, Fernando	5/2/18	2.0	Review summary of FY19 budget prepared by P. Nilsen (ACG).
54	Batlle, Fernando	5/2/18	1.4	Participate in meeting with G. Portela (AAFAF), M. Yassin (AAFAF), and V. D'Agata (RTH) to discuss plan of action strategy and potential outcomes.
3	Nilsen, Patrick	5/2/18	1.2	Prepare and send summary of extrapolation of savings by initiative and reorganized agency to D. Barrett (ACG).
3	Barrett, Dennis	5/2/18	1.0	Participate in meeting with F. Batlle (ACG) and O. Pinero (AAFAF) to review implementation oversight framework presentation.
3	Batlle, Fernando	5/2/18	1.0	Participate in meeting with D. Barrett (ACG) and O. Pinero (AAFAF) to review implementation oversight framework presentation.
50	Batlle, Fernando	5/2/18	0.9	Review mediation analysis presentation.
50	Barrett, Dennis	5/2/18	0.8	Finalize revised fiscal plan differences tracker to be shared with C. Sobrino (AAFAF).
50	Barrett, Dennis	5/2/18	0.8	Prepare comparison of right-sizing savings in certified fiscal plan as compared to government fiscal plan.
3	Barrett, Dennis	5/2/18	0.4	Correspond with F. Batlle (ACG) and E. Ni (ACG) regarding fiscal plan implementation planning.
50	Barrett, Dennis	5/2/18	0.4	Correspond with P. Ballinson (McK) and S. O'Rourke (McK) regarding the inclusion of implementation costs included in certified fiscal plan.
50	Barrett, Dennis	5/2/18	0.4	Correspond with F. Batlle (ACG) regarding right-sizing variances that require follow up with Mckinsey.
25	Nilsen, Patrick	5/2/18	0.4	Review responses to comments from S. Rinaldi (ACG) prepared by T. Panciera (ACG).
3	Nilsen, Patrick	5/2/18	0.3	Correspond with D. Barrett (ACG) regarding the executive office savings with the FOMB rightsizing model.
3	Nilsen, Patrick	5/2/18	0.3	Correspond with D. Barrett (ACG) regarding the FOMB and courts and legislature agency savings with the FOMB rightsizing model.
25	Nilsen, Patrick	5/2/18	0.3	Correspond with D. Barrett (ACG) regarding comments from S. Rinaldi (ACG).
3	Barrett, Dennis	5/3/18	3.8	Prepare mapping analysis of certified fiscal plan savings to agency level budgets.
3	Batlle, Fernando	5/3/18	3.1	Review government rightsizing summary prepared by T. Panciera (ACG).

Code	Professional	Date	Billed Hours	Time Description
3	Nilsen, Patrick	5/3/18	2.9	Review the rightsizing savings to the budget model to determine how rightsizing savings will be mapped to the budget.
3	Panciera, Tucker	5/3/18	2.9	Create government rightsizing summary based on comments from F. Batlle (ACG).
3	Nilsen, Patrick	5/3/18	2.5	Prepare input template of savings by reorganized agency for input within the rightsizing savings to budget model.
3	Batlle, Fernando	5/3/18	1.7	Review the FOMB and courts and legislature agency savings with the FOMB rightsizing model.
3	Batlle, Fernando	5/3/18	1.6	Revise fiscal plan based on comments from G. Portela (AAFAF).
3	Barrett, Dennis	5/3/18	1.4	Update mapping analysis of certified fiscal plan savings to agency level budgets for suggestions by F. Batlle (ACG).
3	Batlle, Fernando	5/3/18	1.4	Review revisions to government fiscal plan.
3	Barrett, Dennis	5/3/18	1.2	Participate in working session with P. Nilsen (ACG) to update the rightsizing savings to budget model.
3	Nilsen, Patrick	5/3/18	1.2	Participate in working session with D. Barrett (ACG) to update the rightsizing savings to budget model.
3	Nilsen, Patrick	5/3/18	1.1	Prepare entries for the matrix of government rightsizing measures for the departments of education and health.
3	Barrett, Dennis	5/3/18	0.9	Prepare certified fiscal plan savings bridge to government budgets.
3	Barrett, Dennis	5/3/18	0.9	Prepare certified fiscal plan savings bridge to government budgets.
25	Panciera, Tucker	5/3/18	0.9	Prepare and send email to S. Rinaldi (ACG) outlining revisions to March fee statement.
3	Barrett, Dennis	5/3/18	0.7	Participate in follow up discussion with P. Nilsen (ACG) regarding the update of the matrix of government rightsizing measures.
3	Nilsen, Patrick	5/3/18	0.7	Participate in follow up discussion with D. Barrett (ACG) regarding the update of the matrix of government rightsizing measures.
3	Batlle, Fernando	5/3/18	0.4	Participate on telephone call with B. Biggio (CM) to prepare bridge of fiscal plan to budget.
25	Nilsen, Patrick	5/3/18	0.4	Correspond with T. Panciera (ACG) regarding the preparation of time detail for the review of S. Rinaldi (ACG).
25	Panciera, Tucker	5/3/18	0.4	Correspond with L. Brack (ACG) regarding correct billing rates for fee statement.
50	Nilsen, Patrick	5/3/18	0.3	Review the categorical privilege log circulated by A. Pavel (OMM).
3	Nilsen, Patrick	5/3/18	0.2	Correspond with D. Barrett (ACG) regarding the preparation of the matrix of government rightsizing measures.
3	Nilsen, Patrick	5/3/18	0.2	Correspond with B. Biggio (CM) regarding fund codes within the government budget file.
3	Panciera, Tucker	5/4/18	3.1	Create government rightsizing summary for inclusion in the government fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
3	Nilsen, Patrick	5/4/18	3.0	Prepare entries for the matrix of government rightsizing measures for the department of public safety, executive office and 8 other agencies.
3	Panciera, Tucker	5/4/18	2.2	Revise rightsizing summary based on written comments from P. Nilsen (ACG).
3	Nilsen, Patrick	5/4/18	1.7	Review the KPIs within the FOMB fiscal plan model for inclusion with the matrix of government rightsizing measures.
3	Nilsen, Patrick	5/4/18	1.5	Review entries from T. Panciera (ACG) to the matrix of government rightsizing measures.
50	Barrett, Dennis	5/4/18	1.4	Prepare analysis of certified fiscal plan savings by agency, expense concept and fund.
3	Barrett, Dennis	5/4/18	1.2	Participate on telephone call with O. Pinero (AAFAF), F. Batlle (ACG) and E. Ni (ACG) to discuss overall strategy for Government Transformation.
3	Batlle, Fernando	5/4/18	1.2	Participate on telephone call with O. Pinero (AAFAF) and D. Barrett (ACG), E. Ni (ACG) to discuss overall strategy for Government Transformation.
3	Ni, Evelyn	5/4/18	1.2	Participate on telephone call with O. Pinero (AAFAF) and F. Batlle (ACG), D. Barrett (ACG) to discuss overall strategy for Government Transformation.
3	Ni, Evelyn	5/4/18	0.9	Prepare draft government transformation strategy presentation to be discussed with Governor.
50	Barrett, Dennis	5/4/18	0.7	Revise savings dilution analysis after accounting for implementation ramp accounting for agencies that have submitted reorg plans to the legislature.
3	Barrett, Dennis	5/4/18	0.6	Review and provide comments on implementation framework presentation.
50	Barrett, Dennis	5/4/18	0.6	Prepare certified fiscal plan savings measures cheat sheet template.
50	Barrett, Dennis	5/4/18	0.5	Prepare and send email to P. Nilsen (ACG) and T. Panciera (ACG) regarding populating the certified fiscal plan savings measures cheat sheet template.
3	Nilsen, Patrick	5/4/18	0.5	Participate in meeting with T. Panciera (ACG) regarding populating the certified fiscal plan savings measures cheat sheet template.
3	Panciera, Tucker	5/4/18	0.5	Participate in meeting with P. Nilsen (ACG) regarding populating the certified fiscal plan savings measures cheat sheet template.
3	Ni, Evelyn	5/4/18	0.4	Correspond with D. Barrett (ACG) preparation of Government Transformation strategy presentation.
3	Nilsen, Patrick	5/4/18	0.4	Prepare snapshot of savings for inclusion within the fiscal plan implementation presentation.
3	Barrett, Dennis	5/4/18	0.3	Participate on telephone call with F. Batlle (ACG) to discuss framework for implementation plan.
50	Barrett, Dennis	5/4/18	0.3	Participate on telephone call with F. Batlle (ACG) to discuss uniform health care benefits.
3	Batlle, Fernando	5/4/18	0.3	Participate on telephone call with McKinsey team to discuss Medicaid funding included in FOMB fiscal plan and impact in general fund budget.

Code	Professional	Date	Billed Hours	Time Description
50	Batlle, Fernando	5/4/18	0.3	Participate on telephone call with representatives of AAFAF and mediation team to discuss Responses to mediation questions.
3	Batlle, Fernando	5/4/18	0.3	Participate on telephone call with D. Barrett (ACG) to discuss framework for implementation plan.
50	Batlle, Fernando	5/4/18	0.3	Participate on telephone call with D. Barrett (ACG) to discuss uniform health care benefits.
3	Nilsen, Patrick	5/4/18	0.3	Correspond with D. Barrett (ACG) regarding the preparation of the matrix of government rightsizing measures.
3	Nilsen, Patrick	5/4/18	0.3	Correspond with T. Panciera (ACG) regarding the KPIs included within the matrix of government rightsizing measures.
3	Nilsen, Patrick	5/4/18	0.3	Correspond with T. Panciera (ACG) regarding the preparation of the matrix of government rightsizing measures.
3	Batlle, Fernando	5/4/18	0.2	Participate on telephone call with B. Biggio (CM) to discuss fiscal plan to budget bridge.
3	Batlle, Fernando	5/4/18	0.2	Participate on telephone call with F. Riefkohl (CSA) to discuss recovery funding estimate.
3	Batlle, Fernando	5/4/18	0.2	Participate on telephone call with B. Biggio (CM) to discuss budget impact of Medicaid funding included in FOMB fiscal plan.
3	Batlle, Fernando	5/4/18	0.1	Participate on telephone call with J. York (CM) to discuss Medicaid funding.
3	Batlle, Fernando	5/4/18	0.1	Participate on telephone call with A. Velazquez (ASES) to discuss ASES funding included in FY19 budget.
3	Panciera, Tucker	5/5/18	3.7	Revise fiscal plan implementation presentation based on comments from F. Batlle (ACG).
3	Barrett, Dennis	5/5/18	3.1	Review and revise fiscal plan implementation presentation.
50	Batlle, Fernando	5/5/18	2.1	Review and revise draft of section 205 letter, including validating all fiscal plan related numbers included in letter.
3	Nilsen, Patrick	5/5/18	1.5	Revise the fiscal plan implementation presentation based on written comments from D. Barrett (ACG) on implementation timelines.
3	Nilsen, Patrick	5/5/18	1.0	Prepare structural reform summary for inclusion within the fiscal plan implementation presentation.
3	Batlle, Fernando	5/5/18	0.9	Review and revise implementation plan presentation.
3	Nilsen, Patrick	5/5/18	0.9	Review the fiscal plan implementation presentation provided by D. Barrett (ACG).
3	Barrett, Dennis	5/5/18	0.8	Participate on call with F. Batlle (ACG) to review fiscal plan implementation presentation.
3	Batlle, Fernando	5/5/18	0.8	Participate on call with D. Barrett (ACG) to review fiscal plan implementation presentation.
3	Nilsen, Patrick	5/5/18	0.3	Correspond with T. Panciera (ACG) regarding revisions to the structural reforms summary within the implementation presentation.
3	Nilsen, Patrick	5/5/18	0.3	Correspond with D. Barrett (ACG) regarding his comments to the fiscal plan implementation presentation for O. Pinero (AAFAF) on implementation timelines.
3	Batlle, Fernando	5/6/18	3.7	Prepare presentation for implementation planning for fiscal plan FY19.
3	Barrett, Dennis	5/6/18	3.4	Review and revise fiscal plan implementation presentation.

Code	Professional	Date	Billed Hours	Time Description
3	Nilsen, Patrick	5/6/18	2.6	Prepare comparison of reorganized agencies for inclusion within the fiscal plan implementation presentation for O. Pinero (AAFAF).
3	Nilsen, Patrick	5/6/18	1.5	Revise fiscal plan implementation presentation based on written comments provided by F. Batlle (ACG).
50	Barrett, Dennis	5/6/18	1.1	Participate on telephone call with A. Mendez (AAFAF), representatives of Conway McKenzie and F. Batlle (ACG) to discuss fiscal plan to budget bridge and coordination necessary to communicate and negotiate with FOMB.
3	Panciera, Tucker	5/6/18	1.1	Revise fiscal plan implementation presentation based on comments from P. Nilsen (ACG).
3	Batlle, Fernando	5/6/18	0.9	Participate on telephone call with A. Mendez (AAFAF), representatives of Conway McKenzie and D. Barrett (ACG) to discuss fiscal plan to budget bridge and coordination necessary to communicate and negotiate with FOMB (partial).
3	Nilsen, Patrick	5/6/18	0.7	Prepare comparison of personnel and non-personnel savings for inclusion within the fiscal plan implementation presentation for O. Pinero (AAFAF).
3	Nilsen, Patrick	5/6/18	0.4	Correspond with D. Barrett (ACG) regarding his comments to the fiscal plan implementation presentation for O. Pinero (AAFAF).
3	Nilsen, Patrick	5/6/18	0.3	Correspond with T. Panciera (ACG) regarding revisions to the comparison of reorganized agencies for inclusion in the fiscal plan implementation presentation.
3	Batlle, Fernando	5/6/18	0.1	Participate on telephone call with A. Garcia (CM) to discuss next steps and info needed for budget meeting with the FOMB.
50	Nilsen, Patrick	5/7/18	3.5	Prepare open items tracker for creditor mediation meetings on 5/15/18 and 5/16/18.
50	Nilsen, Patrick	5/7/18	2.4	Revise open items tracker for creditor mediation meetings on 5/15/18 and 5/16/18 for additional questions provided by creditors.
54	Batlle, Fernando	5/7/18	1.5	Review and analyze GO and Cofina proposal in preparation of meeting with FOMB and mediation panel.
3	Nilsen, Patrick	5/7/18	0.8	Review April 24th draft of revenue letter response prepared by J. York (CM).
3	Nilsen, Patrick	5/7/18	0.4	Participate on telephone call with F. Perez (AAFAF) regarding the revenue letter discussing the proper mapping of revenue and expense items to the budget.
3	Batlle, Fernando	5/7/18	0.3	Participate on telephone call with A. Mendez (AAFAF) and representatives of Conway Mackenzie to discuss budget bridge and reconciliation to fiscal plan as part of milestone 4 delivery.
3	Batlle, Fernando	5/7/18	0.3	Participate on telephone call with A. Mendez (AAFAF) and representatives of Conway Mackenzie to discuss FY19 budget process in anticipation of meeting with representatives of FOMB.
3	Batlle, Fernando	5/7/18	0.3	Review draft general fund variance analysis prepared by B. Biggio (CM).
3	Batlle, Fernando	5/7/18	0.3	Participate on telephone call with J. Rodriguez (BAML) to discuss plan of adjustment approach in anticipation of meeting with mediation panel.
3	Nilsen, Patrick	5/7/18	0.3	Correspond with F. Batlle (ACG) regarding the commonwealth implementation plans.

Code	Professional	Date	Billed Hours	Time Description
3	Nilsen, Patrick	5/7/18	0.3	Correspond with E. Ni (ACG) regarding the commonwealth implementation plans.
3	Nilsen, Patrick	5/7/18	0.3	Correspond with A. Sax-Bolder (OMM) regarding the claw backable revenues within the commonwealth fiscal plan.
3	Nilsen, Patrick	5/7/18	0.3	Correspond with F. Perez (AAFAF) regarding the claw backable revenues within the commonwealth fiscal plan.
3	Batlle, Fernando	5/7/18	0.2	Participate on telephone call with O. Shah (MCK) to discuss FY19 budget process.
50	Batlle, Fernando	5/7/18	0.2	Participate on telephone call with representatives of AAFAF and advisors to discuss approach to mediation team meetings of 5/15/18 and 5/16/18.
54	Batlle, Fernando	5/8/18	3.2	Participate in meeting with representatives of mediation panel, Board and AAFAF to discuss GO and Cofina proposal.
3	Nilsen, Patrick	5/8/18	2.4	Review April 24th revenue forecast letter in preparation for discussion with A. Sax-Bolder (OMM).
3	Nilsen, Patrick	5/8/18	1.9	Review the 2016 comprehensive annual financial report regarding the moratorium and claw backable revenues at the commonwealth.
54	Batlle, Fernando	5/8/18	1.3	Participate in meeting with representatives of the mediation panel and FOMB to discuss logistics of the mediation session.
54	Batlle, Fernando	5/8/18	1.2	Participate in meeting with representatives of Rothschild, AAFAF and O'Melveny and Meyers to analyze Cofina and GO proposal and prepare for meeting in mediation panel.
3	Nilsen, Patrick	5/8/18	0.9	Compare April 24th revenue forecast letter to FOMB fiscal plan to identify adjustments from the April 24th revenue forecast letter.
3	Nilsen, Patrick	5/8/18	0.8	Participate on telephone call with A. Sax-Bolder (OMM) and F. Perez (AAFAF) regarding adjustments within the April 24th revenue forecast letter.
21	Batlle, Fernando	5/8/18	0.6	Participate in meeting with K. Lavin (ACG) on fiscal plan, budget status and strategy.
21	Lavin, Kevin	5/8/18	0.6	Participate in meeting with F. Battle (ACG) on fiscal plan, budget status and strategy.
3	Nilsen, Patrick	5/8/18	0.6	Participate on phone call with T. Jones (CM) regarding claw backable revenues within the commonwealth.
50	Samuels, Melanie	5/8/18	0.6	Research and respond to inquires regarding the bond list on the creditor list.
3	Nilsen, Patrick	5/8/18	0.4	Participate on a telephone call with F. Perez (AAFAF) regarding the adjustments within the April 24th revenue forecast letter.
50	Nilsen, Patrick	5/8/18	0.4	Participate on call regarding the FY19 budget mapping with A. Mendez (AAFAF) and B. Biggio (CM).
3	Nilsen, Patrick	5/8/18	0.3	Participate on a telephone call with A. Sax-Bolder (OMM) to discuss the adjustments from the April 24th revenue forecast letter.
54	Batlle, Fernando	5/8/18	0.2	Prepare summary of Cofina and GO proposal for representatives of AAFAF.
3	Batlle, Fernando	5/8/18	0.2	Participate on telephone call with O. Shah (MCK) to discuss mediation meeting schedule.
3	Nilsen, Patrick	5/8/18	0.2	Correspond with F. Battle (ACG) regarding state funding match and other takeaways from the FY19 budget mapping discussion.
3	Nilsen, Patrick	5/8/18	0.1	Participate on phone call with J. York (CM) regarding claw backable revenues within the commonwealth. .

Code	Professional	Date	Billed Hours	Time Description
50	Nilsen, Patrick	5/9/18	3.5	Revise the creditor due diligence open items tracker based on responses provided by J. Kang (RTH), T. Jones (CM) and J. York (CM).
2	Llompert, Sofia	5/9/18	1.7	Revise bank balance section requested by representatives of AAFAF to reflect PREPA bank balances as of 4/30/18.
50	Lavin, Kevin	5/9/18	1.4	Review mediation materials, responsibilities and related workplans.
3	Batlle, Fernando	5/9/18	1.3	Participate in meeting with O. Pinero (AAFAF) to discuss changes to implementation planning presentation.
3	Batlle, Fernando	5/9/18	1.2	Participate in meeting with A. Mendez (AAFAF) , and representatives of Hacienda and Conway Mackenzie to prepare for budget process meeting with representatives of FOMB.
3	Batlle, Fernando	5/9/18	1.1	Participate in meeting with representatives of AAFAF, OMB, FOMB, EY, McKinsey, Conway Mackenzie to discuss budget differences.
50	Batlle, Fernando	5/9/18	1.0	Participate on telephone call with O. Shah (MCK) and J. Reed (MCK), and P. Nilsen (ACG) and J. York (CM) regarding the creditor mediation meeting on 5/15/18.
50	Nilsen, Patrick	5/9/18	0.8	Participate on a telephone call with F. Batlle (ACG), J. Reed (McK), O. Shah (McK) and J. York (CM) regarding the creditor mediation meeting on 5/15/2018 (Partial).
54	Batlle, Fernando	5/9/18	0.6	Participate on telephone call to discuss G. Portela (AAFAF) and J. Rapisardi (OMM) Cofina proposal and possible alternatives.
21	Nilsen, Patrick	5/9/18	0.6	Prepare and send estimate of April fee statement to P. Crisalli (ACG) for internal engagement tracking purposes.
3	Batlle, Fernando	5/9/18	0.5	Participate in meeting with O. Pinero (AAFAF) to review agency efficiency implementation planning.
50	Batlle, Fernando	5/9/18	0.5	Participate on a telephone call with P. Nilsen (ACG), S. Uhland (OMM), G. Loran (AAFAF) regarding the creditor mediation meeting on 5/15/2018.
50	Nilsen, Patrick	5/9/18	0.5	Participate on a telephone call with F. Batlle (ACG), S. Uhland (OMM), G. Loran (AAFAF) regarding the creditor mediation meeting on 5/15/2018.
50	Nilsen, Patrick	5/9/18	0.5	Prepare summary of cash flows with the revised fiscal plan and the FOMB fiscal plan for F. Batlle (ACG).
50	Nilsen, Patrick	5/9/18	0.4	Prepare and send follow up emails to representatives of AAFAF and its advisors for responses to the creditor due diligence questions.
21	Nilsen, Patrick	5/9/18	0.2	Correspond with P. Crisalli (ACG) regarding the estimate of the April fee statement.
21	Nilsen, Patrick	5/9/18	0.2	Correspond with F. Batlle (ACG) regarding the estimate of the April fee statement.
50	Nilsen, Patrick	5/9/18	0.2	Correspond with F. Batlle (ACG) regarding the mediation meeting on 5/15/18.
3	Batlle, Fernando	5/9/18	0.1	Participate on telephone call with A. Velazquez (ASES) to discuss the ASES budget.
50	Batlle, Fernando	5/9/18	0.1	Participate on telephone call with A. Velazquez (ASES) to discuss mediation question answers related to healthcare reform.
50	Batlle, Fernando	5/9/18	0.1	Participate on telephone call with J. Mattei (AAFAF) to discuss DSA mediation questions.
50	Batlle, Fernando	5/9/18	0.1	Participate on telephone call with R. Romeu (DevTech) to discuss macroeconomic mediation questions.

Code	Professional	Date	Billed Hours	Time Description
50	Nilsen, Patrick	5/10/18	2.2	Revise the creditor due diligence open items tracker based on responses provided by A. Velazquez (ASES) and J. York (CM).
3	Nilsen, Patrick	5/10/18	2.1	Prepare summary presentation on the Fiscal and Economic Working Group within the commonwealth.
3	Batlle, Fernando	5/10/18	1.4	Participate in meeting with representatives of AAFAF legal related to discuss the budget process.
2	Llompert, Sofia	5/10/18	1.3	Update bank balance section and supporting excel detail requested by representatives of AAFAF to reflect PREPA bank balances as of 4/30/18.
3	Batlle, Fernando	5/10/18	0.8	Review FOMB notice of violation related to FY19 budget.
50	Nilsen, Patrick	5/10/18	0.8	Participate on a telephone call with F. Batlle (ACG), S. Uhland (OMM), G. Loran (AAFAF) regarding the creditor meditation meeting on 5/15/2018.
54	Batlle, Fernando	5/10/18	0.7	Prepare and revise summary of Cofina and GO debt agreement.
3	Batlle, Fernando	5/10/18	0.6	Participate on telephone call with A. Mendez (AAFAF) and representatives of Conway Mackenzie to discuss status of budget submission and fiscal plan bridge.
3	Batlle, Fernando	5/10/18	0.6	Participate on telephone call with V. D'Agata (RTH), J. Rodriguez (BAML), R. Romeu (DevTech) and E. Forrest (DevTech) to discuss long term surplus projections.
3	Nilsen, Patrick	5/10/18	0.6	Participate on a telephone call with B. Biggio (ACG), and A. Mendez (AAFAF) regarding the latest update to the FY19 budget.
50	Nilsen, Patrick	5/10/18	0.6	Participate on a telephone call with F. Batlle (ACG), J. Reed (McK) and O. Shah (McK) regarding the creditor meditation meeting on 5/15/2018 (partial).
3	Batlle, Fernando	5/10/18	0.5	Participate on telephone call with representatives of McKinsey to coordinate approach and agenda for mediation session.
3	Batlle, Fernando	5/10/18	0.5	Review public hearing summary of labor reform bill.
3	Batlle, Fernando	5/10/18	0.4	Review revenue and collection trends and impact on baseline FY18 projections.
50	Nilsen, Patrick	5/10/18	0.4	Correspond with F. Batlle (ACG) regarding the open items within the creditor due diligence tracker.
3	Batlle, Fernando	5/10/18	0.3	Review responses to healthcare related questions as part of the mediation session.
50	Batlle, Fernando	5/10/18	0.3	Participate on telephone call with representatives of AAFAF and advisors to discuss questions related to mediation session.
50	Nilsen, Patrick	5/10/18	0.3	Prepare and send the FOMB rightsizing model to C. Frederique (AAFAF) over a secured location.
3	Batlle, Fernando	5/10/18	0.2	Participate on telephone call with J. Gavin (Citi) to discuss mediation session questions on long term forecast and debt sustainability analysis.
3	Batlle, Fernando	5/10/18	0.2	Participate on telephone call with R. Romeu (DevTech) to discuss long term projections.
50	Nilsen, Patrick	5/11/18	2.9	Revise the open items tracker based on responses provided by F. Perez (Hacienda), and T. Jones (CM).
50	Nilsen, Patrick	5/11/18	1.7	Prepare and send summary of FOMB creditor mediation questions to representatives of AAFAF and its advisors.
3	Nilsen, Patrick	5/11/18	1.3	Review revised fiscal plan budget bridge provided by B. Biggio (CM).
50	Nilsen, Patrick	5/11/18	1.3	Prepare listing of attendees for the creditor mediation sessions on 5/15/18 and 5/16/18.

Code	Professional	Date	Billed Hours	Time Description
3	Batlle, Fernando	5/11/18	1.2	Review of public presentations related to labor reform.
3	Batlle, Fernando	5/11/18	0.8	Participate on telephone call with V. D'Agata (RTH) to discuss plan of adjustment and long term surplus forecast and debt sustainability analysis.
50	Nilsen, Patrick	5/11/18	0.8	Participate on telephone call with J. Reed (MCK) regarding the representatives of FOMB responses to the creditor due diligence questions.
50	Nilsen, Patrick	5/11/18	0.8	Review agenda of creditor mediation sessions on 5/15/18 and 5/16/18 provided by J. Reed (MCK).
3	Batlle, Fernando	5/11/18	0.7	Analyze action plan for \$1.5 billion of CDBG funding to ensure consistency with fiscal plan.
3	Nilsen, Patrick	5/11/18	0.6	Participate on telephone call with B. Biggio (ACG), and A. Mendez (AAFAF) regarding the latest update to the FY19 budget.
50	Nilsen, Patrick	5/11/18	0.6	Participate on a telephone call with J. Reed (MCK) and O. Shah (MCK) regarding the creditor meditation meeting on 5/15/2018.
3	Batlle, Fernando	5/11/18	0.4	Participate on telephone call with A. Mendez (AAFAF) and representatives of Conway Mackenzie to review Notice of violation and next steps.
3	Batlle, Fernando	5/11/18	0.4	Participate on telephone call with J. Rodriguez (BAML) and G. Portela (AAFAF) to discuss plan of adjustment strategy and debt sustainability analysis.
3	Batlle, Fernando	5/11/18	0.3	Participate on telephone call with representatives of McKinsey to review mediation session questions.
50	Nilsen, Patrick	5/11/18	0.3	Correspond with J. Kang (RTH) regarding the preparation of fiscal plan documents within the data room.
3	Batlle, Fernando	5/11/18	0.2	Correspond with P. Nilsen (ACG) to discuss mediation session question answers.
3	Batlle, Fernando	5/11/18	0.2	Participate on telephone call with S. El Hage (FEMA) to review methodology used for build up of FEMA disaster recovery fund estimates.
3	Batlle, Fernando	5/11/18	0.2	Participate on telephone call with B. Biggio (CM) and J. York (CM) to discuss fiscal year to FY19 budget bridge.
50	Batlle, Fernando	5/11/18	0.2	Participate on telephone call with J. Gavin (Citi) to discuss long term forecast and mediation session questions.
50	Batlle, Fernando	5/11/18	0.2	Participate on telephone call with R. Guerra (Hacienda) to review answer to questions from mediation session related to financial management systems.
50	Nilsen, Patrick	5/11/18	0.2	Prepare and send agenda of creditor mediation sessions on 5/15/18 and 5/16/18 to representatives of AAFAF and its advisors.
50	Nilsen, Patrick	5/14/18	3.8	Revise creditor due diligence open items tracker based on responses by E. Forrest (DevTech), A. Velazquez (ASES), J. York (CM), and A. Mendez (AAFAF).
50	Nilsen, Patrick	5/14/18	3.8	Participate in mediation sessions preparation working group with F. Batlle (ACG), S. Uhland (OMM), J. Kang (RTH), J. York (CM), and T. Jones (CM).
3	Batlle, Fernando	5/14/18	3.5	Participate in mediation sessions preparation working group with P. Nilsen (ACG), S. Uhland (OMM), J. Kang (RTH), J. York (CM), and T. Jones (CM) (Partial).
50	Batlle, Fernando	5/14/18	2.0	Review materials related to questions presented by creditors in preparation mediation session.

Code	Professional	Date	Billed Hours	Time Description
3	Batlle, Fernando	5/14/18	1.9	Revise government transformation implementation planning presentation.
3	Panciera, Tucker	5/14/18	1.7	Prepare analysis of comparison of population decline and GNP levels for the Contingent Value Instrument presentation.
50	Nilsen, Patrick	5/14/18	1.6	Prepare fiscal plan oversight and implementation summary for inclusion within the implementation oversight framework presentation.
50	Nilsen, Patrick	5/14/18	1.4	Prepare comparisons of creditor due diligence responses from the Commonwealth and FOMB for the review of P. Nilsen (ACG).
50	Nilsen, Patrick	5/14/18	1.1	Revise the creditor due diligence open items tracker based on prepared response from the FOMB.
3	Ni, Evelyn	5/14/18	0.4	Participate on daily telephone call with representatives of AAFAF Budget Advisors.
3	Batlle, Fernando	5/14/18	0.3	Participate on telephone call with A. Mendez (AAFAF) and representatives of Conway Mackenzie to discuss May 10 Notice of violation and Government's submission on 5/14/18.
50	Nilsen, Patrick	5/14/18	0.3	Prepare and send comparison between Commonwealth and FOMB creditor due diligence responses to J. Reed (MCK).
54	Batlle, Fernando	5/14/18	0.2	Participate on telephone call with R. Romeu (DevTech) to discuss Cofina and GO settlement and long term forecast implications.
50	Batlle, Fernando	5/15/18	3.5	Participate in mediation session regarding macroeconomic outlook, disaster recovery and baseline revenue and expenses.
50	Batlle, Fernando	5/15/18	3.5	Participate in mediation session with representatives of FOMB and creditors regarding pensions, long term financial projections, measures and structural reforms.
3	Nilsen, Patrick	5/15/18	2.0	Revise mapping of rightsizing savings to the budget based on written comments from D. Barrett (ACG) on healthcare savings.
3	Batlle, Fernando	5/15/18	1.8	Research on sports gambling to determine potential applicability to Puerto Rico.
3	Batlle, Fernando	5/15/18	1.5	Revise implementation planning presentation.
3	Nilsen, Patrick	5/15/18	0.5	Prepare and send response to B. Biggio (CM) regarding the mapping of rightsizing savings to the budget.
3	Nilsen, Patrick	5/15/18	0.4	Prepare and send secured transfer of rightsizing models to representatives of AAFAF and Conway Mackenzie.
3	Nilsen, Patrick	5/15/18	0.4	Review response regarding the mapping of rightsizing savings to the budget provided by B. Biggio (CM).
3	Nilsen, Patrick	5/15/18	0.3	Correspond with D. Barrett (ACG) regarding the mapping of rightsizing savings to the budget.
3	Nilsen, Patrick	5/15/18	0.2	Correspond with D. Barrett (ACG) regarding the submission of rightsizing models to representatives of AAFAF and Conway Mackenzie.
3	Nilsen, Patrick	5/15/18	0.2	Participate on a call with A. Mendez (AAFAF) regarding the mapping of rightsizing savings to the budget.
3	Nilsen, Patrick	5/16/18	3.3	Review and revise the categorical privilege log for documentation of Ankura involvement within the revised fiscal plan.
3	Nilsen, Patrick	5/16/18	2.8	Review budget bridge provided by B. Biggio (CM) prior to finalization of the FY19 budget.
25	Panciera, Tucker	5/16/18	2.3	Consolidate time entries for April fee statement.
25	Nilsen, Patrick	5/16/18	2.2	Review final March fee statement and related exhibits prior to review of F. Batlle (ACG).

Code	Professional	Date	Billed Hours	Time Description
50	Batlle, Fernando	5/16/18	1.4	Participate in mediation session related to PREPA fiscal plan to understand applicability to the Commonwealth fiscal plan.
3	Batlle, Fernando	5/16/18	1.3	Review and revise categorical privilege log.
3	Panciera, Tucker	5/16/18	1.2	Prepare agency efficiency implementation section for presentation.
3	Batlle, Fernando	5/16/18	1.0	Participate on telephone call with O. Pinero (AAFAF), C. Anton (AAFAF) and C. Frederique (AAFAF) to review implementation plan strategy for new government model and discuss next steps.
3	Batlle, Fernando	5/16/18	0.6	Participate on telephone call with O. Pinero (AAFAF), C. Frederique (AAFAF) and C. Yamin (AAFAF) and A. Toro (Bluhaus) to discuss reorganization plan workstream including establishing high level plan.
3	Nilsen, Patrick	5/16/18	0.6	Participate on call with A. Mendez (AAFAF), and B. Biggio (CM) regarding the finalization of the FY19 budget.
3	Nilsen, Patrick	5/16/18	0.4	Prepare and send matrix of government savings to D. Barret (ACG) for review.
3	Nilsen, Patrick	5/16/18	0.4	Prepare and send rightsizing models and savings mappings to B. Biggio (CM) for finalization of the FY19 budget.
50	Nilsen, Patrick	5/16/18	0.3	Participate on call with A. Pavel (OMM) regarding Ankura entries within the categorical privilege log.
3	Nilsen, Patrick	5/17/18	2.8	Prepare summary of the mechanisms of fiscal plan enforcement for inclusion within the implementation plan presentation for O. Pinero (AAFAF).
3	Nilsen, Patrick	5/17/18	2.4	Prepare diligence questionnaire listing for government agencies for the review of D. Barrett (ACG).
3	Batlle, Fernando	5/17/18	2.1	Revise implementation planning framework presentation.
3	Batlle, Fernando	5/17/18	1.9	Participate in FOMB meeting with G. Portela (AAFAF) regarding certified fiscal plan.
3	Panciera, Tucker	5/17/18	1.7	Update the summary of due diligence questions within the implementation framework presentation based on the latest update from O. Pinero.
3	Panciera, Tucker	5/17/18	1.6	Prepare summary of agency KPIs for D. Barrett (ACG).
3	Batlle, Fernando	5/17/18	1.4	Participate on telephone call with A. Mendez (AAFAF) and P. Soto (AAFAF), J. Rapisardi (OMM) to discuss changes to budget submission due May 17.
3	Batlle, Fernando	5/17/18	1.3	Participate on telephone call with representatives of Rothschild, Bank of America Merrill Lynch and AAFAF to discuss draft of plan of adjustment strategy presentation.
3	Nilsen, Patrick	5/17/18	1.2	Update due diligence questionnaire listing for government agencies based on comments provided by D. Barret (ACG).
3	Batlle, Fernando	5/17/18	0.7	Prepare FOMB enforcement mechanism section for implementation planning presentation.
3	Batlle, Fernando	5/17/18	0.7	Prepare stakeholder management strategy for plan of adjustment.
3	Nilsen, Patrick	5/17/18	0.5	Review email provided by F. Batlle (ACG) regarding fiscal plan enforcement mechanisms.
3	Nilsen, Patrick	5/17/18	0.4	Correspond with D. Barrett (ACG) regarding the diligence questionnaire listing for government agencies.
3	Batlle, Fernando	5/17/18	0.3	Participate on telephone call with P. Soto (AAFAF) to review fiscal to budget process status and deliverance for May 17.
3	Batlle, Fernando	5/17/18	0.2	Participate on telephone call with P. Nilsen (ACG) to discuss enforcement mechanism for New Government model.

Code	Professional	Date	Billed Hours	Time Description
3	Nilsen, Patrick	5/17/18	0.2	Participate on telephone call with F. Batlle (ACG) to discuss enforcement mechanism for New Government model.
3	Nilsen, Patrick	5/18/18	2.8	Revise implementation oversight presentation based on comments provided by O. Pinero (AAFAF).
3	Nilsen, Patrick	5/18/18	2.2	Revise the agency due diligence question master listing based on comments provided by D. Barrett (ACG) and I. Alvarez (BluHaus).
25	Nilsen, Patrick	5/18/18	1.8	Revise FOMB meeting related time detail for inclusion within the May fee statement.
3	Nilsen, Patrick	5/18/18	1.4	Revise agency savings summary for inclusion within the implementation oversight presentation.
3	Nilsen, Patrick	5/18/18	1.2	Review budget analysis performed by B. Biggio (CW) prior to the submission to representatives of FOMB.
3	Batlle, Fernando	5/18/18	1.1	Participate on telephone call with A. Mendez (AAFAF), G. Portela (AAFAF), M. Yassin (AAFAF) to discuss budget submission content and memo to the Governor regarding alternatives.
3	Batlle, Fernando	5/18/18	1.1	Participate on telephone call with J. Rapisardi (OMM) and representatives of AAFAF to discuss term sheet related to certified fiscal plan negotiations.
25	Nilsen, Patrick	5/18/18	1.0	Revise fiscal plan implementation related time detail for inclusion within the May fee statement.
3	Batlle, Fernando	5/18/18	0.9	Review term sheet related to certified fiscal plan negotiations.
3	Batlle, Fernando	5/18/18	0.8	Participate on telephone call with representatives of Bluhaus and A. Carrero (AAFAF) to review sports gambling opportunity for Puerto Rico.
3	Batlle, Fernando	5/18/18	1.5	Prepare enforcement mechanism for implementation oversight framework.
3	Nilsen, Patrick	5/18/18	0.7	Prepare summary of the budget analysis for review of D. Barrett (ACG).
3	Batlle, Fernando	5/18/18	0.6	Participate on telephone call with J. Rapisardi (OMM) and J. Zujkowski (OMM) to discuss terms of draft term sheet to be submitted to representatives of FOMB.
13	Keys, Jamie	5/18/18	0.6	Review the location of the AAFAF Creditor List documents in order to prepare a response to D. Perez (OMM).
3	Ni, Evelyn	5/18/18	0.6	Correspond with D. Barrett regarding the status of agency transformation implementation with D. Barrett (ACG).
3	Batlle, Fernando	5/18/18	0.5	Participate on telephone call with representatives of AAFAF to discuss budget submission language.
13	Keys, Jamie	5/18/18	0.4	Participate in meeting with M. Samuels (ACG) regarding Banco Popular trustee questions in the AAFAF Creditor List.
25	Nilsen, Patrick	5/18/18	0.4	Revise fee statement preparation related time detail for inclusion within the May fee statement.
3	Batlle, Fernando	5/18/18	0.3	Participate on telephone call with G. Portela (AAFAF), M. Yassin (AAFAF), P. Soto (AAFAF), J. Rapisardi (OMM) to review draft term sheet to be submitted to FOMB.
50	Batlle, Fernando	5/18/18	0.3	Review and revise new entries to categorical privilege log.
3	Nilsen, Patrick	5/18/18	0.3	Correspond with F. Batlle (ACG) to discuss the agency due diligence questionnaires.
3	Nilsen, Patrick	5/18/18	0.3	Correspond with D. Barrett (ACG) regarding budget analysis created by B. Biggio (CM).

Code	Professional	Date	Billed Hours	Time Description
3	Nilsen, Patrick	5/18/18	0.3	Correspond with I. Alvarez (BluHaus) regarding translation of agency due diligence question master listing..
3	Batlle, Fernando	5/18/18	0.2	Correspond with D. Barrett (ACG) to discuss enforcement mechanism section of Oversight framework presentation.
3	Batlle, Fernando	5/18/18	0.2	Correspond with D. Barrett (ACG) to discuss due diligence list and enforcement mechanism.
3	Nilsen, Patrick	5/19/18	3.2	Revise the implementation oversight framework presentation based on comments from F. Batlle (ACG).
3	Batlle, Fernando	5/19/18	2.6	Review and revise implementation oversight framework presentation.
3	Nilsen, Patrick	5/19/18	2.1	Prepare summary of fiscal plan implementation plans for inclusion within the implementation oversight framework presentation.
3	Panciera, Tucker	5/19/18	1.6	Revise analysis of macroeconomic outlook of the labor reforms.
3	Batlle, Fernando	5/19/18	1.5	Prepare enforcement mechanism section of implementation oversight framework.
3	Panciera, Tucker	5/19/18	1.3	Prepare summary of fiscal plan principal initiatives for the review of G. Portela (AAFAF).
50	Batlle, Fernando	5/19/18	0.6	Review and revise categorical privilege log provided by A. Pavel (OMM).
3	Barrett, Dennis	5/21/18	2.5	Review Deloitte research regarding implementing a shared services organization within governments.
3	Barrett, Dennis	5/21/18	2.0	Revise implementation oversight framework presentation to incorporate comments from O. Pinero (AAFAF), C. Frederique (AAFAF) and C. Anton (AAFAF).
25	Nilsen, Patrick	5/21/18	1.0	Review and revise fee statement preparation related time detail for inclusion within the April fee statement.
25	Nilsen, Patrick	5/21/18	0.9	Review and revise FOMB meeting related time detail for inclusion within the April fee statement.
50	Nilsen, Patrick	5/21/18	0.8	Participate in discussion with D. Barrett (ACG) regarding updating right-sizing model to account for the accommodation.
3	Batlle, Fernando	5/21/18	0.7	Review and revise implementation plan template.
54	Batlle, Fernando	5/21/18	0.7	Participate on telephone call with A. Mendez (AAFAF) and M. Yassin (AAFAF) and J. York (CM) to discuss FOMB/Government agreement and impact on FY19 budget.
54	Batlle, Fernando	5/21/18	0.7	Review PRASA discussion materials related to Commonwealth fiscal plan counterproposal.
3	Batlle, Fernando	5/21/18	0.6	Review documentation related to FOMB/Government agreement in order to understand budget impact.
50	Barrett, Dennis	5/21/18	0.4	Review accommodation agreement between FOMB and government.
3	Batlle, Fernando	5/21/18	0.4	Participate on telephone call with E. Trigo (O'Neill & Borges) and M. Yassin (AAFAF), and C. Yamín (AAFAF) to discuss retained revenues treatment in FY19 budget.
13	Keys, Jamie	5/21/18	0.3	Correspond with M. Samuels (ACG) regarding updates to the AAFAF Creditor List.
13	Keys, Jamie	5/21/18	0.3	Correspond with W. Crowley (ACG) regarding the point of contact for the AAFAF Creditor List.
25	Nilsen, Patrick	5/21/18	0.3	Correspond with T. Panciera (ACG) regarding the use of FOMB meeting related time detail within the fee statement process.
3	Batlle, Fernando	5/21/18	0.2	Participate on telephone call with A. Mendez (AAFAF) and J. York (CM) to discuss FOMB/Government agreement.

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3	Batlle, Fernando	5/21/18	0.1	Participate on telephone call with G. Loran (AAFAF) to discuss treatment of state revolving funds in fiscal plan.
3	Batlle, Fernando	5/21/18	0.1	Participate on telephone call with V. Feliciano (ABC Consulting) and R. Romeu (Devtech) to discuss Act 80 and benefit to economy.
3	Batlle, Fernando	5/21/18	0.1	Participate on telephone call with M. Yassin (AAFAF) and A. Mendez (AAFAF) to discuss Appendix B of FOMB revenue letter.
3	Batlle, Fernando	5/21/18	0.1	Participate on telephone call with A. Toro (Bluhaus) to discuss impact of agreement on workforce reform.
3	Nilsen, Patrick	5/22/18	2.9	Prepare due diligence questionnaire template based on feedback from O. Pinero (AAFAF) and C. Frederique (AAFAF).
3	Barrett, Dennis	5/22/18	2.1	Participate in working session with J. Mendez (BluHaus) A. Toro (BluHaus), F. Batlle (ACG), A. Maldonado (ACG), and T. Panciera (ACG) regarding the agency plans for the government implementation of the fiscal plan.
3	Barrett, Dennis	5/22/18	2.1	Review in detail revised right sizing savings and mapping to agency budget that reflect accommodation.
3	Maldonado, Andrew	5/22/18	2.1	Participate in working session with J. Mendez (BluHaus) A. Toro (BluHaus), F. Batlle (ACG), E. Ni (ACG), P Nilsen (ACG), D. Barrett (ACG), and T. Panciera (ACG) regarding the agency plans for the government implementation of the fiscal plan.
3	Ni, Evelyn	5/22/18	2.1	Participate in working session with J. Mendez (BluHaus) A. Toro (BluHaus), F. Batlle (ACG), E. NI (ACG), A. Maldonado (ACG), D. Barrett (ACG), and T. Panciera (ACG) regarding the agency plans for the government implementation of the fiscal plan.
3	Nilsen, Patrick	5/22/18	2.1	Participate in working session with J. Mendez (BluHaus) A. Toro (BluHaus), F. Batlle (ACG), E. Ni (ACG), A. Maldonado (ACG), D. Barrett (ACG), and T. Panciera (ACG) regarding the agency plans for the government implementation of the fiscal plan.
3	Batlle, Fernando	5/22/18	2.1	Participate in working session with J. Mendez (BluHaus) A. Toro (BluHaus), P. Nilsen (ACG), E. Ni (ACG), A. Maldonado (ACG), D. Barrett (ACG), and T. Panciera (ACG) regarding the agency plans for the government implementation of the fiscal plan.
54	Batlle, Fernando	5/22/18	2.0	Participate in meeting with representatives of Rothschild and AAFAF to review PRASA debt renegotiation presentation and strategy for meeting with representatives of Greenhill.
25	Panciera, Tucker	5/22/18	2.0	Revise fiscal plan implementation time detail for inclusion within the April fee statement based on written comments from P. Nilsen (ACG).
25	Panciera, Tucker	5/22/18	2.0	Consolidate time entries for May fee statement.
3	Maldonado, Andrew	5/22/18	1.9	Participate in working session with J. Mendez (BluHaus) A. Toro (BluHaus) and P. Nilsen (ACG) regarding the agency due diligence for the government implementation of the fiscal plan.
3	Nilsen, Patrick	5/22/18	1.9	Participate in working session with J. Mendez (BluHaus) A. Toro (BluHaus) and A. Maldonado (ACG) regarding the agency due diligence for the government implementation of the fiscal plan.

Code	Professional	Date	Billed Hours	Time Description
3	Nilsen, Patrick	5/22/18	1.8	Review state insurance fund presentation for potential inclusion of initiatives within the implementation oversight framework presentation.
3	Panciera, Tucker	5/22/18	1.8	Consolidate due diligence questions into master file for distribution.
25	Panciera, Tucker	5/22/18	1.8	Revise FOMB meeting related time detail for inclusion within the April fee statement based on written comments from P. Nilsen (ACG).
3	Barrett, Dennis	5/22/18	1.6	Participate in kick off meeting with representatives of Bluhaus, AAFAF and Deloitte to review implementation plan oversight framework.
3	Ni, Evelyn	5/22/18	1.6	Participate in kick off meeting with representatives of Bluhaus, AAFAF and Deloitte to review implementation plan oversight framework.
3	Batlle, Fernando	5/22/18	1.6	Participate in kick off meeting with representatives of Bluhaus, AAFAF and Deloitte to review implementation plan oversight framework.
3	Barrett, Dennis	5/22/18	1.4	Review government due diligence request lists for inclusion of incremental requests identified by F. Batlle (ACG), E. Ni (ACG), and O. Pinero (AAFAF).
25	Panciera, Tucker	5/22/18	1.3	Revise due diligence questions file based on written comments from P. Nilsen (ACG).
3	Barrett, Dennis	5/22/18	1.2	Review implementation plan template for inclusion into fiscal plan implementation presentation appendix.
25	Nilsen, Patrick	5/22/18	1.2	Review and revise fiscal plan implementation related time detail for inclusion within the April fee statement.
25	Barrett, Dennis	5/22/18	1.1	Review initial draft of Exhibit C in April fee statement.
21	Panciera, Tucker	5/22/18	1.1	Prepare and send weekly time and expense status update of the AAFAF engagement to A. Frankum (ACG).
54	Batlle, Fernando	5/22/18	1.1	Participate in meeting with representatives of AAFAF, Rothschild and O'Melveny and Meyers to discuss plan of adjustment strategy.
3	Batlle, Fernando	5/22/18	0.9	Review write up prepared by representatives of Devtech in support of employment at will legislation.
54	Batlle, Fernando	5/22/18	0.9	Participate in meeting with representatives of Rothschild, Bank of America Merrill Lynch and AAFAF to review plan of adjustment strategy and GO and Cofina proposal and potential alternative counter proposals.
25	Nilsen, Patrick	5/22/18	0.9	Review and revise FOMB meeting related time detail for inclusion within the April fee statement.
3	Barrett, Dennis	5/22/18	0.8	Participate in discussion with P. Nilsen (ACG) regarding updating right-sizing model to account for the accommodation.
25	Nilsen, Patrick	5/22/18	0.7	Review and revise fee statement preparation related time detail for inclusion within the April fee statement.
3	Batlle, Fernando	5/22/18	0.5	Participate on telephone call with representatives of BDO and AAFAF to determine scope of due diligence request to government agencies.
3	Panciera, Tucker	5/22/18	0.4	Correspond with P. Nilsen (ACG) regarding implementation kick off presentation.
3	Batlle, Fernando	5/22/18	0.2	Participate on telephone call with O. Shah (MCK) to discuss budget and fiscal plan recertification.

Code	Professional	Date	Billed Hours	Time Description
54	Batlle, Fernando	5/22/18	0.2	Participate on telephone call with N. Mitchell (GT) regarding PRASA counterproposal.
3	Maldonado, Andrew	5/23/18	2.1	Prepare summary of Devtech write up on at will employment for inclusion within the Labor Reforms presentation.
3	Nilsen, Patrick	5/23/18	3.4	Prepare summary of the certified and revised fiscal plan for inclusion within the implementation oversight framework presentation.
3	Nilsen, Patrick	5/23/18	2.4	Prepare summary on basis and key characteristics of labor reform for inclusion within the labor reform presentation.
3	Nilsen, Patrick	5/23/18	2.4	Update the consensual rightsizing model for the exclusion of savings for legislature, judicial and executive office.
3	Panciera, Tucker	5/23/18	2.4	Revise labor reform presentation based on written comments from F. Batlle (ACG).
3	Barrett, Dennis	5/23/18	2.3	Review OMB budget provided by Ernst & Young for reconciliation of certified fiscal plan to agency budgets.
3	Maldonado, Andrew	5/23/18	1.2	Prepare summary of key characteristics of labor reform for inclusion within the labor reform presentation.
3	Panciera, Tucker	5/23/18	2.3	Revise analysis on at-will employment effect on national GNP per capita based on written comments from F. Batlle (ACG).
3	Maldonado, Andrew	5/23/18	2.2	Review macro economic model sent by E. Forrest (DevTech) regarding the 40 year impact of structural reforms.
3	Panciera, Tucker	5/23/18	2.2	Review labor reform presentation for Governor prior to submission.
3	Panciera, Tucker	5/23/18	2.1	Prepare implementation status schedule for inclusion within the implementation framework presentation.
3	Batlle, Fernando	5/23/18	2.0	Participate in meeting with representatives of AAFAF and Bluhaus to plan kick off and add additional detailed activities to implementation plans.
25	Nilsen, Patrick	5/23/18	2.0	Review the lodging and airfare expense analysis for the April fee statement prepared by T. Panciera (ACG).
3	Panciera, Tucker	5/23/18	2.0	Prepare analysis on at-will employment effect on national GNP for inclusion within the Labor Reforms presentation.
3	Panciera, Tucker	5/23/18	2.0	Revise analysis on at-will employment effect on national GNP based on written comments from F. Batlle (ACG).
3	Maldonado, Andrew	5/23/18	1.9	Prepare and review summary of credible sources for inclusion within the Labor Reforms presentation.
3	Nilsen, Patrick	5/23/18	1.9	Prepare summary of credible sources for inclusion within the Labor Reforms presentation.
54	Batlle, Fernando	5/23/18	1.8	Participate in meeting with representatives of Rothschild, Bank of American Merrill Lynch and AAFAF to discuss PRIDCO and UPR debt restructuring scenarios.
3	Barrett, Dennis	5/23/18	1.7	Prepare fiscal plan implementation kick-off memo.
3	Maldonado, Andrew	5/23/18	1.7	Read and review Devtech write up on the repeal of ACT 80 for potential inclusion within the Labor Reforms presentation.
3	Ni, Evelyn	5/23/18	1.7	Prepare emails regarding preparation for agency transformation kick off meeting.
3	Panciera, Tucker	5/23/18	1.6	Revise implementation status schedule based on written comments from P. Nilsen (ACG).
3	Batlle, Fernando	5/23/18	1.5	Revise structural reforms macroeconomic analysis based on written comments from F. Batlle (ACG).

Code	Professional	Date	Billed Hours	Time Description
3	Batlle, Fernando	5/23/18	1.5	Review materials related to employment at will and impact on economy and job creation prepared by representatives of Devtech and ABC Consulting.
3	Panciera, Tucker	5/23/18	1.5	Prepare analysis on at-will employment effect on national GNP per capita.
3	Barrett, Dennis	5/23/18	1.4	Prepare draft 14 day work plan to be discussed on status update call with representatives from AAFAF and Ankura.
3	Maldonado, Andrew	5/23/18	1.4	Participate in working session with P. Nilsen (ACG) regarding analysis for the 40 year GNP impact of structural reforms.
3	Nilsen, Patrick	5/23/18	1.4	Participate in working session with A. Maldonado (ACG) regarding analysis for the 40 year GNP impact of structural reforms.
3	Barrett, Dennis	5/23/18	1.3	Review Act 2 2017 summary for information related to fiscal plan enforcement mechanisms.
3	Batlle, Fernando	5/23/18	1.3	Participate in meeting with representatives of AAFAF, Bluhaus and Ankura team to fine tune activities necessary and plan materials needed for implementation plan.
54	Batlle, Fernando	5/23/18	1.3	Participate in meeting with representatives of AAFAF, Rothschild, Bank of America Merrill Lynch and Greenberg Traurig to discuss PRASA alternatives to debt restructuring including potential title III option.
3	Barrett, Dennis	5/23/18	1.2	Participate on telephone call with representatives from Ernst & Young, Conway Mackenzie and Ankura regarding aligning the certified fiscal plan with agency budgets.
3	Nilsen, Patrick	5/23/18	1.2	Revise the five week preparation plan for implementation for inclusion within the implementation oversight framework presentation.
3	Batlle, Fernando	5/23/18	1.8	Review research materials and IMF studies on impact of labor and other structural reforms on employment and economic growth.
3	Ni, Evelyn	5/23/18	0.9	Participate in meeting with representatives of AAFAF and its advisors to discuss reorganization plans.
25	Nilsen, Patrick	5/23/18	0.8	Review the per diem expense allocation for the April fee statement prepared by T. Panciera (ACG).
50	Barrett, Dennis	5/23/18	0.7	Review and provide comments to draft Labor Reform presentation prepared by P. Nilsen (ACG).
3	Barrett, Dennis	5/23/18	0.6	Participate in meeting with representative from Bluhaus, AAFAF and Ankura to discuss implementation kick-off 60 day work plan.
3	Barrett, Dennis	5/23/18	0.6	Participate in meeting with representatives of AAFAF and Ankura to discuss fiscal plan implementation 14 day work plan.
3	Nilsen, Patrick	5/23/18	0.5	Review the 40 year impact of structural reforms prepared by E. Forrest (Devtech) for inclusion within the Labor Reforms presentation.
3	Barrett, Dennis	5/23/18	0.4	Correspond with representatives of Ankura regarding agency consolidation implementation plans.
50	Barrett, Dennis	5/23/18	0.4	Review Certified Fiscal Plan Labor reform outputs prepared by Devtech.
3	Batlle, Fernando	5/23/18	0.4	Participate on telephone call with O. Shah (MCK) and J. Reed (MCK) to discuss long term projection assumptions.

Code	Professional	Date	Billed Hours	Time Description
54	Batlle, Fernando	5/23/18	0.4	Participate on telephone call with T. Green (Citi) and J. Gavin (Citi) to discuss plan of adjustment strategy and Cofina and GO proposal.
3	Batlle, Fernando	5/23/18	0.4	Participate in meeting with representatives of Ankura on next steps related to implementation of fiscal plan initiatives.
3	Maldonado, Andrew	5/23/18	0.4	Review the 40 year impact of structural reforms prepared by E. Forrest (Devtech) for inclusion within the Labor Reforms presentation.
3	Maldonado, Andrew	5/23/18	0.3	Reviewed the consensual rightsizing model for the exclusion of savings for legislature, judicial and executive office.
3	Nilsen, Patrick	5/23/18	0.3	Review Devtech write up on the repeal of ACT 80 for potential inclusion within the Labor Reforms presentation.
3	Nilsen, Patrick	5/23/18	0.3	Correspond with E. Forrest (DevTech) regarding the 40 year impact of structural reforms.
54	Batlle, Fernando	5/23/18	0.2	Participate in meeting with V. D'Agata (RTH) to discuss GO and Cofina proposal and long term projections.
54	Batlle, Fernando	5/23/18	0.2	Participate on telephone call with J. Gavin (Citibank) to discuss GO and Cofina proposal.
3	Batlle, Fernando	5/23/18	0.1	Participate on telephone call with A. Mendez (AAFAF) to discuss FOMB and Government budget deal.
3	Batlle, Fernando	5/23/18	0.1	Participate on telephone call with E. Forrest (DevTech) and R. Romeu (DevTech) to discuss labor reform employment at will provision.
3	Barrett, Dennis	5/24/18	6.2	Review and revise the fiscal plan implementation kick-off memo prior to submission of behalf of G. Portela (AAFAF) and O. Pinero (AAFAF).
3	Batlle, Fernando	5/24/18	3.9	Review and revise Labor Reforms presentation prior to submission to the AAFAF.
3	Nilsen, Patrick	5/24/18	3.5	Prepare comparison of Labor Reforms to Act 80 for inclusion within the Labor Reforms presentation.
3	Batlle, Fernando	5/24/18	2.4	Review and revise Labor Reform presentation.
3	Batlle, Fernando	5/24/18	2.2	Review and incorporate comments from Legal staff to Act 80 presentation.
3	Maldonado, Andrew	5/24/18	2.2	Review the analysis of the 40 year GNP impact of structural reforms for inclusion within the Labor Reforms presentation.
3	Panciera, Tucker	5/24/18	2.1	Prepare summary of labor reform GNP analyses for inclusion in labor reform presentation to the Governor.
3	Maldonado, Andrew	5/24/18	2.1	Read and review comparison of Labor Reforms to Act 80 for inclusion within the Labor Reforms presentation.
3	Maldonado, Andrew	5/24/18	1.9	Revise the Labor Reforms presentation based on comments from F. Batlle (ACG).
3	Panciera, Tucker	5/24/18	1.9	Revise analysis of labor reforms on GNP growth based on written comments from F. Batlle (ACG).
3	Nilsen, Patrick	5/24/18	1.6	Revise the Labor Reforms presentation based on comments from F. Batlle (ACG).
3	Panciera, Tucker	5/24/18	1.6	Revise summary of labor reform GNP analyses for inclusion in labor reform presentation to the Governor based on written comments from F. Batlle (ACG).
3	Barrett, Dennis	5/24/18	1.5	Participate on call with O. Pinero (AAFAF) to review certified fiscal plan savings by agency and measure for purposes of implementation.

Code	Professional	Date	Billed Hours	Time Description
3	Barrett, Dennis	5/24/18	1.4	Finalize and distribute first draft of Fiscal Plan implementation kick-off memo to internal Ankura team.
3	Nilsen, Patrick	5/24/18	1.2	Review the analysis of the 40 year GNP impact of structural reforms for inclusion within the Labor Reforms presentation.
3	Batlle, Fernando	5/24/18	0.8	Participate in meeting with O. Pinero (AAFAF), C. Frederique (AAFAF), C. Anton (AAFAF) and A. Carrero (AAFAF) to discuss 14 day implementation plan activities and structural reform implementation.
50	Barrett, Dennis	5/24/18	0.7	Review GO bondholders information request list from GO bondholders' advisors.
50	Barrett, Dennis	5/24/18	0.4	Correspond with representatives of McKinsey and Conway MacKenzie regarding potential technical adjustments to the certified fiscal plan.
3	Batlle, Fernando	5/24/18	0.4	Participate on telephone call with G. Portela (AAFAF) to review act 80 presentation and incorporate his comments.
3	Maldonado, Andrew	5/24/18	0.4	Correspond with T. Panciera (ACG) and P. Nilsen (ACG) regarding comments from F. Batlle (ACG) regarding the Labor Reforms presentation.
3	Nilsen, Patrick	5/24/18	0.4	Correspond with T. Panciera (ACG) regarding comments from F. Batlle (ACG) regarding the Labor Reforms presentation.
3	Maldonado, Andrew	5/24/18	0.3	Correspond with P. Nilsen (ACG) regarding comments from F. Batlle (ACG) regarding the Labor Reforms presentation.
3	Nilsen, Patrick	5/24/18	0.3	Correspond with A. Maldonado (ACG) regarding comments from F. Batlle (ACG) regarding the Labor Reforms presentation.
3	Batlle, Fernando	5/24/18	0.2	Participate on telephone call with F. Perez (AAFAF) and C. Saavedra (Secretary of Labor) to review changes to Act 80 presentation.
3	Batlle, Fernando	5/24/18	0.1	Participate on telephone call with V. Feliciano (ABC Consulting) to discuss Act 80 report.
3	Batlle, Fernando	5/24/18	0.1	Participate on telephone call with A. Toro (Bluhaus) to discuss changes to Act 80 presentation.
3	Batlle, Fernando	5/24/18	0.1	Participate on telephone call with J. Rapisardi (OMM) to review details of negotiation between FOMB and Governor.
3	Batlle, Fernando	5/24/18	0.1	Participate on telephone call with R. Romeu (DevTech) to discuss Act 80 report.
3	Nilsen, Patrick	5/25/18	2.8	Revise the implementation oversight framework presentation based on written comments from G. Portela (AAFAF).
3	Nilsen, Patrick	5/25/18	2.7	Prepare summary of structural reforms for inclusion within implementation oversight framework presentation.
3	Batlle, Fernando	5/25/18	2.1	Prepare draft memo to agency heads related to implementation of fiscal plan new government model.
50	Maldonado, Andrew	5/25/18	2.1	Participate in working session with P. Nilsen (ACG) to prepare a task plan for the GO Bondholder data requests.
50	Nilsen, Patrick	5/25/18	2.1	Participate in working session with A. Maldonado (ACG) to prepare a task plan for the GO Bondholder data requests.
3	Barrett, Dennis	5/25/18	1.9	Review of certified fiscal plan implementation kick-off memo and distribute to representatives of AAFAF.
3	Barrett, Dennis	5/25/18	1.7	Incorporate comments from F. Batlle (ACG) into implementation kick-off memo.
3	Panciera, Tucker	5/25/18	1.4	Prepare core initiatives summary for inclusion in the implementation oversight presentation.
50	Panciera, Tucker	5/25/18	1.3	Create master template of questions raised by GO bondholders.

Code	Professional	Date	Billed Hours	Time Description
3	Panciera, Tucker	5/25/18	1.2	Prepare infrastructure initiatives summary for inclusion in the implementation oversight presentation.
3	Batlle, Fernando	5/25/18	0.9	Review documentation and backup to act 80 presentation.
3	Barrett, Dennis	5/25/18	0.8	Review certified fiscal plan to ensure FOMB enforcement mechanisms are accurately reflected in the certified fiscal plan implementation kick-off memo.
3	Panciera, Tucker	5/25/18	0.7	Revise core initiatives summary based on written comments from P. Nilsen (ACG).
3	Barrett, Dennis	5/25/18	0.6	Correspond with F. Batlle (ACG) regarding proposed changes to implementation kick-off memo.
3	Panciera, Tucker	5/25/18	0.6	Revise infrastructure initiatives summary based on written comments from P. Nilsen (ACG).
3	Barrett, Dennis	5/25/18	0.5	Participate on call with F. Batlle (ACG) regarding certified fiscal plan implementation kick-off memo.
3	Barrett, Dennis	5/25/18	0.4	Incorporate comments from S. Deshpande (ACG) into implementation kick-off memo.
3	Batlle, Fernando	5/25/18	0.4	Participate on telephone call with G. Loran (AAFAF) to discuss fiscal plan implementation at public corporations.
3	Maldonado, Andrew	5/25/18	0.4	Review summary of structural reforms for inclusion within implementation oversight framework presentation.
3	Nilsen, Patrick	5/25/18	0.4	Correspond with F. Batlle (ACG) regarding written comments from G. Portela (AAFAF) on the implementation oversight framework presentation.
3	Batlle, Fernando	5/25/18	0.2	Correspond with D. Barrett (ACG) to discuss implementation plan tasks to be included in timeline.
3	Batlle, Fernando	5/25/18	0.1	Participate on telephone call with F. Perez (AAFAF) to discuss employment data from the Labor department.
3	Batlle, Fernando	5/25/18	0.1	Participate on telephone call with O. Arroyo (ABC Consulting) to discuss act 80 report requirements.
3	Batlle, Fernando	5/28/18	1.2	Review FOMB document submitted to legislature in support of elimination of Act 80.
3	Batlle, Fernando	5/28/18	1.2	Review list of tasks and activities related to implementation of fiscal plan initiatives for discussion with representatives of AAFAF.
3	Maldonado, Andrew	5/28/18	0.8	Revise analysis of certified fiscal plan savings less forecast procurement savings.
3	Batlle, Fernando	5/28/18	0.6	Participate on telephone call with O. Pinero (AAFAF) and S. Cerone (ACG) to review fiscal plan implementation planning.
3	Cerone, Samantha	5/28/18	0.6	Participate on telephone call with O. Pinero (AAFAF) and F. Batlle (ACG) to review fiscal plan implementation planning.
3	Cerone, Samantha	5/28/18	0.4	Correspond with representatives of Ankura and AAFAF to discuss implementation activities.
3	Batlle, Fernando	5/28/18	0.2	Correspond with representatives of Ankura and AAFAF to discuss implementation activities.
6	Crowley, William	5/29/18	3.4	Finalize draft of full PR Public Buildings Authority property list to include all property names and square footage.
3	Batlle, Fernando	5/29/18	2.3	Review and summarize relevant research in support of Labor reform Act 80.
3	Barrett, Dennis	5/29/18	1.7	Update implementation kick-off work plan based on comments from F. Batlle (ACG) and O. Pinero (AAFAF).
25	Panciera, Tucker	5/29/18	1.7	Prepare weekly AAFAF status update for F. Batlle (ACG).

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3	Maldonado, Andrew	5/29/18	1.3	Revise summary of structural reforms for inclusion within implementation oversight framework presentation.
3	Barrett, Dennis	5/29/18	1.2	Review Deloitte Procurement Roadmap provided by O. Pinero (AAFAF).
3	Maldonado, Andrew	5/29/18	1.2	Revise structural reforms section within implementation oversight framework presentation.
3	Barrett, Dennis	5/29/18	1.0	Participate on call with O. Pinero (AAFAF) to review the implementation kick-off work plan review.
3	Maldonado, Andrew	5/29/18	0.8	Review analysis of certified fiscal plan savings less forecast procurement savings to identify incremental non-personal savings needed to achieve.
3	Batlle, Fernando	5/29/18	0.7	Prepare draft of reporting framework for fiscal plan implementation.
3	Batlle, Fernando	5/29/18	0.7	Review and revise ABC Consulting report on elimination of Act 80.
3	Barrett, Dennis	5/29/18	0.6	Review analysis of certified fiscal plan savings less forecast procurement savings to identify incremental non-personnel savings needed to achieve.
3	Barrett, Dennis	5/29/18	0.6	Review procurement savings by agency for comparison to certified fiscal plan non-personnel savings.
21	Barrett, Dennis	5/29/18	0.4	Participate on status update call with F. Batlle (ACG) and A. Maldonado (ACG).
3	Batlle, Fernando	5/29/18	0.4	Participate on status update call with D. Barrett (ACG) and A. Maldonado (ACG).
21	Maldonado, Andrew	5/29/18	0.4	Participate on status update call with F. Batlle (ACG) and D. Barrett (ACG).
3	Maldonado, Andrew	5/30/18	3.0	Prepare summary of revised certified fiscal plan.
3	Maldonado, Andrew	5/30/18	2.5	Read and review revised certified fiscal plan.
3	Batlle, Fernando	5/30/18	1.9	Participate in meeting with J. Collazo (OMB), J. Marrero (OMB), A. Toro (Bluhaus), and G. Portela (AAFAF) and M. Yassin (AAFAF) to discuss Incentive Code.
3	Barrett, Dennis	5/30/18	1.7	Prepare structural reform by initiative cheat sheet.
3	Barrett, Dennis	5/30/18	1.6	Review of certified fiscal plan and government fiscal plan structural reforms sections for preparation of structural reform cheat sheet.
3	Barrett, Dennis	5/30/18	1.5	Participate in meeting with O. Pinero (AAFAF), C. Frederique (AAFAF), C. Anton (AAFAF), K. Chambers (Deloitte), and A. Maldonado (ACG) regarding Fiscal Plan target to actuals initiatives.
3	Maldonado, Andrew	5/30/18	1.5	Participate in meeting with O. Pinero (AAFAF), C. Frederique (AAFAF), C. Anton (AAFAF), K. Chambers (Deloitte), and D. Barrett (ACG) regarding Fiscal Plan target to actuals initiatives.
3	Maldonado, Andrew	5/30/18	1.4	Update right sizing cheat sheet for distribution to representatives of AAFAF.
3	Barrett, Dennis	5/30/18	1.3	Finalize right sizing cheat sheet for distribution to representatives of AAFAF.
3	Batlle, Fernando	5/30/18	1.2	Participate in preparation session with G. Portela (AAFAF) for meeting with Senate caucus regarding FY19 budget and fiscal plan.

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3	Batlle, Fernando	5/30/18	1.1	Review summary of FOMB memo in support of elimination of Act 80.
3	Batlle, Fernando	5/30/18	1.0	Participate in meeting with A. Capacete (AAFAF) and K. Rosado (ACG) to discuss FEWG structure.
3	Rosado, Kasey	5/30/18	1.0	Participate in meeting with A. Capacete (AAFAF) and F. Batlle (ACG) to discuss FEWG structure.
3	Batlle, Fernando	5/30/18	0.8	Review and revise materials related to elimination of Act 80 to be submitted to Legislature as part of public hearing records.
3	Barrett, Dennis	5/30/18	0.7	Review certified fiscal plan model to ensure both teachers raises and directors raises were included as a reduction to personnel savings in the nomina line item per questions from J. Kelleher (DOE).
3	Barrett, Dennis	5/30/18	0.6	Review Labor Reform presentation for inclusion in structural reform cheat sheet.
3	Barrett, Dennis	5/30/18	0.5	Participate on daily update telephone call with representatives from AAFAF and Ankura regarding implementation kick-off next steps.
3	Batlle, Fernando	5/30/18	0.5	Review and revise chapter by chapter summary of Certified fiscal plan.
3	Batlle, Fernando	5/30/18	0.5	Summarize incentives letter draft to discuss with OMB and Fortaleza advisors.
3	Maldonado, Andrew	5/30/18	0.5	Participate on daily update telephone call with representatives from AAFAF and Ankura regarding implementation kick-off next steps.
3	Barrett, Dennis	5/30/18	0.4	Participate on call with C. Frederique (AAFAF) regarding certified fiscal plan savings mapping to agency budgets file.
3	Batlle, Fernando	5/30/18	0.2	Participate on telephone call to discuss fiscal plan recertification process and technical amendments.
3	Maldonado, Andrew	5/31/18	3.5	Revise Ankura internal fiscal plan right-sizing model to reflect changes made in the fiscal plan.
3	Barrett, Dennis	5/31/18	3.0	Review Revised New Fiscal Plan for Puerto Rico (May 30 2018).
3	Batlle, Fernando	5/31/18	3.0	Participate in meeting with representatives of AAFAF and Ankura to finish 60 day implementation plan.
3	Maldonado, Andrew	5/31/18	2.6	Review revised fiscal plan right-sizing model.
3	Maldonado, Andrew	5/31/18	2.1	Review Revised New Fiscal Plan for Puerto Rico.
3	Batlle, Fernando	5/31/18	1.4	Prepare estimate of value for loss of benefits related to act 80.
3	Batlle, Fernando	5/31/18	1.2	Participate in meeting with representatives of Deloitte at OMB to discuss budget implementation.
3	Barrett, Dennis	5/31/18	1.0	Participate in meeting with representatives from AAFAF, Deloitte and Ankura regarding implementation work plan and timeline.
3	Maldonado, Andrew	5/31/18	1.0	Participate in meeting with representatives from AAFAF, Deloitte and Ankura regarding implementation work plan and timeline.
3	Batlle, Fernando	5/31/18	0.8	Participate in meeting with G. Portela (AAFAF) to discuss changes included in fiscal plan recertification and bridge to budget.
3	Barrett, Dennis	5/31/18	0.7	Participate in meeting with representatives from AAFAF, Deloitte and Ankura regarding due diligence list template to be distributed to agencies.

Code	Professional	Date	Billed Hours	Time Description
3	Maldonado, Andrew	5/31/18	0.7	Participate in meeting with representatives from AAFAF, Deloitte and Ankura regarding due diligence list template to be distributed to agencies.
3	Batlle, Fernando	5/31/18	0.6	Prepare value of benefits related to existing labor laws.
3	Barrett, Dennis	5/31/18	0.5	Participate on daily update telephone call with representatives from AAFAF and Ankura regarding implementation kick-off next steps.
54	Batlle, Fernando	5/31/18	0.4	Participate on telephone call with V. D'Agata (RTH) regarding Cofina proposal.
54	Batlle, Fernando	5/31/18	0.4	Review and provide comments to letter from representatives of AAFAF to FOMB related to Cofina proposal.
54	Batlle, Fernando	5/31/18	0.3	Review plan of adjustment side by side comparison.
3	Maldonado, Andrew	5/31/18	0.2	Revise estimated value of labor benefits schedule.
TOTAL			<u><u>598.5</u></u>	

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND
COMPLETE ACCOUNTING OF EXPENSES
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL
IN CHRONOLOGICAL ORDER

Expense Category	Billed Amount
Airfare / Railway	\$ 8,797.29
Lodging	5,861.20
Meals	2,381.09
Other	-
Transportation	1,865.63
TOTAL	\$ 18,905.21

¹Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

Expense Type	Professional	Date	Expense	Expense Description
Airfare / Railway	Fernando Batlle	5/4/2018	\$ 576.80	Roundtrip airfare from Boston, MA to San Juan, PR (4/30/18 - 5/4/18).
Airfare / Railway	Fernando Batlle	5/7/2018	\$ 144.00	One-way trainfare from Boston, MA to New York, NY (5/07/18).
Airfare / Railway	Fernando Batlle	5/8/2018	\$ 262.40	One-way airfare from New York, NY to San Juan, PR (5/08/18).
Airfare / Railway	Fernando Batlle	5/11/2018	\$ 328.40	One-way airfare from San Juan, PR to Boston, MA (5/11/18).
Airfare / Railway	Fernando Batlle	5/14/2018	\$ 211.00	One-way trainfare from Boston, MA to New York, NY.
Airfare / Railway	Fernando Batlle	5/17/2018	\$ 166.00	One-way trainfare from New York, NY to Boston, MA.
Airfare / Railway	Patrick Nilsen	5/21/2018	\$ 1,063.49	One-way airfare from New York, NY to San Juan, PR (5/21/18).
Airfare / Railway	Dennis Barrett	5/21/2018	\$ 262.40	One-way airfare Newark, NJ to San Juan, PR (5/21/18).
Airfare / Railway	Dennis Barrett	5/23/2018	\$ 657.40	One-way airfare San Juan, PR to Newark, NJ (5/23/18).
Airfare / Railway	Evelyn Ni	5/23/2018	\$ 348.80	Roundtrip airfare from Fort Lauderdale, FL to San Juan, PR (5/22/18 - 5/23/18).
Airfare / Railway	Andrew Maldonado	5/24/2018	\$ 1,504.80	Roundtrip airfare from New York, NY to San Juan, PR (5/21/18 - 5/24/18).
Airfare / Railway	Tucker Panciera	5/24/2018	\$ 1,075.80	Roundtrip airfare from New York, NY to San Juan, PR (5/21/18 - 5/24/18).
Airfare / Railway	Patrick Nilsen	5/24/2018	\$ 657.40	One-way airfare from San Juan, PR to New York, NY (5/24/18).
Airfare / Railway	Fernando Batlle	5/25/2018	\$ 584.80	Roundtrip airfare from Boston, MA to New York, NY (5/21/18 - 5/25/18).
Airfare / Railway	Andrew Maldonado	5/29/2018	\$ 657.40	One-way airfare from New York, NY to San Juan, PR (5/29/18).
Airfare / Railway	Dennis Barrett	5/30/2018	\$ 296.40	One-way airfare from Newark, NJ to San Juan, PR (5/30/18).
Lodging	Fernando Batlle	5/4/2018	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (4/30/18 - 5/4/18).
Lodging	Fernando Batlle	5/8/2018	\$ 300.00	Lodging in New York, NY - 1 night (5/07/18 - 5/08/18).
Lodging	Fernando Batlle	5/11/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (5/08/18 - 5/11/18).
Lodging	Fernando Batlle	5/16/2018	\$ 455.00	Lodging in New York, NY - 3 nights (5/14/18 - 5/16/18).
Lodging	Evelyn Ni	5/22/2018	\$ 255.31	Lodging in San Juan, PR - 1 night (5/22/18 - 5/23/18).
Lodging	Dennis Barrett	5/23/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (5/21/18 - 5/23/18).
Lodging	Andrew Maldonado	5/24/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (5/21/18 - 5/24/18).
Lodging	Tucker Panciera	5/24/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (5/21/18 - 5/24/18).
Lodging	Fernando Batlle	5/25/2018	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (5/21/18 - 5/25/18).
Meals	Fernando Batlle	5/1/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.

Expense Type	Professional	Date	Expense	Expense Description
Meals	Fernando Batlle	5/2/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	5/2/2018	\$ 11.39	Overtime meal, dinner.
Meals	Fernando Batlle	5/3/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	5/4/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Tucker Panciera	5/5/2018	\$ 19.58	Weekend meal, lunch.
Meals	Patrick Nilsen	5/6/2018	\$ 13.46	Weekend meal, lunch.
Meals	Fernando Batlle	5/7/2018	\$ 20.00	Travel meal, dinner.
Meals	Patrick Nilsen	5/7/2018	\$ 20.00	Overtime meal, dinner.
Meals	Fernando Batlle	5/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	5/9/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	5/10/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	5/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	5/14/2018	\$ 15.32	Overtime meal, dinner.
Meals	Fernando Batlle	5/15/2018	\$ 20.00	Travel meal, dinner.
Meals	Fernando Batlle	5/15/2018	\$ 20.00	Travel meal, lunch.
Meals	Fernando Batlle	5/17/2018	\$ 11.09	Travel meal, lunch.
Meals	Fernando Batlle	5/17/2018	\$ 10.75	Travel meal, dinner.
Meals	Fernando Batlle	5/17/2018	\$ 3.50	Travel meal, breakfast.
Meals	Patrick Nilsen	5/18/2018	\$ 20.00	Overtime meal, dinner.
Meals	Fernando Batlle	5/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	5/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	5/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Tucker Panciera	5/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	5/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	5/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	5/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Evelyn Ni	5/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	5/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Tucker Panciera	5/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	5/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Evelyn Ni	5/22/2018	\$ 10.00	Travel meal, breakfast.
Meals	Fernando Batlle	5/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	5/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Evelyn Ni	5/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	5/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Tucker Panciera	5/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	5/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	5/24/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	5/24/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	5/24/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Tucker Panciera	5/24/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Tucker Panciera	5/24/2018	\$ 20.00	Overtime meal, dinner.
Meals	Fernando Batlle	5/25/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	5/29/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	5/29/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	5/30/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	5/30/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	5/30/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	5/31/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	5/31/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	5/31/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.

Expense Type	Professional	Date	Expense	Expense Description
Transportation	Fernando Batlle	5/1/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	5/2/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	5/3/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	5/4/2018	\$ 50.19	Taxi from airport (BOS) to home.
Transportation	Fernando Batlle	5/4/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	5/7/2018	\$ 33.57	Overtime taxi from office to home.
Transportation	Fernando Batlle	5/7/2018	\$ 18.96	Taxi from train station (PSNY) to hotel.
Transportation	Fernando Batlle	5/7/2018	\$ 11.15	Travel taxi from office to hotel.
Transportation	Fernando Batlle	5/8/2018	\$ 100.00	Taxi from hotel to airport (JFK).
Transportation	Fernando Batlle	5/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	5/9/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	5/10/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	5/11/2018	\$ 100.00	Taxi from airport (BOS) to home.
Transportation	Fernando Batlle	5/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	5/14/2018	\$ 33.24	Overtime taxi from office to home.
Transportation	Fernando Batlle	5/14/2018	\$ 30.61	Taxi from home to train station (BOS).
Transportation	Fernando Batlle	5/14/2018	\$ 12.35	Travel taxi from office to hotel.
Transportation	Fernando Batlle	5/16/2018	\$ 25.56	Travel taxi from client meeting to hotel.
Transportation	Fernando Batlle	5/17/2018	\$ 30.76	Taxi from train station (BOS) to home.
Transportation	Fernando Batlle	5/17/2018	\$ 27.50	Taxi from office to train station (PSNY).
Transportation	Patrick Nilsen	5/18/2018	\$ 48.24	Overtime taxi from office to home.
Transportation	Dennis Barrett	5/21/2018	\$ 77.47	Taxi from home to airport (EWR).
Transportation	Patrick Nilsen	5/21/2018	\$ 73.47	Taxi from home to airport (JFK).
Transportation	Fernando Batlle	5/21/2018	\$ 41.15	Taxi from home to airport (BOS).
Transportation	Fernando Batlle	5/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Andrew Maldonado	5/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	5/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Tucker Panciera	5/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	5/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	5/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Andrew Maldonado	5/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Evelyn Ni	5/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	5/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Tucker Panciera	5/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	5/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	5/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Andrew Maldonado	5/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Evelyn Ni	5/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	5/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Tucker Panciera	5/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	5/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Tucker Panciera	5/24/2018	\$ 60.56	Taxi from airport (JFK) to home.
Transportation	Patrick Nilsen	5/24/2018	\$ 53.98	Taxi from airport (JFK) to home.
Transportation	Fernando Batlle	5/24/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Andrew Maldonado	5/24/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	5/24/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Tucker Panciera	5/24/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	5/25/2018	\$ 100.00	Taxi from airport (BOS) to home.
Transportation	Fernando Batlle	5/25/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	5/29/2018	\$ 50.22	Taxi from home to airport (BOS).
Transportation	Fernando Batlle	5/29/2018	\$ 23.00	Taxi from airport (SJU) to hotel.

Expense Type	Professional	Date	Expense	Expense Description
Transportation	Fernando Batlle	5/29/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Andrew Maldonado	5/29/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	5/29/2018	\$ 9.36	Travel meal, breakfast.
Transportation	Dennis Barrett	5/30/2018	\$ 94.29	Taxi from home to airport (EWR).
Transportation	Fernando Batlle	5/30/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Andrew Maldonado	5/30/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	5/30/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	5/31/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Andrew Maldonado	5/31/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	5/31/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
			<u>\$ 18,905.21</u>	

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